

# 2016 Annual Report



A General Plan for Nashville & Davidson County

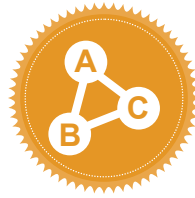


# NASHVILLENEXT GUIDING PRINCIPLES



## Be Nashville

Nashville is a strong community that represents the best of Southern hospitality, creativity and multiculturalism.



## Ensure Opportunity for All

Nashville values its diversity and ensures that all communities share in the city's growth and prosperity.



## Foster Strong Neighborhoods

Nashville's neighborhoods are safe, affordable and diverse gathering places that grow with us as we move into the future.



## Expand Accessibility

All Nashvillians, regardless of background, are able to get where they need to go throughout the county and region.



## Advance Education

Nashville uses community-supported education to prepare our children and residents for tomorrow's challenges.



## Create Economic Prosperity

Nashville has a diverse and competitive economy and high quality of life that attracts and retains a strong workforce.



## Champion the Environment

Nashville protects its environment through transportation and housing choices, green buildings, and infrastructure.

# INTRODUCTION

The 2016 NashvilleNext Annual Report highlights ongoing and accomplished undertakings in the 2015-2016 fiscal year. This report is organized around seven guiding principles identified by our community and included in NashvilleNext to reflect the city's long range goals. Many of these undertakings are also identified in NashvilleNext as mile markers in our city's continued journey toward a more equitable and prosperous community.

As Nashville continues to grow at an unprecedented pace, we must be faithful in our actions to protect its unique beauty and culture. Our city is built on creativity, inclusivity and community. We must not be afraid to look with clear eyes at the policies we pursue and the investments we make in our community to determine if our actions match our stated intent.

Although the Annual Report is compiled by the Metro Planning Department, it reflects the accomplishments of many agencies, departments, community organizations, and individuals. The Mayor, Metropolitan Council, Metropolitan Government departments, residents, business owners, faith institutions, non-profits, workers, and other elected officials have numerous achievements to celebrate after the first year of working towards implementation. As with any comprehensive plan, there is still much to be done.

"Cities have the capability of providing something for everybody, only because, and only when, they are created by everybody." – Jane Jacobs

*Doug Sloan,*

*Executive Director, Metro Nashville/Davidson County Planning Department*

NOTE: THIS DOCUMENT IS BEST VIEWED  
ON-LINE AS AN INTERACTIVE FILE  
AS IT CONTAINS HYPERLINKS TO THE  
NASHVILLENEXT DOCUMENT AND  
HYPERLINKS TO PROJECTS UNDERWAY  
BY VARIOUS PARTNERS



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# OVERVIEW

NashvilleNext, Metro’s general plan, guides the physical development of the entire county. It is enabled by State law and required by the Metro charter. The plan provides a county-wide vision for growth and preservation. The plan has four foundational pillars — **Opportunity and Inclusion, Economic Prosperity, Environmental Stewardship,** and responsive, **Efficient Government** — and the understanding that all of these pillars act within the diverse and inter-connected regional framework of Middle Tennessee.

NashvilleNext’s seven plan elements provide a comprehensive approach to shaping the future of Nashville. The elements seek to coordinate capital improvements, land development regulations, and Metro activities, while also providing guidance to private and nonprofit partners.

Goals, policies, and actions expand on the vision to guide decision-making in the future. NashvilleNext includes 14 community plans, which shape private development, and Nashville’s transportation plan, which informs development decisions.

Four basic strategies are central to NashvilleNext:

- » Create more walkable centers;
- » Create opportunity through abundant housing;
- » Build a high capacity transit system; and
- » Increase the community’s resiliency.

**A general plan guides the physical development of the entire county. It is enabled by State Law and required by the Metro Charter.**

## NashvilleNext Elements, Goals, Policies, and Actions



### Land Use, Transportation & Infrastructure

Reinforce the connection between our land uses, transportation and infrastructure, and encourage wise investments in Nashville’s future.



### Art, Culture and Creativity

Support art, culture and creativity through greater artists’ education, the creation of arts districts and supporting the city’s growing creative class.



### Economic & Workforce Development

Support an enhanced workforce, access to job opportunities, investment-ready places for new industries and a competitive quality of life.



### Education & Youth

Support a community-wide vision to provide quality care, education and opportunity to Nashville’s children and youth with the expectation that all children will succeed.



### Health, Livability & the Built Environment

Support a healthy built environment of distinct community character by enhancing safety, transportation, housing options and green spaces.



### Housing

Encourage housing that is affordable and accessible for all, designed in a context-sensitive manner, and that meets current and future market demands.



### Natural Resources & Hazard Adaptation

Protect Nashville’s land, air, water and natural resources, develop wisely, reduce hazards, and become more resilient to extreme weather events.

NashvilleNext recommends strongly coordinating regulations and resources to achieve this vision. In particular, NashvilleNext seeks to:

- » Protect Davidson County's remaining natural and rural areas;
- » Restore degraded natural features to health;
- » Ensure that everyone in the county has access to green places;
- » Encourage new development in walkable centers and corridors;
- » De-concentrate poverty by minimizing displacement in redeveloping areas and building new homes for a diverse population in high opportunity areas;
- » Create a high capacity transit network that is competitive with car travel to sustain high ridership.



## Implementation

Most of the work of shaping Nashville's future will be done by our residents, businesses, and nonprofits. Metro Government has a key role to play through these implementation tools: Regulations (particularly codes related to land development code); Capital spending; Programs and staffing; and, Partnerships.



**View the entire  
NashvilleNext plan:  
[www.nashvillenext.net](http://www.nashvillenext.net)**

# BE NASHVILLE / ENSURE OPPORTUNITY FOR ALL

Nashville and the region are becoming more racially, ethnically and age diverse. Nashville/Davidson County has a culture grounded in inclusivity and friendliness, creativity and entrepreneurship, and concern for others. For our region to continue to prosper, everyone needs equitable access to opportunities to advance their well-being regardless of their circumstances.

## HIGHLIGHTS

### Mayor's Office Initiatives

New Hires: Chief Diversity Officer and Director of Community Inclusion

February 2016 — Mayor Megan Barry issued [Executive Order No. 026](#), creating and establishing the [Diversity Advisory Committee](#). Its goal is to develop a plan that will ultimately assist all Metropolitan Government agencies, boards, and commissions in their efforts to recruit, hire and retain a workforce that is inclusive and representative of Nashville's local demographics.

Within the [Mayor's Office of Neighborhoods and Community Engagement](#), the [Mayor's Office of New Americans](#) works to engage immigrants and empower them to participate in our government and our community.

The [Nashville Serving Veterans Community Board](#) aims to improve connections between service providers and organizations, resolve community-specific issues and improve support to Veterans.



Mayor's Office of New Americans

## 2014



## 2040





## HIGHLIGHTS

### Metro Nashville Police Department (MNPDP)

The [MNPDP's](#) strong community policing philosophy was reflected in 2015, as officers attended 2,453 community meetings, a 13% increase over the previous year. During 2015, the MNPDP supported 647 neighborhood and business groups, a 3% increase over 2014.

October, 2015 — The [National Integrated Ballistic Information Network](#) (NIBIN) Entry Team was formed. This put in place a process in which all firearms and all shell casings are tested within 72 hours and placed into the database, creating linkages between cases across our city and elsewhere.

### Learning Lab Artist Training Program

The [Learning Lab](#) is a professional development program designed to train artists in civic, public, social and placemaking practices. This program will help artists deepen their knowledge around community-based work and create capacity for neighborhood activation through the arts.

### Racial Equity in Arts Leadership (REAL) Initiative

The [Racial Equity in Arts Leadership](#) (REAL) pilot, a direct result of Metro Arts' five-year strategic plan, identifies the need to drive equity and inclusion in the arts sector. The REAL pilot cohort meets monthly for moderated discussions

on the role of race in art creation and arts organizations with the goal of raising understanding and developing a peer network of leaders committed to identifying and addressing equity in their work.

### Music Row Detailed Design Plan

Since February, 2015, the Planning Department, the National Trust for Historic Preservation, the Music Industry Coalition, and other community, business, and historic preservation organizations have been researching neighborhood issues and reaching out to the public to determine common ground on Music Row's future. Planning Staff presented its [draft policy recommendations in June, 2016](#), and are working on finalizing these guidelines by the end of the year.

### Metro Arts Public Art Community Investment Plan

The [Public Art Community Investment Plan](#) is a project from the Metro Arts Commission's Strategic Plan, "Crafting a Creative City." Arts Commission staff and consulting team have formed a number of community advisory groups, talked to artists, arts organizations, community members, and various Metro agencies to create the plan. Final recommendations are estimated to be complete by the end of 2016.



## Metro Arts Public Art Investment Plan



Nov - Jan   Feb - Mar   Apr - May   Jun - Aug   Sep - Oct   Oct - Nov  
Timeline of events for the Metro Arts Public Art Investment Plan



Music Row Community Meeting

# BE NASHVILLE / ENSURE OPPORTUNITY FOR ALL



Students designing a bus shelter



Community Conversation at Casa Azafrán

## Envision Nolensville Pike: Community, Creativity and Imagination in Placemaking

During NashvilleNext, Nolensville Pike was identified as an immediate-need, high-capacity transit corridor, based on transit ridership, anticipation of intense corridor development, and connections to Tier One Centers. [Conexión Americas](#), an organization housed in [Casa Azafrán](#) on Nolensville Pike, began a series of conversations with the community about a number of issues that affect South Nashville, including the needs of the community around using transit. The Nashville Area MPO, Transportation for America, and the Nashville Civic Design Center partnered with Conexión Américas in this effort.

During the [Envision Nolensville Pike](#) project, high school students were engaged to design and construct a bus shelter near Casa Azafrán, Conexión Americas captured oral histories from long-time residents, and four “Creative Labs” were held. Over 150 people participated, and each creative lab included three exercises, the third of which addresses the physical environment of Nolensville Pike.



Credit: Nashville Civic Design Center



## Norf Wall Fest

In the 19th council district, artist Jamal Jenkins [was awarded \\$4,000 in funding](#) to provide support for the Norf Wall Fest in the Fisk University area. The Norf Wall Fest is a celebration of the surrounding community by reflecting its ideals, potential, and current events. Through the creative efforts of muralists, street artists, and painters, the festival created large-scale murals related to pressing social issues like materialism and race at the following locations: 18th and 19th Avenue North and Herman Street, Buchanan Street and 14th Avenue North. The festival included programming relevant to the subject matter of the murals, poetry, music, food, and live arts activities on October 24, 2015 during [Artober Nashville](#).

## Nashville Walls Project

Eight artists from around the world came to Nashville in May and July 2016 to make their marks on Nashville. Founded by film producer and art advisor Brian Grief and his associate Tova Lobatz, the [Nashville Walls Project](#) is a series of murals painted on downtown buildings. Designed to complement the efforts of local artists to place Nashville on the map as a destination for art, these large wall paintings will provide visitors and residents access to high-quality art in a purely democratic medium. (Nashville Arts Magazine — April 2016).



Norf Wall Fest

## **n**

### **Goals and Policies:**

LUTI 2, LUTI 2.1, LUTI 2.5, LUTI 2.6, LUTI 5.4, LUTI 7, ACC 1, ACC 1.1, ACC 1.2, ACC 1.4, ACC 2.3, ACC 3, ACC 3.3, ACC 4, ACC 4.1, ACC 4.4, EWD 3.4, EY 1.8, BE 2, BE 3, BE 4, BE 4.1, BE 4.3, BE 4.5, BE 5.3

### **Actions:**

3, 36, 50, 70, 92, 97, 215, 362

# FOSTER STRONG NEIGHBORHOODS

## Housing

Housing is a basic human need. Housing impacts not only residents but the city as a whole. Providing safe, affordable and accessible housing for all Nashvillians is necessary for active and productive residents, stable neighborhoods, and a stronger city. Both the Metropolitan Council and the more than 18,500 local participants who contributed to the NashvilleNext process identified housing affordability as a key factor in our future growth and livability.



## Inclusionary Housing Study and Legislation

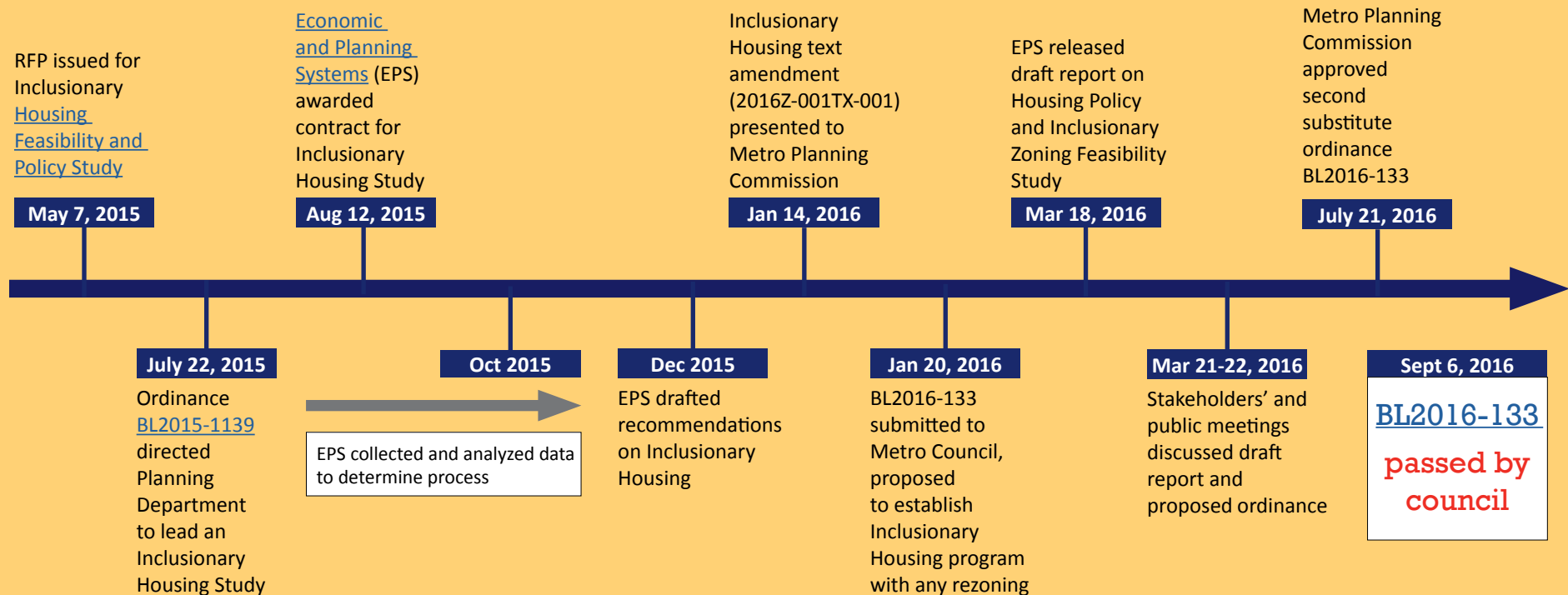
The Metropolitan Council directed the Planning Department to take the lead in an inclusionary housing study to address the city's need for affordable and workforce housing. The Planning Department worked with a consultant to conduct a feasibility study to identify an appropriate policy direction. The feasibility study guided the Planning Department in preparation of new regulations and tools aimed at ensuring that housing is attainable to every Nashvillian, at every income level.

In terms of public involvement, this process included: three meetings with stakeholders (a group of 50 industry representatives, elected officials,

developers, and advocates); two meetings with the Planning Commission, which were open to the public; a public open house; individual and group interviews with stakeholders; as well as targeted subject focus groups.

The study resulted in an inclusionary housing ordinance, [Metro Council Ordinance BL2016-133](#), for consideration by the Metropolitan Council along with several other pieces of legislation designed to provide affordable and workforce housing.

## Timeline of Inclusionary Housing Study and Legislation



# FOSTER STRONG NEIGHBORHOODS

## Mayor's Housing Priorities and Action Plan for 2016 — 2017

[The plan](#) focuses city resources and attention on the need to fund, build, preserve and retain affordable and workforce housing in Davidson County.

### Fund

[Barnes Fund for Affordable Housing](#) (\$10 million) — Funding is available to nonprofit organizations to acquire, rehab, construct, or preserve housing units and is targeted to households earning less than 80% of the Area Median Income (AMI), and 60% of the AMI for rental developments.

[Housing Incentives Pilot Program](#) (HIPP) (\$2 million) — Incentivizes an increase in the supply of affordable and workforce housing. Incentive grants are available to developers for both rental and owner occupied units, at the time of deed restrictions.

[Payments In-Lieu of Taxes Program](#) (PILOT) (\$2.5 million) — Multi-family housing projects using Low-Income Housing Tax Credits (LIHTCs) can construct or preserve affordable housing units through a PILOT agreement and accept payments in lieu of ad valorem taxes. This program is administered by the Metropolitan Development and Housing Agency (MDHA). As of November, 2016, over 450 units are under construction or have been preserved through this program.

[US Department of Housing and Urban Development Funding in Nashville](#) (\$7 million) — Federal program funding, administered by MDHA, provides community development and affordable housing opportunities to low and moderate-income households and areas.

### Retain

[Promote the Property Tax Relief/Freeze Programs](#) — Increase enrollment in these programs in anticipation of the 2017 reappraisal. These programs are administered by the Metro Trustee's Office.

Expand existing rehabilitation and repair programs — The [Barnes Fund for Affordable Housing](#) added an eligible use to allow nonprofit organizations to apply for funding to expand rehabilitation and repair programs for low to moderate-income households. MDHA also administers a federally funded program for homeowner rehabilitation and repair activities.

Promote Tenant Rights — The Legal Aid Society of Middle Tennessee & the Cumberland has published a [Renter's Rights booklet](#) compiled of do's and don'ts in rental agreements.

### Build

Metro-Owned Properties — Metro Back Tax Lots are available for donation to nonprofit organizations applying for Barnes funding. During the Fall 2016 application period, [36 lots](#) were made available. Through a public-private partnership, 138 workforce rental housing units are being built at 12th & Wedgewood, targeting incomes ranging from 60-120% AMI.

[Inclusionary Zoning \(BL2016-133\)](#) — When receiving additional entitlements, developers are incentivized (see HIPP) to provide workforce housing units.

Public Housing Conversion to Rental Assistance Demonstration Program — [Envision Cayce](#) is the first planned public housing conversion in Metro Nashville. MDHA is developing Cayce Homes into a mixed-income, mixed-use development.

Green Street Sanctuary Micro-Housing Units — Expands the homelessness effort at Green Street by providing housing units and supportive services for homeless individuals. There are 25 units currently planned.

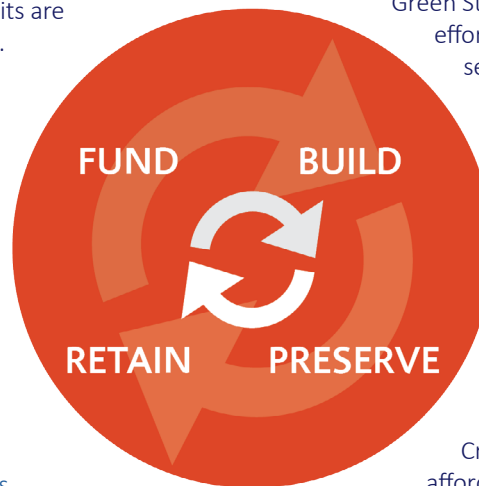
Teacher Housing — Private developers are currently providing housing options for Metro Nashville teachers. Developments that have teacher preference include [Alloy](#) and [Station 40](#).

### Preserve

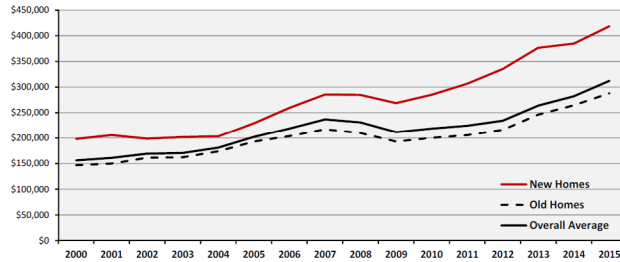
Increase positive community messaging on housing and income diversity in communities.

Create systems for tracking, reporting, and ongoing monitoring of affordable and workforce housing.

Created deed restrictions and long term affordability strategies on [Metro properties provided for the use of affordable and workforce housing units](#).

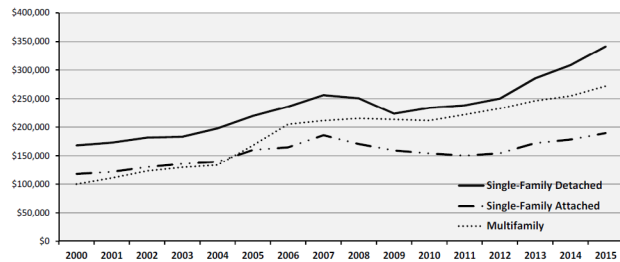


## Average Housing Sales Prices



## Average Housing Sales Prices

### by Unit Type



Source: MLS; Economic & Planning Systems

## n

### Goals and Policies:

LUTI 2, LUTI 2.1, LUTI 2.2, LUTI 2.5, LUTI 4, LUTI 5, LUTI 5.2, LUTI 6, LUTI 7, ACC 2.4, EWD 2, EY 1.5, EY 4.4, BE 1, BE 1.1, BE 1.4, H 1, H 1.1, H 1.2, H 1.3, H 1.4, H 1.5, H 2, H 3, NR 2

### Actions:

48, 62, 121, 206, 238, 299, 312



## How's Nashville

[How's Nashville](#) partners track a critical performance measure towards the goal of ending homelessness: the number of people experiencing homelessness who obtain permanent housing each month. For fiscal year 2016, 709 people experiencing chronic and/or vulnerable homelessness obtained permanent housing — which was an average of 59 people per month.

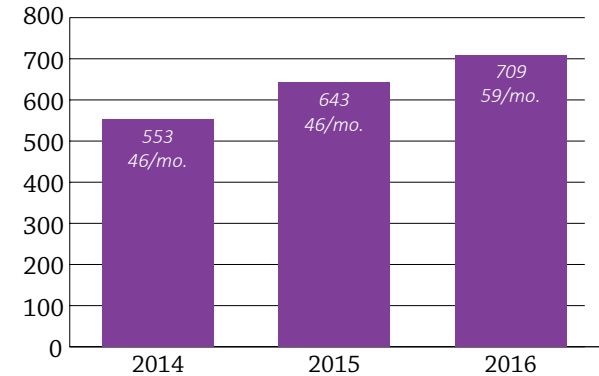
## HIGHLIGHTS

March, 2016 — The Metro Homelessness Commission released the report [Nashville Homeless System and Assessment Report & Recommendations](#). The Metro Homelessness Commission partnered with the Metro Development and Housing Agency and the Frist Foundation to hire a national consulting firm, Focus Strategies, to give the community advice on how to end homelessness in Nashville.

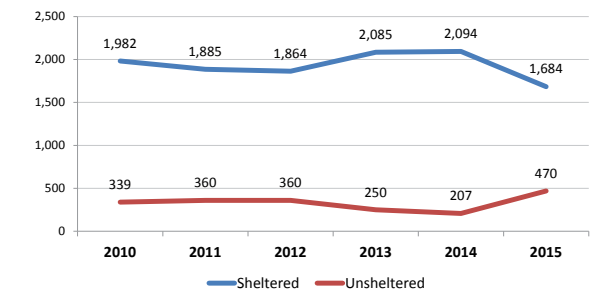
June, 2016 — After four months of planning, Nashville youth and young adult homelessness providers came together to announce a new plan called [The Key Action Plan: Opening Doors for Youth & Young Adults Experiencing Homelessness in Nashville](#). The report is an 18-month, action-oriented plan that builds the starting point for developing a collaborative, comprehensive approach for addressing youth and young adult homelessness in Nashville.

**How's Nashville and partners have increased the housing rate for homeless people by 210% in 3 years.**

## Chronic Homeless Population Housing Placements



## HUD Point-in-Time Count Davidson County, 2009 - 2015



# FOSTER STRONG NEIGHBORHOODS

## Health, Livability and the Built Environment

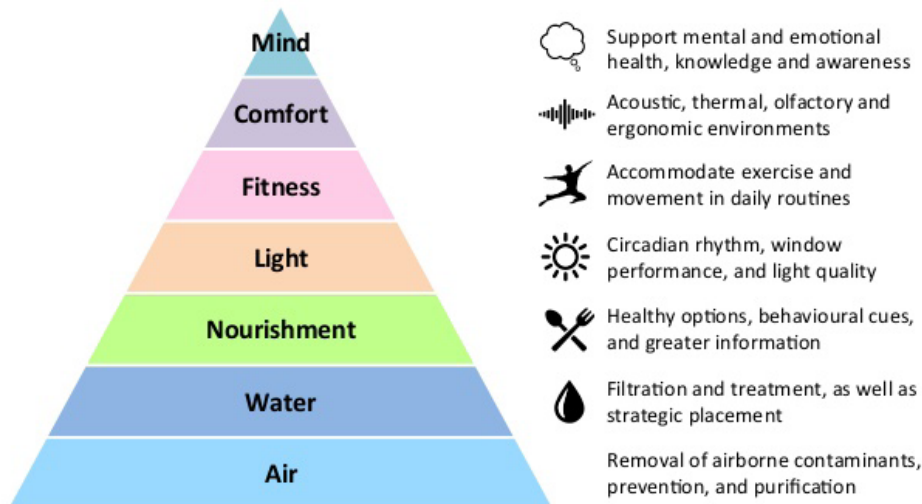
The built environment includes all of the things people build in a city, such as buildings, streets, parks, pipes for water and sewer, and how those things relate to one another. The built environment shapes Nashvillians' opportunities for health and wellness in daily life. A quality built environment shapes community interactions and provides meaningful access to community resources.

## The Seven Concepts of the WELL Building Standard®



The [WELL Building Standard™](#) is an evidence-based system for measuring, certifying and monitoring the performance of building features that impact health and well-being.

WELL is administered by the International WELL Building Institute™ (IWBI), a public benefit corporation whose mission is to improve human health and well-being through the built environment.



wellcertified.com/well



## Urban Land Institute — Building Healthy Places

Around the world, communities face pressing health challenges related to the built environment. The design of our built environment has become a key element in combating risk factors for chronic disease. Transforming outdated retail and auto-dominated strips into corridors that are safe, healthy, vibrant and mixed use is needed. Nashville was one of four cities selected for a grant to help a segment of [Charlotte Avenue transform](#) to a healthier place to live, work and play. Workshops were held in summer 2015 and a visit by the national team occurred late in 2015. Currently, ideas and strategies are being compiled from the four Demonstration Corridors to share nationally, including physical improvements, health improvements, land use changes, and social and cultural changes.

[ULI's Building Healthy Places Toolkit](#) outlines 21 recommendations for promoting health at the building or project scale. These recommendations are organized according to the three categories displayed in the image on the following page.

### **n** Goals and Policies:

LUTI 1, LUTI 2, LUTI 2.1, LUTI 2.2, LUTI 2.4, LUTI 2.5, LUTI 2.6, LUTI 3, LUTI 4, LUTI 5, LUTI 5.1, LUTI 5.2, LUTI 5.3, LUTI 5.4, LUTI 6, LUTI 7, LUTI 9, ACC 1, ACC 1.4, EWD 2, EY 1, EY 1.1, EY 1.2, EY 1.5, EY 2.5, EY 3, EY 3.1, EY 3.2, EY 4, EY 4.2, EY 4.4, EY 4.5, BE 1, BE 1.2, BE 1.3, BE 2, BE 2.1, BE 2.2, BE 2.3, BE 2.4, BE 2.5, BE 3.1, BE 3.5, BE 3.6, BE 5, NR 1, NR 1.3, NR 2, NR 3, NR 4

### Actions:

77, 85, 89, 95, 103, 107, 203, 224, 230, 235, 271



# PHYSICAL ACTIVITY

- 1** Incorporate a mix of land uses
- 2** Design well-connected street networks at the human scale
- 3** Provide sidewalks and enticing, pedestrian-oriented streetscapes



- 4** Provide infrastructure to support biking
- 5** Design visible, enticing stairs to encourage everyday use
- 6** Install stair prompts and signage



- 7** Provide high-quality spaces for multigenerational play and recreation
- 8** Build play spaces for children

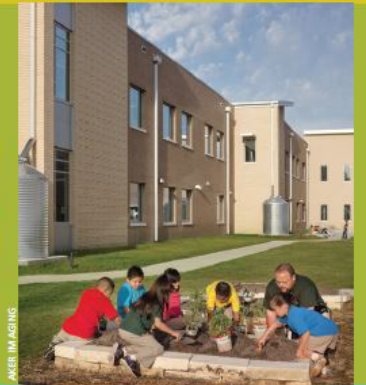
# HEALTHY FOOD AND DRINKING WATER



- 9** Accommodate a grocery store
- 10** Host a farmers market
- 11** Promote healthy food retail

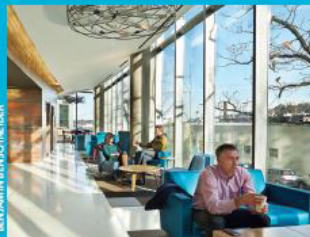


- 12** Support on-site gardening and farming
- 13** Enhance access to drinking water



# HEALTHY ENVIRONMENT AND SOCIAL WELL-BEING

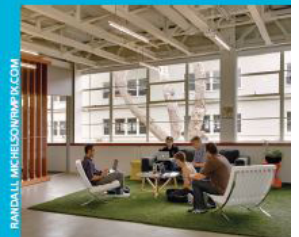
- 14** Ban smoking
- 15** Use materials and products that support healthy indoor air quality
- 16** Facilitate proper ventilation and airflow



- 17** Maximize indoor lighting quality
- 18** Minimize noise pollution
- 19** Increase access to nature



- 20** Facilitate social engagement
- 21** Adopt pet-friendly policies



# FOSTER STRONG NEIGHBORHOODS

## HIGHLIGHTS

### Healthy Nashville Summit: Building Healthy Brains

April, 2016 — The Metro Nashville Health Department facilitated a [community discussion](#) around improving mental health conditions, with a special focus on the impact of adverse childhood experiences, on children, families, and the community. Over 400 community members attended this event.

### Mayor's Citywide Spring Cleanup

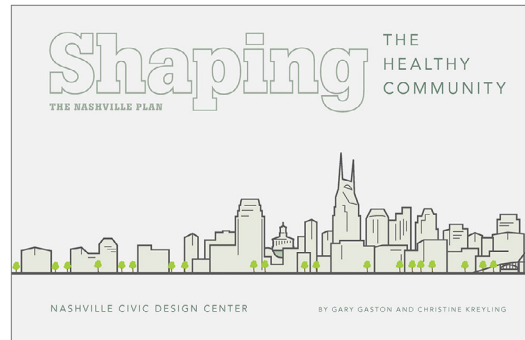
April, 2016 — A day Nashvillians came together to work to make Nashville/Davidson County a better, and prettier, place to live, work, and visit. 63 cleanup events were held. 1,500 volunteers worked and 33,000 pounds of litter and illegal dumping were removed from Nashville's streets and alleys in 1 day!

### Shaping the Healthy Community: the Nashville Plan by the Civic Design Center

April, 2016 — The Nashville Civic Design Center released its [book](#), which explores the relationship between the built environment and public health and utilizes places across Nashville as case studies that span from rural to dense urban neighborhoods.

### Mayor's Commit 2 Wellness

June, 2016 — Mayor Barry launched an employee wellness initiative for Metro government employees. The aim is to get more employees to know their numbers and take action to prevent chronic disease by reducing their risk. Hundreds of city employees have participated in the free screenings so far.



Shaping the Healthy Community Book cover



Before and after photos of the intersection of 3rd Avenue South and Chestnut Street, from Shaping the Healthy Community

**Health happens not in your doctor's office but where you live. Our high-cost medical system is mostly ineffective in creating healthfulness. We can't change our genes, but we can create good places, homes, and communities that make it easier for us to be more active, happier, and healthier.**

— Richard J. Jackson, M.D.

Professor, Environmental Health Sciences

University of California Los Angeles (UCLA) Fielding School of Public Health



## Healthy Nashville

The vision for a [Healthy Nashville](#) is a culture of well-being, where all people have the opportunity and support to thrive and prosper.

### *Healthy Nashville Leadership Council (HNLC)*

Created by former Mayor Karl Dean, [Executive Order No. 25](#) mobilizes [community initiatives](#) to achieve improvements in health, specifically to reduce the impact of three strategic issues: obesity, tobacco use and disparities in heart disease, diabetes and cancer.

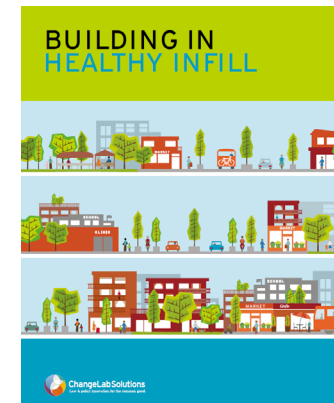
### *Community Health Improvement Plan (CHIP)*

The [CHIP](#) is an action-oriented plan outlining the priority community health issues based

on Nashville’s community health assessment and organized around three key systems issues for the community to address: advance health equity, support mental and emotional health, and maximize built and natural environments.

### *Health in All Policies (HiAP)*

[HiAP](#) is a strategy to assist leaders and policymakers to integrate considerations of health, well-being, and equity during the development, implementation, and evaluation of policies and services. The team consists of Metro department heads and liaisons from numerous departments.



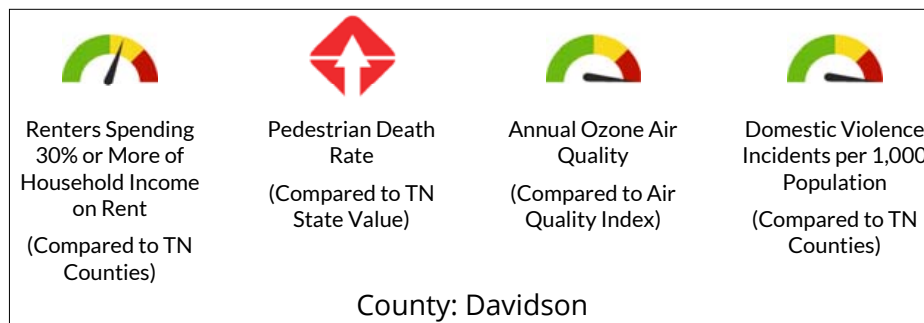
Source: [changelabsolutions.org](http://changelabsolutions.org)

### **Building in Healthy Infill**

There are four core issues that can, and should, be addressed in any infill plan or project in order to capture potential health benefits:

1. Transportation, including active transportation and access to transit;
2. Air quality;
3. Access to daily needs and services; and
4. Quality affordable housing.

By addressing each of these issues, planners and developers can use infill to both accommodate a growing population and improve public health.



The indicators above reflect the status of priorities from Nashville’s Community Health Improvement Plan (Source: [healthynashville.org](http://healthynashville.org))

# EXPAND ACCESSIBILITY

Today's society has become accustomed to having choices. To allow for choice and encourage opportunity, Nashvillians of all ages, incomes, and abilities need access to basic things, like transportation options.



Proposed improvements at the intersection of Dr. D.B. Todd Boulevard at Albion Street

## HIGHLIGHTS

### Mayor's Complete Streets Executive Order

Nashville's new [Green and Complete Streets Executive Order](#) establishes the Major and Collector Street Plan, updated as part of NashvilleNext, as the design manual for Nashville's network of roadways. The order authorizes and encourages the use of cutting edge standards for roadway design and outlines a transparent process for reviewing and documenting exceptions to the policy.

### Mayor's Office of Infrastructure, Transportation & Sustainability

The [infrastructure team](#) provides leadership, accountability, and stakeholder engagement around Mayor Barry's efforts to create an efficient, equitable transportation network, including expansion of mass transit services and bicycle and pedestrian facilities. The infrastructure team also works to incorporate sustainability throughout all operations of the Metropolitan government. Mayor Barry's infrastructure team works closely with city departments and community stakeholders in the development, coordination, and administration of transportation and growth policies for Nashville, including adherence to and implementation of NashvilleNext, nMotion, WalknBike, and Plan to Play.

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### **Goals and Policies:**

LUTI 2, LUTI 2.1, LUTI 2.4, LUTI 2.5, LUTI 7, LUTI 9, LUTI 9.2, LUTI 10, EWD 2, EY 4.2, EY 4.4, BE 1, BE 3, BE 3.1, BE 4.3, H 1.3, H 4, H 4.2, NR 1.5

### **Actions:**

68, 70, 71, 81, 91, 100, 269, 271, 274, 298, 374

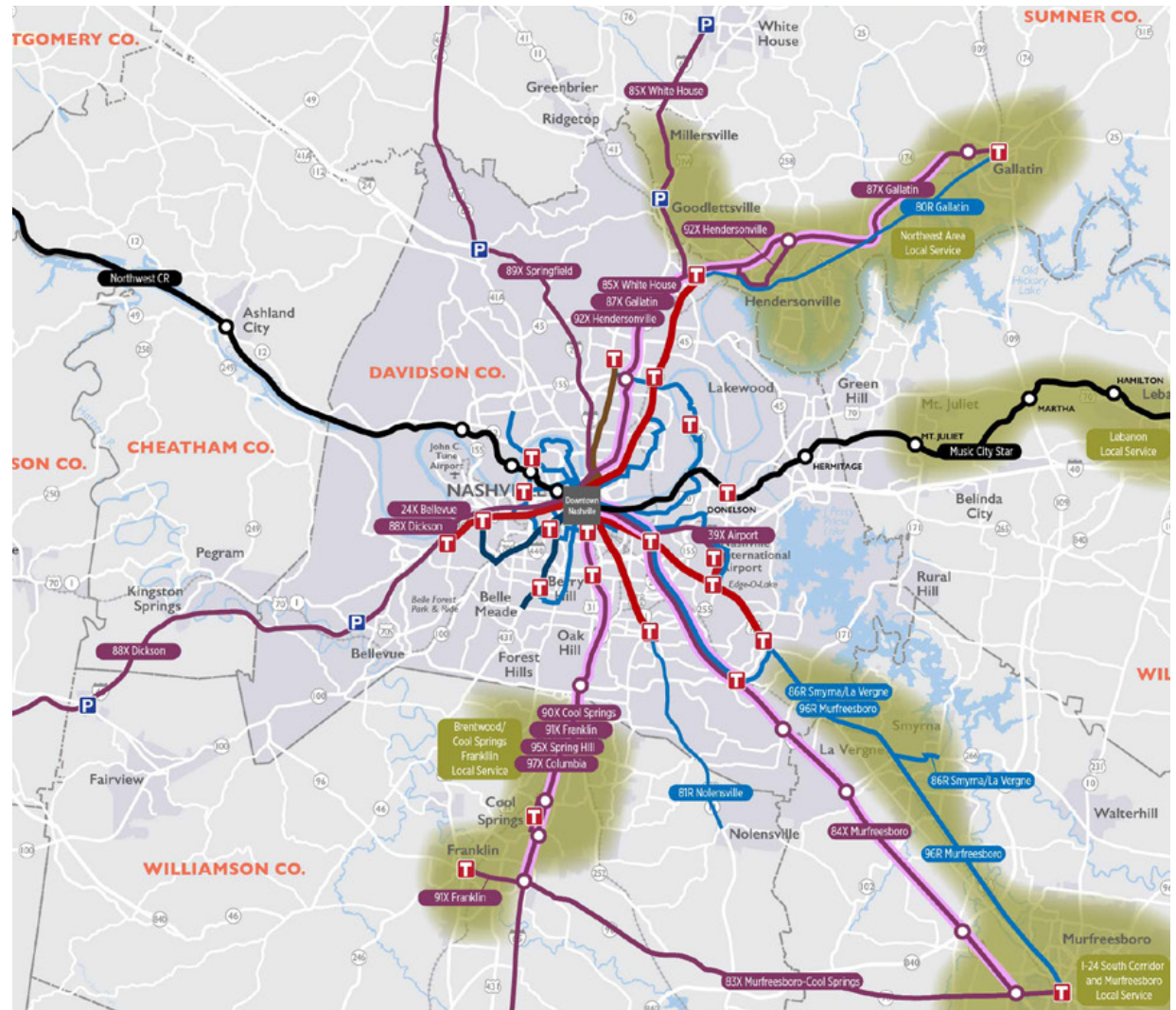




# nMotion

## nMotion

[nMotion](#) is a long-term plan for Middle Tennessee's transit system for Middle Tennessee that provides a framework for the types and magnitudes of changes that could be advanced over the next twenty-five years. nMotion presents a concept of how individual projects and services can come together to form a comprehensive system. Using the NashvilleNext Growth and Preservation Map as a starting point, the plan has promoted more in-depth conversations about what Nashvillians want for future mobility in the region. nMotion's recommendations include both short-term implementation steps and planning for longer term improvements. Finally, the plan outlines order of magnitude costs based on similar systems in benchmark regions. The nMotion plan was approved unanimously by members of the Regional Transit Authority and Nashville Metropolitan Transit Authority on September 22, 2016.



**Nashville added more than 28 miles of bikeways in 2015 and continues to dedicate record amounts of funding to the construction of sidewalks, with \$17 million in year 2015, \$25 million in 2016, and \$30 million in 2017.**

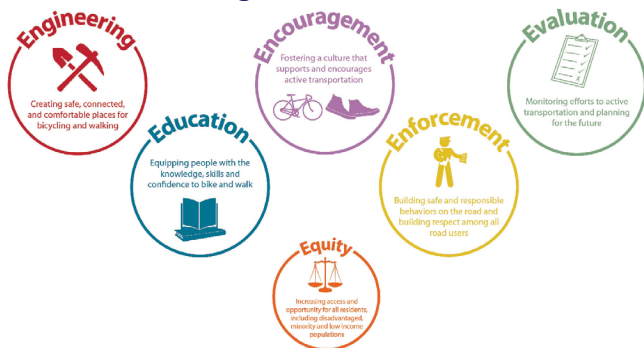
# EXPAND ACCESSIBILITY



## Nashville's Strategic Plan for Sidewalks and Bikeways

[WalknBike](#) is an update to Nashville's Strategic Plan for Sidewalks and Bikeways that will improve walking and biking in Nashville by connecting people to opportunity on a network of high-quality, comfortable, and safe sidewalks and bikeways. The plan will include a modernized system for project prioritization that is informed by public engagement and evaluation of peer and aspirational cities. Outcomes of the plan will include a comprehensive funding strategy, new tools to provide easier access to information about implementation and program progress, and a multi-year list of sidewalk and bikeway projects.

### The E's of Planning



There are often thought to be five essential E's to bicycle and pedestrian planning. Currently, a 6th E, equity, is starting to gain recognition as another essential component of the planning process.

### BIKING IN NASHVILLE

76% **DISAGREED** THAT **BIKING IN NASHVILLE** IS A SAFE, CONVENIENT, AND PRACTICAL WAY TO GET FROM ONE PLACE TO ANOTHER



### WHAT PREVENTS YOU FROM BIKING MORE



**ROADS DON'T FEEL SAFE (67%)**



**LACK OF DEDICATED BIKE SPACE (63%)**



**BIKE PATHS IN POOR CONDITION (29%)**

### WALKING IN NASHVILLE

85% **DISAGREED** THAT **WALKING IN NASHVILLE** IS A SAFE, CONVENIENT, AND PRACTICAL WAY TO GET FROM ONE PLACE TO ANOTHER



### WHAT PREVENTS YOU FROM WALKING MORE



**LACK OF SIDEWALKS (73%)**



**ROADS AND SIDEWALKS DON'T FEEL SAFE (45%)**



**SIDEWALKS IN POOR CONDITION (36%)**



**LACK OF SIDEWALK CONNECTIONS TO BUS STOPS (29%)**



**NOT ENOUGH TIME/DESTINATIONS TOO FAR (23%)**



**LACK OF PEDESTRIAN AMENITIES (22%)**

## HIGHLIGHTS

November, 2015 — Zero emission electric buses began operating downtown on [Music City Circuit](#) routes.

December, 2015 — MTA released its new real-time app, [Music City Transit Tracker](#), giving people better access to their trips and time.

March, 2016 — Nashville MTA added BRT Lite service on Nolensville Pike in March, 2016 and Charlotte Pike in May, 2016, bringing the total number of BRT Lite lines to four. Service includes enhanced passenger amenities like real time information displays at bus shelters and more passenger room on 60-foot hybrid buses.

April, 2016 — Mayor Barry announced a [new program](#) to improve mobility and safety for all modes of transportation and improve intersections throughout Davidson County.

May, 2015 — The [Council on Aging's Senior Transportation Leadership Coalition](#) studied models to connect older adults with transportation options when they may not qualify for Access Ride. Senior Ride will be launched in 2017.

July, 2016 — Metro Council adopted [Metro Council Ordinance no. BL2016-240](#), known as the [#DontBlockMyWalk bill](#), requiring safe accommodations for cyclists and pedestrians when rights of way must be temporarily closed for construction or special events.

**There are currently 1,100 miles of existing sidewalk and 250 miles of existing bikeways in Nashville.**



Illustration of diagonal crosswalks on Broadway



Diagonal crosswalks added at intersections along Broadway

# CREATE ECONOMIC PROSPERITY

Nashville has long thrived due to a historically diversified economy. To build upon our prosperity, we must continue to grow our creative and innovative culture, maintain our city's affordability, and increase our quality of life.



**I believe that growth can be equitable, that it can be sustainable, that it can be about people as much as buildings, that it can truly touch the entire community - but only if we guide it and manage it.**

*- Mayor Barry, 2016 State of Metro Address*

## HIGHLIGHTS

### Mayor's Office of Economic & Community Development Priorities

The [Mayor's Office of Economic and Community Development](#) team is committed to supporting businesses of all sizes and types, from start-ups to relocation of global businesses. The team works closely with the Nashville Area Chamber of Commerce, the Tennessee Department of Economic and Community Development and other partners to make Nashville a compelling place to work and live.

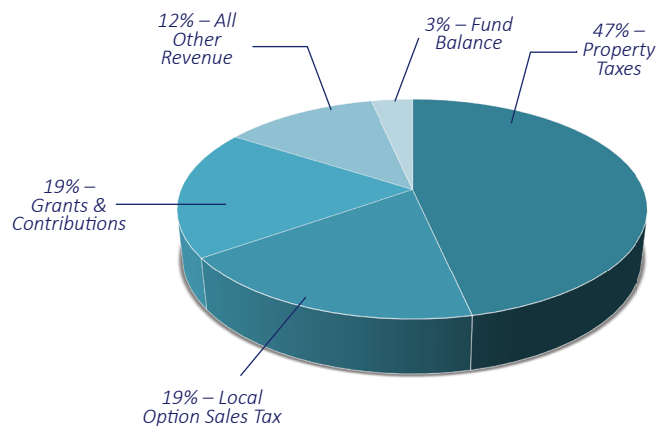
The four priorities of the office are:

- » National and global business recruitment and retention
- » Small business development and entrepreneurship
- » Music City Music Council
- » Creative economy and placemaking

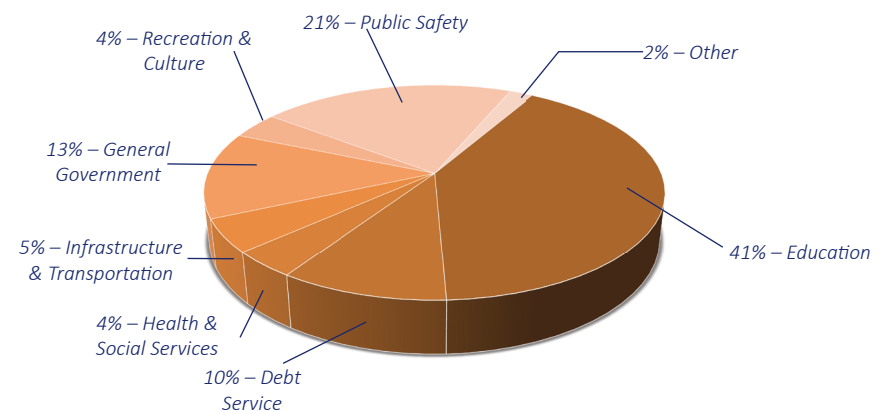
## Metro Nashville and its Budget

The \$2.09 billion FY2017 budget for the Metropolitan Government's six budgetary (tax-supported) funds supports a wide range of public services. The budget represents a 6.1% increase from the FY2016 budget.

### Revenue



### Expenditures





## In 2015...

**1,830,345** — Nashville MSA population

- U.S. Census Bureau Estimates Program 2015

**678,889** — Davidson County population

- U.S. Census Bureau Estimates Program 2015

**3.35%** — Employment growth (2008-2015)

- The Research Center, Nashville Area Chamber of Commerce

**8.77%** — Growth of establishments (2008-2015)

- The Research Center, Nashville Area Chamber of Commerce

**3.5%** — Unemployment rate

- Tennessee Department of Labor and Workforce Development, Nov. 2016

**16.9%** — Davidson County residents in poverty (2015)

- Metro Social Services

## HIGHLIGHTS

- » FY2016 — Approximately 665 applications were filed at the Development Services Front Counter, a 15% increase from FY2015.
- » July, 2015 — [Metro Council Ordinance No. BL2015-1121](#) added a definition that allows limited use of artisan manufacturing and associated uses in underutilized industrial land in the county.
- » August, 2015 — [Metro Council Ordinance No. BL2015-1153](#) added commercial alternative bulk zoning districts and modifies existing alternative bulk zoning district standards to promote alternative modes of transportation such as walking, bicycling and transit.
- » May, 2016 — Metro converted to CityWorks, a GIS-centric platform enabling an enhanced and streamlined approach to the permit process and asset management.
- » Each year, Metro Social Services updated a series of [Community Needs Evaluations](#) to monitor and report on ongoing community-wide efforts and additional ideas to identify and address the needs of low-income Davidson County residents.
- » [Nashville Financial Empowerment Centers](#) have assisted over 4,000 clients; reduced their debt by \$4.5 million; and helped increase their savings by over \$700,000 since opening in March 2013.

## n

### **Goals and Policies:**

LUTI 1, LUTI 2, LUTI 2.1, LUTI 2.2, LUTI 2.5, LUTI 3, LUTI 4, LUTI 5, LUTI 6, LUTI 7, LUTI 8, LUTI 9, EWD 1, EWD 1.1, EWD 1.3, EWD 2.1, EWD 3.1, EWD 3.4, BE 1, BE 1.1, BE 1.3, BE 3, BE 3.1, BE 3.4, BE 3.6, BE 4.1, BE 4.2, BE 4.3, BE 5, BE 5.1, BE 5.2, BE 5.3, BE 5.4, H 1, H 1.3, H 2, H 2.1, H 4.2, NR 1, NR 1.4, NR 1.5, NR 2, NR 2.1, NR 2.2, NR 3, NR 4, NR 4.2

### **Actions:**

3, 28, 49, 67, 68, 75, 77, 81, 85, 87, 94, 97, 98, 101, 104, 105, 106, 207, 213, 279, 291, 323

# CREATE ECONOMIC PROSPERITY

## Building Permit Activity

[Building Permits issued in Davidson County](#)  
since July 1, 2015

### Number of Building Permits Issued by type from July 1, 2015 to June 30, 2016

#### Commercial Buildings

New	255	\$727,393,431
Rehab	1412	\$474,819,558
Shell	41	\$390,494,231
Addition	275	\$169,920,188

#### Residential Buildings

New	4785	\$1,386,950,574
Rehab	1111	\$43,702,983
Addition	1033	\$64,034,410

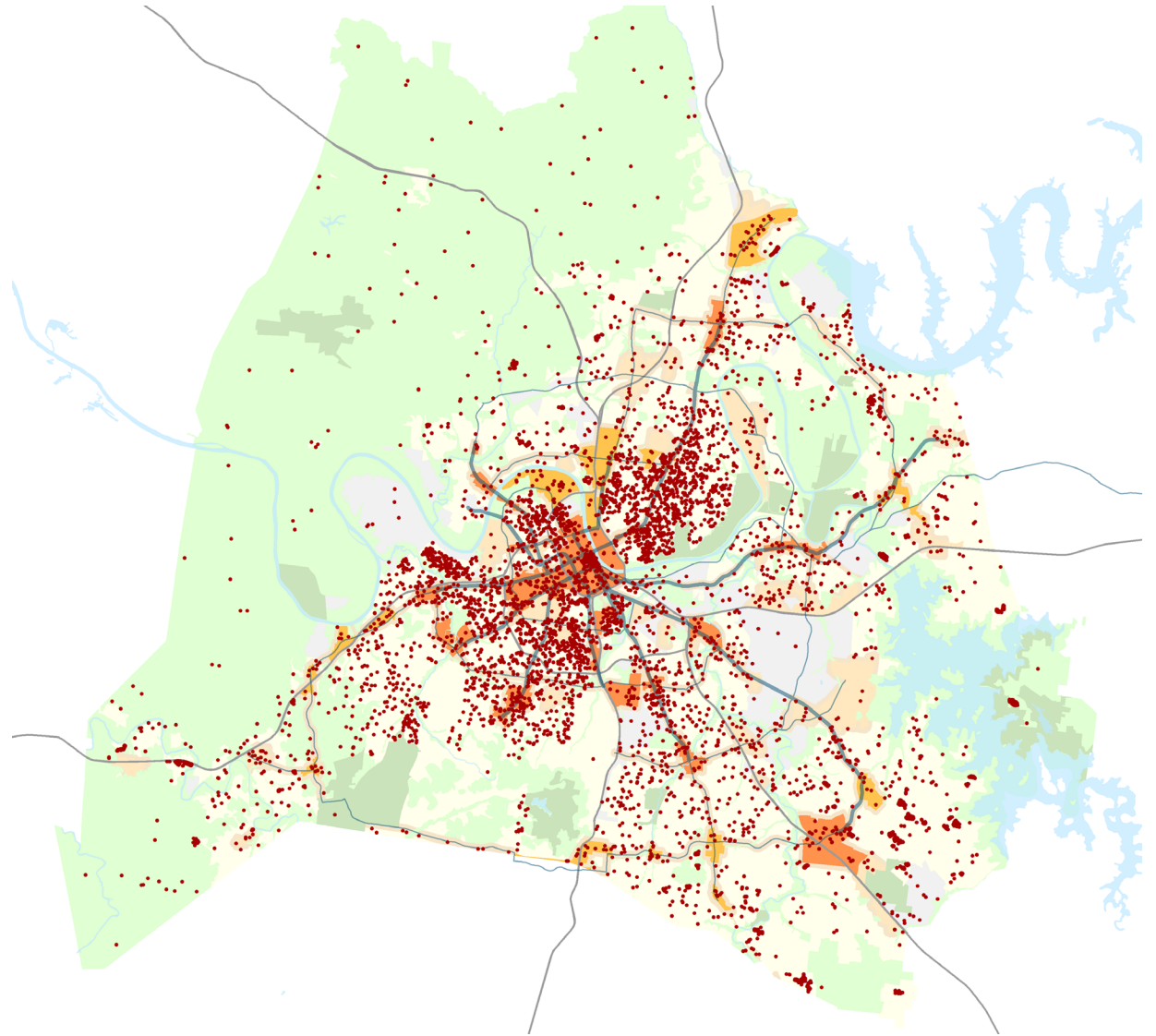
**\$3.65 BILLION**

FY2016 Total Estimated  
Construction Value

Includes new buildings, renovations  
and other work

**50% Increase**

From the Previous Record-  
setting Fiscal Year, 2014-15

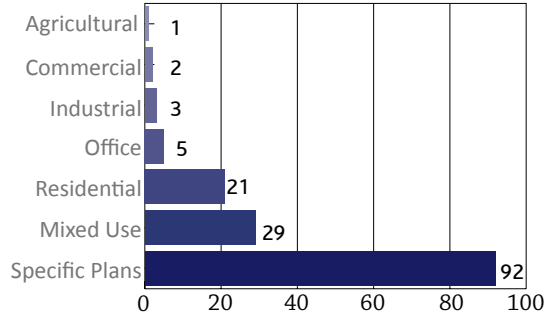


Each dot on the map indicates one building permit.

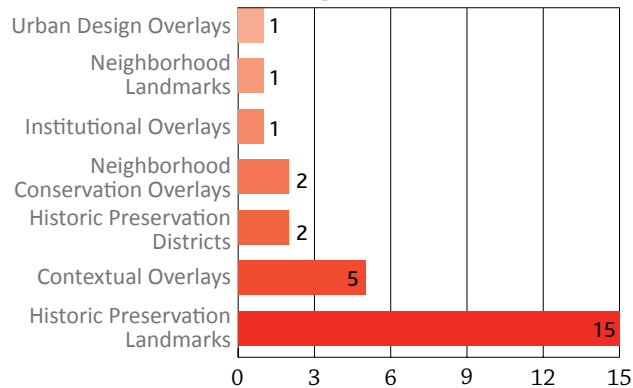
## Planning Commission Activity

Number of Community Plan Amendments, Zone Changes, and Overlay Districts approved by Metro Planning Commission and Metro Council from July 1, 2015 to June 30, 2016

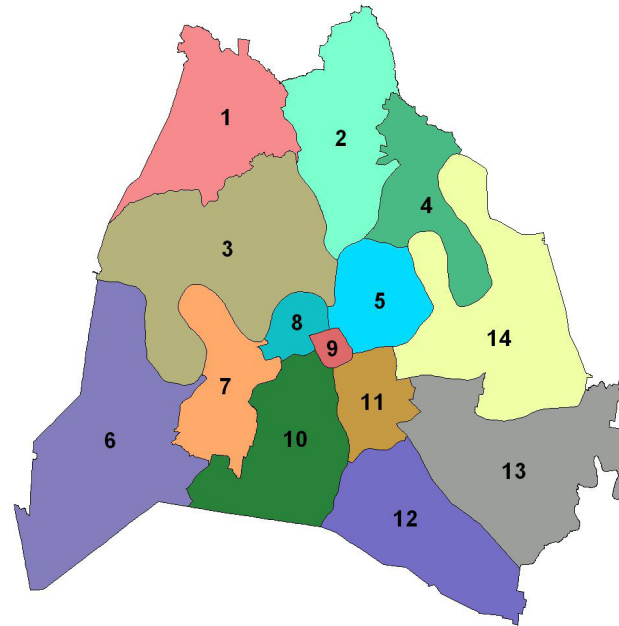
### Number of Zone Changes, FY2016



### Number of Overlay Districts, FY 2016

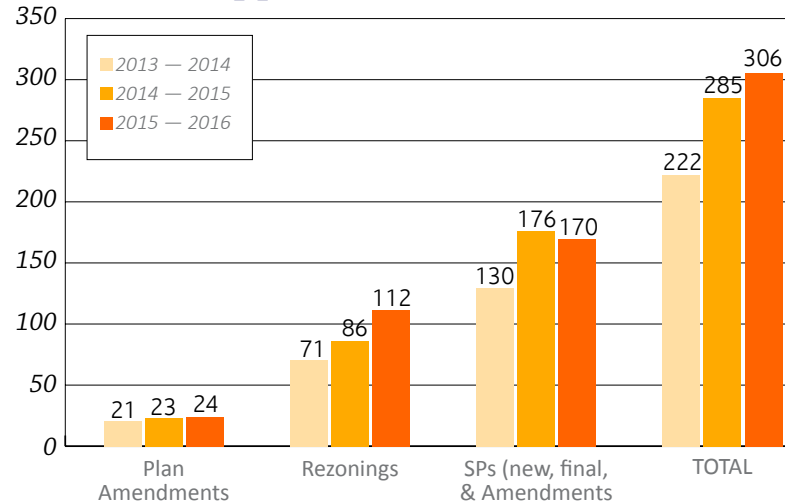


## Number of Community Plan Amendments by Area



1. Joelton (1)
2. Parkwood-Union Hill (0)
3. Bordeaux-Whites Creek (1)
4. Madison (0)
5. East Nashville (0)
6. Bellevue (0)
7. West Nashville (1)
8. North Nashville (0)
9. Downtown (1)
10. Green Hills-Midtown (2)
11. South Nashville (1)
12. Southeast (1)
13. Antioch-Priest Lake (0)
14. Donelson/Hermitage/Old Hickory (0)

## Number of Applications, FY 2014 — 2016

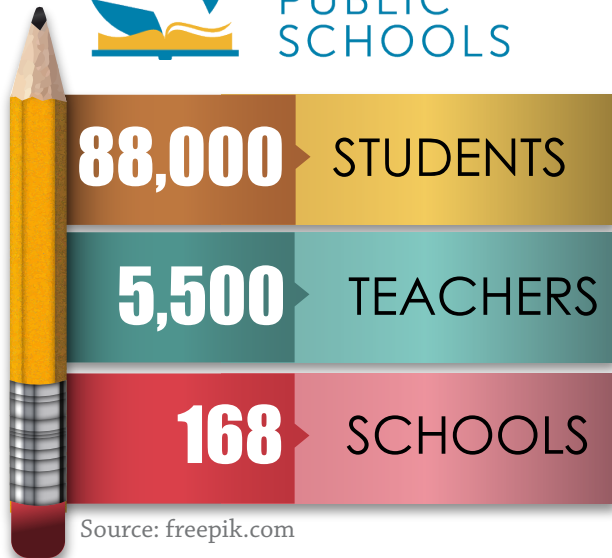


# ADVANCE EDUCATION

Education is how we prepare our children for tomorrow's challenges, and how we keep our residents ready to successfully participate in evolving workforce and civic life. Whether they are our children, neighbors, students, or simply in our community, Nashvillians want to provide a bright future for Nashville's children, and, in turn, a better future for our city.



METRO  
NASHVILLE  
PUBLIC  
SCHOOLS



Source: freepik.com

**I believe long-term improvements in public education are only sustainable when the work is done collaboratively with all stakeholders having a voice. All of us – teachers, parents, students, and community members from across the city – must work together as one team to build real, lasting change.**

— Dr. Shawn Joseph

Director of Metro Nashville Public Schools

## NEW SCHOOLS



An historic building gets new life after serving the community for 25 years. The old southeast library branch, newly renovated, has reopened as Cambridge Early Learning Center for prekindergarten students.



Ribbon cutting at Goodlettsville Middle Prep



## Planning Department's Engagement with Schools

In 2016, the Planning Department established close relationships with four Metro schools (John Overton High, Glencliff High, McKissack Middle Prep, Stratford STEM Magnet School) and is introducing NashvilleNext principles into their curricula, particularly at McKissack and Stratford where Planning Department staff have met with teachers on curriculum design.



## HIGHLIGHTS

### Metro Nashville Public Schools

According to the latest [Mind the Meal Gap study](#), one in five children in Middle Tennessee does not have enough food to maintain a healthy lifestyle. Not only is hunger one of the most severe roadblocks to the learning process, but inadequate nutrition can lead to long-term health consequences.

May, 2016 saw an expanded [Farm to School pilot program](#) to bring more local, fresh produce to student lunches.



Third grade students at Fall-Hamilton Elementary School

## **n**

### **Goals and Policies:**

LUTI 2, LUTI 2.5, ACC 3.1, EY 1, EY 1.1, EY 1.2, EY 1.3, EY 1.5, EY 1.6, EY 1.8, EY 2.2, EY 2.4, EY 2.5, EY 2.6, EY 3, EY 3.1, EY 3.2, EY 4.2, EY 4.5, BE 2.4, BE 5.1

### **Actions:**

42, 43, 93, 96, 101, 107, 258, 268, 287, 292, 300, 363

# ADVANCE EDUCATION

## 2016 Nashville Youth Violence Initiative

The initiative was established by Mayor Barry to build a [city-wide conversation concerning youth violence](#).

Its purpose is to increase awareness, drive action, and build local capacity to more effectively address youth violence through comprehensive community and government planning.

Between December 2015 and February 2016, over 750 people participated in at least one of the five summit events.



Mayor Barry marches in solidarity with the neighborhood against youth violence



Attendees listen to a speaker at one of the Youth Violence Summits between December 2015 and February 2016

**Nashville, if you want us to walk a tightrope, then give us a safety net!**

— Brandon Ramsey, Hillsboro High School Junior  
(Youth Violence Summit, January 28, 2016)

**55%** of homicide perpetrators were 25 or younger in 2015

**50%** of homicide victims were 25 or younger in 2015

Source: *The Tennessean*

## Nashville Youth Summit Report

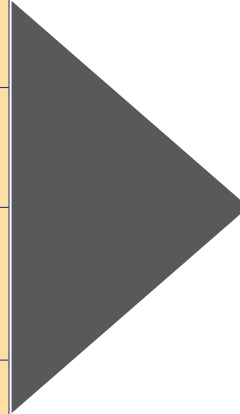
The [report](#) provides a conceptual framework based on the community input gathered during the Summit events. It identifies the key principles and goals that will guide Nashville’s youth violence reduction work going forward, including key findings and priority areas.

The Youth Violence Summit identified six priority areas to reduce youth violence...

with recommended actions for each listed under one of the four types of strategic approaches:

### PRIORITY AREAS

<p><b>Training &amp; Employment</b></p> <p>Goal: All youth have the opportunity to participate in career training and job opportunities so they can become college- and career-ready</p>
<p><b>Meaningful Youth Engagement</b></p> <p>Goal: All youth have the opportunity to participate in quality after-school and out-of-school activities</p>
<p><b>Health Awareness &amp; Access</b></p> <p>Goal: Reduce the number of youth exposed to trauma</p>
<p><b>Restorative Justice &amp; Diversion</b></p> <p>Goal: Increase the number of youth allowed to remain safely in their communities while under court supervision</p>
<p><b>Safe Environment</b></p> <p>Goal: Youth feel safe and are safer in their homes, on the street and in school</p>
<p><b>Education</b></p> <p>Goal: Youth receive a high-quality education from pre-K through high school</p>



### STRATEGIC APPROACHES

<p><b>PREVENTION</b> — action taken before a crime is contemplated or underway, to reduce the occurrence of crime, increase community safety, and improve wellbeing.</p>
<p><b>INTERVENTION</b> — action taken to ameliorate or interrupt potential crime-related activity, usually where the crime has not actually been committed.</p>
<p><b>ENFORCEMENT</b> — action to intervene in a criminal activity to disrupt it, within the bound of law, or to investigate a crime and secure arrest, prosecution, and appropriate disposition of the offender(s)</p>
<p><b>REENTRY</b> — action taken to facilitate successful transition for offenders or delinquents being released from prison or other secure facilities.</p>

# CHAMPION THE ENVIRONMENT

## Natural Resources & Hazard Adaptation

The hazards Nashville will face in the future are not new. Floods, droughts, heat waves, and tornadoes have occasionally wreaked havoc on Davidson County in past years. What is new is the frequency and severity of these hazards. Major floods, such as the one in 2010, are expected to occur more often. More extreme heat is likely, too. How we make the built environment, and how we include and preserve natural systems within it, is crucial to maintaining resiliency in the face of natural hazards.



Beaman Park stream



Nashville Cherry Blossom Festival, 2016

## HIGHLIGHTS

### Recycling in Metro Nashville

55,715 tons

### The Land Trust for Tennessee

In recent years [protected 445 acres](#) in the Beaman to Bells Bend Corridor with conservation easements.

### Metro's Water Quality Buffers

New development and significant redevelopment sites are required to preserve [water quality buffers](#) along Metro's community waters, which include streams, rivers, springs, lakes, ponds and wetlands.

### Park Expansion

August, 2015 — Beaman Park expanded by 568 acres on the edge of the Western Highlands Rim. This brings the total size of the rugged, wooded Beaman Park to 2,246 acres — an increase in the park's size by one-third.

## n

### **Goals and Policies:**

LUTI 2, LUTI 2.1, LUTI 2.5, LUTI 2.6, LUTI 3, LUTI 4, LUTI 5.1, EY 4, EY 4.1, EY 4.2, BE 1, BE 1.1, BE 2.1, BE 2.2, BE 2.5, BE 2.6, BE 4.3, BE 5, BE 5.2, H 2.1, H 2.2, H 4.2, NR 1, NR 1.1, NR 1.2, NR 1.4, NR 2, NR 2.2, NR 3, NR 3.2, NR 4

### **Actions:**

74, 77, 97, 104, 106, 155, 182, 201, 220, 221, 236, 289, 309, 316, 323, 329





### **Metro Tree Advisory Committee**

[The Metro Tree Advisory Committee](#) within Metro Public Works Beautification and Environment Commission has the mission to assist in educating the community and agencies of the Metropolitan Government regarding the value of trees and proper techniques for the planting, maintenance and removal of trees. Metro Tree Advisory Committee helps distribute thousands of tree seedlings and provide expert answers to common tree questions at the annual Lawn and Garden Show.

[The Metropolitan Nashville Urban Forestry and Landscape Master Plan](#) is available online through the Metro Public Works Beautification and Environment Commission.



Buena Vista Tree Planting

**The Metropolitan Nashville Urban Forestry and Landscape Master Plan was completed in July of 2016.**

# CHAMPION THE ENVIRONMENT

## New Parks and Greenways

Living close to green space and having access to a garden is correlated with lower levels of stress, anxiety, depression, and obesity, and, especially among the elderly, more positively perceived general health. Green common spaces lead to stronger social ties, and when new parks open, neighbors are more likely to interact, take pride in their community, and form local improvement groups.

- » July, 2015 — The [Riverfront Park expansion](#) on the west bank of the Cumberland River provides public green space, a riverfront greenway and unique recreation amenities in addition to the new Ascend Amphitheater.
- » September, 2015 — The [Riverfront Landing](#) includes space for special events, free play, temporary athletic fields, picnics and relaxing. It also provides direct river access and new pedestrian and bike paths.
- » October, 2015 — The grand opening of [Whitsett Park](#) at the Mill Creek Greenway occurred.



Riverfront Landing Park



Whitsett Park at Mill Creek Greenway



Riverfront Park — Ascend Amphitheater

# METRO PARKS & GREENWAYS BY THE NUMBERS

143 playgrounds

200+ miles of trails and greenways

11 greenway corridors

15,873 acres of open space

185 parks

7 public golf courses

the parthenon

sportsplex



7 regional community centers

4 nature centers

19 neighborhood community centers

1,200+ classes per week

8,262 acres of tree canopy

54+ facilities

171 sports fields

19 river access points

after-school and summer programs

7 dog parks

419 special events/festivals

35+ historic sites, structures and monuments

25+ miles of mountain bike trails

94 endangered species protected

21,000 bulbs planted each year



## Plan to Play

[Plan to Play](#) is a Metro Parks and Recreation-led initiative during 2016 for a county-wide parks and greenways master plan, which will serve as a guide for future investments in and growth of our park system in the coming decades. The yearlong Plan To Play process includes an inventory of past and current plans, an analysis of programs and facility offerings, a benchmarking of peer cities, and an intensive public input process, including public meetings and surveys. The plan is anticipated to be finalized in early 2017.



Plan To Play Community Meeting

# CHAMPION THE ENVIRONMENT

## Metro Water Services — LID Manual

[The Low Impact Development](#) (LID) Manual is a site design approach that utilizes Green Infrastructure to meet a development site's post development stormwater runoff water quality requirements. The conservation of open space, the reduction of impervious surfaces, and the use of small-scale storm water controls, such as green roofs, are just a few of the LID practices that can help maintain pre-development conditions and keep greater volumes of runoff from routing to the city's stormwater system. The LID moved from voluntary to mandatory in January, 2016.



28th Ave Corridor: Complete street, bio-retention planters



Raingarden in a commercial parking lot



Number of trees planted in Fiscal Year 2016

## HIGHLIGHTS

### Metro Division of Sustainability

[The Metro Division of Sustainability](#) integrates sustainable practices throughout the department's projects and operations with the goal to reduce energy, waste, carbon and greenhouse gas emissions while also educating Metro employees and the Nashville community about sustainability.

### Socket, Unplug Nashville

Socket, Unplug Nashville is the interactive, sustainability education program of Metro's Department of General Services. Socket educates Metro employees and the general Nashville community about the positive energy savings impact of the [Energy in Action](#) program. With live energy feeds, educational videos and games, as well as sustainable living tips for the community, Socket is creating awareness, changing behavior and engaging the people of Nashville to help build a sustainable city for generations to come.



The program's dog mascot, [Socket](#), visits events and workshops to help encourage and spread the word about sustainability.

# CHAMPION THE ENVIRONMENT

Nashville includes many different kinds of places, with very different characters. Character is the overall pattern of land uses and intensities, ranging from natural, undisturbed areas, to rural areas, to suburban neighborhoods and shopping centers, to urban neighborhoods, to downtown. Our neighborhoods—whether they are peaceful and secluded or vibrant and active—shape our enjoyment of our homes. Accommodating new housing, services, and jobs, and improving health and livability requires either designed changes to match the character of the area or carefully and intentionally changing the character of key locations.



Whites Creek Aerial

## HIGHLIGHTS

### Amending the Subdivision Regulations

April, 2016 — the Metro Planning Commission amended the [Subdivision Regulations](#) to allow options for development with rural character where property is already zoned one of the conventionally suburban zoning districts. Providing regulations for Rural Neighborhood policy areas assists in implementing NashvilleNext by helping to preserve Davidson County's remaining Rural areas.

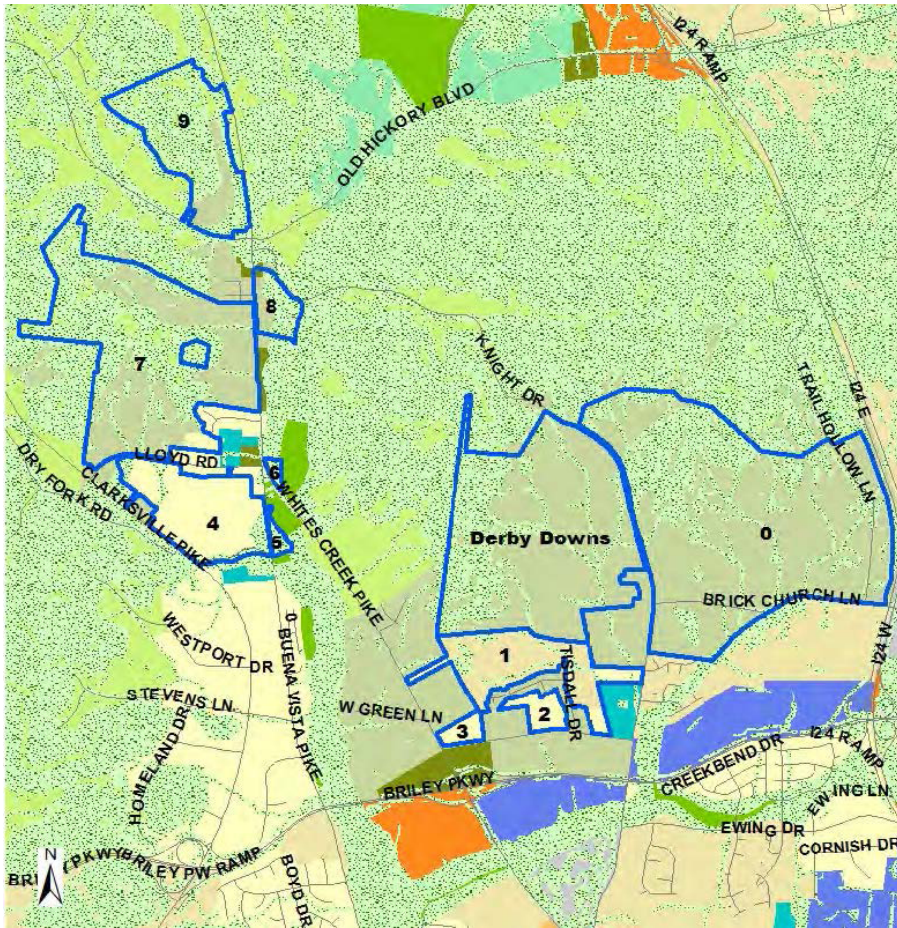
### Whites Creek — Preserving a Rural Area

May, 2016 — The Metro Planning Commission approved policies for the remaining areas in Whites Creek.

When the NashvilleNext plan was adopted on June 22, 2015, the policy decision for eleven areas in Whites Creek was deferred by the Planning Commission for further study and community discussion. At issue in the eleven areas was the presence of long existing, non-Rural zoning, previously approved suburban developments, the existence of sewer along Whites Creek Pike, and the interface between the rural area of Whites Creek and the more suburban area of Bordeaux to the south.



Cedarwood — Whites Creek



Whites Creek study area



Williams Farm and Century Barn — Whites Creek



Whites Creek Bank & Trust

**May 26, 2016 – The Planning Commission adopted community character policies (that were recommended by planners to balance various interests) for these areas, thus finalizing the only outstanding piece of NashvilleNext.**

# EFFICIENT GOVERNMENT

## Mayor's "pitch" Budget hearings

Public Investments Plans, or [PIPs](#), are an innovative new way of approaching budgeting that has challenged Metro departments and agencies to think creatively about how they can collaborate on citizen-centered pilot initiatives. In March, 2016, Metro departments and agencies "pitched" their proposed budgets for the fiscal 2016-17 year as part of the Mayor's Budget Improvement Discussions.



MTA's CEO Steve Bland makes a pitch to Mayor Barry and team

## Grants

Metro created the new position of Grants Coordinator within the Planning Department to establish, manage, and measure proposal development to provide funding for implementing NashvilleNext priorities. As part of the Capital Improvements Planning Division, this professional strengthens the Planning Department's relationships with other Metro Nashville departments as well as community organizations whose involvement and collaboration in implementing NashvilleNext is crucial.



## Connected Nashville Working Group

In March, 2016, Mayor Barry announced that the city would move forward with efforts to [better integrate technology into municipal operations](#), despite the city not advancing to the final round of the USDOT Smart City Challenge. Nashville was one of 78 cities to apply for up to \$40 million from the USDOT.

The [Connected Nashville Working Group](#) will develop and document a long-term strategy for Metro Government and Nashvillians to advance shared goals and objectives through improved use of technology and data.

## HIGHLIGHTS

April, 2016 — Google Fiber launched in Nashville. In response to the growing market need for connectivity and broadband infrastructure, Metro encouraged coordination between suppliers and providers of telecommunications services to maximize use of existing facilities and structures.

May, 2016 — [A Balancing Act](#), Metro's interactive budgeting website created for citizens to simulate how they would balance Metro Nashville's annual budget.

May, 2016 — [Nashville Open Data Portal](#), empowers the public to partner with Metro departments and agencies to co-create innovative web resources, insightful analytics on public programs and services, and new civic apps for the community.

June, 2016 — Nashville Public Library prepared a draft of its [Facilities Master Plan 2015-2040](#) to keep pace with Music City's booming population growth and blossoming neighborhood diversity while maintaining and adding to its world-class facilities.



## Capital Improvement Budget Process

Any capital improvement that Metro makes must be included in the [Capital Improvements Budget](#) (CIB). Inclusion in the CIB does not, however, guarantee funding. The CIB only lists the things on which Metro can spend money.

Each year, the Planning Commission coordinates and submits a list of recommended capital improvements necessary or desirable to be constructed during the next six years, arranged by year and in order of preference.

The Planning Commission prioritizes projects based on:

- » Immediate legal, health, or safety needs;
- » Ongoing projects;
- » Ensuring ongoing maintenances, preferably in line with a plan to adequately maintain existing facilities and infrastructure;
- » Alignment with *NashvilleNext*.

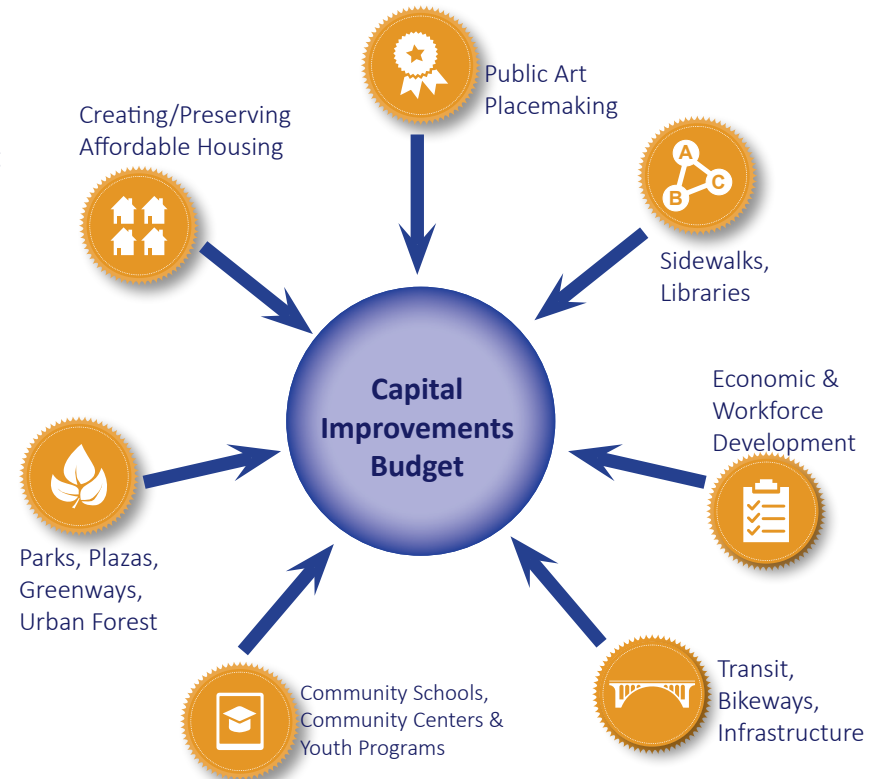
### Aligning the CIB with NashvilleNext's Guiding Principles to:

- Provide a broad view of what projects should accomplish
- Encourage cross-departmental coordination
- Ensure no area gets left behind repeatedly



With the adoption of NashvilleNext, staff is working to improve the capital planning process to promote:

- » Effective, efficient spending
- » Data-driven decisions
- » Transparency
- » Alignment with long-term community goals



Examples of items to include in the Capital Improvement Budget

## Capital Spending Plan

The [Capital Spending Plan](#) contains the Mayor's recommendations of capital project requests from the CIB that the Administration would like to see approved and financed. The spending plan highlights projects that line up with the Mayor's priorities and the needs of Nashville/ Davidson County. The Capital Spending Plan must be approved by the Metro Council by Resolution.

### *General Obligation Bonds (G.O. Bonds)*

Spending for G.O. bonds is approved through the Capital Spending Plan as part of the CIB and authorized by Metro Council resolution.

Most Metro capital projects, with the exception of water and sewer projects, are funded by G.O. bonds.

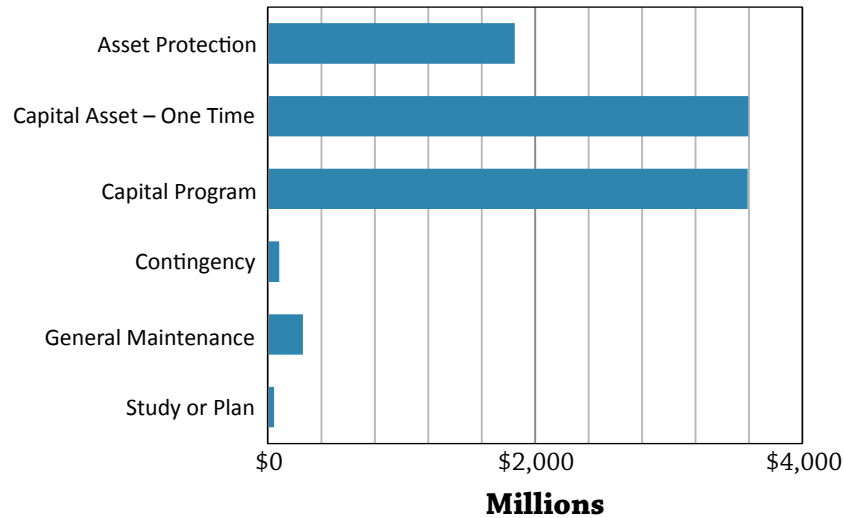
Most projects request new G.O. bond spending. Some projects, particularly public art projects funded through the 1% for Art ordinance, reflect already approved G.O. bonds and need no further authorization.

### *Enterprise Funds*

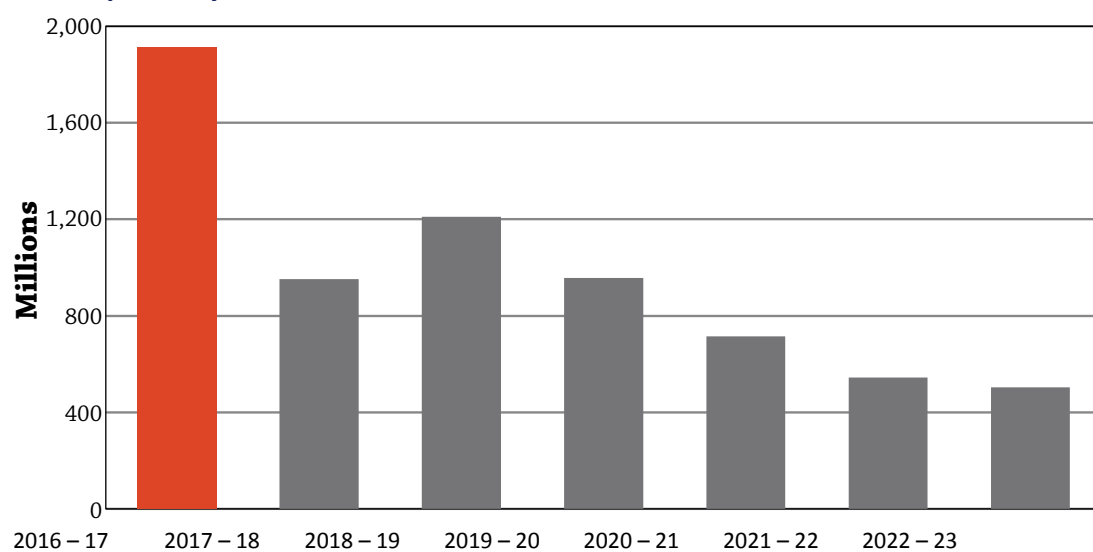
Enterprise funds include revenue generated dedicated to particular departments or programs. These are essentially operating revenue that can be used for some capital projects.

# \$5.2 BILLION — TOTAL SPENDING REQUESTS

**CIB Requests by Project Type**



**CIB Requests by Year**



## Revenue Bonds

Revenue bonds are special bonds by a single source of revenue. Revenue bonds supported by Metro Government must be authorized by Metro Council.

The largest user of revenue bonds is Metro Water Services, which uses water and sewer revenues to support bonds for water and sewer projects, including Clean Water Nashville. The Sports Authority (supporting work at Nissan Stadium, Bridgestone Arena, and First Tennessee Park, among others) is the primary user of revenue bonds.

## 4% Funds

These funds are set aside by the Metro Charter for equipment and repairs. Spending is allocated through quarterly omnibus resolutions that specify requests from multiple departments.



Gabe Klein presenting Gear Up 2020 at the Downtown Public Library

## Gear Up 2020

[Gear Up 2020](#) makes 33 recommendations for Metro Government to think innovatively in response to Nashville's growth. The project, which began in February 2016, was a joint effort between the City of Nashville, the local chapter of the [Urban Land Institute](#), and [Gabe Klein](#), an internationally-renowned consultant, as he says "working to make cities and companies greater . . . faster." The report (released in July, 2016) focuses on public-private partnerships, when city government teams up with the private sector to tackle projects together.



## n

### Goals and Policies:

LUTI 2.4, LUTI 2.6, LUTI 5.1, LUTI 9, LUTI 9.2, ACC 1.2, EWD 1.2, EWD 2, EY 4, EY 4.3, BE 2, BE 2.1, BE 3, BE 3.3, BE 3.6, H 1.1, NR 1, NR 1.1, NR 1.2, NR 2.1, NR 2.2

### Actions:

20, 70, 87, 154, 203, 220, 222, 230, 231, 272, 375, 374

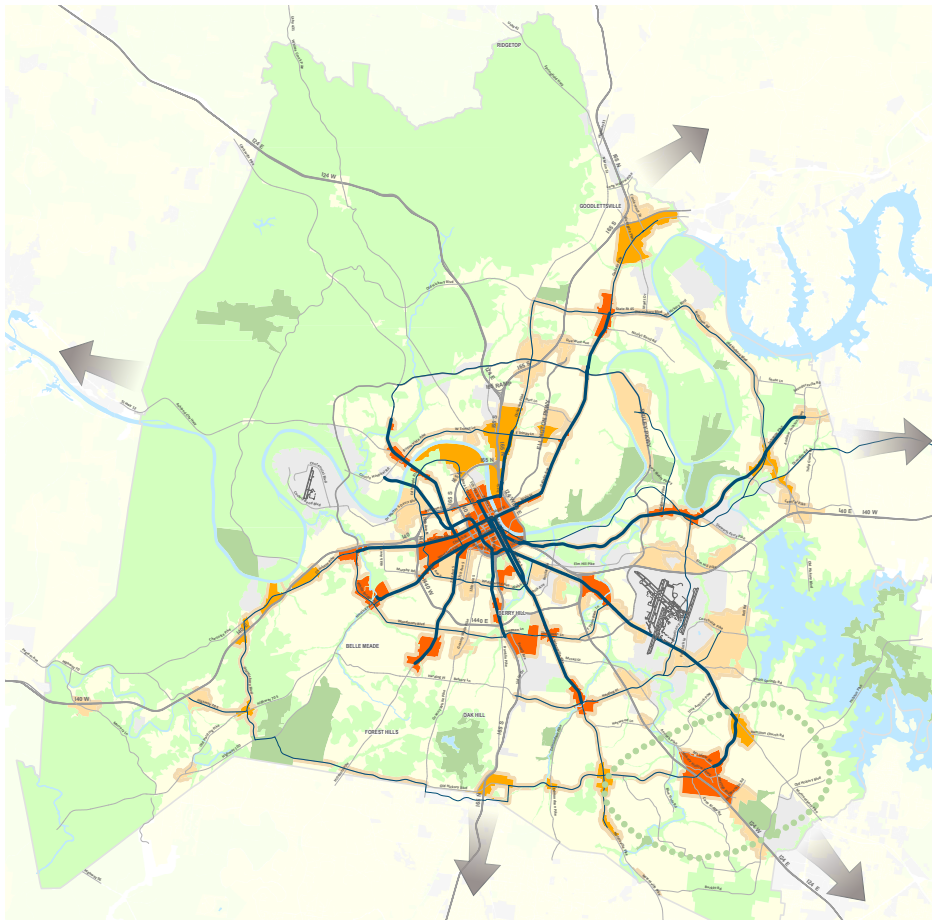


Nashville sidewalk construction Credit: *The Tennessean*

# NASHVILLENEXT

## The First Year

NashvilleNext is a plan created by Nashvillians for Nashville's prosperity and well-being for the coming 25 years. It is in this spirit of pride for who we are, hope for the future, and a commitment to making decisions that benefit our city today and in the future that we continue implementing the vision.



NashvilleNext has numerous successes to celebrate since its adoption, but we would like to mention a few challenges we have encountered along the way:

- » Implementation of some priorities requires multiple partners, both public and private sector, and actions may need to be achieved in steps due to complexity. It takes time for the plan's priorities to be incorporated into other departments' plans and priorities. In some cases, that happens formally, through department master plans, but in other cases, it happens as departments react to other implementation actions. Compromises by all sides may be necessary. An example is the priority of providing affordable housing and efforts — legislation, incentives, funding, ranges. There continues to be debate over next steps.
- » Finding funding mechanisms to implement all the actions and programs proves challenging.
- » Decision-making often proves difficult in selecting specific projects to move forward. For example, a neighborhood's main thoroughfares are extremely congested because street connectivity is needed. Residents agree that connectivity needs to happen, but when a certain street connection is proposed, nearby residents are opposed because they fear increased traffic on 'their' street.
- » Implementation of some priorities takes time, even with immediate need and public support, for example planning, funding and building a transit system.

## NashvilleNext Growth and Preservation Concept Plan

The Concept Plan describes how we move around our community through the transportation vision. Areas of growth include our center, our pikes and major roads, and areas of transition and infill that could accommodate a greater variety of housing. Areas of preservation include many of our established neighborhoods, rural areas, parks, and sensitive environmental features.



## American Planning Association (APA) Award

In 2016, NashvilleNext won the prestigious [Daniel Burnham Award](#) for a Comprehensive Plan from the [American Planning Association](#) (APA) and was featured in the April 2016 issue of Planning Magazine. This award from APA is presented annually to a plan that advances the work of building and enriching communities. The award is named for Daniel Burnham, one of the nation's most renowned city planners. Receiving this award is an honor for Nashville itself, as so many community members were involved in the planning and continue to work toward implementing our vision to become an even greater city.



**The thorough approach NashvilleNext took to understanding the diverse concerns of the community in updating its general plan is a model for comprehensive city planning everywhere. Community involvement is the foundation of sound planning and the surest indicator of its success.**

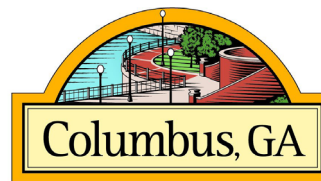
— W. Shedrick Coleman, 2016 APA Awards Jury Chair

# NASHVILLENEXT

Nashville continues to serve as a best practices model for other cities, and in the past year several groups have visited to get a firsthand look at Nashville's innovative ideas, programs, and initiatives. Charlotte, North Carolina's business and civic leaders explored Nashville in June, 2015, meeting with various departments and agencies. Leaders in Charlotte chose to visit Nashville because of our focus on entrepreneurship, diversity, and higher education. Leaders from Columbus, Georgia came to talk with us in September, 2015 due to the city's forward-thinking focus. In December, 2015, city leaders from London, Ontario came to visit and discuss projects.

[Nashville's Sister City, Belfast](#) came to visit the city in March, 2016, and part of the delegation met with Planning Staff to discuss the progress on the Music Row Detailed Design Plan. Belfast has been an official Sister City of Nashville since 1995 in a partnership focusing on social projects, education and musical and cultural heritage.

Each April the [Nashville Area Chamber of Commerce](#) coordinates a group visit to another U.S. city to examine best practices and lessons learned. Over the years, Nashville leaders have learned many things from annual study visits to other communities. In April, 2016, Nashville leaders visited Minneapolis-St. Paul.



CONVENTION & VISITORS BUREAU  
*What progress has preserved.*

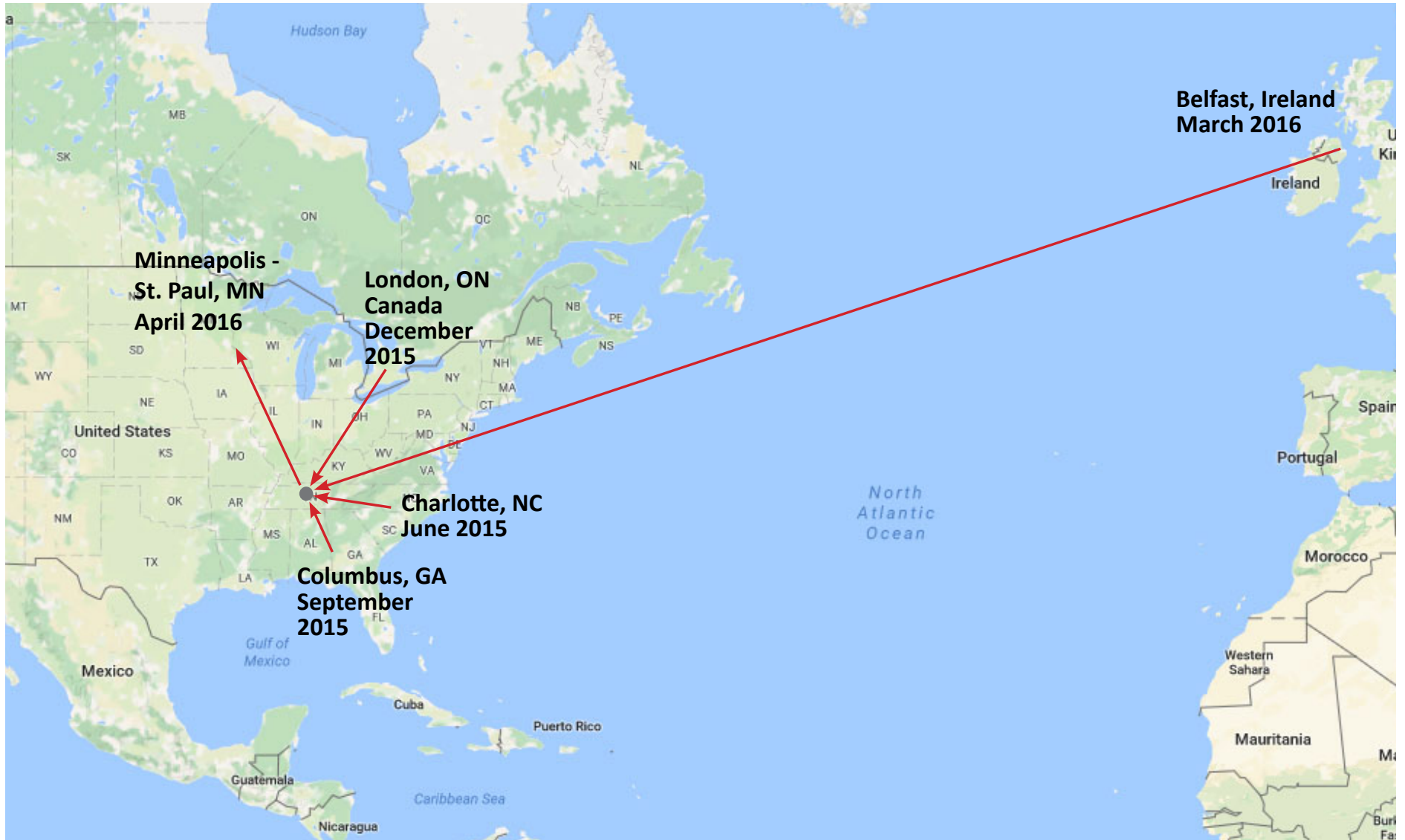


Sister Cities  
OF NASHVILLE



Belfast, Ireland visit to Nashville

## Inter-City Visits



Inter-City visits and learning trips in FY 2016

Thanks to everyone who continues to participate in NashvilleNext by attending meetings, participating in projects, providing funding, volunteering time, spreading the word, or in any other way to make Nashville's future brighter.



**n** nashvillenext 2016 Annual Report

**A General Plan for Nashville & Davidson County**