

The Metropolitan Government

of

Nashville & Davidson County

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**Recommended Operating Budget for Fiscal Year 2016-2017**

**Megan Barry, Mayor**

**May 2016**



THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY

# FY 2016-2017 Operating Budget

(July 1, 2016 - June 30, 2017)



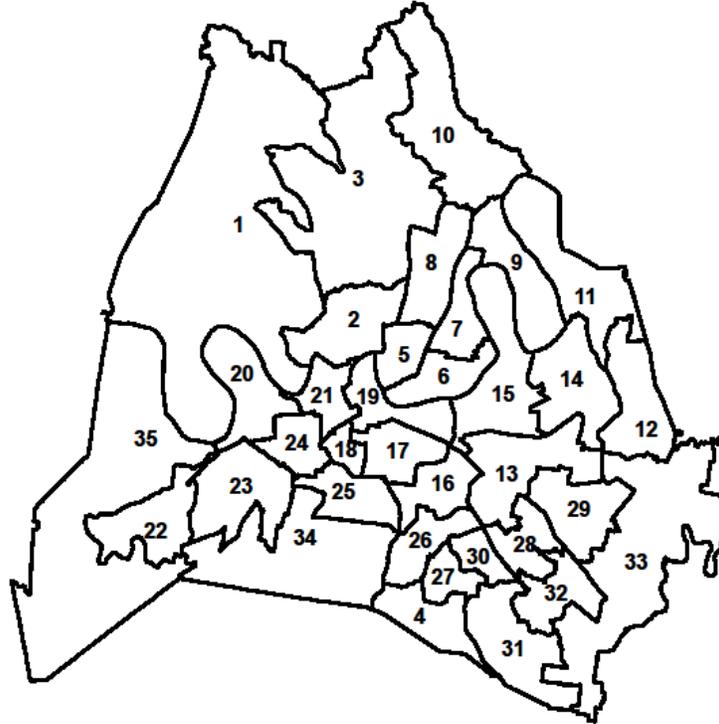
**Megan Barry, Mayor**

David Briley, Vice Mayor

Members of the Metropolitan Council:

At Large	John Cooper	District #16	Mike Freeman
At Large	Erica Gilmore	District #17	Colby Sledge
At Large	Bob Mendes	District #18	Burkley Allen
At Large	Sharon Hurt	District #19	Freddie O'Connell
At Large	Jim Shulman	District #20	Mary Carolyn Roberts
District # 1	Sharon Hurt - Interim	District #21	Ed Kindall
District # 2	DeCosta Hastings	District #22	Sheri Weiner
District # 3	Brenda Haywood	District #23	Mina Johnson
District # 4	Robert Swope	District #24	Kathleen Murphy
District # 5	Scott Davis	District #25	Russ Pulley
District # 6	Brett Withers	District #26	Jeremy Elrod
District # 7	Anthony Davis	District #27	Davette Blalock
District # 8	Nancy VanReece	District #28	Tanaka Vercher
District # 9	Bill Pridemore	District #29	Karen Johnson
District #10	Doug Pardue	District #30	Jason Potts
District #11	Larry Hagar	District #31	Fabian Bedne
District #12	Steve Glover	District #32	Jacobia Dowell
District #13	Holly Huezo	District #33	Sam Coleman
District #14	Kevin Rhoten	District #34	Angie Henderson
District #15	Jeff Syracuse	District #35	Dave Rosenberg

Council Districts



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Director of Finance: Talia Lomax-O'dneal  
Assistant Director/Budget Officer: Stan Romine  
Deputy Finance Director: Gene Nolan

Finance Manager:  
Finance Manager:  
Finance Manager:

Kenneth Hartlage  
Herb Majors  
Greg McClarin

Finance Administrator:  
Finance Administrator:  
Human Resources Coordinator:

Kathy King  
Chinita White  
Kim Northern

Office of Management and Budget Staff:

Amy Brown  
David Edwards  
Kati Fisher

Brandon Hess  
Rose Hirschy  
Stacey Hudson

Loan Huynh  
Sam Lovison  
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Andrew Sullivan  
Alicia Viravouth

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Fiscal Year 2016-2017 Operating Budget Book

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This book supersedes all similar information previously disseminated by the Office of Management and Budget.

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Cover Images provided by Gary Layda

Top Row (l to r)

*Continuum* by Carrie McGee located at the Goodlettsville Public Library, 205 Rivergate Pkwy., Goodlettsville

*Exploration and Discovery: The Spark of Discovery* by Ken Rowe located at the Nashville Public Library, 615 Church St.

*Lotus* by Michael Allison located at Fannie Mae Dees Park, 2400 Blakemore Ave.

Middle row (l to r)

*Reflection* by Lawrence Argent located at Shelby Park, Shelby Ave. at S. 20th

*Tool Fire* by Christopher Fennell located at Shelby Bottoms Park, 1900 Davidson St.

*Magnolia Transit Shelter* by Kevin Berry located at the 28th/31st Avenue Connector, 28th Avenue and Charlotte Avenue

Bottom row (l to r)

*Emergence* by Buddy Jackson located at Hartman Park, 2801 Tucker Rd

*Seasons from a Bird's Eye View* by Paige Easter and Dan Goostree located at the Goodlettsville Public Library, 205 Rivergate Pkwy., Goodlettsville

*Exploration and Discovery: The Scholar* by Ken Rowe located at the Nashville Public Library, 615 Church St.



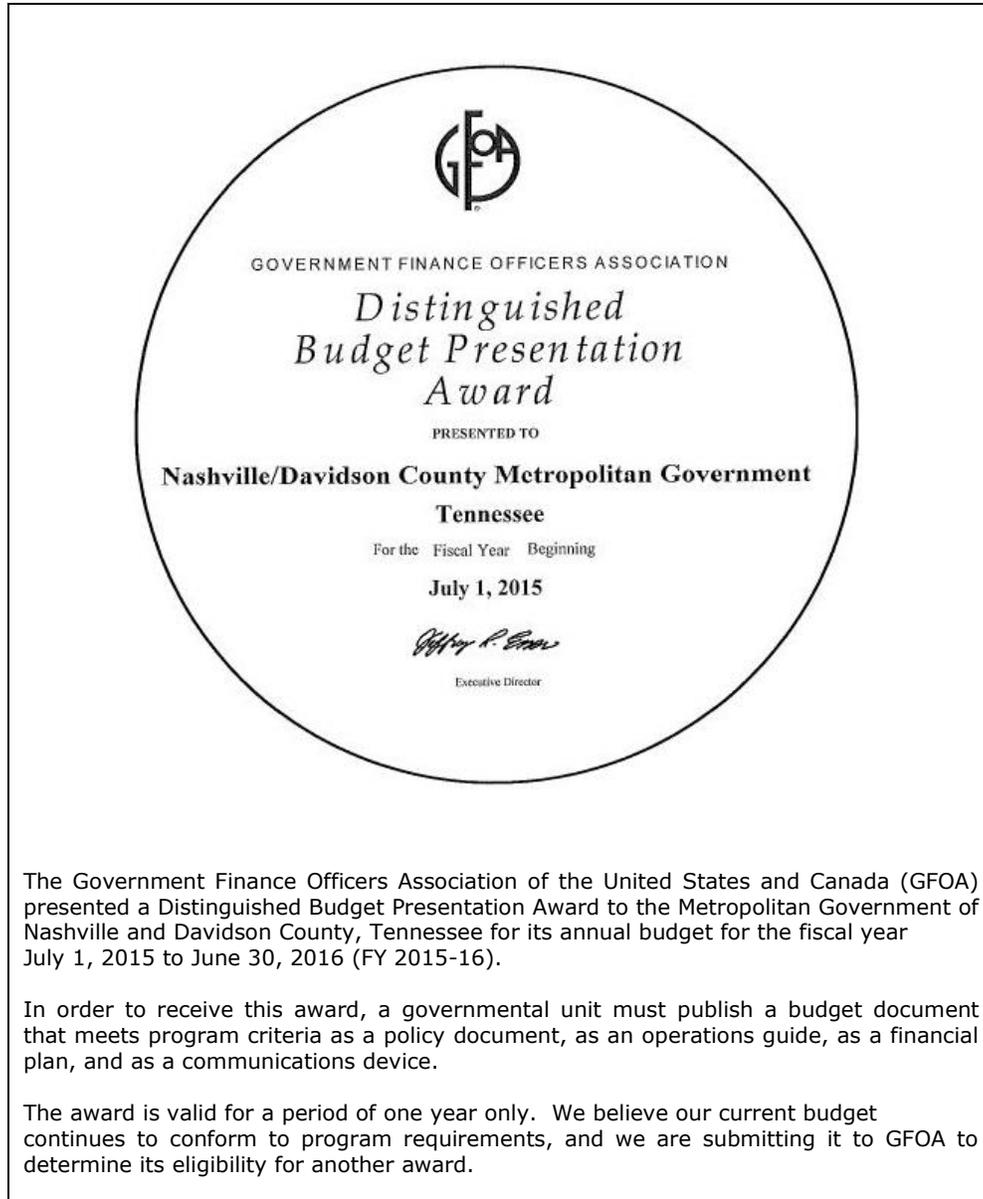
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For an ADA accommodation, please contact Kimberly Northern at 615-880-1710

or by email at [kimberly.northern@nashville.gov](mailto:kimberly.northern@nashville.gov)

# Distinguished Budget Presentation Award



The GFOA is the leading association for government finance professionals in North America. We first received the award for the fiscal year 1991-1992 book, and we have received it every year since. This year's was given for our *FY2016 Operating Budget* book. GFOA's Distinguished Budget Presentation Awards Program is the only national awards program in governmental budgeting. The government also holds GFOA's Certificate of Achievement for Excellence in Financial Reporting for our Comprehensive Annual Financial Report.

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# How to Use this Book

## Format and Organization of this Book

As the previous Table of Contents demonstrates, this book divides budget information into different sections, each with its own series of page numbers.

**Section A** is the Executive Summary of the budget, followed by supplemental information about Metro, its organization, finances, and budget.

**Section B** is the Performance Measurement Review section which details performance data by department linked to their annual program budget.

**Section C** is the Internal Services section which details the individual internal service charges by type for each department. It also contains the methodology for calculating each internal service charge.

**Sections D-J** present more descriptive operational and budget information about each department (board, commission, or elected office). These departments are grouped by function into each section.

**Section K** (on CD) presents the program budgets for each department in the same order as Sections D-J.

All departments included in this book have a uniform format. Each department's budget is presented in a program-based format that provides the reader with a wealth of information, not only about the department's budget, but also about its mission, goals and performance toward providing the very best results possible for citizens.

The following pages provide an example and explanation of each part of the agency budget book pages.

## Format and Organization of the Department Pages

Sections D-J of this book contain information at the department level about the:

**Mission** – Every department's budget pages include a mission statement. A mission statement is a clear, concise statement of purpose for the entire department that focuses on broad, yet distinct results that will be achieved. This statement answers the question, "*Why does this department exist?*"

**Budget summary** – Following the mission statement is a table that summarizes the department's financial information for all of its annually budgeted funds. It also includes the location of the department as well as the top managers who can explain the budget. This table also contains *per capita* expenditure information at the department level.

**Accomplishments, goals and strategic issues** – As departments present their budget for the upcoming year, it is important that decision-makers recognize the accomplishments of the current year and understand the long-term goals and the strategic issues facing the department. Including this information will assist decision-makers in allocating resources toward those activities and programs that will help the department overcome the issues they are facing and achieve their long-term goals.

**Organizational structure** – The organization chart shows major department units (divisions/bureaus, etc.) and how they report to the department's director, elected official or board.

**Listing of the programs and lines of business** – In addition to the organization chart, these pages also include a listing of the lines of business (**in bold**) and programs.

**Budget highlights** – Budget highlights summarize changes between the FY16 and FY17 budgets. Changes in funding and FTEs are noted, along with the impact of that funding change on performance.

**Financial** – This table includes a difference column and a % change column for each expenditure listed. At the bottom of the financial page is the *per capita* expenditure information for the department.

**FTE information** – The FTE information found at the end of each department's information presents the budgeted headcount and full-time equivalent (FTE) position information by fund and classification, along with the class number and pay grade.

A CD affixed to the inside cover contains various appendices of historical, statistical, and explanatory information that will help you understand the budget. The program budgets are also included on the cd.

**Budget and performance information by program** – Each program listed includes a statement of purpose – a "mini-mission" as well as a table that presents the budget; full-time equivalent (FTE) positions by fund type (GSD General, USD General, and other Special Purpose Funds); and its key result measure. This presentation is designed to consistently present budgetary and performance information in a format that is easy to read.

Where the targeted or actual performance is listed as NA, departments did not report the data. There are a few reasons that data might not be reported for a particular reporting period. They are:

- The measure for which the department is reporting is a new measure, thus data was not collected for the measure for that year.
- The department underwent changes internally that prohibited the collection of data for that measure.
- The department may be in the process of collecting data for the first year, or baseline data, and would not have established a target for that measure yet.

The table for each program also includes a difference column and % change column. These two columns show the difference in the budget and performance from FY16 – FY17.

# How to Use this Book

## How to Read Budget Book Financial Schedules (Revenue and Expenditure Object Groups)

### The Chart of Accounts

The budget is organized according to Metro's chart of accounts – the financial accounting and coding structure used in both the budget ordinance and this book. The chart of accounts is composed of funds, business units (BUs), and object accounts.

**Funds** are accounting entities with their own assets, liabilities, equity, revenues, and expenditures, for certain specific activities or to accomplish definite objectives. Funds may involve many agencies. Legal requirements or financial policies usually restrict our ability to move money between funds, so we cannot necessarily replace or fund operations in one fund with money from another fund. Likewise, in special purpose funds, we often cannot move money from one department to another.

Each fund is made up of one or more **business units** (BUs). BUs are the lowest levels at which we manage and/or report separate financial data; they represent an organizational unit, program, or activity within an agency and fund. A fund may have many BUs, but each BU is associated with only one fund. BUs can also be grouped by **agency**. In departments with strategic business plans, related BUs also form **programs** and **lines of business** that may cross funds.

**Object accounts** represent individual types and sources of revenues or uses of expenditures.

The Finance Department maintains detailed financial information by fund, business unit, and object account. However, this book presents the budget at a more understandable level by agency, fund (or groups of minor funds), and object group.

### Changes in Presentation

Changes in reporting requirements have caused many Transfers to Component Units (certain Metro agencies) to be now classified as Other Expenses. In FY 2005, the Finance Department split the General Government Grants Fund into individual departmental grants funds; these were and are classified as special purpose (specifically, special revenue) funds.

### How to Read the Financial Pages

Each agency's financial page presents a summary of revenues and expenditures for the department's operations in one of three fund types:

- The GSD General Fund,
- The USD General Fund, and
- Special Purpose funds (the combined total of annually budgeted enterprise, internal service, special revenue, and similar funds, although that money may not be interchangeable).

The top half of the page presents uses of money – expenses, expenditures, and transfers to other funds and component units of the government. The bottom half presents sources of money – revenues and transfers from other funds.

The difference between total expenditures and program revenues indicates how much the agency's programs depend on public money.

The remainder of this page and the next page describe, in order, what is represented by the rows of the expenditure and revenue financial tables.

### OPERATING EXPENSE

**PERSONAL SERVICES** – Salaries and wages (regular, holiday, injured on duty, leave, longevity, shift differential, out of class pay, open range increases, overtime, and perfect attendance); fringe benefits (auto allowance, dental, group health, group life, social security, pension, and FSA pre-tax savings); and per diem and other fees (instructors, court reporter, game official, jury pay, legislative delegate, other per diem fees, poll workers, and witness fees)

### OTHER SERVICES:

Utilities – Electricity, gas, water, cable television

Professional and Purchased Services – Accounting, appraisals, architectural, auditing, demolition, dialysis, engineering, facilities management, investigators, laboratory, landscaping, legal, management and software consultants, project administration and management, subcontractors, administrative services, archiving, billing, bottled water, care of persons and animals, chipper service, collections, disposal, recycling, flight service, food preparation, grounds maintenance, hazardous waste disposal, health services, internet services, interpreters, janitorial, laundry, meter reading, other purchased services, personal contract service, pest control, property protection, recycling, sweeping, and towing

Travel, Tuition, and Dues – Local and out-of-town travel, parking, memberships, registration, and tuition

Communications – Pagers, postage and delivery, telephones, and subscriptions

Repairs & Maintenance Services – Repairs to and maintenance of vehicles, buildings, computers, office equipment, roads & streets; electrical, mechanical & plumbing systems; and other items

Internal Service Fees – Payments to Metro internal service funds for facilities management, information systems, fleet management, postal service, and radio shop

### OTHER EXPENSE –

Supplies and materials (various parts and supplies, fuel, books, clothing, computer hardware and software, food and ice, furniture, paint, repair & maintenance parts and supplies, signs, uniforms); miscellaneous other expenses and payments (bad debt, council reimbursements, court costs, damages and small claims, parking violation fees, refund errors); fixed charges (bank fees, deferred compensation payments, finance charges, fixed charges, insurance, interest expense, investment fees, rent, surety bonds); licenses, permits, and fees (alarm permits, auto emission tests, beer permits, driver's license, drug tests, elevator permits, food service permits, hazardous waste permits, notary, pharmacy license, software licenses, state water quality permits, underground tank fees, vehicle registrations, water pollution fees); taxes paid by Metro agencies (business,

# How to Use this Book

demolition, nursing home, personalty, professional privilege, and sales taxes); and grant contributions and awards made by Metro agencies to others (contract performance bonus, contributions and grants, employee awards, training stipend); printing, advertising, promotion, amortization expense, arbitrage rebate, bond sale expense, compensation for damages, debt service, dental claims, depreciation, discount on bonds, educational programs, health claims, interest expense, pension, principal retirement, buildings, building improvements, capital outlay, computer equipment, furniture and fixtures, infrastructure, land, machinery, motor vehicles, budget allotment offset, budget intra-fund transfer, NCAC charges

**TRANSFERS TO OTHER FUNDS & UNITS** – Transfers and subsidies to other agencies, funds, debt service, environmental remediation, local grant match, and operational transfers

**PROGRAM REVENUE** – Fees, charges, grants, and contributions specifically generated by or for services that the department provides. They are intended to fully or partially fund the specific program, and so reduce the net cost of the program to be financed from the government's general revenues. They may be generated either from the program's customers (like user fees) or from outside parties (like grants).

**Charges, Commissions, and Fees** – Charges and fees to customers made by Metro agencies for the services they provide, including enterprise fund charges, internal service fund charges, admissions, advertising, ambulance fees, appeals, concessions, data processing fee, day care service, disposal fee, drug testing, dumping, engineering fee, entry fees, external source recovery, fire hydrant inspection, golf cart rental, green fees, immunization fees, legal services, lobbyist registration, maps, Medical Examiner fees, medical services, membership fees, client reimbursements, parking, Police secondary employment, publications, radio repair, vehicle emission test fees, workshop fees, and court, court clerk, and elected officials' commissions and fees

**Federal: Direct and Pass Through** – Grants, revenues, and reimbursements that Metro receives directly from the Federal government such as Department of Justice revenue sharing, Medicare, SSI reimbursements, and other federal grants, Federal grants, revenues, and reimbursements that Metro receives through the state, such as most Medicaid/TennCare, Federal grants, revenues, and reimbursements that Metro receives other than federal direct or federal through state, including some Medicaid/TennCare and Medicare

**State Direct** – Revenues from grants, revenues, reimbursements, and state-shared revenues that Metro receives from the state, such as alcoholic beverage tax

apportionment, drug enforcement, education appropriation, excise tax allocation, felony forfeitures, gas and fuel tax, gas inspection fees, post-mortem reimbursements, and Metro's share of the state sales tax levy

**Other Government Agencies** – Revenues from agencies of other governmental units

**Other Program Revenue** – Cash contributions from groups or individuals, sale of donated property, cost reimbursement, litigation settlement, premium for property loss, premium for self-insured liability, recycling rebate, sales of miscellaneous items, unapplied deposit, unclaimed property, vending revenue, bond proceeds, contributions of capital, easement rights, finance charges, Metro Investment Pool interest, notes proceeds, premium on bonds

**NON-PROGRAM REVENUE** – Revenues that are recorded by the EBS accounting system in the department's business units, but are not intended to support the department's programs. This includes:

**Property Taxes** – Real, personal, and public utility *ad valorem* taxes and payments in lieu of them.

**Local Option Sales Tax** – Local option sales taxes, Tennessee telecommunication sales tax

**Other Taxes, Licenses, and Permits** – Alarm permits, alcoholic beverage tax, beer permits, building and excavation permits, business tax, taxicab and wrecker license, franchises, hotel occupancy tax, marriage license, motor vehicle license, obstruction and street closure permits, sidewalk and right-of-way permits, solicitation permits, wholesale liquor tax

**Fines, Forfeits, and Penalties** – Civil fines, confiscated cash, court-ordered restitutions, recovered judgments, litigation tax, Metro court fines and costs, offender program income, traffic violation and DUI fines, vehicle tow-in fees, warrant fees

**Compensation From Property** – Abandoned vehicle auction, gain (loss) on sale of property, insurance and external source recovery, rent, subrogation recovery

**TRANSFERS FROM OTHER FUNDS AND UNITS** – Capital improvement plan, Council appropriations, debt service, environmental remediation, equity transfers between funds, Farmers' Market subsidy, hospital subsidies, legal services, local match for grants, Police service, school program.

**Please see the example pages on the following pages for additional information.**

# Performance Measure Review

In 2002, the Metro Nashville Government deployed a government-wide strategic planning and performance measurement initiative through the Office of Management and Budget in the Department of Finance. The planning and performance initiative continues today and provides the necessary tools and data to manage effectively and improve performance.

Department strategic business plans and performance data are assessed, tracked, and reported to citizens, employees, and Metro's leadership to support more informed decisions at all levels of an organization.

In order to ensure that the reported performance data is accurate, the Office of Financial Accountability (OFA), part of the Department of Finance, conducts annual performance measure reviews of a selected sample of each department's performance measures. Specifically, the OFA samples and tests a minimum of the program measures associated with at least ten percent of departmental budget. In Nashville Public Schools have separate departments are briefed on the outcomes through an exit interview process that respond to and discuss the findings. Reports on the validity of the departments' results. The purpose of these reviews, the term verified means that the OFA has conducted tests to affirm, or assure the accuracy and correctness of the reported performance measure result.

Department serve to inform the budget process by linking the performance of each department to the budget. In essence, the review demonstrates, at least in part, how well the department performed with the budget approved by the Metro Council. Results of the performance measure review are an important part of the budget process that assures decision-makers and citizens that the data upon which budgetary decisions are made is accurate.

For questions regarding the reported data, please contact the department directly. Department contact information can be found at [www.nashville.gov](http://www.nashville.gov). Additionally, more information regarding performance measurement activity within the Metropolitan Government can be found at the City of Nashville's Guide to Metro's Performance located at [www.nashville.gov/performance](http://www.nashville.gov/performance).

Department	Program	FY15 Reported Result	Reviewed Result	Verified	FY15 Budget
Agricultural Extension	<u>Agricultural and Horticulture Program</u> <i>Percentage of commercial applicators that attended Agency training classes and passed the pesticide licensing exam</i>	83%	88%	No	\$151,900
Arts Commission	<u>Arts Grants Program</u> <i>Number of grants awarded in arts</i>		Supp	No	\$2,141,400
Assessor of Property	<u>Assessment</u> <i>The number of residential and commercial real property parcels and personal property accounts assessed pursuant to applicable laws, rules, and regulations.</i>	262,150	267,150	No	\$6,911,000
Beer Board	<u>Permit Application Program</u> <i>Percentage of re-inspections passed</i>	55%		Yes	
Circuit Court Clerk	<u>Circuit Court Clerk's Office and General Sessions Civil Division Office</u> <i>Number of cases filed in Circuit Court</i>	10,915	11,115	Yes	\$699,400
Clerk & Assessor	<u>Property</u> <i>Number of property taxes collected</i>			Yes	\$1,576,100
Codes Administration	<u>Information Sharing Program</u> <i>Percentage of individuals who get their service requests addressed in a timely manner</i>			Yes	\$1,275,800

Indicates the Office of Financial Accountability's result for the FY15 program measure tested

Indicates the Department's result for the FY15 program measure tested

States the department being tested

Indicates program(s) or business units tested for accuracy

Indicates the FY15 program budget

Program measure reviewed is italicized under the program name

Indicates if the Office of Financial Accountability was able to achieve the same result as the Department for the selected program measure data

# Department Name-At a Glance

Each department's budget pages include the department's **mission statement**.

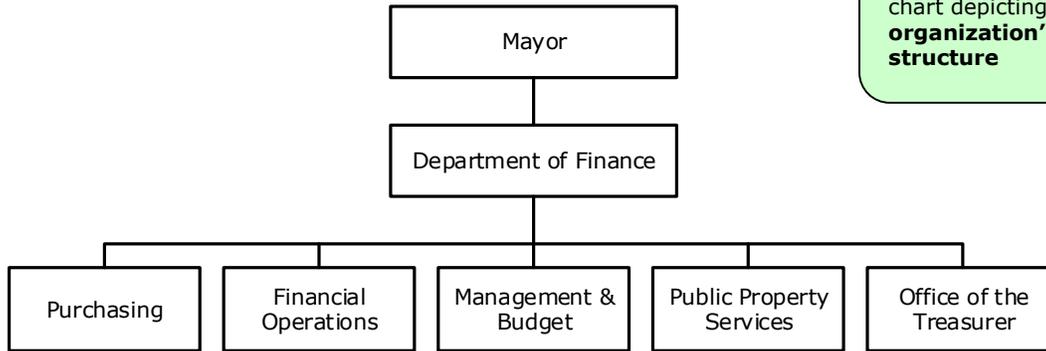
<b>Mission</b>	The mission of the Department of Finance is to provide financial management, information, and business services to policy makers, departments, agencies, investors, and the Nashville community so they can have confidence in Metro Government, make informed decisions, and achieve their results.			
<b>Budget Summary</b>		<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
	<b>Expenditures and Transfers:</b>			
		\$ 7,682,800	\$ 8,185,200	\$ 9,233,000
		818,700	850,300	911,400
	<b>Total Expenditures and Transfers:</b>	<u>\$ 8,501,500</u>	<u>\$ 9,035,500</u>	<u>\$ 10,144,400</u>
	<b>Revenues:</b>			
	Contributions, and Fees	\$ 818,700	\$ 846,400	\$ 911,400
	Grants and Agencies	0	0	0
	Revenue	0	0	0
	<b>Total Revenue</b>	<u>\$ 818,700</u>	<u>\$ 846,400</u>	<u>\$ 911,400</u>
	Transfers From Other Funds and Units	0	3,900	0
	<b>Total Revenues</b>	<u>\$ 818,700</u>	<u>\$ 850,300</u>	<u>\$ 911,400</u>
	<b>Expenditures Per Capita</b>	\$ 12.89	\$ 13.50	\$ 14.94
<b>Positions</b>	Total Budgeted Positions			105
<b>Contacts</b>	Director: Talia Lomax-O'dneal Finance Manager: Donna Foster  106 Metro Courthouse 37201			nashville.gov metro.gov

The mission statement is followed by a **summary table** that summarizes the agency's financial budget for all of its annually budgeted funds as well as information about the number of positions within the department.

The table includes **expenditures per capita** information. The *per capita* number is taken from population obtained from the Census Bureau. Due to delays in reporting data, we use Census information that is 2 years prior to the fiscal year. Census data from 2015 was used for FY17, 2014 was used for FY16, and Census Data from 2013 was used for FY15.

# Department Name-At a Glance

## Organizational Structure



Every department section includes a chart depicting the **organization's structure**

**Programs** are listed for every department.

## Programs

### Business Integrity and Accountability

Compliance Monitoring and Accountability

### Business Support and Solutions

Accounts Payable  
 Business Assistance Office  
 Cash Operations  
 Financial Accounting and Reporting  
 Payroll Operations  
 Purchasing  
 Real Estate Management  
 Tourism Tax

### Executive Leadership

Executive Leadership  
 Non-allocated Financial Transactions

### Strategic Resource Allocation and Management

Budget Planning and Management  
 Cost Planning and Management  
 Grants Assessment and Resource  
 Investment Committee Support  
 Investor Relations

# Department Name - At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Purchasing Reduction</b>			
Salary and Fringe	GSD	\$(54,500) (1.00 FTE)	No
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD ISF***	(109,400) (10,200)	Savings realized through reduced cost for fringe benefits
Insurance Billings	ISF	(600)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD ISF	51,400 2,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	ISF	1,100	No impact on performance
<b>General Services District Total</b>		\$(112,500) (1.00 FTE)	
<b>Internal Service Funds Total</b>		\$(7,300)	
<b>TOTAL</b>		\$(119,800) (1.00 FTE)	

The department's **highlights** present changes in funding and FTEs along with the impact on performance.

\* See Internal Service Charges section for details  
 \*\*\* ISF – Internal Service Funds

# Department Name-Financial

<b>GSD General Fund</b>						
	FY 2015 Budget	FY 2015 Actuals	FY 2016 Budget	FY 2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	6,930,400				(163,900)	-2.30%
<b>OTHER SERVICES:</b>						
Utilities	0	(429)	0	0	0	0.00%
Professional & Purchased Services	76,400	13,045	76,400	76,400	0	0.00%
Travel, Tuition, and Dues	8,400	19,086	5,400	5,400	0	0.00%
Communications	92,500	46,892	87,500	87,500	0	0.00%
Repairs & Maintenance Services	11,000	2,740	8,300	8,300	0	0.00%
Internal Service Fees	728,600	727,934	184,600	236,000	51,400	27.84%
Other Expenses	200,600	162,182	192,300	192,300	0	0.00%
<b>TOTAL OTHER SERVICES</b>	<b>1,117,500</b>	<b>971,450</b>	<b>554,500</b>	<b>605,900</b>	<b>51,400</b>	<b>9.27%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>8,047,900</b>	<b>7,473,187</b>	<b>7,682,800</b>	<b>7,570,300</b>	<b>(112,500)</b>	<b>-1.46%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>17,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>8,065,300</b>	<b>7,473,187</b>	<b>7,682,800</b>	<b>7,570,300</b>	<b>(112,500)</b>	<b>-1.46%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes						
Lottery						
Capital						
Fines						
Other						
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$12.44</b>	<b>\$11.53</b>	<b>\$11.67</b>	<b>\$11.33</b>	<b>-\$0.34</b>	<b>-2.91%</b>

This table includes a difference column and a % change column for each expenditure listed.

The end of this financial table includes information about the **Expenditures Per Capita** for the department. The *per capita* number is taken from population obtained from the Census Bureau. Due to delays in reporting data, we use Census information that is 2 years prior to the fiscal year. Census data from 2015 was used for FY17, 2014 was used for FY16, and Census Data from 2013 was used for FY15.

# Department Name-Financial

Title	Grade	FY 2015 Budgeted		FY 2016 Budgeted		FY 2017 Budgeted		FY16-FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 1</b>									
Admin Asst	SR0900	1	1.00	2	2.00	2	2.00	0	0.00
Admin Spec		0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs		0	0.00	0	0.00	0	0.00	0	0.00
Admin Svcs		0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs		0	0.00	4	4.00	4	4.00	0	0.00
Admin Svcs		0	0.00	2	2.00	2	2.00	0	0.00
Application Tech 1	SR0700	1	1.00	0	0.00	0	0.00	0	0.00
Application Tech 2	SR0800	11	11.00	5	5.00	5	5.00	0	0.00
Application Tech 3	SR0900	6	6.00	9	9.00	9	9.00	0	0.00
Business Development Officer	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	SR1300	8	8.00	8	8.00	8	8.00	0	0.00
Finance Asst Dir	SR1500	2	2.00	2	2.00	2	2.00	0	0.00
Finance Deputy Dir	SR1600	2	2.00	2	2.00	2	2.00	0	0.00
Finance Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	9	9.00	9	9.00	9	9.00	0	0.00
Finance Officer 1	SR0800	2	2.00	4	4.00	3	3.00	-1	-1.00
Finance Officer 2	SR1000	11	11.00	14	14.00	14	14.00	0	0.00
Finance Officer 3	SR1200	20	20.00	22	22.00	22	22.00	0	0.00
Finance Spec	SR1100	2	2.00	1	1.00	1	1.00	0	0.00
Info Systems App Tech 2	SR0900	0	0.00	3	3.00	3	3.00	0	0.00
Info Systems Div Mgr	SR1400	0	0.00	0	0.00	0	0.00	0	0.00
Information Systems Advisor 1	SR1300	1	1.00	2	2.00	2	2.00	0	0.00
Office Support Spec 1	SR0700	1	1.00	0	0.00	0	0.00	0	0.00
Special Projects Mgr	SR1500	3	3.00	4	4.00	4	4.00	0	0.00
Stores Mgr	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Technical Specialist 1	SR1100	2	2.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>96</b>	<b>96.00</b>	<b>98</b>	<b>98.00</b>	<b>97</b>	<b>97.00</b>	<b>-1</b>	<b>-1.00</b>
<b>Treasury Management 51180</b>									
Finance Admin	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	3	3.00	2	2.00	2	2.00	0	0.00
Finance Officer 2	SR1000	3	3.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Metropolitan Treasurer	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTEs</b>		<b>7</b>	<b>7.00</b>	<b>7</b>	<b>7.00</b>	<b>7</b>	<b>7.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>103</b>	<b>103.00</b>	<b>105</b>	<b>105.00</b>	<b>104</b>	<b>104.00</b>	<b>-1</b>	<b>-1.00</b>

The end of the financial information presents the budgeted headcount and full-time-equivalent (FTE) position information by fund and classification, along with the class number and pay grade

# Department Name

**\*\* Program Budgets are only included in online documents \*\***

## Strategic Resource Allocation and Management Line of Business

The purpose of the Strategic Resource Allocation and Management Line of Business is to provide knowledge, planning, advisory and consultation products to Metro departments and agencies, policymakers and the Nashville community and investors so they can make better informed decisions and have confidence that Metro is using public resources in the most effective and efficient way possible.

## Budget Planning and Management Program

The purpose of the Budget Planning and Management Program is to provide budgetary assistance and information to the Mayor, Council, and Metro departments to assist departments in effectively

Each program includes a purpose statement that describes what the program provides to its customers

well-informed budgetary decisions and to performance results.

<b>Budget &amp; Performance</b>		<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,528,100	1,460,935	1,456,400	1,456,400	0	0.0%
	Total	\$1,528,100	\$1,460,935	\$1,456,400	\$1,456,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

## Performance

Percentage of customers (Mayor, Council Members and Department/Agency Heads) who report they have the information they need to make timely, well-informed budgetary decisions

The table includes information about the program's budget, FTEs and performance

85% 85%

Percentage change in departmental budget or performance planning engagements

na na nr na

Percentage of customers (Mayor, Council Members and Departments/Agencies) who report they have the information they need to make timely, well-informed budgetary decisions

88% nr na na

## Cost Planning and Management Program

The purpose of the Cost Planning and Management Program is to provide planning, implementation and support products to Metro departments and agencies so they can manage key product costs within predetermined performance targets and use the cost information to make resource and operational improvement decisions.

<b>Budget &amp; Performance</b>		<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	119,800	123,260	125,200	125,200	0	0.0%
	Total	\$119,800	\$123,260	\$125,200	\$125,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

## Performance

Percentage of agencies using cost information for resource and operational improvement decisions

85% na na na

Percentage of Metro agencies that are in compliance with OMB Policy 1 Indirect Cost Recovery

na 100% 100% 100%

# METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY



## Mayor Megan Barry

Fellow Nashvillians:

In Nashville, we have created an economic engine that has resulted in job growth, wage growth, low unemployment, and also revenues that can be used to improve the lives of all Nashvillians.

This **\$2,087,320,200** document represents a **6.1 percent** increase over the last Metro budget – all without raising taxes and while growing our rainy day fund.



I am pleased that with my recommended budget for fiscal year 2017, we have the opportunity to invest in our employees, in our schools, and in our departments and agencies that serve the citizens of our great city.

### Investing in Our Youth

I believe that public education is the great equalizer that can ensure that our kids get the very best chance in life. Education is the largest component of the budget I am submitting to Metro Council. We are proposing **\$843 million**, an increase of \$33 million from FY16, which includes funding for teacher pay, additional investments in literacy programs and resources for our English Language Learners

We cannot, however, stop with schools. Our Youth Violence Summits stressed the need for youth employment opportunities. I have committed to 10,000 youth jobs and this budget will make **\$1.6 million** available for that goal. This is in addition to **more than \$1.1 million** for more after school programs and juvenile justice initiatives.

### Investing in Our Employees

The greatest resource we have in government is our people, and we should have a budget and a pay plan that reflects this reality. To do that, we will invest **\$30 million** in our employees by adjusting pay scales to better reflect market rates for jobs as compared to peer cities and giving employees a **3.1% across the board cost-of-living adjustment** that will allow working families to keep up with rising prices. Our investment in them is an investment in Nashville. It allows them to pay a mortgage or cover a child's college tuition bills or buy groceries every week, and all of that economic activity keeps our city moving and growing.

In order to keep up with rising demand for services, I am also recommending additional staff for key departments including police, fire, codes, planning, public works, parks and others.

### Investing in Our Future

This year, we asked departments to submit three-year budget proposals that anticipate future needs. Likewise, this budget proposal makes key investments in Nashville that will allow us to continue growing in a sustainable manner.

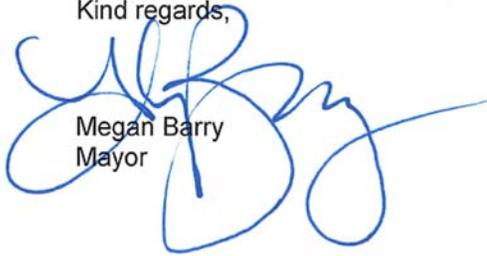
We have roads and bridges in need of repair. That is why we are investing **over \$1 million** in public works, and will be announcing a **\$60 million investment** in sidewalks and road repair in our forthcoming capital spending plan, in addition to an increase of **\$2 million** for the Metro Transit Authority.

We cannot, however, talk about the future of Nashville without addressing the need for affordable and workforce housing. To that end, this budget commits a historic **\$10 million to the Barnes Fund**, bringing

the overall total to **\$16 million**. Projects are already underway and I remain committed to addressing this important issue as we move forward.

Over the coming weeks, the Metro Council will hold hearings on our budget recommendations. I am committed to working with the Council to make sure we have a budget that reflects our shared priorities.

Kind regards,



Megan Barry  
Mayor

**Office of the Mayor**

Metropolitan Courthouse  
Nashville, Tennessee 37201  
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## Introduction

This summary and the remainder of this book present the Metropolitan Government's balanced \$2.087 billion operating budget for FY2017. All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.

## Budget Approach and Long Term Planning

Under the direction of the newly elected Mayor and newly appointed Finance Director, Metro significantly changed its budgeting approach in FY17. This new approach included the review and submission of three year departmental budget proposals. These proposals will become part of a long-term financial plan for Metro. This is an enhancement to the less formal plans of the past. This effort will aid the administration in structuring organizational decisions in line with long-term funding availability, ultimately improving the services delivered to Nashville.

## Budget Priorities

This budget continues our focus on developing a balanced budget that invests in Nashville's future and keeps taxes low. Our priorities for this budget are:

- Education and Youth
- Affordable Housing and Economic Development for All
- Transportation and Infrastructure
- Quality of Life

Changes from the FY2016 budget are detailed in the "Highlights" of each department's narrative in this document. This information is also accessible via the Citizens' Guide to the Budget web site at [www.nashville.gov/citizens\\_budget](http://www.nashville.gov/citizens_budget).

## Public Education

School Fund Budget	
FY2016	\$810.0 million
FY2017	843.3 million
Increase	\$ 33.3 million

The public education budget was developed by the Metro Nashville Public Schools' administrative staff and initially presented in draft format to the Metro Nashville Public Schools (MNPS) Board of Education for review. After receiving input from the community, parents, staff, and students, the budget was reviewed, adjusted, and approved by the MNPS Board.



The budget funds the MNPS at \$843.3 million. This is an increase of \$33.3 million over the FY16 budget. The recommended increase will fund pay increases for employees, inflationary and required additions, and a host of other necessary improvements. The increase does include funding for around 250 new employees, including teachers, bus monitors and special education bus drivers. One new charter school and two new Achievement School District Schools are also included in this budget. This budget does include funding for start-up cost for English language learners and literacy initiatives.

The investment in the continued expansion of the district's literacy program is focused on helping the lowest-achieving readers get back on grade level. The majority of the proposed literacy budget increase goes to early literacy supports with the expansion of Reading Recovery teachers, Reading Recovery teacher leaders, reading interventionists, and professional learning for literacy/instructional coaches. The remaining increase includes supplemental programming, including summer school, literacy materials, and additional reading clinics.

The investment in the continued expansion of services for English Learners comprises 15 percent of the district's student population. The majority would go to additional EL teachers, EL training for all teachers and technology. The rest goes to programming, including after school and summer supports for students and families.

## Public Safety

Public Safety Budget	
FY2016	\$408.0 million
FY2017	427.7 million
Increase	\$ 19.7 million

Metro continues to focus on assuring that our citizens are safe by providing the necessary personnel, training, and equipment to our Public Safety programs. Highlights from selected departments include:



### Police

The Police Department's annual budget for FY17 provides \$2,000,000 in additional funding. Included in this funding is \$500,000 to provide for the addition of 6 police officers to enhance existing Domestic Violence resources. The officers will enable existing units to reach more victims and investigate allegations in a timelier manner. Metro Nashville's Crime Lab will receive an additional \$500,000 and 4 additional staff. Resources will also help maintain competitive lab compensation and provide for instrumentation maintenance and supplies. Department funding enhancements include \$839,600 and 1 FTE to support special events. This funding is important to maintain safety at Nashville's every growing list of events and programs. The Department's Youth Services program will increase by \$160,400 and 2 FTE's. These resources will aid in decreasing the youth recidivism rate.

### Fire

The Fire Department's operational budget for FY17 provides \$1,500,000 of additional funding. Included in this funding is an expansion of Emergency Medical Services (EMS) by adding 2 additional ambulances in daily service. To insure the quality of expanding EMS services, 4 paramedics will be added. This staff will assist in the medical records review process, among other quality assurance duties. Department funding includes \$325,000 and 4 FTE's to enhance fire inspection services. As Nashville continues its building boom, it is important to meet this demand with additional inspection capacity.

### Sheriff

The Sheriff is undertaking the major project of rebuilding the existing Criminal Justice Center in its existing footprint. Although this is a significant undertaking, the Sheriff did not request an operating budget improvement in FY17. The Davidson County Sheriff's Office budget for FY17 continues to support full staffing for correctional services, thus maintaining this administration's commitment to public safety.

### Emergency Communications Center (ECC)

Effective communication in an emergency is critical to a high quality response. Nashville continues to grow, and Metro has addressed this growth by adding ambulance units and police officers. These additions, along with the increasing protocols required for a high standard of care, have placed significant pressure on Call Taker time. To address these needs, the FY17 budget adds \$303,000 and 5 FTE's to the ECC budget. The new positions will allow ECC to better manage the workload and provide more effective and efficient services to the citizens, visitors and public safety partners of Nashville and Davidson County.

### General Sessions Court

An effective court system is an integral part of ensuring public safety. Metro's General Sessions Court is a key partner contributing to this objective. Following an extended study of Nashville's Night Court, it was determined that improvements were needed. The FY17 budget addresses those needs by adding \$219,600 and 3.04 FTE's to the court. The roles of courts have evolved over the years, to not only hear cases, but address community issues through specialty courts. The FY17 budget adds \$118,900 and 2 FTE's to the Mental Health Court to enhance case management services. Probation Services will see an increase of \$113,500 and 2 FTE's in the FY17 budget. This addition will add Probation Officers to specialize in supervising Hispanic offenders including addressing needs of the Human Trafficking Court (Cherished Hearts Docket).

### Youth Violence

The Mayor has set a high priority on reducing youth violence in Nashville. To address these concerns, the budget adds funding to organizations including the Juvenile Court. The Juvenile Court's budget includes \$112,000 and FTE's for additional probation officers to serve a population of at-risk youth with Adverse Childhood Experiences that are currently underserved by existing court supervision resources. The Court's budget also includes \$47,400 and 1 FTE for a Youth Court Expansion. This funding will enhance restorative justice practices in the Juvenile Court and Metro Schools by expanding Youth Court into more area high schools.

**Quality of Life**

The FY17 budget is committed to provide a good quality of life for all Nashville citizens. Enhancements are included to the Nashville Public Library and the Metro Public Health, as well as other agencies.

The Library's budget will increase by \$975,300. A significant amount of this increase funds an expansion in Friday service hours. The budget includes \$342,700 and 8 FTE's to open select libraries on Fridays at several Community Branch locations. The Library's Special Collections will receive an enhancement of \$108,000 and 2 FTEs to maintain a previously grant-funded program. The budget includes \$136,000 and 2 FTEs for Bringing Books to Life, which provides literacy programs for young children. This funding will aid in maintaining the program previously funded through resources.

The budget includes an increase of \$780,100 for Metro Public Health. These funds cover needs in youth services, food and facility inspections, vital records, and vaccinations.

**Affordable Housing and Economic Development**

The FY17 budget recognizes that Nashville is in a period of unprecedented growth, where many are prospering and some need a hand up. The Metro area's expansion has resulted in increasing housing prices, making it unaffordable for some to live in Metro. Housing priorities are focused on how Metro can help fund, build, preserve and retain affordable housing options. On the funding side, we are expanding the Barnes Fund for Affordable Housing to \$16 million in FY17. That is the highest it has ever been, and it's the biggest commitment an administration has ever made to affordable housing in Nashville. Funding is, in part, provided by \$5 million in estimated proceeds from the sale of the old Convention Center. The Mayor is committed to providing \$10 million in each year of her tenure.

**Youth Employment**

Investing in youth is investing in our future. The administration recognizes the importance of investing in youth in many ways, including increased commitments to education and a major youth employment initiative. The Mayor's goal is to connect 10,000 Nashville youth to jobs or internships by 2017. The FY17 budget includes \$1,000,000 to advance youth employment and will put our youth to work right away this summer, using the opportunities available in Metro.

**Transportation and Infrastructure**

Well thought out transit options are important to maintaining future city growth. Metro's strategy to addressing transit and infrastructure issues are under development. One significant piece of this strategy is being developed by the Metropolitan Transit Agency (MTA). MTA has been working on its long-range strategic plan – called nMotion – for more than a year and will be presenting it this summer. The FY17 budget maintains and slightly expands its investment in MTA, with a \$42 million subsidy. This reflects a \$2 million increase over FY16. The increase is principally targeted to cover Nolensville Road bus rapid transit, Thompson Lane feeder service, and planning for first and last mile service for citizens that don't have easy access to a bus line.

Infrastructure needs are also addressed through improvements to the Codes, Parks and Public Works Departments. Codes will receive an additional \$164,000 and 3 FTE's to cover staffing needs in property standards and zoning. Metro Planning will see an increase of \$328,100 and 4 FTE's to enhance community plans, capital planning and land development. To address Parks needs for additional staff and maintenance services, the FY17 budget provides an additional \$1.6 million. Much of this need has come as a result of the expanded number of parks and facilities throughout Metro. Public Works will see an increase of \$1.3 million to cover contractual increases and an expansion in cleaning crews.

**Pay Plan/Benefit Adjustments**

The FY17 budget provides funding for all employees to receive a 3.1% cost of living increase, beginning in July 2016. Funding is also provided for employees on increment pay plans, and funding for a 3% increase to eligible employees on open range pay plans, beginning in July 2016.

The budget includes funding for implementation of recommendation from the Deloitte Compensation Study, now completed. This study aims to bring pay grades to competitive market rates. It is important to Metro to maintain a strong workforce. As part of its employee hiring and retention strategy, Metro offers competitive wages.

Included in FY17, compensation funding is \$1.1 million to cover costs associated with providing Veteran's Day as a holiday. Mayor Barry's intent is to make Veterans Day, November 11, an official holiday for Metro Government, closing non-emergency government offices so that employees can celebrate and honor our veterans.

The budget includes significant pension and injured on duty savings. Pension savings of \$8.5 million are the result of a decrease in the pension benefit contribution rate from 15.51% to 12.34%. This rate is actuarially determined. The budget recognizes a savings of \$1.9 million from a reduction in injured on duty costs.

**FTE Adjustments**

The table below illustrates changes in full-time equivalent (FTE) counts for FY15 through the recommended FY17 budget for positions funded by the general funds.

<b>FTE's by Fund Group</b>				
	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY16 – FY17</u> <u>Variance</u>
GSD	6,178.70	6,292.08	6,420.10	128.02
USD	751.00	751.00	756.00	5.00
<b>Total</b>	<b>6,929.70</b>	<b>7,043.08</b>	<b>7,176.10</b>	<b>133.02</b>

For FY17, the GSD and USD show an increase in FTE's from the previous year. For a detailed list of FTE's by department including additions and reductions, see Appendix 1 Schedule 3. This appendix also includes information on FTE's funded by other revenue sources.

**Public Investment Plans**

This year we implemented a new Public Investment Plan or PIP program. All departments were invited to participate by convening a group of stakeholders and finding an innovative solution to a common problem. Collaboration was encouraged, both inside of Metro and with entities outside of government. Once the proposals were submitted, each group then gave a 7-minute presentation to a review panel, followed by a brief question and answer period.

The response was impressive. In total 34 PIPs were submitted; 14 were chosen for full or partial funding. Every PIP, however, had value in that they illuminated common problems faced by every department. We are committed to addressing the issues brought forth in these PIPs.

One way we will do that is by investing in a new Innovation Investment Fund. This will allow departments to access funding through the year for unique, innovative solutions that arise between budget cycles. In this way we can encourage ongoing innovation, rather than restricting ideas to the annual budget process.

**Economic Trends**

The resources available to Metro are directly and indirectly dependent on the strengths of the National and State economies. Given these relationships, the status of these economies, and their impact on Metro, are reviewed prior to setting funding levels.

Economic growth in Tennessee mirrored that of the national economy in 2015, as inflation-adjusted gross domestic product (GDP) expanded by 2.4% at each level. Continued advancement is projected for Tennessee into 2016, albeit at a slightly slower pace of 2.3%. Nominal personal income also grew by 4.7%, outpacing the country by 0.2 percentage points, while driving in an additional 6.2% in taxable sales over the same time period. This trend is expected to continue over the next year, with forecasted increases of 4.8% and 4.7% respectively.

Unemployment also trended favorably across the state during 2015, dropping steadily each quarter. Through March of 2016, this is further evidenced in year over year unemployment that has fallen from 6% to 4.5%. This decrease can be attributed to the creation of an additional 91,800 jobs, resulting in the employed labor force surpassing the state's pre-recession peak in 2007. This decrease also represents a drop below the national average, which has historically been much lower. The estimated labor force for the state of Tennessee now stands at 3,138,900. For Nashville, the labor force is 371,840 with 359,550 being employed.

The top employer in Nashville/Davidson County is the State of Tennessee with an estimated 38,375 employees. With 24,719 employees, Nashville's second largest employer, Vanderbilt University, has helped earn the city the moniker "Healthcare Industry Capital." This is due to the nearly \$40 billion of economic impact that is derived from the area's healthcare industry annually. Rounding out the city's top three employers is the US Government, employing 12,225. Mimicking declines witnessed in previous years, Nashville's unemployment level likewise dropped in 2015, from 4.8% to 4.0%. The city continued to benefit from rapid population growth, 5th among the

nation's top 25 Metro areas since 2010; this population growth offset job expansion from the area's top employers, a trend that is expected to continue into the next year.

As of 2015, there were 259,597 households in Davidson County, which has a homeownership rate of 54.0%. The median sales price of homes sold in the county was \$217,900, up 14.3% from the previous year. Overall housing starts increased by 19% and closings gained an additional 12.7%, the latter a record finish for homes sold within a 12 month period. While the housing market profited categorically across the board at a notably higher level relative to much of the rest of the country, overall prices within the Nashville – Davidson MSA trailed the national average increase of 1%, coming in at 0.7%.

The estimated GDP (2015) for the State of Tennessee is \$310.3 billion. Based on the most recent data available from the Bureau of Economic Analysis, the GDP for Nashville – Davidson MSA was \$101,006,000 in 2013 and \$106,695,000 in 2014. This change is reflective of an increase of 5.6%, which exceeds the relative production of both the state and nation during the same time period.

**Property Reappraisal**

The Assessor's Office conducts a property reappraisal every four years under Tennessee state law. The reappraisal estimates the value of all property in Davidson County. This is performed to periodically adjust recorded property assessments to generally reflect market values.

State law also requires that this reappraisal be revenue neutral for local governments. This means that as the aggregated value of property changes, the tax rate must change as well to ensure that the local government receives the same amount of revenue. So if the property in the county collectively increases in value, the actual property tax rate needs to drop so that the revenue collected remains the same. The next reappraisal will occur during 2017.

**Revenues**

The tone of any government's budget is always set by the availability of resources. Revenues and available fund balances must be able to support budgeted expenditures, and both the Metropolitan Charter and Tennessee Law prohibit deficit financing. The largest sources of revenue are property taxes and sales taxes, which are discussed below.

**Property Taxes**

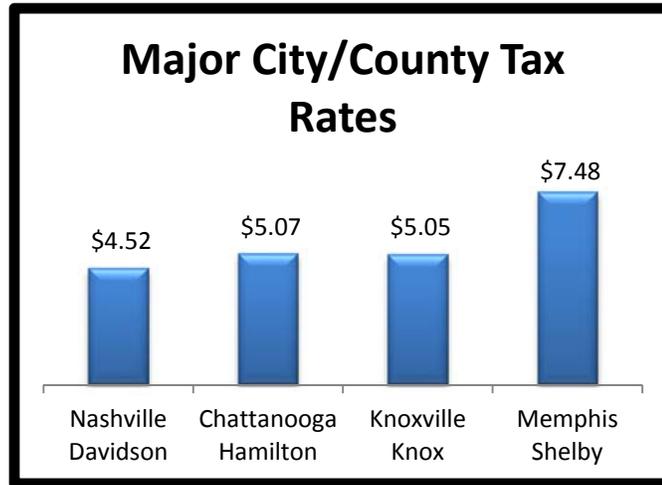
Property Tax Budget	
FY2016	\$938.8 million
FY2017	972.0 million
Increase	\$ 33.2 million

The predominant source of revenue is Property Tax. Property tax is forecasted to increase by 3.5%, from \$938.8 million to \$972.0 million, between FY2016 and FY2017. In FY17, the property tax rate will remain the same as in FY16 at \$4.52 per \$100 of assessed valuation.

The combined USD-GSD rate is the total paid for property in the USD; property outside of the USD is taxed at the GSD rate. Residents of the satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

FY2016 Property Tax Distribution (Rates per \$100 of Assessed Value)			
District	Fund	2016 Rate	2017 Rate
GSD (General Services District)	General	\$1.905	\$1.905
	Schools General Purpose	1.416	1.416
	General Debt Service	0.423	0.423
	Schools Debt Service	0.180	0.180
	Subtotal - GSD	\$3.924	\$3.924
USD (Urban Services District)	General	\$0.480	\$0.495
	General Debt Service	0.112	0.097
	Subtotal - USD	\$0.592	\$0.592
Combined USD/GSD rate		\$4.52	\$4.52

Metro's property tax rates are the lowest of the four major Tennessee cities and competitive with those of surrounding areas. The following chart represents the proposed tax rates for Nashville in FY17, and the current tax rates for Knoxville, Chattanooga, and Memphis.

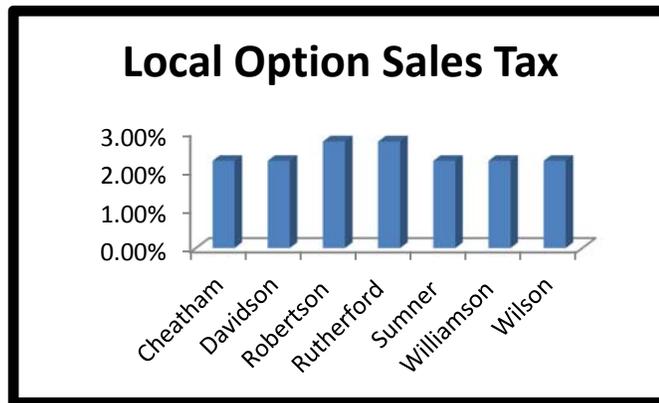


**Local Option Sales Tax**

Sales Tax Budget	
FY 2016	\$360.9 million
FY 2017	388.2 million
Increase	\$ 27.3 million

A notable increase in economic growth is projected to have an immediate effect on sales tax collections and secondary effects on other revenue sources. Taxable sales are expected to increase in FY17 by 7.56% from FY16.

The budget includes no change in the rate of the 2.25% local option sales tax. By State law, at least 1/2 of the local sales tax must be allocated to schools. Nashville Davidson County has chosen not to increase to the state allowed maximum of 2.75%. The following chart shows local sales tax rates in surrounding counties. Note these percentages represent the FY2015 rates. FY2016 information on the surrounding counties was unavailable at print time.



Davidson County's Local Option Sales Tax Rate is 2.25% as of May 1, 2016. By comparison, Robertson and Rutherford County rates are higher by 0.50% at 2.75%. Cheatham, Sumner, Williamson and Wilson County are all comparable to Davidson County, at 2.25%.

**Federal, State, and Other**

Federal, State, & Other Gov't Agencies Budget	
FY2016	\$366.5 million
FY2017	394.0 million
Increase	\$ 27.5 million

Budgeted Federal, State, and Other revenues are based on our best estimates of revenues from specific sources. This category also includes other revenues, reimbursements, and grants from other organizations. The growth in this category is principally from increases in the TN MNPS Basic Education Program (\$15.5 million), Income Tax (\$3 million), TN Sales Tax Levy (\$5.3 million), and the TN Excise Tax Allocation (\$2.8 million).

**Other Local Revenues**

Other Revenues Budget	
FY2016	\$228.2 million
FY2017	261.1 million
Increase	\$ 32.9 million

Other Local Revenues include items such as motor vehicle licenses, traffic violation fines, parking fees, building and excavation permits, emergency ambulance fees, alcoholic beverage taxes and court fees. Transfers from other funds are also included in this category. Other local revenues are expected to increase in FY17 by 14.4%. The growth in this category is principally from increases in Business Tax (\$9.8 million), building permit related revenue (\$6 million), alcohol and beer related taxes (\$5.9 million) and Motor Vehicle License (\$2.4 million).

**Fund Balances**

Fund Balance Appropriated	
FY2016	\$73.9 million
FY2017	71.9 million
Decrease	\$ (2.0 million)

Fund balances occur when revenues received are greater than expenditures. We normally see fund balances increase at the end of each year, and routinely appropriate some of that to support the next year’s operating budget.

It is Metro’s policy that fund balances as a percentage of expenditures for the General Funds should remain above the 5% minimum set by management to handle unanticipated contingencies. Over the past few years Metro agencies worked diligently to build fund balances above and beyond the minimum requirements. The FY17 budget appropriates \$71.9 million from operating and debt service fund balances. Even with this use, fund balances are projected to continue to exceed minimum fund balance requirements required by Metro Nashville policy.

**Strategic Planning & Performance Measurement**

Metro Nashville’s approach to Strategic Planning is beginning an exciting transformation. Fundamentally, the Mayor, Metro Council and many other elected officials set the vision for the city and the government’s priorities. These priorities inform the strategies deployed by each Metro Department and agency. For many years, these strategies were documented in the form of Strategic Business Plans. These plans identify each organization’s mission, strategic issues, goals, and performance measures that should contribute to goal attainment. Metro has also maintained a performance measure reporting program, tracking metrics on an annual basis.

Beginning in FY17, Metro will begin a move to a new strategic management system, which has only begun to be defined. In the face of citizen demand for greater government accountability and visibility, opportunities to give feedback and avenues to engage in the governing process, Metro must respond with new and improved processes to develop, measure, and report the results of its strategic initiatives. It is essential to the effective performance of Metro government that it operates a budget and performance measurement process that is connected to community priorities, accessible to the public, and accountable to the public. Metro is restructuring its Strategic Management programs to better track and achieve the outcomes developed by the Mayor and the citizens.

Through funding of the Strategic Budgeting and Performance PIP, Metro government will hire a Chief Strategy Officer and accompanying team to facilitate development of community outcomes and give departments the necessary tools and training to identify strategic issues and develop collaborative, effective solutions. In addition, Metro will fund the establishment of the Innovation Investment Fund that will serve as a resource for future citizen-focused collaborative projects introduced throughout the year.

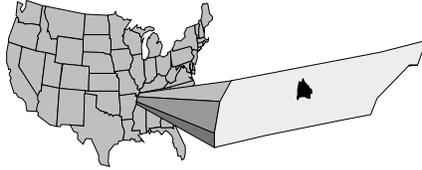
**Conclusion**

The FY17 budget continues to meet our objectives of strengthening public education and protecting the safety of the public while maintaining a balanced budget.

# Metro Nashville and its Budget

## Metro Government

The Metropolitan Government was formed in 1963 with the merger of the governments of the former City of Nashville and Davidson County. Metro Nashville is a friendly, forward thinking city with a diverse economy, strong transportation links, and many institutions of higher education. It is the capital of Tennessee, one of the largest cities in the mid-state, and the hub of a state of nearly 6.6 million residents.



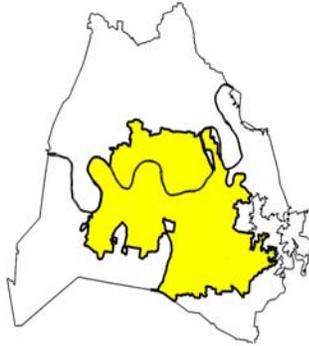
As a consolidated government, Metro provides all services and performs all functions normally associated with Tennessee city and county governments. This also means that the government and its budget are more complex than those of most other cities and counties.

## Services Districts

The Charter requires that Metro's operating budget be divided into two districts: the **General Services District (GSD)** and the **Urban Services District (USD)**. The GSD is synonymous with Davidson County; the USD comprises the old City of Nashville plus certain areas added since Metro was formed.

The geographic areas, purposes, and functions of these two districts determine the way services are budgeted and provided in Metro. The two districts relate services provided to taxes paid. The GSD receives a base level of services; its property is taxed at the GSD rate to fund these services. The USD receives more of certain services, which are funded by an additional USD rate to fund those services.

### The General and Urban Services Districts in a Nutshell



District	GSD	USD
<b>Size</b>	525 square miles 462,201* people	187 square miles 216,688* people
<b>Services</b>	General government, financial management, schools, justice administration, law enforcement and incarceration, basic fire and ambulance, regulation and inspection, social services, health, hospitals, libraries, public works, traffic control, recreation.	GSD services plus additional police protection, additional fire protection, and additional public works (refuse collection & street lighting)

\* *The 2015 US Census Bureau estimates the Davidson County population to be 678,889. The Metropolitan Planning Organization estimated the population for the GSD and USD Districts*

## Other Governments

A variety of services are provided to Metro citizens directly by the federal, state, and other local governments. This book does not cover those services. However, information on them is available from various web sites.

- For federal services, see the U.S. Government site at [www.usa.gov/](http://www.usa.gov/).
- For state services, see [www.tn.gov](http://www.tn.gov)

- For any of the seven satellite cities within Davidson County, some basic information is provided under the listing for Satellite Cities in the Glossary (Appendix 2). For more current and detailed information, contact the satellite city directly.

For additional information on the Board of Education budget, see their web site at <http://www.mnps.org>

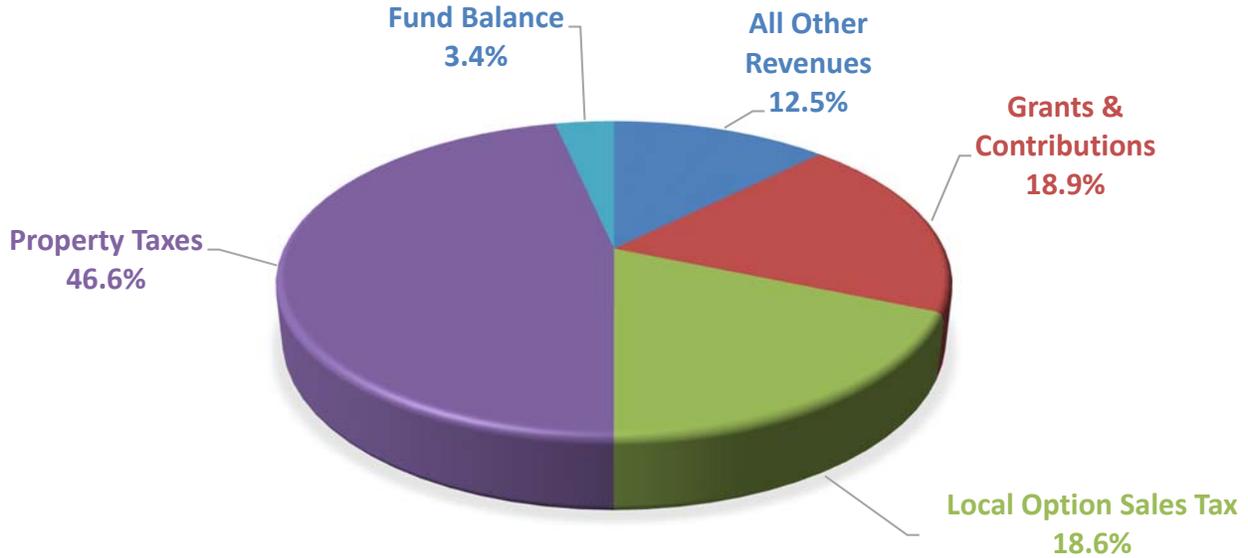
# Metro Nashville and its Budget

## At a Glance

The \$2.09 billion FY2017 budget for the Metropolitan Government's six budgetary (tax-supported) funds supports a wide range of public services. This budget represents a 6.1% increase from the FY16 budget.

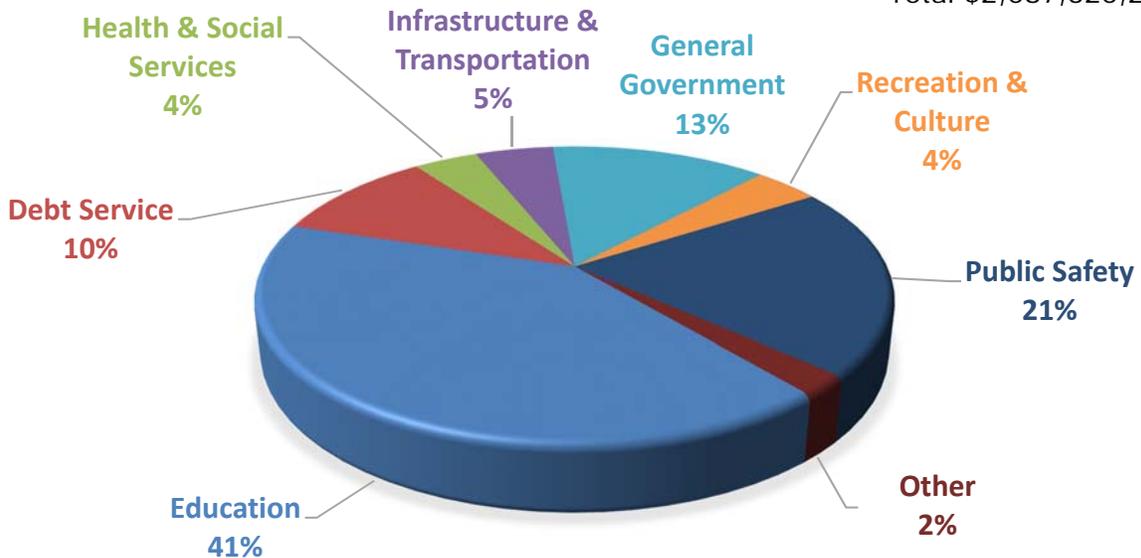
## Revenues

Where the Money Comes From  
Total \$2,087,320,200



## Expenditures

Where the Money Goes  
Total \$2,087,320,200



# Metro Nashville and its Budget

## Summary of the FY2017 Budget – Six Budgetary Funds

	GSD		Per Budget Ordinance		USD		Duplicated by Interfund Transfers	Total
	General Fund	Debt Service	GSD School Debt Svc	GSD School Fund	General Fund	Debt Service		
<b>Estimated Revenues:</b>								
Property Taxes	\$423,404,600	\$89,465,400	38,048,200	\$302,518,200	\$103,983,700	14,610,400	-	\$972,030,500
Local Option Sales Tax	121,560,100	3,000,500	46,258,200	217,353,900	-	-	-	388,172,700
Grants & Contributions	97,413,400	4,053,100	-	290,479,100	2,084,800	-	-	394,030,400
All Other Revenues	224,884,200	35,284,000	97,000	16,948,500	10,346,500	4,635,700	(31,056,500)	261,139,400
Fund Balance Appropriated	43,372,400	5,000,000	-	16,000,000	7,574,800	-	-	71,947,200
<b>Total Revenues</b>	<b>\$910,634,700</b>	<b>\$136,803,000</b>	<b>84,403,400</b>	<b>\$843,299,700</b>	<b>\$123,989,800</b>	<b>19,246,100</b>	<b>(31,056,500)</b>	<b>2,087,320,200</b>
<b>Appropriated Expenditures:</b>								
General Government								
General Government	221,632,700	-	-	-	26,425,400	-	-	248,058,100
Fiscal Administration	24,549,700	-	-	-	-	-	-	24,549,700
Public Safety								
Administration of Justice	60,407,400	-	-	-	-	-	-	60,407,400
Law Enforcement & Jails	248,096,400	-	-	-	481,000	-	(481,000)	248,096,400
Fire Prevention & Control	51,446,900	-	-	-	67,769,000	-	-	119,215,900
Other								
Regulation & Inspection	43,882,100	-	-	-	1,874,300	-	-	45,756,400
Health & Social Services								
Social Services	8,007,500	-	-	-	-	-	-	8,007,500
Health & Hospitals	72,527,700	-	-	-	-	-	-	72,527,700
Recreation & Culture								
Public Libraries	28,831,500	-	-	-	-	-	-	28,831,500
Recreational & Cultural	53,582,100	-	-	-	300,000	-	-	53,882,100
Infrastructure & Transportation	\$73,666,400	-	-	-	\$24,379,000	-	-	98,045,400
Education	-	-	-	843,299,700	-	-	(288,800)	843,010,900
Debt Service	-	136,803,000	84,403,400	-	-	19,246,100	(30,286,700)	210,165,800
Transfers	24,004,300	-	-	-	2,761,100	-	-	26,765,400
Reserves	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>910,634,700</b>	<b>136,803,000</b>	<b>84,403,400</b>	<b>843,299,700</b>	<b>123,989,800</b>	<b>19,246,100</b>	<b>(31,056,500)</b>	<b>2,087,320,200</b>
<b>Projected Surplus (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Comparison of the FY2016 and FY2017 Budget Ordinances - Six Budgetary Funds

	<u>FY2016</u>	<u>FY2017</u>	<u>Change</u>	<u>% Change</u>
GSD General Fund	\$ 844,473,700	\$ 910,634,700	\$66,161,000	7.83%
GSD Debt Service Fund	126,278,400	136,803,000	10,524,600	8.33%
GSD Schools Fund	810,000,000	843,299,700	33,299,700	4.11%
GSD Schools Debt Service Fund	78,037,100	84,403,400	6,366,300	8.16%
USD General Fund	117,607,700	123,989,800	6,382,100	5.43%
USD Debt Service Fund	17,581,100	19,246,100	1,665,000	9.47%
Duplicated by Interfund Transfers	(25,692,100)	(31,056,500)	(5,364,400)	20.88%
<b>Total Budget</b>	<b>\$ 1,968,285,900</b>	<b>\$ 2,087,320,200</b>	<b>\$119,034,300</b>	<b>6.05%</b>

# Metro Nashville and its Budget

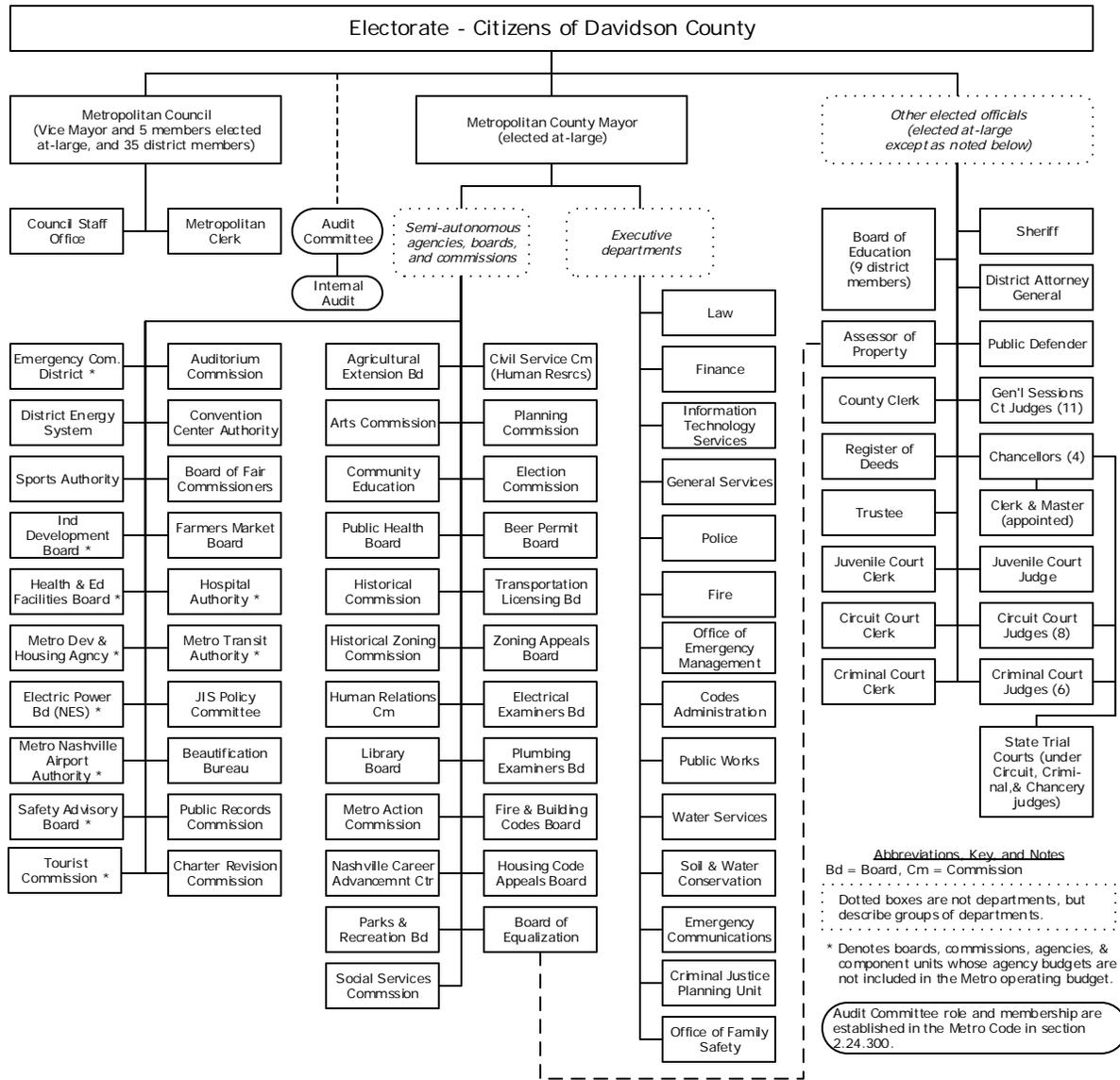
## Organizational Structure

The following organization chart presents a high-level view of Metro's structure. The structure of each department is shown in that department's budget description, later in this book.

Metro has a "strong-mayor" form of government, in which the popularly-elected mayor is the city's chief executive and is independent of the Council.

Both the Mayor and Council are elected on a nonpartisan basis.

Within this framework, operations are conducted by executive departments (reporting to the Mayor), independent elected officials (including the elected Board of Education), and appointed boards, commissions, and agencies. The variety of elected officials, boards, and commissions facilitate citizen involvement in the government's operations.



# Metro Nashville and its Budget

## Financial Organization

Since the budget is a financial planning and policy document, it is organized according to Metro's financial accounting and coding structure. That coding structure – the chart of accounts – corresponds roughly to the government's administrative organization and service structure, while meeting the legal and accounting requirements of the government. It forms the basis for Metro budgeting, accounting, and financial reporting, and is used in both the budget ordinance and this book.

The entire budget is organized by fund. Revenues of each fund are organized by type and source. Expenditures of each fund are organized by business units, object codes, classifications, and positions.

## The Fund Structure

A "fund" is an accounting entity with assets, liabilities, equities, revenues, and expenditures, held separate in the budget for certain specific activities or to accomplish definite objectives.

## Budgetary Funds

Most of Metro's tax dollars are deposited into and spent out of six basic funds in the two districts:

- GSD General Fund (fund number 10101)
- GSD Debt Service Fund (20115)
- Schools (MNPS) General Purpose Fund (35131)
- Schools (MNPS) Debt Service Fund (25104)
- USD General Fund (18301)
- USD Debt Service Fund (28315)

These six budgetary funds provide the basic local government services to Davidson County. They are financed primarily through sales and property taxes, and their expenditures are controlled based on appropriations in the budget ordinance.

The two *General Funds* provide for the traditional operating services of the government. These funds receive property and sales taxes, charges for services, fees, fines, penalties, and other revenues.

The three *Debt Service Funds* finance the payment of interest and principal on long-term general obligation debt of each district. Per the Charter, debt service budgets must be sufficient each year to pay the principal and interest due on outstanding bonds.

The *School Fund* is Metro's biggest special revenue fund (described more generically below). It receives a dedicated portion of the property tax and, by state law, a portion of the local option sales tax. This fund's expenditures are budgeted and controlled by the Metropolitan Board of Public Education (MBOE) for the Metropolitan Nashville Public Schools (MNPS).

The two districts and six funds make it possible to allocate taxes and services in each district and fund. Revenue collected for each district can be spent only for purposes prescribed for that district. After the budget is passed, appropriations cannot be transferred between funds and/or districts except as specifically authorized in the budget ordinance.

## Special Purpose Funds

Metro uses other types of funds for special purposes. Non-budgetary fund expenditures are limited to revenues received by and balances in each fund, rather than appropriations. Monies in these funds generally cannot be used to support other funds. These non-budgetary funds are explained below.

*Internal Service Funds* provide services to Metro departments on a cost reimbursement basis.

*Enterprise Funds* provide services to the public on the same basis. The primary enterprise funds are the Farmers' Market, State Fair, Municipal Auditorium, Community Education and Water Services funds.

*Capital Projects Funds* account for costs related to capital projects. These are not generally included in the operating budget.

*Permanent Funds* and *Fiduciary Funds* account for monies held for others. These are not generally included in the operating budget.

*Special Revenue Funds* account for the proceeds of specific revenue sources that are legally restricted for expenditure for specified purposes. These include the Schools Fund (mentioned above), Waste Management, grants, and the General Fund Reserve Fund (usually called the Four Percent Reserve Fund).

## Accounting & Budgeting

This budget conforms to guidelines of the Charter and standard municipal budgetary practices, while the year-end *CAFR* conforms to governmental Generally Accepted Accounting Principles (GAAP), so they are not strictly comparable to each other. Specifically:

- This budget recognizes that Metro operates in two general funds, as required by the Charter and Tennessee law. Governmental GAAP recognizes only one general fund per government.
- This budget treats transfers to and from any fund as revenues and expenditures, respectively, of that fund. Governmental GAAP classifies them as "Other Sources & Uses of Funds."
- This budget does not include certain "component units" that are required to be included in the *CAFR*.

# Metro Nashville and its Budget

## Departments and Their Budget Fund Types

Department	Dept. Number	GSD General Fund	USD General Fund	Special Revenue Fund(s)	Enterprise Fund(s)
Administrative	1				
Agricultural Extension	35				
Arts Commission	41				
Assessor of Property	16				
Beer Board	34				
Circuit Court Clerk	23				
Clerk and Master - Chancery	25				
Codes Administration	33				
Community Education Commission	70				
Convention Center Authority	60271				
County Clerk	18				
Criminal Court Clerk	24				
Criminal Justice Planning	47				
DES-District Energy System	68				
District Attorney	19				
ECC Emergency Comm Center	91				
Election Commission	5				
Farmer's Market	60				
Finance	15				
Fire	32				
General Services	10				
General Sessions Court	27				
Health	38				
Historical Commission	11				
Human Relations Commission	44				
Human Resources	8				
Information Technology Service	14				
Internal Audit	48				
Justice Integration Services	29				
Juvenile Court	26				
Juvenile Court Clerk	22				
Law	6				
Mayor's Office	4				
Metro Action Commission	75				
Metropolitan Clerk	3				
Metropolitan Council	2				
MNPS	80				
Municipal Auditorium	61				
NCAC	76				
Office of Emergency Management	49				
Office of Family Safety	51				
Parks	40				
Planning Commission	7				
Police	31				
Public Defender	21				
Public Library	39				
Public Works	42				
Register of Deeds	9				
Sheriff	30				
Social Services	37				
Soil and Water Conservation	36				
Sports Authority	64				
State Fair Board	62				
State Trial Courts	28				
Trustee	17				
Water and Sewer	65				

Areas shaded represent budgeted activity for the specified department in Fiscal Year 2017

# Metro Nashville and its Budget

## The Budget Process

The Operating Budget, Capital Improvements Budget (CIB), and Capital Plan are developed through a multi-step information gathering and priority setting process that establishes objectives and priorities of the city and creates a financial plan for the operations of the government for the fiscal year. The Charter defines much of the process. The Mayor's Office, Finance Department, Office of Management & Budget (OMB), agency officials, and the Metropolitan Council are key participants. The FY 2017 operating budget calendar is, as scheduled:

February 1, 2016: The Mayor released her Operating Budgetary Message.

February 2: The Finance Department introduced the budget process for the FY17 fiscal year. Operating instructions and forms for multiyear budgeting were released to departments on the "Inside Metro" and WEBudget intranet sites.

February 3 – March 4: Departments submit their multi-year operating budget proposals and revenue estimates to the OMB in the WEBudget system.

March 4: Departments submit Public Investment Plans to their budget analyst.

March 14 – March 18 – The Finance Director and OMB staff review budget submissions, discuss budget issues with Metro Departments.

March 21 – March 25: – The Mayor and Finance Director hold "Budget Improvement Discussions" with agency heads to discuss budget priorities.

March 28 – April 1: Public Improvement Plan presentations were given at the Entrepreneur Center.

April 29: Mayor and Finance Director present the Mayor's Recommended Operating Budget to the Council.

May 1: Charter deadline to file the Operating Budget and tax levy ordinances.

May 9 – May 25: Council Budget and Finance Committee hold hearings in regard to 2017 departmental budgets.

May 15: Charter deadline to file the CIB; Mayor's Office files CIB.

May 17: First reading of the Mayor's Recommended Operating Budget, tax levy ordinances and Capital Improvements Budget by the Council.

June 7: Public hearing and second reading of the Operating Budget and CIB by the Council.

June 14: Third reading of the CIB by the Council.

June 15 – Charter deadline for the Council to pass the CIB.

June 21: Third and final reading of the Operating Budget Ordinance; the Council is scheduled to adopt a Substitute Operating Budget Ordinance (with changes to the Mayor's Recommended Budget), the recommended tax levy ordinance, and the Urban Council resolution.



## Prior to June 30 – Amending the budget

For the budget ordinance to be amended, it must occur before the third reading of the ordinance is complete. Typically, changes to the recommended budget are discussed between the Council Office and the OMB a few days prior to the scheduled third reading of the budget ordinance. OMB incorporates these changes into a substitute budget ordinance that is presented to the Budget and Finance Committee of the Council for review prior to the third reading. Council members also have the opportunity to file amendments with the Budget and Finance Committee prior to the third reading.

**Amending the Budget After Council Approval** - Once Council has passed the Final Budget, any further changes to budget totals must be approved by Council via Resolution, which requires only one reading.

June 30: Charter deadline for the Council to pass balanced budget and property tax levy ordinances.

July 1, 2016 – June 30, 2017: Agencies provide services to customers and citizens. The FY 2016-2017 budget may be amended as permitted by the Charter, the budget ordinance, and internal controls.

Late 2017– An Independent CPA firm conducts the annual audit for FY 2016-2017.

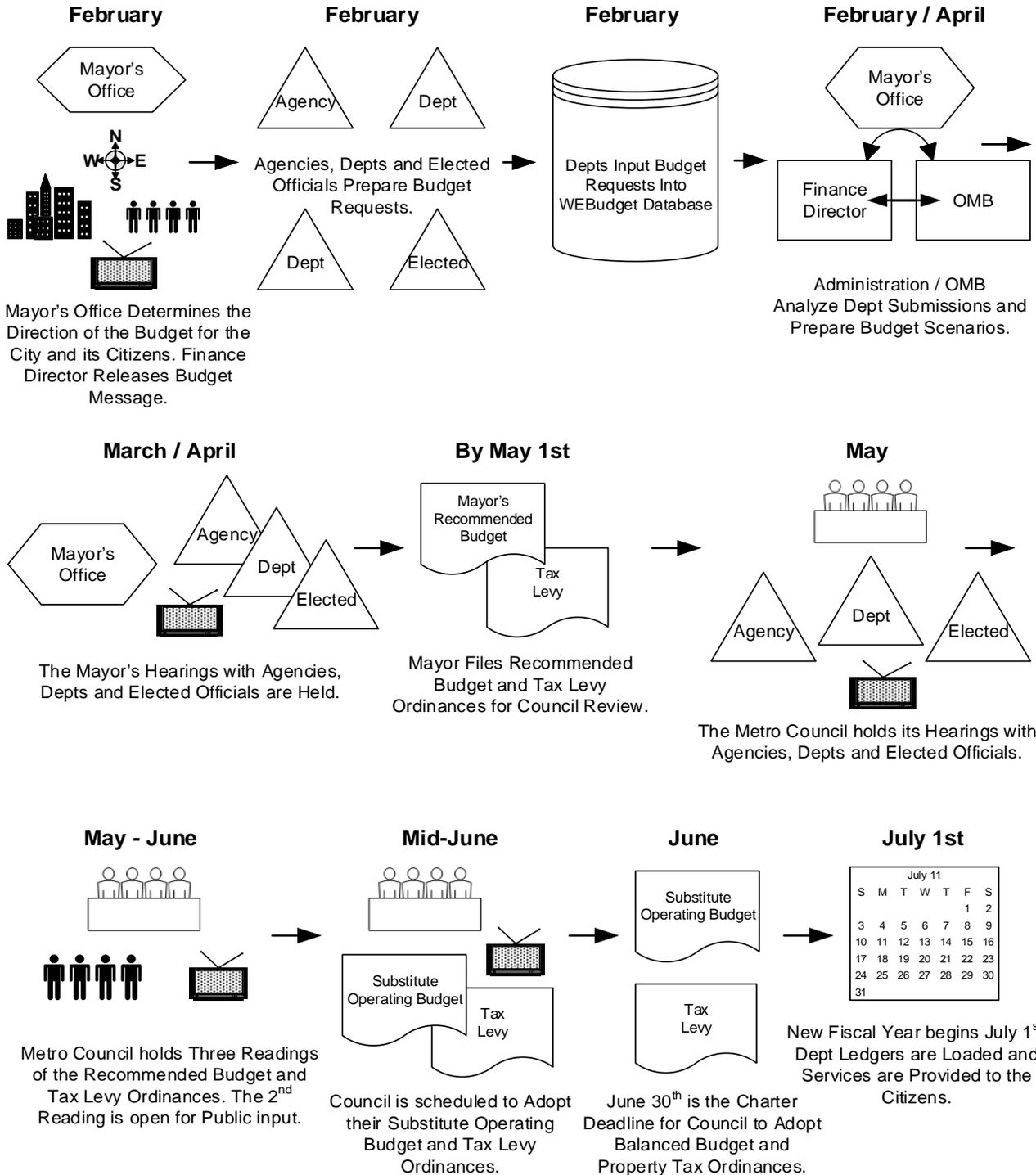
Late autumn 2017: The Division of Accounts issues the *Comprehensive Annual Financial Report (CAFR)*, summarizing the government's financial condition and results of operations for Fiscal Year 2016-2017. This process is very public. All budget hearings and council meetings are televised by the Metro Nashville Network Government Access Channel and by internet streaming video. Budget documents, the CAFR, and streaming video are available at [www.nashville.gov](http://www.nashville.gov).



# Metro Nashville and its Budget

## Operating Budget Process

Metropolitan Government of Nashville and Davidson County



All Meetings are Open to the Public and are Televised on the Metro 3 Government Access Channel as well as internet streaming video on [nashville.gov](http://nashville.gov).

# Metro Nashville and its Budget

## Long-Term Financial Planning

During this budget cycle, the Administration began a shift from annual incremental budgeting to long term financial planning. As a result, the Finance Department requested that proposed operating and capital budgets be submitted for FY 2017, FY2018, and FY2019. The Fy2017 budget requests were detailed as in prior years. The outer years were less detailed but the departments provided high level categories with projected expenses. The Finance Department's Office of Management and Budget (OMB) will project revues for FY2018 and Fy2019 based upon trends in prior year actual activity for the FY17 projections. If there is a specific issue that could impact the trend analysis, departments were asked to contact their budget analyst. The steps being taken for a long term financial plan will allow the Administration to have the critical information for projecting the financial needs of the city of the next few years.

The current Administration established four main priorities during the first term in office. Each of the four budgets submitted have consistently focused on protecting the following priorities:

- Education – by ensuring that every student in Nashville receives the best education possible
- Public Safety – by making a consistent and continued effort to ensure that every neighborhood feels safe
- Quality of Life– by planning for the future of Nashville so that this is a city of opportunities, including the opportunity for citizens to pursue a healthy, productive lifestyle
- Economic Development – by bringing Nashville both strong employers and talented employees
- Transportation and Infrastructure – by ensuring that Nashville has the necessary framework to support our residents, businesses, and visitors.

These priorities continue to have a significant impact on the operating budget process. One critical component to these areas is grant funding beyond the operating budget. Securing grants is essential to continuing and improving each area. With the recent reductions in the federal government's budget, service impacts are imminent. Local government operating budgets cannot replace all of the lost grants.

All departments were given opportunity to present Public Improvement Plans. This is a pilot program which allows internal and external stakeholders to rally around a particular initiative, to identify preferred outcomes and resources.

At this time the Administration has placed a hold on all Strategic Business plans as the program is being reviewed. Currently, the Administration has hired a Chief Data Officer that is responsible for the Open Data portal. Any information that was submitted under the Strategic Business plans could be submitted under this format.

## Financial Policies

The budget is governed by policies set out in the Charter and by executive decision. These policies are enforced by the Department of Finance through ongoing processes, internal control systems, special analyses, and in the annual independent audit.

The primary fiscal policies stated in the Charter are:

- **Fiscal year** - The fiscal year begins on July 1 and ends on the following June 30. (Charter §6.01) By custom, each fiscal year can be referenced in two ways: by using both years (e.g., "2016-2017") or by the calendar year in which the fiscal year ends (e.g., "FY 2017" for 2016-2017).
- **Budget Preparation** - The budget process (described on the previous page) must begin by March 1. All officers and agencies must furnish such information as the Finance Director requests in the format he or she specifies. Agencies are entitled to a hearing before the Director on any contemplated changes in their budgets (§6.02); this is assured through the Mayor's budget hearings, in which all departments are generally asked to present their budgets to the Mayor and the Director. Operationally, most budget preparation is coordinated by the Office of Management and Budget (OMB).
- **Scope of the Operating Budget/ Balanced Budget** - The budget ordinance is organized by district, fund, and account number. Each fund's budget must be balanced: estimated revenues plus estimated fund balances must cover all budgeted expenditures (§6.03).
- **Public Inspection** - The Mayor's recommended budget is submitted to the Council by May 1 as an ordinance accompanied by a transmittal message. The Metropolitan Clerk publishes the ordinance's revenue and expenditure summaries in major local newspapers. The operating budget, the capital improvements budget, the budget message, and all supporting schedules are public records in the Office of the Metropolitan Clerk and are open to public inspection (§6.04). The OMB also prepares a Recommended Budget Book, intended primarily for the Council but also useful to the media and the public, containing more information on the recommended budget. Copies of the ordinance are available in the Clerk's office and from the Finance Department; the budget is available at [www.nashville.gov/citizens\\_budget](http://www.nashville.gov/citizens_budget).
- **Council Hearings** - Once in the Council's hands, the budget goes through three readings. Between first and third readings, the Budget and Finance Committee holds a public series of departmental hearings, and the Council holds a Charter-mandated hearing for public comment (§6.05).
- **Council Action** - The Council may approve the Mayor's budget, amend it, or create a substitute. They cannot change revenue estimates except to correct errors. A balanced budget must be approved by midnight June 30, or the Mayor's budget and proposed tax rate take effect by default (§6.06).
- **Authorized Spending** - Departments cannot overspend their budgets. The amount set out in the adopted operating budget for each organizational unit, purpose, or activity constitutes the annual appropriation for such item; no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation or allotment to which it is chargeable (§6.06).
- **Property Tax Levies** - The budget is accompanied by a property tax levy ordinance that sets a tax rate sufficient to fund the budget (§6.07).

# Metro Nashville and its Budget

- **Allotments** - Annual appropriations are divided into quarterly allotments based upon estimated needs (§6.08).
- **Administrative Impoundments** - Unencumbered funds in each account at the end of each quarter may be unallotted through "administrative impoundments." These are merely allotment adjustments, not the "charter impoundments" discussed immediately below in §6.09.
- **Impoundment of Funds** - If the Finance Director certifies that the revenues or other resources actually realized for any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, the Mayor is obligated to impound such appropriations as may be needed to prevent deficit operation (§6.09). Such impoundments reduce appropriations and allotments in order to keep the budget balanced.
- **Additional Appropriations** - The Council may make appropriations in addition to the current operating budget, but only from an existing, unappropriated surplus in the fund to which it applies (§6.10). This is done by resolution based on available fund balance or previously-unbudgeted revenue.
- **Intradepartmental Budget Transfers** - Funds may be transferred within a department's expenditure budget by the department head and the Mayor and are available for use when allotted (§6.11). As an administrative matter, the Deputy Finance Director also approves the transfer.
- **Interdepartmental Budget Transfers** - At the end of any quarter, the Council may, by resolution, transfer the unencumbered balance of any appropriation (or any portion thereof) to another appropriation within the same district and fund (§6.11).
- **Lapse of Appropriations** - At the end of the fiscal year, all unencumbered balances of appropriations in the current operating budget lapse into the unappropriated fund balance or reserves of the fund or funds from which such appropriations were made (§6.12). Unencumbered appropriations cannot be carried over from one fiscal year to the next.
- **Capital Improvements Budget Preparation** - By March 1, the Planning Commission shall begin to prepare a Capital Improvements Budget (CIB). The CIB includes a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the Commission's report and recommendations with respect to the program. By May 15, the Mayor shall submit the CIB to the Council and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year. By June 15, the Council shall accept, with or without amendment, or reject, the proposed program and proposed means of financing (§6.13).
- **Capital Improvements Budget Expenditures** - Expenditures for the construction of any building, structure, work or improvement must be included in the CIB, except to meet a public emergency (§6.13).
- **Capital Improvements Budget Amendments** - Amendments to the CIB may be made by recommendation of the Mayor, Planning Commission, and a two-thirds vote of Council (§6.13).
- **GSD General Fund Reserve (Four Percent Reserve Fund)** - Four percent of original revenues are deposited to the Four Percent Reserve Fund. The Mayor and Council may appropriate money from this fund by resolution for the purpose of equipment for any department that derives its operating funds from the general fund budget (§6.14).
- **Advance Planning and Research Fund** - The APR Fund, established for the use of the planning commission to prepare plans for capital projects and studies and research, must be at least \$50,000 at the start of each year (§6.14).
- **USD General Fund Reserve** - The Council has not exercised its ability to create a contingent reserve fund not to exceed five (5%) percent of the general fund revenue of the USD (§6.14).
- **Post Audit** - The Council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the government and of every department, office and agency. The audit shall be made by a certified public accountant (CPA) or firm of CPAs thoroughly qualified in governmental accounting to perform the audit; the auditor shall be chosen by a three-member audit board consisting of the presiding officer of the Council, the chairman of the finance committee of the Council, and the chairman of the board of education. The audit report shall be available to the public and to the press. In addition, the Council may at any time order an examination or special audit of any department, office or agency of the government (§6.15).
- **Mayor's Veto Power** - The Mayor has line-item veto power, that is, the ability to reduce or veto specific appropriations or parts of appropriations within an ordinance. The Council may override such a veto by the affirmative vote of 27 members (§5.04).
- **Bond Issues** - Bond issues and debt service shall be prepared and administered in accordance with Article 7 of the Charter (§7.01 et seq.).
- **Transfer of School Funds Within School Budget** - Within the constraints of general law, the Metropolitan Board of Public Education (MBOE) has authority over the distribution of, and transfer of funds within, its budget (§9.12).
- **Referendum as to School Budget** - The MBOE may initiate a referendum to levy additional property taxes for schools (§9.04(3)).
- **No Diversion of School Funds** - No funds that are appropriated for the use of, or transferred to, the school system shall be diverted from that use for any other purpose (§9.11).
- **Transfers to School Fund from General Funds; Borrowing Money** - The Council and the Mayor may advance cash or transfer monies from the general fund to the school fund, provided the advance or transfer is reimbursed the following year (§9.13). An advance involves a loan of cash with the establishment of an asset (a receivable or a "due from") on the books of the

# Metro Nashville and its Budget

loaning fund and a liability (a debt or a "due to") on the part of the recipient. A transfer would include appropriation of one fund's revenues or fund balance to another, handled through the budget as if it were an expenditure to one fund and a revenue (or source of operating resources) to the other.

Other important policies include:

- **Functions of Director of Finance** - The Director of Finance is responsible to the Mayor for the administration of financial affairs and shall supervise the divisions of budgets, accounts, purchasing, collections, and treasury. The Director of Finance, or his designee, shall compile for the Mayor the current budget of estimated revenues and proposed expenditures for each of the operating funds and assist in the preparation of the capital improvements budget (§8.103).
- **Functions of Budget Officer** - The budget officer compiles the departmental estimates and other necessary data and assists in the preparation of the budgets. The budget officer monitors departmental budgets as compared to actual activity and alerts the Finance Director of any significant issues. Along with the chief accountant, the budget director writes, revises, and maintains a proper standard procedure manual to be followed by all departments to insure uniform accounting and budgetary procedures (§8.104).
- **Funds Budgeted** - The budget ordinance and book contain annually-budgeted governmental operating funds, debt service funds, enterprise funds, internal service funds, and special revenue and other grant funds with fiscal years beginning July 1. It does not include grant funds with non-Metro fiscal years, capital projects, bond funds, fiduciary funds, permanent funds, component unit funds (unless the component unit receives significant general fund money), and other funds with multi-year budgets. The budgets of funds that are not included in the annual operating budget are approved through other processes as required by law.
- **Basis of Budgeting and Accounting** - All annually-budgeted funds are budgeted using the current financial resources measurement focus and the modified accrual basis of accounting.

Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the fiscal year or soon enough thereafter to pay liabilities of that year (collected within 60 days of the end of the fiscal year). Property taxes, franchise taxes, licenses, interest, and certain portions of special assessments associated with the fiscal year are accrued. All other revenue items are considered to be measurable and available only when Metro receives the cash.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to non-vested sick pay, compensated absences and other long-term commitments and contingencies, are recorded only when payment is due.

Actual revenues and expenditures of governmental funds are presented in this book using the same modified accrual basis. Actual revenues and expenditures of proprietary funds are presented using the economic resources measurement focus and the accrual basis of

accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year in which the levy is assessed. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

- Accounting and financial reporting shall conform to generally accepted accounting principles (GAAP) for governments as promulgated by the Governmental Accounting Standards Board (GASB), the federal Office of Management and Budget, the Federal Comptroller General, and the State of Tennessee.
- Current operating costs will be financed by current operating revenues. Only capital goods will be financed by long-term debt, and then, only as provided by the Charter. The government shall refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities that do not require ongoing funding or to build reserves. To protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection, fund balances will not be appropriated in any budgetary fund unless the audited unreserved undesignated fund balances of that fund are at least 5% of the fund's budgeted expenditures (Resolution R89-959 adopted 11/21/1991).
- The government will strive to maximize service efficiency and effectiveness to its citizen taxpayers in a manner consistent with practices of sound financial management.
- Revenue estimates will be realistic and accurate without being optimistic. Operationally, this means that estimates will be based on objective judgment and should be 95% to 100% of actual collections without exceeding those actual collections.
- The government will not commit to programs with significant future costs without first identifying those costs and the sources of funds to finance those programs.
- Generally, the government will not use local funding to make up for lost state and federal categorical grants.
- Adjustments and amendments to the operating budget will be done in accordance with provisions of Article 6 of the Charter.
- Staffing levels will be limited to final position counts and FTEs noted in this book. Exceptions to this policy (as for new grant-funded staff) are strictly regulated by the Finance Department.
- USD tax-supported debt will be no more than 15% of the total assessed valuation of USD property, per § 7.08 of the Charter.
- Capital expenditures are authorized through an annual Capital Plan. Major capital expenditures for General Fund departments shall be funded through issuance of bonds or notes. Smaller capital expenditures

# Metro Nashville and its Budget

for GSD General Fund departments shall be made from the Four Percent Reserve Fund. Capital expenditures for grants will be made through the grant's operating budget. Capital expenditures for enterprise and internal service fund operations will be made from those funds.

- The Four Percent Reserve Fund will maintain a minimum fund balance of \$1,000,000: \$500,000 by Administration policy and an additional \$500,000 by Council policy.
- The government will control costs by appropriate competitive bidding (as specified in the purchasing ordinance).
- Investments shall be made in conformance with the government's investment policy (available at [www.nashville.gov](http://www.nashville.gov)) and instructions given to the government's investment manager. Those documents establish a hierarchy of objectives of (1) preserving principal, (2) maintaining liquidity, and (3) maximizing return. They also define allowable types of investments, required collateralization, custody, internal controls, diversification, and operation of the Metro investment pool.
- Indirect Cost Planning and Recovery - Where allowable under Federal, State and Local statutes and grant regulations, Metro departments and agencies shall develop an annual indirect cost recovery plan which must include both cost identified in the Local Cost Allocation Plan (LOCAP) and departmental indirect cost allocations. Indirect costs must be recovered when funding is made available through reimbursement or draw-down processes, in accordance with the terms of each departmental indirect cost rate proposal or cost allocation plan and applicable Federal, State and Local grantor's regulations. Departments and agencies shall make provisions for indirect costs in their grant budgets both during the application submission and in the general ledger. Funds collected from grantors for indirect cost recovery shall be deposited into the General Fund based on guidance provided by the Finance Director or his designee.
- Debt Management Policy establishes the objectives and practices for debt management within Metro and assists concerned parties in understanding Metro's approach to debt management. A more detailed overview of the Debt Management Policy can be found with the Debt Service Fund pages.
- Self-Funding Policy establishes uniform guidelines for use of self-funding as a designated source for capital assets that are determined to either provide cost savings to Metro to cover the cost of funding assets or provide specific benefits to one or more agencies such that the cost for an asset should be recovered from the operating budgets of the beneficiaries.
- Disallowed Cost Policy provides guidelines on ensuring costs charged to grants are allowable and an appropriate course of action in situations where costs are questioned.
- Grant Drawdown and Reimbursement Policy ensures that Metro departments and agencies that are grant recipients receive revenue as early and as often as is allowable under the terms of the grant contract.

- Grants Management Policy establishes the responsibilities of the Metro departments and agencies as well as the Division of Grants Coordination in developing funding opportunities that are well suited to local needs while controlling costs associated with financial assistance.
- Unclaimed Property Policy establishes uniform guidelines across Metro for the disposition of unclaimed property.

## Budget Overview

The following pages provide background information on Metro's revenues and ongoing expenditures. Revenue projections and expenditure changes are discussed in the Executive Summary at the beginning of this section.

## Revenues

Deficit financing is prohibited by both Tennessee Law and the Metropolitan Charter; expenditures must be matched by equal dollars of revenue and appropriated fund balances.

The operating budgets for the GSD and the USD are supported by a variety of revenue sources. The primary sources are presented in the Executive Summary pie chart on page A-3 and table on page A-4. The primary sources are discussed on the following pages.

Detailed revenue projections are included in the budget ordinance, which is included in the Executive Summary. Recent revenue trends can be seen in Appendix 1 in Schedule 1 - Summary of Revenues, Expenditures, and Changes in Fund Balances.

## Property Taxes

The largest single source of operating revenue is the property tax. The property tax is authorized by the State Constitution as an *ad valorem* ("according to value") tax based on the market value of property. This tax is levied based on the assessed value of various types of property, including:

- real property (land, structures, and leasehold improvements),
- personal property (business equipment, excluding inventories for resale), and
- public utility property (real and personal property owned by utilities and organizations regulated by the State).

Property tax law and policy are set by the State Constitution, legislature, courts, and Board of Equalization. The Legislature makes laws which govern the administration of the tax. The State Board of Equalization establishes rules and regulations to be followed by local assessors, and the entire process is subject to court interpretation.

The tax bill for a property is determined by:

- The appraised value of the property – what it would bring if sold on the open market – and its classification – whether it is used for residential, utility, commercial, industrial or farm purposes, which determines the percentage of assessment;
- The assessment - applying the classification percentage against the appraised value to arrive at an assessed value; and,

# Metro Nashville and its Budget

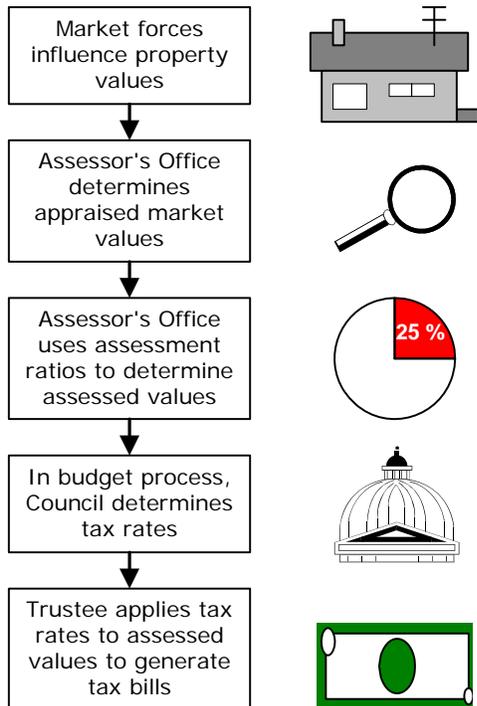
- The tax rate set by the local governing body which is applied to the assessment to calculate your property tax bill.

Certain types of property (governmental, religious, charitable, scientific, educational, etc.) are exempt from property taxes.

**How the Property Tax Works:** The following diagram shows the appraisal and budgetary process.

**Market values** – Market values of property are set in the open market. Market value is the most probable price of a piece of property in an arms-length transaction between a willing and knowledgeable buyer and a willing and knowledgeable seller.

**Appraisal** – The Assessor of Property's role is to determine the value of property so that the tax burden is



distributed equitably among all property owners. That office executes tax policy to identify, classify, appraise and assess all property. In Metro, the Assessor must:

- Produce an annual assessment roll—adding new construction and removing demolished buildings.
- Perform site inspections of all properties to update assessment records.
- Collect and verify sales prices for all real estate transfers.
- Analyze sales data and property characteristics to produce 100% appraisals in the fourth year of the appraisal cycle.

Metro's Assessor of Property determines the appraised value of all real and personal property in the county, except public utilities (whose values are determined by the State Comptroller's Office). Appraised value is the estimated market value of the property at a certain point in time (currently 2014).

The appraised value of a property is an estimate of its market value. Three appraisal methods are used to estimate each property's market value:

- The estimated *cost* to replace a structure, referred to as "replacement cost new," adjusted for depreciation based on the property's age and condition, yielding the "depreciated replacement cost."
- The *market value* or sale prices of similar properties that have recently sold.
- The *present value of the future net income* that can be generated by that or similar properties, sometimes called the "capitalization of income" method.

When used together, these three methods give the appraiser the best indication of what a property is worth. With the aid of modern computer systems, the Assessor has adapted these traditional appraisal techniques to produce large-scale reappraisal projects with accurate and cost effective results.

In most years, appraised values on existing real property do not change unless there are substantial taxable additions or improvements to the property, the property is rezoned, or the owner files and wins an appeal from the county or state Board of Equalization. New construction between reappraisals is valued at levels consistent with tax roll appraisals of similar existing properties.

However, over time, the market values of properties may change considerably and at different rates. The resulting inconsistency with the market causes some property owners to pay taxes based on appraisals that exceeded the current value of their property, while others pay on appraisals that reflected only a portion of the current value.

So, in accordance with state law, the Assessor's Office conducts a county-wide reappraisal every four years to bring appraised values up to current market values. (Current law allows for reappraisals on a four-year or six-year cycle; the Metro Assessor has chosen the former. The last reappraisal was for tax year 2013 or FY2014). After the reappraisal, all properties should be appraised consistently at 100% of their current market values. Periodic reappraisals are designed to equalize the appraised values of all property.

Tennessee's property tax laws protect taxpayers against an automatic or arbitrary increase in their tax bills after a reappraisal. Local governments must lower the tax rate to a level which will produce the same amount of revenues from the new appraisals as was generated from the old rates and appraisals - except for new construction. This is called the certified tax rate. Therefore, under the state law, your property tax bill can't be raised by reappraisal unless your property value has grown more in value than the average for all other property in the county.

In between reappraisals, the state performs a biennial analysis of appraised values conducted for all counties in the state. This analysis, known as a sales ratio study, compares sales prices with appraised values to determine both the level and equity of appraisals. However, this ratio is not used to increase residential property appraisals.

# Metro Nashville and its Budget

**Assessment:** In Tennessee the assessed value upon which taxes are levied is a fraction (percentage) of the appraisal. The percentage varies depending on the classification of the property, which is determined by its use. The assessed value, not the appraised value, is applied to the tax rate to produce a tax bill.

One of the reasons the Assessor inspects all property is to verify how it is used. The Tennessee Constitution mandates assessment percentages to be applied to the appraised value of different classes of property. These percentages are:

Property Class	Assessment Rate
<b>Residential &amp; Farm</b>	
• Real Property	25% of appraised value
• Personal Property	5% of appraised value (\$7,500 exemption)
<b>Commercial &amp; Industrial</b>	
• Real Property	40% of appraised value
• Personal Property	30% of appraised value
• Public Utility	55% of value set by the State Comptroller

The appraised values are multiplied by percentages defined in the state constitution to arrive at assessed values, which are then multiplied by the tax rate to determine the taxes owed. This is described in detail later in the section on Property Reappraisal.

For example, the assessed value of a residential property with an appraised value of \$100,000 would be \$25,000 (.25 X \$100,000), while a commercial property of the same appraised value would have an assessed value of \$40,000 (.40 X \$100,000).

Assessments must be compiled annually on assessment rolls for the GSD, USD, and each of the seven satellite cities within the county.

If the value of a piece of property changes (usually because of an improvement to or demolition of the property), notices of the property's new appraised value, the classification in which it is now placed, and the resulting assessment are mailed by the Assessor. There is a process established for appeals of the appraisal, but the Assessor can only consider information about value, not tax bills.

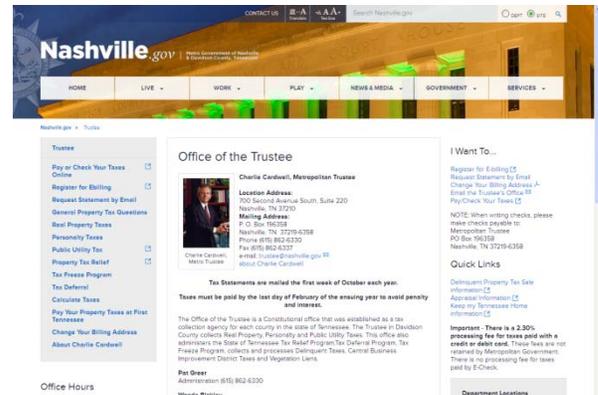
**Tax rate set through budget process:** The tax rate is set through the budget process in the form of a tax levy ordinance that is recommended by the Mayor and approved by the Council. That ordinance (printed in the Executive Summary of this book) sets the GSD and USD rates per \$100 of assessed value.

**Tax bills are generated:** The Trustee's office prepares and distributes tax bills based on the assessed value of each property and the tax rate for its district.

To calculate your property tax bill, divide the assessed value by \$100 and then multiply that amount by the tax rate. For example, a property classified as residential and appraised at \$100,000 would be assessed at \$25,000 (the \$100,000 appraised value times the 25% residential assessment ratio). With a tax rate set at \$4.52, the calculation would be:

$$\begin{aligned} \text{tax} &= (\$25,000/\$100) \times \$4.52 \text{ per } \$100 \\ &= \$250 \times \$4.52 \\ &= \$1,130.00 \end{aligned}$$

Property tax bills are mailed to property owners and, if taxes are paid through an escrow account, also to the mortgage holder. This normally occurs in late September or early October. Tax payments are due by the end of the following February and can be mailed to the Office of the Trustee or made online at [www.nashville.gov/trustee](http://www.nashville.gov/trustee).



Property taxes can also be paid over the internet at [www.nashville.gov](http://www.nashville.gov).

Metro and the state assist the elderly and disabled with property taxes on the first \$25,000 appraised value of their homes through the Property Tax Relief program administered by the Trustee. The program also assists disabled veterans with the first \$25,000 of assessed value of their property.

**Property Value Trends:** Total assessed values have decreased significantly over the past year due to the national economic downturn.

Construction of taxable property has weakened over the past year. Local growth, as measured by the value of permits issued, follows this trend and has decreased over the past year as well (although many of those permits are for tax-exempt projects). This is in line with the statewide and national trends.

**Property Tax Rates:** FY2016 and FY2017 recommended tax rates are shown in the Executive Summary and in the tables on the following pages. The combined rate is the total paid for property in the USD; property outside the USD is taxed at the GSD rate. Residents of the seven satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

Nashville's property tax rates are currently the lowest of the four major Tennessee cities, and competitive with those of surrounding communities.

Historic property tax rates, tax rate changes, and property values are presented in the following tables.

The **History of Property Tax Rates** table presents historic nominal property tax rates along with a summary of changes that have taken place. If no changes occurred, then the fiscal year is not presented.

The **Property Tax Rate Changes** table on the following page shows the history and type of tax rate changes, whether from budget-related tax increase, redistribution of the rate between funds, changes in the fire tax or county-wide property reappraisals.

# Metro Nashville and its Budget

## History of Property Tax Rates

Tax Year	Fiscal Year	GSD					USD			Totals	
		General Fund	School Fund	Debt Service Fund	School Debt Service	GSD Total	General Fund	Debt Service Fund	USD Total	Combined Total GSD+USD	Fire District Transfer*
1962	1963	1.36	1.78	0.56	-	3.70	1.55	0.45	2.00	5.70	-
1963	1964	1.36	1.78	0.56	-	3.70	1.55	0.45	2.00	5.70	-
1964	1965	1.36	1.78	0.56	-	3.70	1.60	0.40	2.00	5.70	-
1965	1966	1.36	1.78	0.36	-	3.50	1.66	0.14	1.80	5.30	-
1966	1967	1.40	1.78	0.32	-	3.50	1.68	0.12	1.80	5.30	-
1967	1968	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1968	1969	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1969	1970	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1970	1971	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1971	1972	1.71	2.08	0.32	-	4.11	1.60	0.29	1.89	6.00	-
1972	1973	1.63	2.08	0.40	-	4.11	1.57	0.32	1.89	6.00	-
1973	1974	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1974	1975	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1975	1976	1.63	2.02	0.46	-	4.11	1.59	0.30	1.89	6.00	-
1976	1977	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1977	1978	1.96	2.02	0.46	-	4.44	1.22	0.34	1.56	6.00	0.33
1978	1979	1.99	2.02	0.43	-	4.44	1.29	0.27	1.56	6.00	0.33
1979	1980	1.99	2.02	0.43	-	4.44	1.29	0.27	1.56	6.00	0.33
1980	1981	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1981	1982	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1982	1983	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1983	1984	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1984	1985	1.11	0.96	0.21	-	2.28	0.76	0.13	0.89	3.17	0.16
1985	1986	1.45	1.09	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1986	1987	1.45	1.09	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1987	1988	1.47	1.07	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1988	1989	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1989	1990	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1990	1991	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1991	1992	1.92	1.29	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1992	1993	1.92	1.29	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1993	1994	1.95	1.01	0.43	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1994	1995	1.95	1.01	0.43	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1995	1996	1.91	1.01	0.47	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1996	1997	1.91	1.01	0.47	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1997	1998	1.69	0.96	0.49	0.13	3.27	0.74	0.11	0.85	4.12	0.10
1998	1999	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
1999	2000	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
2000	2001	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
2001	2002	1.97	1.24	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2002	2003	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2003	2004	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2004	2005	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2005	2006	2.00	1.33	0.54	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2006	2007	2.07	1.33	0.47	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2007	2008	2.06	1.33	0.48	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2008	2009	2.06	1.33	0.48	0.17	4.04	0.53	0.12	0.65	4.69	0.08
2009	2010	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2010	2011	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2011	2012	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2012	2013	2.01	1.40	0.43	0.25	4.09	0.46	0.11	0.57	4.66	0.07
2013	2014	1.91	1.42	0.42	0.18	3.93	0.48	0.11	0.59	4.52	0.08
2014	2015	1.91	1.42	0.42	0.18	3.93	0.48	0.11	0.59	4.52	0.08
2015	2016	1.905	1.416	0.423	0.180	3.924	0.495	0.097	0.592	4.52	0.08
2016	2017	1.905	1.416	0.423	0.180	3.924	0.495	0.097	0.592	4.52	0.08

\* The Fire District transfer of the GSD General Fund to the USD General Fund for fire protection.

\*\* Reappraisals took place in tax years 1973, 1984, 1993, 1997, 2001, 2005, 2009 and 2013 (fiscal years 1973-74, 1984-85, 1993-94, 1997-98, 2001-02, 2005-06, 2009-10, 2013-2014).

# Metro Nashville and its Budget

Property Tax Rate Changes													
Tax Year	Fiscal Year	Type Chng	GSD					USD			Totals		
			General Fund	School Fund	Debt Service Fund	School Debt Service	GSD Total	General Fund	Debt Service Fund	USD Total	Combined Total GSD+USD	Fire District Transfer*	
1971	1972	T	0.31	0.30	-	-	0.61	-	0.09	0.09	0.70	-	
1972	1973	D	(0.08)	-	0.08	-	-	(0.03)	0.03	-	-	-	
1973	1974	D	-	(0.06)	0.06	-	-	(0.02)	0.02	-	-	-	
1977	1978	F	0.33	-	-	-	0.33	(0.33)	-	(0.33)	-	0.33	
1978	1979	D	0.03	-	(0.03)	-	-	0.07	(0.07)	-	-	-	
1980	1981	T	0.40	0.06	0.02	-	0.48	0.35	-	0.35	0.83	-	
1984	1985	R	(1.28)	(1.12)	(0.24)	-	(2.64)	(0.88)	(0.14)	(1.02)	(3.66)	-	
			<i>1.11</i>	<i>0.96</i>	<i>0.21</i>	-	<i>2.28</i>	<i>0.76</i>	<i>0.13</i>	<i>0.89</i>	<i>3.17</i>	<i>0.16</i>	
1985	1986	T	0.34	0.13	0.14	-	0.61	0.14	-	0.14	0.75	-	
1987	1988	D	0.02	(0.02)	-	-	-	-	-	-	-	-	
1988	1989	T	0.52	0.15	0.08	-	0.75	0.12	0.02	0.14	0.89	-	
1988	1989	D	(0.02)	0.02	-	-	-	-	-	-	-	-	
1991	1992	D	(0.05)	0.05	-	-	-	-	-	-	-	-	
1993	1994	R	(0.43)	(0.28)	(0.09)	-	(0.80)	(0.22)	(0.03)	(0.25)	(1.05)	-	
			<i>1.49</i>	<i>1.01</i>	<i>0.34</i>	-	<i>2.84</i>	<i>0.80</i>	<i>0.12</i>	<i>0.92</i>	<i>3.76</i>	<i>0.12</i>	
1993	1994	T	0.46	-	0.09	0.11	0.66	0.08	-	0.08	0.74	-	
1995	1996	D	(0.04)	-	0.04	-	-	-	-	-	-	-	
1997	1998	R	(0.39)	(0.21)	(0.10)	(0.02)	(0.72)	(0.18)	(0.02)	(0.20)	(0.92)	-	
			<i>1.52</i>	<i>0.80</i>	<i>0.37</i>	<i>0.09</i>	<i>2.78</i>	<i>0.70</i>	<i>0.10</i>	<i>0.80</i>	<i>3.58</i>	<i>0.10</i>	
1997	1998	T	0.17	0.16	0.12	0.04	0.49	0.04	0.01	0.05	0.54	-	
1998	1999	T	(0.01)	-	0.01	0.12	0.12	-	-	-	0.12	-	
2000	2001	R	(0.21)	(0.12)	(0.07)	(0.03)	(0.43)	(0.10)	(0.01)	(0.11)	(0.54)	-	
			<i>1.47</i>	<i>0.84</i>	<i>0.43</i>	<i>0.22</i>	<i>2.96</i>	<i>0.64</i>	<i>0.10</i>	<i>0.74</i>	<i>3.70</i>	<i>0.09</i>	
2001	2002	T	0.50	0.40	-	(0.02)	0.88	-	-	-	0.88	-	
2002	2003	D	(0.03)	0.03	-	-	-	-	-	-	-	-	
2005	2006	R	(0.24)	(0.16)	(0.04)	(0.03)	(0.47)	(0.08)	(0.01)	(0.09)	(0.56)	-	
			<i>1.70</i>	<i>1.11</i>	<i>0.39</i>	<i>0.17</i>	<i>3.37</i>	<i>0.56</i>	<i>0.09</i>	<i>0.65</i>	<i>4.02</i>	<i>0.08</i>	
2005	2006	T	0.30	0.22	0.15	-	0.67	-	-	-	0.67	-	
2006	2007	D	0.07	-	(0.07)	-	-	-	-	-	-	-	
2007	2008	D	(0.01)	-	0.01	-	-	-	-	-	-	-	
2008	2009	D	-	-	-	-	-	(0.03)	0.03	-	-	-	
2009	2010	R	(0.24)	(0.16)	(0.06)	(0.02)	(0.48)	(0.07)	(0.01)	(0.08)	(0.56)	(0.01)	
			<i>1.82</i>	<i>1.17</i>	<i>0.42</i>	<i>0.15</i>	<i>3.56</i>	<i>0.46</i>	<i>0.11</i>	<i>0.57</i>	<i>4.13</i>	<i>0.07</i>	
2010	2011	N	-	-	-	-	-	-	-	-	-	-	
2011	2012	N	-	-	-	-	-	-	-	-	-	-	
2012	2013	T	0.19	0.23	0.01	0.10	0.53	-	-	-	0.53	-	
2013	2014	R	(0.10)	0.02	(0.01)	(0.07)	(0.16)	0.02	-	0.02	(0.14)	0.01	
			<i>1.91</i>	<i>1.42</i>	<i>0.42</i>	<i>0.18</i>	<i>3.93</i>	<i>0.48</i>	<i>0.11</i>	<i>0.59</i>	<i>4.52</i>	<i>0.08</i>	
2014	2015	N	-	-	-	-	-	-	-	-	-	-	
2015	2016	N	-	-	-	-	-	-	-	-	-	-	
2016	2017	N	-	-	-	-	-	-	-	-	-	-	

Notes:

Nominal rates per \$100 of assessed value from tax levy ordinances, not adjusted for appraisal (sales) or assessment ratios.

\* The Fire District transfer of the GSD General Fund to the USD General Fund for fire protection.

\*\* Reappraisals took place in tax years 1973, 1984, 1993, 1997, 2001, 2005, 2009 and 2013 (fiscal years 1973-74, 1984-85, 1993-94, 1997-98, 2001-02, 2005-06, 2009-10, 2013-14).

T = Tax increase; D = Redistribution between funds; F = Fire tax change; N = No change in rates; R = Reappraisal (next line is new certified rate).

# Metro Nashville and its Budget

## Property Tax Base, Assessment, Levy, and Appraisal Ratios

### Property Taxes

Tax Year	Fiscal Year	Tax Base (billions) \$	Assessment (billions)		Tax Levy (in millions)			% Uncollected	Appraisal Ratio	
			GSD	USD	GSD	USD	Total			
			\$	\$	\$	\$	\$			
1964	1965	n/a	0.804	0.486	29.7	9.7	39.5	2.42%		
1965	1966	n/a	0.845	0.505	29.5	9.1	38.6	2.79%		
1966	1967	n/a	0.898	0.529	31.3	9.5	40.8	2.46%		
1967	1968	n/a	0.951	0.556	33.3	10.0	43.3	2.14%		
1968	1969	n/a	1.004	0.581	35.1	10.4	45.5	2.01%		
1969	1970	n/a	1.135	0.655	39.6	11.7	51.3	4.04%		
1970	1971	n/a	1.242	0.712	43.5	12.8	56.3	5.95%		
1971	1972	n/a	1.298	0.728	53.6	13.9	67.5	3.79%		
1972	1973	n/a	1.365	0.736	56.3	14.0	70.3	4.08%		
1973	1974	**	1.449	0.765	58.7	15.3	74.0	5.33%		
1974	1975	n/a	1.590	1.009	64.3	18.7	83.0	4.63%		
1975	1976	n/a	1.670	1.056	68.1	19.8	87.9	4.70%		
1976	1977	n/a	1.726	1.087	70.5	20.4	90.9	4.99%	0.6500	
1977	1978	n/a	1.742	1.266	72.9	23.7	96.6	4.48%	0.6500	
1978	1979	n/a	1.794	1.328	74.9	25.0	99.9	3.13%	0.6660	
1979	1980	n/a	1.868	1.376	78.0	25.9	103.9	4.03%	0.6100	
1980	1981	n/a	1.940	1.428	90.3	32.0	122.4	3.06%	0.6100	
1981	1982	n/a	1.955	1.435	91.0	32.2	123.2	3.19%	0.4480	
1982	1983	n/a	2.020	1.487	94.0	33.4	127.4	3.07%	0.4480	
1983	1984	n/a	2.060	1.521	96.2	34.3	130.4	2.54%	0.4305	
1984	1985	**	4.497	3.298	96.8	34.5	131.3	3.68%	1.0000	
1985	1986	n/a	4.944	3.606	132.2	41.4	173.5	2.65%	0.9476	
1986	1987	n/a	5.159	3.749	143.1	44.6	187.7	3.18%	0.9476	
1987	1988	n/a	5.644	4.089	156.6	48.7	205.2	6.26%	0.8138	
1988	1989	21.405	5.920	4.271	208.7	56.8	265.5	5.02%	0.8138	
1989	1990	23.350	5.985	4.259	211.1	56.6	267.7	5.70%	0.7766	
1990	1991	23.979	6.132	4.561	215.9	60.7	276.6	5.83%	0.7766	
1991	1992	23.986	5.975	4.408	210.4	58.6	269.1	6.35%	0.7767	
1992	1993	23.711	6.032	4.438	212.5	59.0	271.5	4.92%	0.7767	
1993	1994	**	24.155	7.646	261.7	62.0	323.7	4.67%	1.0000	
1994	1995	24.555	7.809	5.543	266.7	62.1	328.8	3.04%	1.0000	
1995	1996	26.686	7.949	5.567	271.5	62.4	333.9	2.87%	0.9054	
1996	1997	27.908	8.193	5.692	279.9	63.7	343.7	2.97%	0.9054	
1997	1998	**	33.706	10.648	7.303	340.9	69.4	410.3	3.46%	1.0000
1998	1999	34.408	10.896	7.491	361.8	71.1	433.0	3.65%	1.0000	
1999	2000	38.576	11.087	7.579	368.2	72.0	440.2	3.61%	0.9098	
2000	2001	39.576	11.390	7.752	378.4	73.6	452.0	3.50%	0.9098	
2001	2002	**	42.634	13.373	9.029	504.5	75.8	580.4	3.85%	1.0000
2002	2003	42.989	13.463	9.022	508.9	74.9	583.8	3.90%	1.0000	
2003	2004	45.151	13.280	8.792	502.1	73.0	575.0	3.27%	0.9455	
2004	2005	45.746	13.432	9.168	507.5	76.1	583.6	3.08%	0.9455	
2005	2006	50.477	15.534	10.514	619.2	76.7	695.5	3.28%	1.0000	
2006	2007	51.736	15.968	10.920	633.5	79.7	713.3	0.64%	1.0000	
2007	2008	60.386	16.237	11.053	643.7	80.7	724.4	0.77%	0.8780	
2008	2009	61.881	16.413	11.309	659.8	82.6	742.3	1.01%	0.8780	
2009	2010	63.157	19.222	13.253	675.0	84.8	759.8	1.45%	1.0000	
2010	2011	63.280	19.208	13.220	674.6	84.6	759.2	1.07%	1.0000	
2011	2012	63.128	19.104	13.245	670.8	84.8	755.6	1.35%	0.9982	
2012	2013	63.259	19.161	13.283	763.5	93.0	856.4	1.29%	0.9982	
2013	2014	65.810	20.210	14.287	781.6	96.0	877.6	1.56%	1.0000	
2014	2015	66.271	20.376	14.405	788.0	96.8	884.8	0.89%	1.0000	

\*\* Tax Levy - Assessment per \$100 x Tax Rate

\*\*\* Appraisal Ratio - Assessed value and market value

Note: In June 2007 the Metropolitan Government sold the majority of the 2006-07 and 2005-06 real estate property taxes outstanding to an outside party.

Source: Comprehensive Annual Financial Report

# Metro Nashville and its Budget

## Local Option Sales Tax

Local option sales tax collections provide the second largest source of revenue to the operating budget. Nashville's 9.25% sales tax rate consists of a 2.25% local option tax and a 7.00% state tax (the total rate is 7.25% on unprepared food, because the state rate for such food is 5.00%). The tax is levied on all retail sales in Davidson County, although the local portion is limited to the first \$1,600 of the cost of each item. Tennessee Code Annotated, Title 67, Chapter 6, Part 7 states, at least 1/2 of the local sales tax must be allocated to schools. The local option rate can be raised by referendum. Sales and sales taxes should reflect economic activity at the national and local levels, although some activities are not subject to the tax.

## State & Federal Revenues

Major sources of revenue from the State of Tennessee are equalizing funds for education (based on average daily school attendance), healthcare-related revenues, and Metro's share of the gasoline tax. Most of these funds are categorical, being tied to specific functions and services.

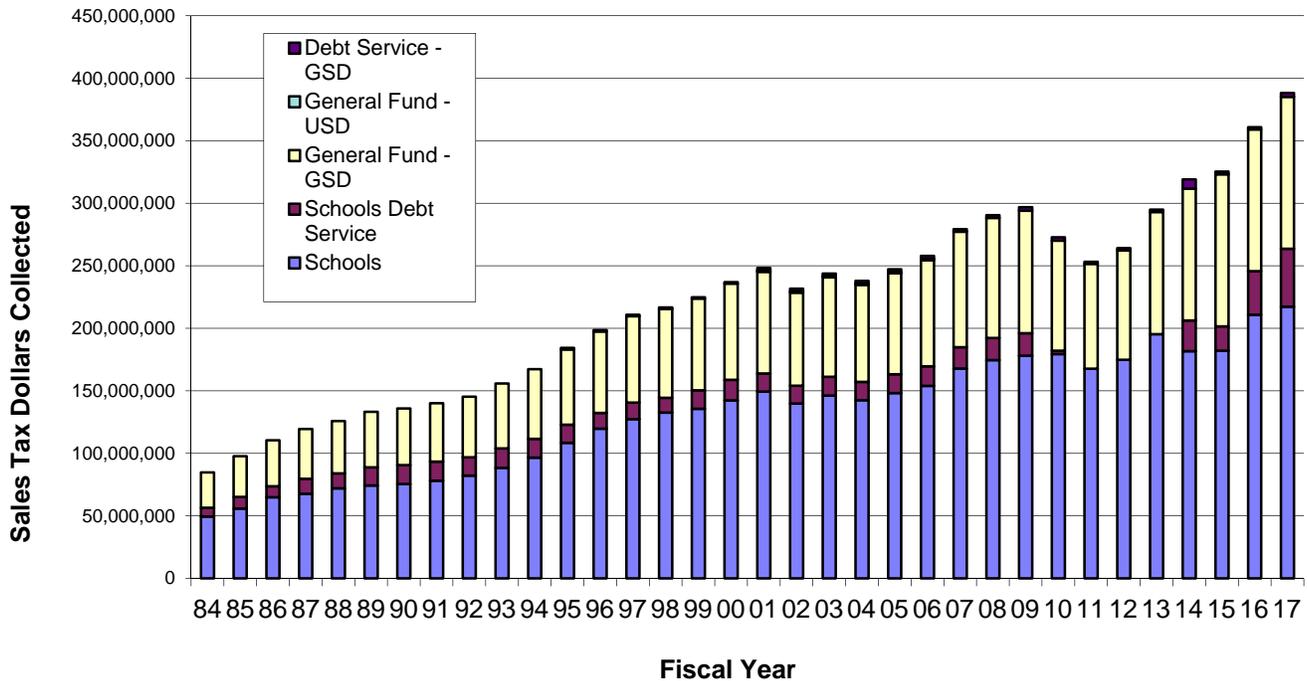
The primary sources of federal funds received by Metro are categorical grants such as education funding, Title XX, Title III, and USDA nutrition funds, and reimbursements for services provided by Metro agencies such as the Health Department and Social Services. Most federal funds (including the entire Schools Special Grants Fund) are nondiscretionary in that their receipt requires Metro to carry out certain specified programs. Unrestricted grants such as revenue sharing are now rare.

Federal funds received by the government are subject to federal government single audit provisions. These provisions provide that grants are audited as part of the city's annual independent audit. In an effort to properly reflect federal and state revenues that may be subject to such audit, the Finance Department has reclassified many revenues from other categories to this "State and Federal" category.

The Finance Department has moved most grant revenues and expenditures from the general funds to various grant special revenue funds since FY2000.

Sources: FY84-15 Comprehensive Annual Financial Reports; FY16-17 Recommended Budget Ordinance

## Distribution of Local Option Sales Tax Collections



# Metro Nashville and its Budget

## Other Local Revenues

The Metropolitan Government generates various revenues locally.

Licenses and Permits include the Business Tax, Wholesale Beer Tax, Motor Vehicle Regulatory License, Hotel Occupancy Privilege Tax, and building permit and franchise fees.

Charges for Current Services are derived from user fees and charges levied in return for specific services provided by Metro. Among the many fees and charges collected are revenues generated for health services, parking fees, ambulance fees, dog registration charges, vehicle emission test charges, fees for the use of parks' facilities, and waste disposal fees. Most of these fees are set by Metro, by the Council, or by action of oversight boards and commissions.

Fines, Forfeitures, and Penalties are collected by the various court clerks, the Sheriff, and the Police Department for fines, court costs, Sheriff's fees, DUI safety education, litigation taxes, and proceeds from confiscated property.

Revenue from the Use of Money or Property includes interest on investments and the rental of Metro-owned land and buildings. Metro investment practices emphasize safety, prudence, and liquidity; the government does not engage in speculative high-risk investments such as derivatives.

Commissions and Fees from Certain Officials consist of processing charges for services provided by the clerks of the courts and by the County Register. These fees are generally set by Metro or the state.

## Transfers from Other Funds

Transfers may be made into the general funds of the GSD or USD from time to time from surpluses that have accumulated in certain special and working capital funds. Transfers are also made to reimburse various funds for services that are provided by those funds but are rightfully chargeable to another fund.

The FY2016 recommended budget continues to include the transfer of \$3.2 million from the GSD General Fund to the GSD Debt Service Fund to help fund the stadium financing package; this amount is approximately equivalent to the former GSD General Fund's 1¢ share of the Hotel Occupancy Tax (see the description of that fund in Section J).<sup>1</sup>

## Fund Balances

Fund balances are the difference between the government's assets and liabilities. They result from receiving more revenue than estimated and/or expending less than budgeted in prior years. They provide some protection against unexpected expenditures or revenue losses, and help to stabilize the government's finances.

Fund balances frequently increase by the end of the year due to actual revenues being higher than actual expenditures, often because of unspent appropriations and/or higher-than-estimated revenue collections.

Metro's budget does not propose formally saving any money to increase unrestricted fund balances.

Management policy is that fund balances should remain at least 5% of expenditures for the general and schools funds and that they should not be used to support recurring expenditures. The budget typically appropriates a portion of fund balances from prior fiscal years to fund operations of the budgeted fiscal year and holds remaining balances in reserve for contingencies or future appropriation.

## Conclusion

We anticipate revenues sufficient to fund budgeted expenditure appropriations in FY2016, and revenue estimates to be within the ±5% range (95% accuracy) considered normal in municipal finance.

## Expenditures

The budget ordinance defines the operating budgets of the two general funds by department. It defines the operating budgets of the other budgetary and non-budgetary funds at the fund level, with a few funds (such as debt service and the Waste Management Fund) defined at more detailed levels.

## Normal Cost Increases

The budget began with FY2017 projections equal to departments' FY2016 budgets. The budget was initially projected with no inflation or other increases. During the process, adjustments were made as follows:

- Adjustments for grant funding changes in FY2017.
- Elimination of FY2016 nonrecurring budgeted expenditures from the FY2017 projections.
- Adjustments for pay plan improvements implemented during this fiscal year.
- Fringe benefits – Costs for active employees in the open benefit plans (FICA, medical, dental, life, and Metro pension) are carried in departmental budgets. Departmental fringe benefits will change during the year due to decreased pension costs and medical plan increases during the fiscal year. To cover these increases budget modifications are included in the central Administrative accounts of the two general funds at the beginning of the fiscal year, but funds will not be distributed to departments' budgets until the actual increases are known.

Expenditure numbers are presented in the budget ordinance, which is included at the end of this executive summary, and in the three schedules of Appendix 1; more detail is presented in each department's "Financial" pages.

**Conclusion:** Within its budget, each department must cover all of its operating costs. The overall operating budget maintains and improves services, and meets certain new obligations.

<sup>1</sup> The \$4 million Water Services in-lieu-of-taxes component of the stadium package does not affect the six budgetary funds. In that component, Water Services will make monthly payments into the stadium indenture revenue fund. From that fund, Metro will make monthly debt service payments to the

bond trustee, who makes semiannual interest payments and annual principal payments to the bondholders.

# Metro Nashville and its Budget

## The Capital Improvements Budget and Capital Plan Process

Capital improvements (capital expenditures) are any expenditures requiring Council authorization regarding the acquisition, replacement construction, renovation or modification to any equipment, land, building, public utility, public thoroughfare, or place of public activity; and, which has a useful life expectancy of ten years or greater.

Capital improvements are planned and authorized in a process that is related to, but independent of, the operating budget process.

## The Capital Improvements Budget

As specified in § 6.13 of the Charter, the capital improvements budget (CIB) must be prepared annually to "include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter..."

The capital improvements program is a tool for implementing long-range policies of the General Plan through timely scheduling of infrastructure and facilities in coordination with general development needs.

The CIB is prepared annually by the Planning and Finance Departments. Departments submit project requests through the internet-based WEBudget to the Planning staff. The Finance Director and staff along with the Mayor review the requests, edit as needed and then submit a Recommended CIB to Council by May 15<sup>th</sup>. The Council has 30 days to review, amend and approve by June 15<sup>th</sup>.

The CIB is strictly a planning document; it does not appropriate funds, or authorize or approve any projects. The Capital Spending Plan is where funding and approval to commence a project is authorized. The CIB document is available separately from the Planning Commission or at the Nashville.gov web site.

The FY 2016 CIB was approved on June 10, 2015, [BL2015-1142.] The subsequent FY 2016 Capital Spending Plan for this CIB was also approved on June 10, 2015 [RS2015-1500] in the amount of \$520,000,000.

The FY 2017 CIB will not be filed until May 13, 2016, which is after publication of this budget book. Details on the FY 2016 CIB and Capital Spending Plan are found in the tables below and at the end of this section.

## FY2015-2016 to FY2020-2021 Capital Improvements Budget - Final - By Agency

Departments	% of '15-'16		FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21	% of '16-'21	
	FY2015-16	Total						Total	Total
Arts Commission	\$4,150,000	0.214%						\$4,150,000	0.079%
District Energy System - USD	30,755,000	1.586%	\$1,017,500	\$825,000	\$495,000	\$495,000		33,587,500	0.642%
Farmers Market	80,000	0.004%						80,000	0.002%
Finance	42,300,000	2.181%	5,000,000	2,000,000	2,000,000			51,300,000	0.980%
Fire Department - GSD	34,683,000	1.788%	26,183,000					60,866,000	1.163%
General Hospital	6,024,100	0.311%	5,285,000					11,309,100	0.216%
General Services	248,182,400	12.795%	802,900	802,900	802,900	802,900		251,394,000	4.802%
General Sessions Court	300,000	0.015%						300,000	0.006%
Health	1,100,000	0.057%						1,100,000	0.021%
Historical Commission	2,130,000	0.110%	3,619,000					5,749,000	0.110%
Human Resources	400,000	0.021%						400,000	0.008%
Information Technology Services	18,358,000	0.946%						18,358,000	0.351%
Juvenile Court	110,000	0.006%						110,000	0.002%
Juvenile Court Clerk	380,000	0.020%						380,000	0.007%
Mayor's Office	6,000,000	0.309%						6,000,000	0.115%
MDHA - GSD	155,800,000	8.032%	91,800,000	83,000,000	30,000,000	30,000,000		390,600,000	7.461%
Metro Action Commission	14,192,000	0.732%						14,192,000	0.271%
MNPS (Schools)	206,910,600	10.667%	294,958,700	211,532,400	181,875,100	120,251,800	\$85,439,900	1,100,968,500	21.030%
MTA	48,571,000	2.504%						48,571,000	0.928%
Municipal Auditorium	2,637,000	0.136%	1,400,000	1,500,000	1,000,000			6,537,000	0.125%
Nashville Electric Service	35,000,000	1.804%						35,000,000	0.669%
Parks & Recreation	107,110,000	5.522%						107,110,000	2.046%
Planning - GSD	7,200,000	0.371%	6,700,000	6,700,000	6,700,000			27,300,000	0.521%
Planning - USD	250,000	0.013%						250,000	0.005%
Police	45,735,100	2.358%						45,735,100	0.874%
Public Library	25,625,600	1.321%	9,910,000	7,340,000	4,825,000	5,150,000	4,795,300	57,645,900	1.101%
Public Works - GSD	569,831,983	29.378%	222,960,000	216,760,000	192,160,000	158,552,000	161,060,000	1,521,323,983	29.059%
Public Works - USD	67,530,000	3.482%	23,000,000	7,000,000	1,600,000	1,600,000	1,600,000	102,330,000	1.955%
Sheriff	18,230,000	0.940%						18,230,000	0.348%
Social Services	772,500	0.040%						772,500	0.015%
Sports Authority	40,000,000	2.062%						40,000,000	0.764%
State Fair Board	100,000	0.005%	100,000	100,000				300,000	0.006%
State Trial Courts	1,000,000	0.052%						1,000,000	0.019%
Water & Sewer GSD	189,699,900	9.780%	196,889,600	317,773,200	209,324,600	324,444,500		1,238,131,800	23.650%
Water & Sewer USD	8,500,000	0.438%	8,500,000	5,750,000	5,750,000	5,750,000		34,250,000	0.654%
<b>Totals</b>	<b>\$1,939,648,183</b>	<b>100.000%</b>	<b>\$898,125,700</b>	<b>\$861,083,500</b>	<b>\$636,532,600</b>	<b>\$647,046,200</b>	<b>\$252,895,200</b>	<b>\$5,235,331,383</b>	<b>100.000%</b>

# Metro Nashville and its Budget

## Areas of Emphasis

The Administration has announced four priorities for Metro Nashville / Davidson County. The four areas of particular emphasis:

- (1) **Education** - continue building a strong foundation for education through the expansion and improvement of Nashville's school facilities;
  - Limitless Libraries
  - Student Attendance Center
  - After-School Programs
- (2) **Public Safety** - identify and support activities that have proven effective in reducing crime and promoting safety;
  - Increase in Police Officers
  - Improved Fire Facilities
  - Victim Advocacy Center
- (3) **Economic Development** - work to stimulate local economic activity through focusing and coordinating government resources to attract and retain businesses and support and enhance tourism;
  - Music City Center
  - Fast-Track Permitting / One-Stop Shop
  - Nashville Entrepreneur Center
- (4) **Livability** - improve the quality of life in Nashville and its neighborhoods through a more informed, active and involved citizenry and enhanced governmental response to community needs;
  - Green Ribbon Committee on Environments
  - Sustainability
  - Healthy Nashville.

The alignment of the capital plan to the Administration's priorities is detailed on the following pages.

For more details on the Mayor's priorities go to <http://www.nashville.gov/mayor/priorities.asp>.

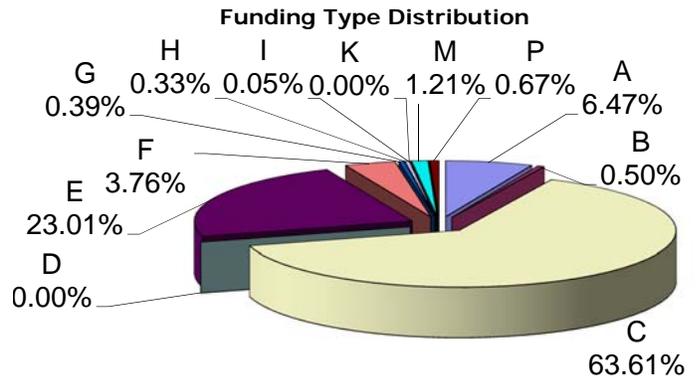
## Capital Funding Sources

Metro has fourteen different types of funding for capital projects. The "Capital Improvement Budget Funding Sources" table [following page] and "Funding Type Distribution" graph on this page show the amounts estimated by type and year in the 2015-2016 to 2020-2021 CIB.

Possible funding sources for specific projects include:

- Bond and note authorizations (described in Section J of this book) for the Debt Service funds, approved by the Council, including:
  - Approved General Obligation (B) and,
  - Proposed General Obligation (C) bonds and notes.
- Four Percent Reserve Fund (Fund 30003 in section J of this book) appropriations by the Council quarterly throughout the year, including:
  - Approved 4% (L) and,
  - Proposed 4% (M) funding.
- Grant operating budgets included in the operating budget, added grant contingency transfers, or Council resolutions denote funds as:
  - Federal (F) and,
  - State (G);
  - Approved Community Development (I) and,
  - Proposed Community Development (K).
- Revenue bond authorizations or operations for enterprise-type activities, approved in the budget or by Council resolution; including:
  - Approved Revenue (D),
  - Proposed Revenue (E) and,
  - Enterprise (H) funds.
- Other sources, including:
  - Miscellaneous funds (A) and,
  - Approved Miscellaneous funds (O), which, individually, do not comprise major funding categories, and
  - Operating budget funds (P).

The proposed funding for these requests is summarized on the following pie chart and table.



# Metro Nashville and its Budget

## Capital Improvement Budget (CIB) Funding Sources 2015-16 through 2020-21

FUND DESCRIPTION	TYPE	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21	TOTAL
Miscellaneous	A	\$216,292,900	\$60,502,900	\$55,502,900	\$5,502,900	\$802,900		\$338,604,500
Approved General Obligation Bonds	B	26,150,000						26,150,000
Proposed General Obligation Bonds	C	1,317,675,329	617,158,200	460,357,400	361,480,100	321,248,800	252,245,200	3,330,165,029
Approved Revenue Bonds	D							0
Proposed Revenue Bonds	E	184,699,900	191,889,600	310,023,200	201,574,600	316,694,500		1,204,881,800
Federal Funds	F	90,206,754	19,050,000	27,250,000	60,250,000	250,000		197,006,754
State Funds	G	20,191,500						20,191,500
Enterprise	H	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000		17,500,000
Approved Community Development	I	1,800,000	800,000					2,600,000
Proposed Community Development	K							0
Approved 4%	L							0
Proposed 4%	M	44,131,800	5,225,000	4,450,000	4,225,000	4,550,000	650,000	63,231,800
Approved Miscellaneous	O							0
Operating	P	35,000,000						35,000,000
<b>Totals by Year</b>		<b>\$1,939,648,183</b>	<b>\$898,125,700</b>	<b>\$861,083,500</b>	<b>\$636,532,600</b>	<b>\$647,046,200</b>	<b>\$252,895,200</b>	<b>\$5,235,331,383</b>

### Financial Considerations

Metro's short and medium term capital requests, as identified by the individual departments, far exceed its capacity to raise funds to pay for those needs.

Financial projections determine the constraints for programming the projects according to a schedule that is fiscally and administratively practical. The Department of Finance annually develops two programs based on financial considerations:

- (1) The current debt level program assumes no change in the amount or distribution of tax rates. Projects scheduled in this program are either committed or are considered to have the highest priority in meeting community needs.
- (2) The essential needs program assumes additional revenues would be available to retire general obligation bonds, but total outstanding indebtedness would remain below limits set by Metro.

The scale of general obligation (GO) bond funding in the recommended program depends upon resources available under present tax levels, but may reflect additional funding requirements to meet priority needs. In recommending a program whose funding would exceed present tax level resources, the Planning Commission may advise the Mayor of estimated additional tax levy needed for debt service.

### The Capital Spending Plan: Approval and Appropriation

The CIB is strictly a planning document; it does not appropriate funds, authorize or approve any projects.

The Capital Spending Plan is a compilation of projects from the CIB that have been selected by the Mayor, Finance Director and staff for recommendation to the Council for approval and funding. The capital spending plan typically recommends \$200 million to \$300 million worth of projects that align with the Mayor's and Metro's areas of emphasis described on previous pages. The Capital Spending Plan selects, specifies, and recommends for funding the CIB projects to be developed.

Currently, Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.



### Highlights of the FY 2014-15 Capital Spending Plan

The FY2014-15 Capital Spending Plan, approved on June 18, 2014, in the amount of \$275,000,000, aligns with the Administration's priorities as follows:

- Education - \$110,000,000
- Public Safety - \$77,500,000
- Economic Development - \$19,500,000
- Livability - \$59,000,000
- All Other - \$9,000,000

Details on these allocations can be found at the end of this section.

### Highlights of the FY 2015-16 Capital Spending Plan

The FY2015-16 Capital Spending Plan, approved on June 10, 2015, in the amount of \$520,000,000, aligns with the Administration's priorities as follows:

- Education - \$134,250,000
- Public Safety - \$205,000,000
- Economic Development - \$43,750,000
- Livability - \$126,000,000
- All Other - \$11,000,000

Details on these allocations are below.

# Metro Nashville and its Budget



**Education – 16 projects totaling \$134,250,000.**  
**[Operating Budget Impact – \$2,420,000]**

- Overton HS – Renovations - \$990,000
- MLK Magnet – Renovations / Additions - \$650,000
- Cane Ridge Elem – New School - \$3,700,000
- Pennington Elem – Renovations - \$4,200,000
- Rosebank Elem – Renovations - \$23,000,000
- Southeast Learning Ctr – Improvements - \$2,000,000
- Hillsboro / Hillwood / NSA–Planning Funds - \$5,000,000
- Technology Improvements - \$10,000,000
- Transportation – New / Replacements - \$10,000,000
- Deferred Maint. / Minor Upgrades - \$10,000,000
- So. Nashville HeadStart – Study - \$500,000
- Nashville Intrnl Academy – Planning - \$750,000
- Nashville State – Donelson & Madison – New Campus Donation - \$2,000,000



**Public Safety – 8 projects totaling \$205,000,000.**  
**[Operating Budget Impact – \$0]**

- Police – New South Precinct - \$10,000,000
- Police – Family Justice Center - \$20,000,000
- Police / Sheriff – Renovation of CJC - \$113,400,000
- Police – Hdqtrs – Contingency / Planning - \$18,600,000
- Public Works – Roads / Bridges / Bikeways- \$24,800,000
- Public Works – Landfill Engineering / Maint. - \$200,000
- Fire Dept – Master Plan Implementation - \$10,000,000
- Gen Services – Radio Replacements - \$8,000,000



**Economic Development – 7 projects totaling \$43,750,000.**  
**[Operating Budget Impact – \$0]**

- Gen Services – Building Rehab / Maint. - \$6,750,000
- ITS – Data / Voice Connections - \$993,000
- ITS – Telephone Systems Upgrade - \$2,200,000
- ITS – Computer Network Monitoring - \$807,000
- Hosp. Authority – Maint / Renovations / Equipment – \$3,000,000
- MDHA – Affordable Housing Funds - \$4,000,000
- District Energy Systems – Improvements - \$26,000,000



**Livability – 18 projects totaling \$126,000,000.**  
**[Operating Budget Impact – \$1,700,000]**

- Library – Miscellaneous Maintenance - \$2,000,000
- Library – Limitless Library Program - \$1,000,000
- Parks – Greenways - \$5,000,000
- Parks – Open Space - \$18,000,000
- Parks – Maintenance - \$5,000,000
- Parks – Madison & Southeast Cmnty Ctrs - \$12,000,000
- Parks – Hadley Tennis Center - \$1,000,000
- Parks – Una - Antioch Park - \$1,000,000
- Parks – Nashville Zoo - \$10,000,000
- MTA – Replacement Buses - \$6,777,500
- MTA – Grant Matches for MTA - \$3,162,500
- MTA – Grant Matches for RTA - \$2,060,000
- MTA – Paratransit Vehicles - \$1,000,000
- Public Works – Sidewalks - \$25,000,000
- Public Works – Paving - \$20,000,000
- Public Works – Traffic / Signal Controls - \$3,000,000
- Public Works – Library Parking Garage - \$10,000,000



**All Other – 2 projects totaling \$11,000,000.**  
**[Operating Budget Impact – \$0]**

- Admin – GSD FY16 Contingency Account - \$7,000,000
- Admin – MNPS FY16 Contingency Account - \$4,000,000

# Metro Nashville and its Budget

## Operating Budget Effects

Approved capital expenditures affect the budget in three ways.

- First, Four Percent Reserve Fund expenditures are drawn from a reserve pool representing 4% of the locally generated revenues to the GSD General Fund.
- Second, debt service – the repayment of principal and interest owed on general obligation debt from the debt service fund – is an operating budget expenditure. The debt service budget is discussed in Section J of this book. Capital debt capacity is determined before any capital spending plan is proposed. If a spending plan will increase the debt service required, a “Reserve for New Debt” line item is added to the affected debt fund in the budget ordinance.
- Third, potential improvements may commit Metro to operating costs that will be reflected in future years’ departmental operating budgets. These costs are considered in the process of considering and approving prospective capital improvements.

Costs for completed or soon-to-be-completed capital plan projects are identified in the department’s operating budget section in this budget book. Costs for proposed or under-construction projects are included in the *Capital Improvements Budget* book.

## Estimated Operating Budget Impacts of the Capital Spending Plans:

**FY 2014-2015 Capital Spending Plan = \$3,440,000 Estimated Operating Budget Impact**

**FY 2015-2016 Capital Spending Plan = \$4,120,000 Estimated Operating Budget Impact**

### **FY2014-2015 Capital Projects – Estimated Operating Budget Impact**

Parks – Greenway Projects – \$200,000 Personnel and Maintenance Costs for major greenways

Parks – Open Space / Riverfront Development – \$800,000 Maintenance, Planning and Personnel Costs

Parks – Deferred Maintenance Projects – \$100,000 Personnel, Utilities and Maintenance Costs

Parks – Planning for Madison and Southeast Community Centers – \$100,000 Consultants, Drawings, and Presentations

Schools – Bordeaux Demolition / Pre-K Set-up - \$50,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Glencliff Elem – 12 Classroom Addtns - \$150,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Glenview Elem – 8 Classroom Addtns - \$100,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Hume-Fogg School – Renovate Facility / Property - \$250,000 Site Improvements, Utilities, Custodial and Maint.

Schools – MLK Magnet – 12 Classroom Addtns - \$150,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Ruby Major Elem – 12 Classroom Addtns - \$150,000 Addtnl Square Footage Costs for Utilities, Custodial and Maint.

Schools – Overton Cluster Elem – New School - \$500,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Casa Azafran – Pre-K Model Developmt - \$50,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Tusculum Elem – Replace School - \$500,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Technology Improvements - \$240,000 Maintenance Agreements

Schools – Deferred Maintenance / Minor Upgrades - \$100,000 Warranties, Custodial, and Maintenance

### **FY2015-2016 Capital Projects – Estimated Operating Budget Impact**

Parks – Greenway Projects – \$200,000 Personnel and Maintenance Costs for major greenways

Parks – Open Space – \$1,000,000 Maintenance, Planning and Personnel Costs

Parks – Deferred Maintenance Projects – \$100,000 Personnel, Utilities and Maintenance Costs

Parks – Madison and Southeast Community Centers – \$400,000 Personnel

Schools – Overton High School – \$700,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – MLK High School – \$700,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Cane Ridge Elem – New School - \$500,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Pennington Elem – Renovate Facility / Property - \$150,000 Site Improvements, Utilities, Custodial and Maint.

Schools – Rosebank Elem – Renovate Facility / Property - \$150,000 Site Improvements, Utilities, Custodial and Maint.

Schools – SE Learning Ctr – Improvements Facility / Property - \$50,000 Site Improvements, Utilities, Custodial and Maint.

Schools – Technology Improvements - \$170,000 Maintenance Agreements

Most projects replace existing facilities and do not create additional operating costs.

Details, program descriptions, and estimated operating budget impacts of each prospective capital improvement project on the operating budget are noted in the CIB. The estimated operating budget impact for approved capital projects are noted in the tables presented on the following pages.

## Summary

Capital projects are budgeted in a multi-step process.

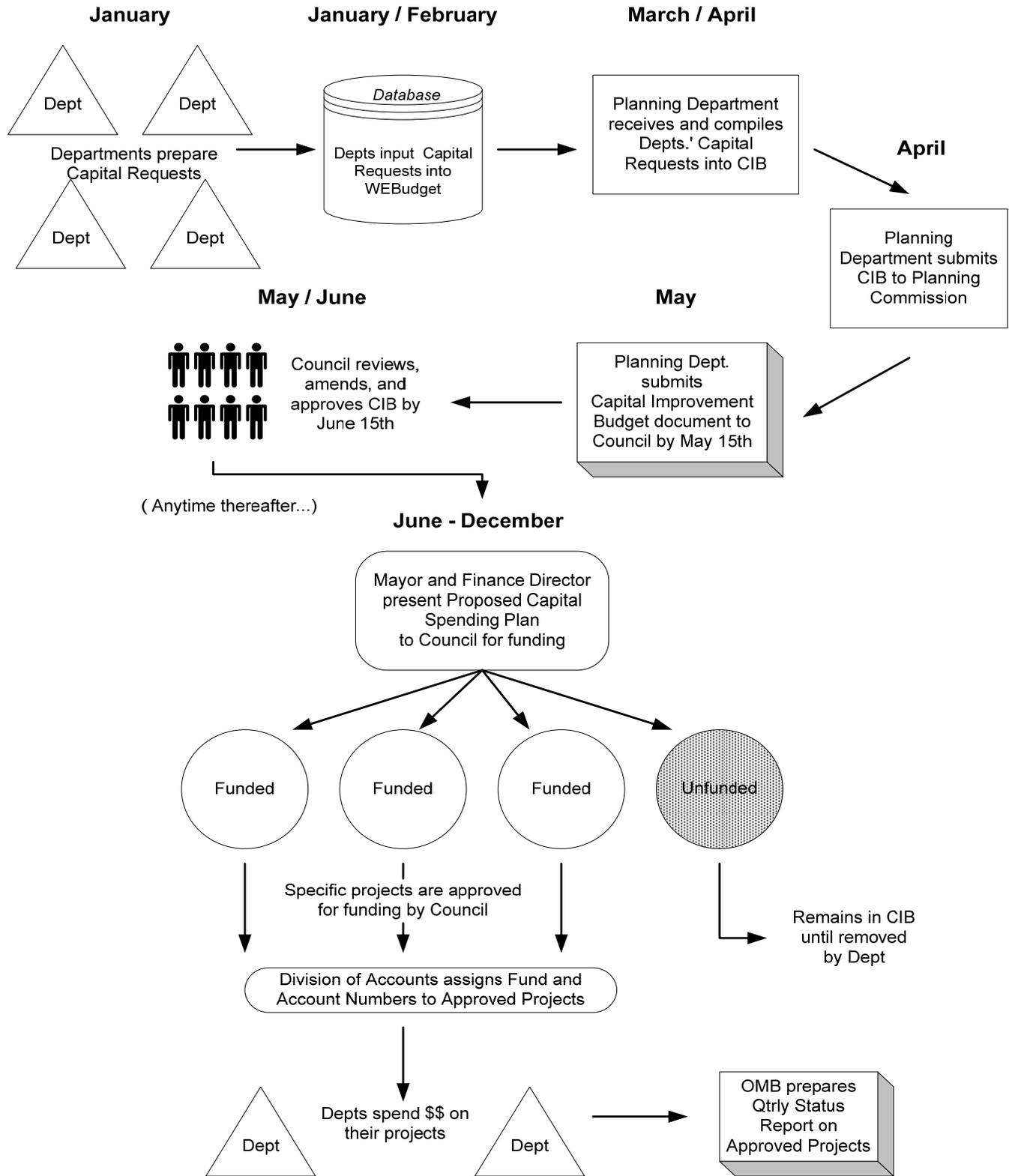
The CIB, approved around mid-June of each year, proposes more capital projects than the government can afford from all funding sources. It is from this CIB that the individual projects will be selected, approved, and funded in what is known as a Capital Plan or Capital Spending Plan. When the capital projects are approved and/or completed, their operation may or may not affect future operating budgets.

A flowchart of the CIB and Capital Spending Plan process as well as the FY 2015 and FY 2016 Capital Spending Plans are presented on the following pages.

Again, at this time, the Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.

# Metro Nashville and its Budget

Flowchart of Capital Improvement Budget (CIB) and Capital Spending Plan Process:



# Metro Nashville and its Budget

FY 2014-2015 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
<b>PUBLIC WORKS</b>				
SIDEWALKS	New and Replace - GSD	\$17,000,000	Public Safety	
PAVING / ROADS / BIKEWAYS	Various Roadways in GSD	30,000,000	Public Safety	
TRAFFIC / SIGNAL CONTROLS	Various Roadways in GSD	8,000,000	Public Safety	
BRIDGES	Repair / Replace in GSD	6,000,000	Public Safety	
SO. NASHVILLE CONVENIENCE CENTER	New Installation	2,000,000	Public Safety	
<b>PUBLIC LIBRARY</b>				
MISCELLANEOUS MAINTENANCE	Maint. Projects System-Wide	4,000,000	Livability	
LIMITLESS LIBRARY UPGRADES	System-Wide Programs	1,000,000	Livability	
<b>PARKS</b>				
GREENWAYS	Completion of Various Projects	3,000,000	Livability	200,000
WARNER PARK	Completion of Various Projects	5,000,000	Livability	
CENTENNIAL PARK MASTER PLAN	Completion of Master Plan projs	4,000,000	Livability	
OPEN SPACE / RIVERFRONT DEV	Acquisition / Enhancement	2,000,000	Livability	800,000
STONES RIVER / RAVENWOOD	Acquisition / Enhancement	2,500,000	Livability	
DEFERRED MAINTENANCE	Deferred Maintenance Projects	8,000,000	Livability	100,000
MASTER PLAN UPDATE	Completion of Master Plan projs	500,000	Livability	
PLANNING FOR MADISON AND SOUTHEAST COMMTY CTRS	Planning Funds for the Last Two Facilities in the Master Plan	1,000,000	Livability	100,000
NASHVILLE ZOO	Infrastructure & new developmts	10,000,000	Livability	
<b>FIRE DEPARTMENT</b>				
MASTER PLAN IMPLEMENTATION	Next Phase of Fire Master Plan	10,000,000	Public Safety	
MAJOR EQUIPMENT/MINI-PUMPERS	Next Phase of Fire Master Plan	2,000,000	Public Safety	
<b>GENERAL SERVICES</b>				
ROOFING / BUILDING MAINT.	Ongoing Maintenance Needs	7,000,000	Econ Dvlpmt	
ENERGY IMPROVEMENTS	Funds for Energy Improvements	4,000,000	Econ Dvlpmt	
JUDICIAL CAMPUS MASTER PLAN	Overall Campus Planning	1,500,000	Public Safety	
FARMERS MARKET UPGRADE	Enclosing a Shed	500,000	Econ Dvlpmt	
POLICE / FIRE TRAINING ACADEMY	Infrastructure Needs	1,000,000	Public Safety	
<b>ITS</b>				
DATA / VOICE CONNECTIONS	Data / Voice Connections for Various Construction Projects	612,000	Econ Dvlpmt	
TELEPHONE SYSTEMS - UPGRADE	Continue Upgrade of Phone Syst	1,223,000	Econ Dvlpmt	
NETWORKS - END OF LIFE	Replace End-of-Life Networks	2,165,000	Econ Dvlpmt	
BUDGET SYSTEM SOFTWARE REPLACE	Replace Budget Software Tools	1,000,000	Econ Dvlpmt	

# Metro Nashville and its Budget

FY 2014-2015 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
<b>HOSPITAL AUTHORITY</b>				
STAR SYSTEM - SOFTWARE UPGRADES	Software Upgrades to General Hospital's STAR System	1,200,000	Econ Dvlpmt	
MEDICAL EQUIPMENT	Various Medical Equipment	1,800,000	Econ Dvlpmt	
<b>MTA</b>				
BRT LITE INFRASTRUCTURE	Bus Rapid Transit (BRT) on Charlotte and Nolensville Rds	4,000,000	Livability	
RTA / MTA GRANT MATCHES	Grant Matching Funds	2,800,000	Livability	
REPLACEMENT BUSES	Replacement of 12 Buses	8,000,000	Livability	
PARATRANSIT VEHICLES	Replacement of Vehicles	1,000,000	Livability	
BUILDING RENOVATIONS	Myatt and Nestor Buildings	1,200,000	Livability	
BUS SHELTERS - UPGRADES	Upgrades to 100 Shelters	1,000,000	Livability	
<b>METRO SCHOOLS</b>				
<u>RENOVATIONS / NEW SCHOOLS</u>				
BORDEAUX DEMO / PRE-K	Demolition - Convert to Pre-K	990,000	Education	50,000
CANE RIDGE ELEMENTARY LAND	Purchase of Land	650,000	Education	
GLENCLIFF ELEMENTARY	Addition of 12 Classrooms	3,700,000	Education	150,000
GLENVIEW ELEMENTARY	Addition of 8 Classrooms	4,200,000	Education	100,000
HUME-FOGG HIGH SCHOOL	Renovate Facility	23,000,000	Education	250,000
MLK MAGNET SCHOOL	Addition of 12 Classrooms	6,900,000	Education	150,000
RUBY MAJOR ELEMENTARY	Addition of 12 Classrooms	3,500,000	Education	150,000
OVERTON CLUSTER ELEMENTARY	New School	14,110,000	Education	500,000
PRE-K - CASA AZAFRAN	Pre-K Model Development	650,000	Education	50,000
TUSCULUM ELEMENTARY	Replacement of School	17,300,000	Education	500,000
BUS / VEHICLE REPLACEMENT	Replacement of School Buses	10,000,000	Education	
TECHNOLOGY	Enhancements / Upgrades	15,000,000	Education	240,000
DEFERRED MAINTENANCE / MINOR UPGRADES	Enhancements / Upgrades	10,000,000	Education	100,000
<b>TOTAL -- All Capital Projects</b>		<b>\$266,000,000</b>		<b>\$3,440,000</b>
<b>CONTINGENCY ACCOUNTS</b>				
GSD CAPITAL CONTINGENCY	Contingency Funds for GSD	5,000,000	All Other	
MNPS CAPITAL CONTINGENCY	Contingency Funds for MNPS	4,000,000	All Other	
<b>GRAND TOTAL</b>		<b>\$275,000,000</b>		<b>\$3,440,000</b>

# Metro Nashville and its Budget

FY 2015-2016 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
<b>PUBLIC SAFETY INITIATIVE</b>				
SOUTH POLICE PRECINCT	New South Precinct	\$10,000,000	Public Safety	
FAMILY JUSTICE CENTER	New Family Justice Center	20,000,000	Public Safety	
RENOVATION OF CRIMINAL JUSTICE CENTER	Study and Renovation of CJC	113,400,000	Public Safety	
POLICE HEADQUARTERS STUDY	Study on Relocation of Hdqtrs	18,600,000	Public Safety	
<b>PUBLIC WORKS</b>				
SIDEWALKS	New and Replace in GSD	\$25,000,000	Livability	
PAVING	Various Roadways	20,000,000	Livability	
TRAFFIC / SIGNAL CONTROLS	Various Roadways/Intersections	3,000,000	Livability	
ROADS / BRIDGES / BIKEWAYS	New / Repair / Replace	24,800,000	Public Safety	
LANDFILL ENGINEERING / MAINTENANCE	New Installation	200,000	Public Safety	
<b>PARKS</b>				
GREENWAYS	Completion of Various Projects	5,000,000	Livability	200,000
OPEN SPACE	Acquisition / Enhancement	18,000,000	Livability	1,000,000
MAINTENANCE	Deferred Maintenance Projects	5,000,000	Livability	100,000
MADISON COMMUNITY CENTER	New Community Center	6,000,000	Livability	200,000
SOUTHEAST COMMUNITY CENTER	New Community Center	6,000,000	Livability	200,000
HADLEY TENNIS CENTER	Improvements / New Tennis Ctr	1,000,000	Livability	
UNA - ANTIOCH	Improvements	1,000,000	Livability	
NASHVILLE ZOO	Infrastructure & New Developmts	10,000,000	Livability	
<b>GENERAL SERVICES</b>				
BUILDING REHAB / MAINTENANCE	Ongoing Maintenance Needs	6,750,000	Econ Dvlpmt	
SO. NASHVILLE HEADSTART STUDY	Study for HeadStart Center	500,000	Education	
NASHVILLE INTERNETNL ACADEMY	Planning for Construction of NIA	750,000	Education	
<b>METRO TRANSIT AUTHORITY (MTA)</b>				
REPLACEMENT BUSES	Replacement of 12 Buses	6,777,500	Livability	
GRANT MATCHES - MTA	Grant Matching Funds	3,162,500	Livability	
GRANT MATCHES - RTA	Grant Matching Funds	2,060,000	Livability	
PARATRANSIT VEHICLES	Replacement of Vehicles	1,000,000	Livability	
<b>PUBLIC LIBRARY</b>				
MISCELLANEOUS MAINTENANCE	Maint. Projects System-Wide	2,000,000	Livability	
LIMITLESS LIBRARY UPGRADES	System-Wide Programs	1,000,000	Livability	
<b>FIRE DEPARTMENT</b>				
MASTER PLAN IMPLEMENTATION	Next Phase of Fire Master Plan	10,000,000	Public Safety	

# Metro Nashville and its Budget

FY 2015-2016 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
<b>ITS</b>				
TELEPHONE SYSTEMS - UPGRADE	Continue Upgrade of Phone Syst	2,200,000	Econ Dvlpmt	
COMPUTER NTWK MONITORING	Replace End-of-Life Networks	807,000	Econ Dvlpmt	
DATA / VOICE CONNECTIONS	Data / Voice Connections for Various Construction Projects	993,000	Econ Dvlpmt	
<b>HOSPITAL AUTHORITY</b>				
MAINTENANCE / RENOVATIONS EQUIPMENT	Maintenance / Renovations and Medical Equipment	3,000,000	Econ Dvlpmt	
<b>METRO SCHOOLS</b>				
<u>RENOVATIONS / PLANNING / NEW SCHOOLS</u>				
OVERTON - RENOVATIONS	Renovations to Overton HS	30,000,000	Education	700,000
MLK MAGNET - RENOVATIONS	Renovations to MLK	30,000,000	Education	700,000
CANE RIDGE ELEM - NEW SCHOOL	New Elem School - Cane Ridge	19,000,000	Education	500,000
PENNINGTON ELEM - RENOVATE	Renovations	4,000,000	Education	150,000
ROSEBANK ELEM - RENOVATE	Renovations	6,000,000	Education	150,000
SOUTHEAST LEARNING CENTER	Improvements	2,000,000	Education	50,000
HILLSBORO HS - PLANNING	Planning Funds for Hillsboro HS	1,750,000	Education	
HILLWOOD HS - PLANNING	Planning Funds for Hillwood HS	1,750,000	Education	
SCHOOL OF THE ARTS - PLANNING	Planning Funds for SOA	1,500,000	Education	
TECHNOLOGY	Enhancements / Upgrades	10,000,000	Education	170,000
TRANSPORTATION	New / Replacements	10,000,000	Education	
DEFERRED MAINTENANCE / MINOR UPGRADES	Enhancements / Upgrades	15,000,000		
<b>METRO DEVELOPMENT &amp; HOUSING AGENCY (MDHA)</b>				
AFFORDABLE HOUSING INFRASTRUCTURE	Affordable Housing Funds	4,000,000	Econ Dvlpmt	
<b>NASHVILLE STATE COMMUNITY COLLEGE (NSCC)</b>				
DONELSON CAMPUS - NEW	Capital Donation - New Campus	1,000,000	Education	
MADISON CAMPUS - NEW	Capital Donation - New Campus	1,000,000	Education	
<b>SELF-FUNDING DEBT PROJECTS</b>				
RADIO REPLACEMENTS	Replacement Radios - 800MHz	8,000,000	Public Safety	
DISTRICT ENERGY SYSTEM (DES)	Various Improvements	26,000,000	Econ Dvlpmt	
LIBRARY PARKING GARAGE	Expansion - Additional Floors	10,000,000	Livability	
<b>TOTAL -- All Capital Projects</b>		<b>\$509,000,000</b>		<b>\$4,120,000</b>
<b>CONTINGENCY ACCOUNTS</b>				
GSD CAPITAL CONTINGENCY	Contingency Funds for GSD	7,000,000	All Other	
MNPS CAPITAL CONTINGENCY	Contingency Funds for MNPS	4,000,000	All Other	
<b>GRAND TOTAL</b>		<b>\$520,000,000</b>		<b>\$4,120,000</b>

**BILL NO. BL**

**A bill to be entitled: The Budget Ordinance of the Metropolitan Government of Nashville and Davidson County, Tennessee for Fiscal Year 2017**

WHEREAS, Article 6 of the Metropolitan Charter provides for the preparation of the Annual Operating Budget of the Metropolitan Government and for its submission to the Council by the Mayor not later than May 1 of each year.

BE IT ENACTED BY THE COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

ARTICLE I

The amounts hereafter set out in Section I and Section II shall constitute the estimated revenues and applicable prorating provisions for property taxes, and the Operating Budget for The Metropolitan Government of Nashville and Davidson County, and the said sums specified herein are hereby appropriated for the purpose of meeting the expenses for the General Services District (GSD) and the Urban Services District (USD), respectively, for the various departments, institutions, offices, and agencies of the Metropolitan Government, and for meeting the payments of principal and interest on the Metropolitan Government debt maturing during the fiscal year beginning July 1, 2016 and ending June 30, 2017 (hereinafter referred to as Fiscal Year 2017 and FY2017).

The informational summary sheets immediately following are summaries of the detailed estimated revenue sources and budget appropriations by funds for purposes and in amounts numerically itemized by departmental accounts in subsequent schedules of Section I and Section II.

In order to facilitate proper grant accounting, the Director of Finance is hereby authorized to transfer grant-related appropriations and estimated revenues from the general funds to existing or new grant-related special revenue funds at her discretion.

The Director of Finance is hereby authorized to transfer funds as necessary to implement the Guaranteed Pension Plan program previously approved by the Metropolitan Council.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2017 any unencumbered and unexpended funds at June 30, 2016 for General Government Administration, Employee Benefits and Contingency; Community Support; and Reserve appropriations.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2017 any unencumbered and unexpended funds at June 30, 2016 for appropriations made from benefit trust fund accounts.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2017 any unencumbered and unexpended funds at June 30, 2016 from the Small Business Incentive program created pursuant to BL-2013-420.

For the purpose of providing funds in anticipation of various grants, the Director of Finance is hereby authorized to enter into interfund loans between funds of the Metropolitan Government and between the Metropolitan Government and related but separate legal entities that are included in the Metropolitan Government's reporting entity, as may be permitted under the laws of the State of Tennessee.

Nashville General Hospital (NGH) serves as a safety net facility for the provision of acute medical care services to residents of Davidson County, Tennessee. NGH requires additional resources to expand health care services to the indigent, uninsured and Medicaid/TennCare patients in Davidson County; otherwise such services would be unavailable. An appropriation of \$35,000,000 is to be provided to the Hospital Authority, \$28,500,000 of which is provided as part of this Fiscal Year 2017 operating budget and a \$6,500,000 is to be appropriated for safety net expansion purposes. The safety net expansion appropriation shall be an intergovernmental transfer to the State of Tennessee as a match to secure federal funding. Such federal funding requires the approval of the Centers for Medicare and Medicaid Services (CMS). If CMS fails to approve the matching funds, the \$6,500,000 appropriation will be paid directly to the Hospital Authority. The Mayor is authorized to execute any and all documents necessary to complete the above-referenced transaction with the Federal and State governments.

In the event adjustments are needed for internal service fund budgets by the Metro Council, the Director of Finance is authorized to adjust the affected operating budgets of internal service funds, special revenue funds, enterprise funds, and departmental operating budget accounts. The Director of Finance is authorized to adjust internal service fund budgets for purposes of incorporating pay plan adjustments as authorized by the Metro Council.

For purposes of expediting flood recovery efforts during the fiscal year, the Director of Finance is hereby authorized to provide funding approval to proceed with flood related projects where reimbursement for said projects is expected from Federal Emergency Management Agency (FEMA) funds, insurance proceeds and/or other identified funding sources, conditioned on the following: all such reimbursements from federal and/or state grants are submitted to the Metropolitan Council for ratification at the time the funds are awarded.

The Director of Finance is hereby authorized to carry forward and allocate remaining funds at June 30, 2016 and funds received during FY 2017 from Hotel Occupancy Tax Funds (30047 Hotel Occupancy 2007 1% Secondary TDZ Fund) enacted pursuant to Ordinance BL2010-727 for the purpose of reimbursing expenses related to the repair and renovation of the Grand Ole Opry House due to damages directly caused by the May 2010 flood.

The Director of Finance is hereby authorized to increase the allocation for the tourist promotion budget from Hotel Motel Occupancy Tax Funds (30044 Hotel Tourist Promotion) for the purpose of recognizing any revenue received in excess of budgeted revenues to support the direct promotion of tourism.

The Director of Finance shall allocate proceeds from the sale of the Nashville Convention Center, pursuant to BL2015 1067, to the Barnes Fund for Affordable Housing.

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**Summary Of Estimated Revenue And Fund Balances To Support Appropriations**

**Fiscal Year  
2017**

<b>Revenue Source Or Description</b>	<b>General Fund</b>	<b>Debt Service Fund</b>	<b>School Debt Service Fund</b>	<b>School Funds</b>	<b>Total</b>
<b>GENERAL SERVICES DISTRICT:</b>					
Property Taxes - Current Year	\$389,831,200	\$89,225,400	\$37,968,200	\$298,683,500	\$815,708,300
Property Taxes - Non Current Year	33,573,400	240,000	80,000	3,834,700	37,728,100
Local Option Sales Tax	121,560,100	3,000,500	46,258,200	217,353,900	388,172,700
Other Taxes, Licenses, and Permits	138,385,200	0	0	10,839,300	149,224,500
Fines, Forfeits, and Penalties	9,840,100	303,000	0	1,200	10,144,300
Revenues From Use of Money or Property	0	0	97,000	0	97,000
Other Agencies - Federal Direct	330,000	0	0	180,000	510,000
Other Agencies - Federal Through State	1,868,000	0	0	0	1,868,000
Other Agencies - Other Pass - Through	6,054,200	0	0	0	6,054,200
Other Agencies - State Direct	82,601,500	4,053,100	0	290,294,100	376,948,700
Other Agencies - Other Governments	6,559,700	0	0	5,000	6,564,700
Commissions and Fees	13,388,300	0	0	0	13,388,300
Charges for Current Services	33,699,000	0	0	1,230,000	34,929,000
Compensation from Property	1,443,100	0	0	1,628,000	3,071,100
Contributions and Gifts	300	0	0	600,000	600,300
Miscellaneous	4,297,900	4,843,400	0	150,000	9,291,300
Subtotal	\$843,432,000	\$101,665,400	\$84,403,400	\$824,799,700	\$1,854,300,500
Operating Transfers In	14,966,800	30,137,600	0	2,500,000	47,604,400
Non-Operating Transfers In	8,863,500	0	0	0	8,863,500
Subtotal	\$23,830,300	\$30,137,600	\$0	\$2,500,000	\$56,467,900
Appropriated Unreserved Fund Balances	43,372,400	5,000,000	0	16,000,000	64,372,400
Na Total Available for GSD Appropriations	\$910,634,700	\$136,803,000	\$84,403,400	\$843,299,700	\$1,975,140,800

**URBAN SERVICES DISTRICT:**

Property Taxes - Current Year	\$86,210,900	\$14,543,400	--	--	\$100,754,300
Property Taxes - Non Current Year	17,772,800	67,000	--	--	17,839,800
Other Taxes, Licenses, and Permits	10,077,500	0	--	--	10,077,500
Other Agencies - State Direct	2,084,800	0	--	--	2,084,800
Charges for Current Services	169,000	0	--	--	169,000
Compensation from Property	100,000	0	--	--	100,000
Operating Transfers In	0	4,635,700	--	--	4,635,700
Subtotal	\$116,415,000	\$19,246,100	--	--	\$135,661,100
Appropriated Unreserved Fund Balances	7,574,800	0	--	--	7,574,800
Total Available for USD Appropriations	\$123,989,800	\$19,246,100	--	--	\$143,235,900

## Summary Of Appropriations In Appropriated Funds By District

Fiscal Year  
2017

Function	General Services District	Urban Services District	Duplicated by Interdistrict Interfund Transfers	Appropriation by Function and/or Fund
<b>GENERAL FUNDS:</b>				
General Government	\$221,632,700	\$26,425,400	\$0	\$248,058,100
Fiscal Administration	24,549,700	0	0	24,549,700
Administration of Justice	60,407,400	0	0	60,407,400
Law Enforcement and Care of Prisoners	248,096,400	481,000	481,000	248,096,400
Fire Prevention and Control	51,446,900	67,769,000	0	119,215,900
Regulation, Inspection, & Economic Development	43,882,100	1,874,300	0	45,756,400
Public Welfare	8,007,500	0	0	8,007,500
Public Health	72,527,700	0	0	72,527,700
Public Library System	28,831,500	0	0	28,831,500
Recreational, Cultural, Conservation & Community Support	53,582,100	300,000	0	53,882,100
Public Works, Highways and Streets	73,666,400	24,379,000	0	98,045,400
Transfers	24,004,300	2,761,100	0	26,765,400
<b>GENERAL FUNDS TOTAL</b>	<b>\$910,634,700</b>	<b>\$123,989,800</b>	<b>\$481,000</b>	<b>\$1,034,143,500</b>
<b>DEBT SERVICE FUNDS</b>	<b>221,206,400</b>	<b>19,246,100</b>	<b>0</b>	<b>240,452,500</b>
<b>SCHOOL OPERATING FUND</b>	<b>843,299,700</b>	<b>0</b>	<b>0</b>	<b>843,299,700</b>
<b>TOTAL APPROPRIATIONS BY DISTRICT</b>	<b>\$1,975,140,800</b>	<b>\$143,235,900</b>	<b>\$481,000</b>	<b>\$2,117,895,700</b>
Less GSD Interfund Transfer - GSD Operating to GSD Debt	(\$3,521,300)	\$0	\$0	(3,521,300)
Less GSD Interfund Transfer - GSD General to GSD Debt	(24,004,300)	0	0	(24,004,300)
Less GSD Interfund Transfer - Schools to GSD Debt	(96,800)	0	0	(96,800)
Less GSD Interfund Transfer - Schools to GSD General	(192,000)	0	0	(192,000)
Less USD Interfund Transfer - USD General to USD Debt	0	(2,761,100)	0	(2,761,100)
<b>NET APPROPRIATION BY DISTRICT</b>	<b>\$1,947,326,400</b>	<b>\$140,474,800</b>	<b>\$481,000</b>	<b>\$2,087,320,200</b>

## Estimated Unencumbered Beginning & Appropriated Fund Balances

Fiscal Year  
2017

This schedule is presented for information purposes only.

Fund	Estimated Unencumbered Fund Balance June 30, 2016	Appropriated for use in FY 2017 Budget	Estimated Unencumbered Fund Balance June 30, 2017	Estimated June 30, 2017 Balance as a Percent of FY'16 Budget
<b>GENERAL SERVICES DISTRICT:</b>				
General Fund	\$110,597,000	43,372,400	\$67,224,600	7.4%
Debt Service Fund	14,001,000	5,000,000	9,001,000	6.6%
Schools Fund	80,500,000	16,000,000	64,500,000	7.6%
Schools Debt Service Fund	5,169,000	0	5,169,000	6.1%
<b>URBAN SERVICES DISTRICT:</b>				
General Fund	\$14,237,000	7,574,800	\$6,662,200	5.4%
Debt Service Fund	3,585,000	0	3,585,000	18.6%

SECTION I: THE GENERAL SERVICES DISTRICT

**Provisions for Prorating Property Taxes:**

2015 (Preceding) and Prior Years: 2015 and prior years' Property Taxes of the General Services District, collected during Fiscal Year 2017, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied.

2016 Property Taxes: 2016 Property Taxes of the General Services District, collected during Fiscal Year 2017, are to be prorated consistent with the tax levy ordinance for Fiscal Year 2017.

Therefore, all such taxes are prorated as follows:

Fund	GSD Outside USD	GSD Inside USD
10101 GSD General Fund	48.5474%	47.4766%
35131 GSD Schools Fund	36.0856%	36.8366%
20125 GSD Debt Service Fund	10.7798%	11.0042%
25104 GSD Schools Debt Service Fund	4.5872%	4.6826%
	100.00%	100.000%

**Section I: General Services District** **Fiscal Year**  
**Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations** **2017**

Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	

**PROPERTY TAXES:**

**Property Taxes - Current Year**

401110	Real Property - current year	345,991,900	79,159,900	33,685,000	264,989,300	\$723,826,100
401120	Personal Property - current year	21,488,400	4,946,900	2,105,100	16,559,900	45,100,300
401130	Public Utility - current year	12,398,200	2,841,500	1,209,100	9,511,800	25,960,600
401201	Delinqnt RealPrpTaxSold-cur yr	9,952,700	2,277,100	969,000	7,622,500	\$20,821,300
<b>Subtotal Property Taxes - Current Year</b>		<b>\$389,831,200</b>	<b>\$89,225,400</b>	<b>\$37,968,200</b>	<b>\$298,683,500</b>	<b>\$815,708,300</b>

**Property Taxes - Non Current Year**

401212	Real-Collection -preceding year	267,200	101,200	29,600	290,100	\$688,100
401213	Real-C & M - preceding year	257,600	58,100	19,900	154,800	490,400
401222	Personal Collection - preceding year	245,500	34,800	17,600	93,900	391,800
401224	Personal Collection - C & M - preceding year	96,900	25,400	9,000	64,900	196,200
401234	Public Utility C&M Tax Lit preceding	41,600	6,100	2,200	28,500	78,400
401320	Personalty-Trustee- prior	44,400	3,500	0	9,000	56,900
401324	Personalty-Trustee- C&M-prior	46,800	10,900	1,700	28,800	88,200
401510	Interest/ Penalty- Trustee	629,800	0	0	0	629,800
Nashville	Interest/ Penalty- Collections	466,500	0	0	0	466,500
401530	Interest/ Penalty- C&M	179,600	0	0	0	179,600
401531	Attorney Fees - C & M	538,800	0	0	0	538,800
401540	Tax Summons Fees	111,100	0	0	0	111,100
401541	Tax Summons Fees - Personal	4,900	0	0	0	4,900
401542	Interest Prop Tax Sold	1,147,800	0	0	0	1,147,800
401610	In-Lieu - current	27,907,100	0	0	3,164,700	31,071,800
401960	Premium Prop Tax Sold	1,587,800	0	0	0	1,587,800
<b>Subtotal Property Taxes - Non Current Year</b>		<b>\$33,573,400</b>	<b>\$240,000</b>	<b>\$80,000</b>	<b>\$3,834,700</b>	<b>\$37,728,100</b>

**TOTAL PROPERTY TAXES**

<b>\$423,404,600</b>	<b>\$89,465,400</b>	<b>\$38,048,200</b>	<b>\$302,518,200</b>	<b>\$853,436,400</b>
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**LOCAL OPTION SALES TAX:**

402000	Local Option Sales Tax	121,560,100	3,000,500	46,258,200	217,353,900	\$388,172,700
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**TOTAL LOCAL OPTION SALES TAX**

<b>\$121,560,100</b>	<b>\$3,000,500</b>	<b>\$46,258,200</b>	<b>\$217,353,900</b>	<b>\$388,172,700</b>
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**OTHER TAXES, LICENSES, AND PERMITS:**

403101	Marriage License	0	0	0	60,000	\$60,000
403103	Special Private License	6,500	0	0	0	6,500
403104	Taxicab License	300,000	0	0	0	300,000
403105	Motor Vehicle License	25,925,900	0	0	0	25,925,900
403106	General Wrecker License	10,000	0	0	0	10,000
403107	Emergency Wrecker License	17,500	0	0	0	17,500
403108	Pawnbroker License	100	0	0	0	100
403111	Pet Registration	350,000	0	0	0	350,000
403112	Pedi Vehicle License	4,500	0	0	0	4,500
403113	Low Speed Vehicle License	4,400	0	0	0	4,400
403114	Arborist License	100	0	0	0	100
403116	Helping Schools License	0	0	0	5,000	5,000
403119	Tattoo License	16,500	0	0	0	16,500
403120	Adult Entertainment License	35,000	0	0	0	35,000
403123	Horse-Drawn Carriage License	2,000	0	0	0	2,000
403124	Booting Service License	7,000	0	0	0	7,000
403125	Other PVH Company Certi	28,000	0	0	0	28,000
403201	Commercial Vehicle Wheel Tax	3,220,400	0	0	0	3,220,400
403202	Wholesale Beer Tax	20,063,600	0	0	0	20,063,600
403203	Alcoholic Beverage Privilege Tax	492,000	0	0	0	492,000
403204	Alcoholic Beverage Gross Receipt Tax	633,300	0	0	10,774,300	11,407,600
403205	Beer Permit Privilege Tax	189,700	0	0	0	189,700
403206	Business Tax	35,415,100	0	0	0	35,415,100
403208	Mineral Severance Tax	505,400	0	0	0	505,400
403301	Wholesale Liquor Tax	5,714,700	0	0	0	5,714,700
403303	Taxicab Driver Permit	40,000	0	0	0	40,000
403304	Wrecker Permit	11,000	0	0	0	11,000
403305	Building Permit	11,400,000	0	0	0	11,400,000
403306	Electrical Permit	2,425,000	0	0	0	2,425,000
403307	Plumbing Permit	1,950,000	0	0	0	1,950,000

**Section I: General Services District** **Fiscal Year**  
**Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations** **2017**

Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
403308	Excavation Permit	565,000	0	0	0	565,000
403309	Beer Permit	100,000	0	0	0	100,000
403310	Gas Code Permit	1,900,000	0	0	0	1,900,000
403311	Alarm Device Permit	1,205,000	0	0	0	1,205,000
403315	Air Pollution Permit	340,000	0	0	0	340,000
403317	Dance Permit	40,000	0	0	0	40,000
403319	Meter Occupancy Permit	126,000	0	0	0	126,000
403320	Temporary Street Close Permit	1,650,000	0	0	0	1,650,000
403321	Event & Film Permit-Banner	19,000	0	0	0	19,000
403321	Event & Film Permit-Film	31,800	0	0	0	31,800
403321	Event & Film Permit-Parade	155,300	0	0	0	155,300
403321	Event & Film Permit-Special	107,000	0	0	0	107,000
403324	Other PVH Vehicle Permi	1,000	0	0	0	1,000
403325	Other PVH Driver Permit	20,000	0	0	0	20,000
403328	Pet Dogs Outdoor Dining Permit	600	0	0	0	600
403329	Chicken Permit	6,800	0	0	0	6,800
403331	Commercial Solicitation Permit	700	0	0	0	700
403332	Permitted Solicitor Badge Fee	1,800	0	0	0	1,800
403333	Short-term Rental Permit	44,000	0	0	0	44,000
403334	Pedi Vehicle Permit	2,000	0	0	0	2,000
403335	Low Speed Vehicle Permit	2,000	0	0	0	2,000
403400	Franchises-Other	13,549,700	0	0	0	13,549,700
403401	Franchises - Cable Television	9,749,800	0	0	0	9,749,800
<b>TOTAL OTHER TAXES, LICENSES, &amp; PERMITS</b>		<b>\$138,385,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,839,300</b>	<b>\$149,224,500</b>

**FINES, FORFEITS AND PENALTIES:**

404004	Offender Program Income	1,000	0	0	0	\$1,000
404101	Metro Courts Fines & Costs - Div I	983,500	0	0	0	983,500
404104	Beer Law Violation Fine	147,000	0	0	0	147,000
404105	Gen'l Sessions - Traffic Viol. Ad. Fee	48,000	0	0	0	48,000
404106	Gen'l Sessions - DUI Fines - Crim. Ct Clk	283,800	0	0	0	283,800
404107	Game/Fish Violation Fine - GS Crim. Div.	2,000	0	0	0	2,000
404108	Environmental Court Fine	14,000	0	0	0	14,000
404109	Pre-Trial Diversion Cost	500	0	0	0	500
404110	Indigent Defendant Cost	190,200	0	0	0	190,200
404111	Traffic Violation Fine	2,500,000	0	0	0	2,500,000
404200	Court Clerk - Fines & Costs - Criminal	508,000	0	0	0	508,000
404210	Food Inspection - Civil Fine	3,500	0	0	0	3,500
404211	Impact Demo Prog Fee	100	0	0	0	100
404212	Tattoo Parlors - Civil Fine	1,000	0	0	0	1,000
404215	Title V Penalties	5,000	0	0	0	5,000
404300	DUI & Safety Ed Program Fee	300,000	0	0	0	300,000
404302	Traffic School Fee - Gen'l Sess	1,350,800	0	0	0	1,350,800
404303	Drivers License Reinst Fee	900,000	0	0	0	900,000
404350	Breath Alcohol Test Fees - Criminal Ct	4,500	0	0	0	4,500
404451	DUI Probation Supervision Fees	35,000	0	0	0	35,000
404454	CCC Probation Fees	48,200	0	0	0	48,200
404455	GSC Probation Fees	800,000	0	0	0	800,000
404502	Environmental Ct. Penalty	94,000	0	0	0	94,000
404600	Litigation Tax	526,600	0	0	0	526,600
404620	Jail Construc/Upgrade	0	303,000	0	0	303,000
404630	Courtroom Security Enhanc Fee	54,800	0	0	0	54,800
404635	Courtroom Security Litigation Tax	949,600	0	0	0	949,600
404640	Victims Assistance Assessment	10,000	0	0	0	10,000
404645	Litigation Tax GSC Judges	79,000	0	0	0	79,000
404900	Court Ordered Restitutions	0	0	0	1,200	1,200
<b>TOTAL FINES, FORFEITS AND PENALTIES</b>		<b>\$9,840,100</b>	<b>\$303,000</b>	<b>\$0</b>	<b>\$1,200</b>	<b>\$10,144,300</b>

**REVENUES FROM USE OF MONEY OR PROPERTY:**

405251	Interest - LGIP	0	0	97,000	0	\$97,000
<b>TOTAL FROM USE OF MONEY OR PROPERTY</b>		<b>\$0</b>	<b>\$0</b>	<b>\$97,000</b>	<b>\$0</b>	<b>\$97,000</b>

\* The Director of Finance shall adjust the interest earnings of each account in the Metro Investment Pool to recover a pro-rata share of the costs of the Treasurer's investment and cash management programs.

Section I: General Services District Fiscal Year  
 Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations 2017

Object Acct	Revenue Source Or Description	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
<b>REVENUE FROM OTHER GOVERNMENT AGENCIES:</b>						
<b>Other Agencies - Federal Direct</b>						
406100	Federal Direct	0	0	0	180,000	\$180,000
406150	US Marshall Reimbursement	330,000	0	0	0	330,000
<b>Subtotal Other Agencies - Federal Direct</b>		\$330,000	\$0	\$0	\$180,000	\$510,000
<b>Other Agencies - Federal Thru State</b>						
406213	MARS-Medicaid/TNCare thruState	1,868,000	0	0	0	1,868,000
<b>Subtotal Other Agencies - Federal Thru State</b>		\$1,868,000	\$0	\$0	\$0	\$1,868,000
<b>Other Agencies - Other Pass-Through</b>						
406313	MARS-Medicaid/TNCare thruOther	703,200	0	0	0	703,200
406323	MARS-Medicare thru OtherPasT	5,351,000	0	0	0	5,351,000
<b>Subtotal Other Agencies - Oth. Pass-Through</b>		\$6,054,200	\$0	\$0	\$0	\$6,054,200
<b>Other Agencies - State Direct</b>						
406401	TN Funded Programs	180,400	0	0	0	\$180,400
406402	Alc Bev Tax Apportion	858,000	0	0	0	858,000
406403	TN Telecomm Sales Tax	61,500	0	0	62,100	123,600
406404	Gas & Fuel County	6,567,600	0	0	0	6,567,600
406405	Gas & Fuel City	11,271,300	0	0	0	11,271,300
406406	Income Tax	14,000,000	0	0	0	14,000,000
406407	TN Sales Tax Levy	37,000,000	4,053,100	0	0	41,053,100
406408	TN Beer Tax Allocation	235,600	0	0	0	235,600
406409	TN Excise Tax Allocation	4,700,000	0	0	0	4,700,000
406410	Gas Inspection Fees	1,378,600	0	0	0	1,378,600
406411	Post Mortum Reimbursement	120,000	0	0	0	120,000
406412	Jail Inmate Reimbursement	1,820,000	0	0	0	1,820,000
406415	TN Cost Reimbursement	4,001,000	0	0	0	4,001,000
406417	Jury Lunch Reimbursement	12,500	0	0	0	12,500
406426	TennCare	395,000	0	0	0	395,000
406430	TN MNPS Basic Education Program	0	0	0	287,532,000	287,532,000
406431	TN MNPS Career Teachers Program	0	0	0	1,500,000	1,500,000
406433	TN MNPS Excess Cost	0	0	0	1,200,000	1,200,000
<b>Subtotal Other Agencies - State Direct</b>		\$82,601,500	\$4,053,100	\$0	\$290,294,100	\$376,948,700
<b>Other Agencies - Other Government Agencies</b>						
406500	Other TN Gov't Agencies	0	0	0	5,000	\$5,000
406603	MDHA	8,300	0	0	0	8,300
406605	E911	4,900	0	0	0	4,900
406606	Emergency Communications District	471,300	0	0	0	471,300
406609	MTA Operations	113,700	0	0	0	113,700
406620	Hospital Authority	5,961,500	0	0	0	5,961,500
<b>Subtotal Other Agencies-Other Gov Agencies</b>		\$6,559,700	\$0	\$0	\$5,000	\$6,564,700
<b>TOTAL FROM OTHER GOVERNMENT AGENCIES</b>		\$97,413,400	\$4,053,100	\$0	\$290,479,100	\$391,945,600
<b>COMMISSIONS AND FEES:</b>						
<b>Commissions and Fees - Court Clerks</b>						
407200	Circuit Court Clerk	2,500,000	0	0	0	\$2,500,000
407200	Juvenile Court Clerk	370,000	0	0	0	370,000
407200	Clerk & Master, Chancery Court	1,100,000	0	0	0	1,100,000
407200	Criminal Court Clerk	1,968,300	0	0	0	1,968,300
<b>Subtotal Commissions &amp; Fees - Court Clerks</b>		\$5,938,300	\$0	\$0	\$0	\$5,938,300

**Section I: General Services District** **Fiscal Year**  
**Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations** **2017**

Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
<b>Commissions and Fees - Elected Officials</b>						
407300	County Clerk	5,800,000	-	-	-	\$5,800,000
407300	Register of Deeds	1,650,000	-	-	-	1,650,000
	<b>Subtotal Commission &amp; Fees - Elected Off.</b>	<u>\$7,450,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$7,450,000</u>
<b>TOTAL COMMISSIONS AND FEES</b>						
		<u>\$13,388,300</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$13,388,300</u>

**CHARGES FOR CURRENT SERVICES:**

<b>Charges for Current Services - Goods</b>						
407601	Photostat and Microfilming	257,000	0	0	0	\$257,000
407604	Sales of Maps	500	0	0	0	500
407605	Sales of Voter Registration Lists	2,500	0	0	0	2,500
407606	Recycled Materials	8,000	0	0	30,000	38,000
407609	Code Book	100	0	0	0	100
407613	Building Permit Data	300	0	0	0	300
407619	Video	7,500	0	0	0	7,500
407627	Certificates	851,700	0	0	0	851,700
407651	Medical Reports	10,000	0	0	0	10,000
407654	Concessions	38,700	0	0	0	38,700
407655	Re-sale Inventory	15,000	0	0	0	15,000
	<b>Subtotal Charges for Current Services - GSD</b>	<u>\$1,191,300</u>	<u>\$0</u>	<u>\$0</u>	<u>\$30,000</u>	<u>\$1,221,300</u>

<b>Charges for Current Services - Services</b>						
407701	Building Appeals	20,000	0	0	0	\$20,000
407700	Community Education Fees	65,000	0	0	0	65,000
407701	Electrical Appeals	93,000	0	0	0	93,000
407701	Mech/Gas Appeals	59,000	0	0	0	59,000
407701	Plumbing Appeals	59,000	0	0	0	59,000
407701	Zoning Appeals	55,000	0	0	0	55,000
407707	Plans Examination - Codes	1,690,000	0	0	0	1,690,000
407708	Zone Change	1,005,500	0	0	0	1,005,500
407711	Planned Unit Development Review	225,100	0	0	0	225,100
407718	Metro Clerk - Lobbyist Registration	7,500	0	0	0	7,500
407719	Sheriff Background Check	5,000	0	0	0	5,000
407721	Supervision Fees	130,000	0	0	0	130,000
407724	FHA-VA Inspection Fees	300	0	0	0	300
407725	Pre-Trial Release Services	75,000	0	0	0	75,000
407728	Subdivision Review Fees	311,200	0	0	0	311,200
407730	Police Secondary Employment	3,538,300	0	0	0	3,538,300
407731	Primary Clinic Fees - Individuals	207,000	0	0	0	207,000
407732	Primary Care - Insurance	11,000	0	0	0	11,000
407733	Vehicle Emission Test	1,900,000	0	0	0	1,900,000
407736	Police Investigation Fee	3,000	0	0	0	3,000
407737	State Inspection	1,279,100	0	0	0	1,279,100
407739	BTC Prescription Co-Pymts	15,000	0	0	0	15,000
407740	State Inspection-Summer Food	6,600	0	0	0	6,600
407743	Parking Fees	1,718,300	0	0	0	1,718,300
407744	St and Alley Map Amend	15,000	0	0	0	15,000
407746	Family Planning Fees	30,000	0	0	0	30,000
407749	Spec Police Commission	15,400	0	0	0	15,400
407754	House Mover Escort Srv	500	0	0	0	500
407755	Abandon Vehicles	300	0	0	0	300
407759	Engineering Design	17,000	0	0	0	17,000
407759	Engineering Environment	6,000	0	0	0	6,000
407762	Host Fee	450,000	0	0	0	450,000
407763	Residential Permit Parking	2,600	0	0	0	2,600
407764	Loading Zone Permits	9,000	0	0	0	9,000
407765	Valet Parking Permits	3,200	0	0	0	3,200
407769	Comm Plan Amend Fees	37,000	0	0	0	37,000
407774	Green Parking Permit	1,000	0	0	0	1,000
407777	ACSI EMS EMSM Collections	178,500	0	0	0	178,500
407778	General Services Support	755,700	0	0	0	755,700
407779	MARS-Emergency Ambulance	5,921,000	0	0	0	5,921,000
407782	Telephone-Non Metro	4,200	0	0	0	4,200
407783	Impound/Boarding Fees	138,000	0	0	0	138,000

Section I: General Services District Fiscal Year  
 Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations 2017

Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
407784	MNPS School Sundry	0	0	0	1,200,000	1,200,000
407788	Serve Summons Costs - Sheriff	1,300,000	0	0	0	1,300,000
407789	Inmate Process Fees	160,000	0	0	0	160,000
407790	Medical Co-Pay - Inmates	21,000	0	0	0	21,000
407791	Inmate Board	35,000	0	0	0	35,000
407793	Out of County Processing	450,000	0	0	0	450,000
407797	Landlord Registration Fees	64,000	0	0	0	64,000
<b>Subtotal- Charges for Current Services - Serv.</b>		<b>\$22,093,300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,200,000</b>	<b>\$23,293,300</b>
<b>Charges for Current Services - User Fees</b>						
407801	Admissions-Communication Center	387,700	0	0	0	\$387,700
407801	Admissions-Parks	1,110,000	0	0	0	1,110,000
407801	Rental-Parks	770,000	0	0	0	770,000
407801	Sportsplex Org Leagues-Parks	340,000	0	0	0	340,000
407801	Admissions Sportsplex-Parks	762,000	0	0	0	762,000
407801	Admissions-Wave Pool	400,000	0	0	0	400,000
407803	Green Fees	3,140,000	0	0	0	3,140,000
407803	Driving Range Fees	300,000	0	0	0	300,000
407803	Rentals	936,000	0	0	0	936,000
407803	Tennis Fees	230,000	0	0	0	230,000
407803	Athletic Fees	30,000	0	0	0	30,000
407807	Workshop Fees - Class	510,500	0	0	0	510,500
407808	Facility Use Fee	7,000	0	0	0	7,000
407808	Facility Use - Dock	25,000	0	0	0	25,000
407808	Facility Use - Softball Field	200,000	0	0	0	200,000
407808	Facility Use - Parks	278,700	0	0	0	278,700
407808	Facility Use - Picnic Area	100,000	0	0	0	100,000
407815	Public Library Fees	305,000	0	0	0	305,000
<b>Subtotal Charges for Current Services - Fees</b>		<b>\$9,831,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,831,900</b>
<b>Charges for Current Services - Other Services</b>						
407901	Legal Services	50,000	0	0	0	\$50,000
407910	Staff Services	532,500	0	0	0	\$532,500
<b>Subtotal Charges for Current Services - Other</b>		<b>\$582,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$582,500</b>
<b>TOTAL CHARGES FOR CURRENT Services</b>		<b>\$33,699,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,230,000</b>	<b>\$34,929,000</b>
<b>COMPENSATION FROM PROPERTY:</b>						
408603	Gain (Loss) Equip/Other	0	0	0	125,000	\$125,000
408604	Gain (Loss) Real Property	1,000,000	0	0	0	1,000,000
408702	External Source Recovery	0	0	0	3,000	3,000
408703	Subrogation Recovery	100,000	0	0	0	100,000
408800	Rental	343,100	0	0	1,500,000	1,843,100
		<b>\$1,443,100</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,628,000</b>	<b>\$3,071,100</b>
<b>TOTAL COMPENSATION FROM PROPERTY</b>		<b>\$1,443,100</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,628,000</b>	<b>\$3,071,100</b>
<b>CONTRIBUTIONS AND GIFTS:</b>						
409100	Cash Contributions	300	0	0	0	\$300
409300	Contributions-Group/Indiv: MNPS	0	0	0	600,000	600,000
<b>TOTAL CONTRIBUTIONS AND GIFTS</b>		<b>\$300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$600,000</b>	<b>\$600,300</b>
<b>MISCELLANEOUS:</b>						
409504	Telephone	3,761,900	0	0	0	\$3,761,900
409513	Finders Fees-Rtn SSI	100,000	0	0	0	100,000
409514	Cost Reimbursement	365,000	0	0	0	365,000
409515	Sale of Misc Items	6,000	0	0	0	6,000
409518	Other	60,000	0	0	150,000	210,000

Section I: General Services District					Fiscal Year	
Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations					2017	
Object		10101	20115	25104	35131	
Acct	Revenue Source Or Description	General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
					Total	
409522	GED Testing	5,000	0	0	0	5,000
420200	Bond Interest Tax Credit-(IRS BABS Subsidy)	0	4,843,400	0	0	4,843,400
<b>TOTAL MISCELLANEOUS</b>		<u>\$4,297,900</u>	<u>\$4,843,400</u>	<u>\$0</u>	<u>\$150,000</u>	<u>\$9,291,300</u>
<b>OPERATING TRANSFERS IN</b>						
431001	Transfer Parks Resale	660,000	0	0	0	\$660,000
431001	Transfer Water Services	150,000	0	0	0	150,000
431001	Transfer from GSD Operating	0	24,004,300	0	0	24,004,300
431001	Transfer Surplus Parking-Public Works	552,600	0	0	0	552,600
431100	Transfer Legal Services: MNPS	192,000	0	0	0	192,000
431100	Transfer Legal Services: Other	2,265,400	0	0	0	2,265,400
431103	POL - MDHA Task Force	95,800	0	0	0	95,800
431220	Transfer 18301 - Police Services	481,000	0	0	0	481,000
431500	Transfer Debt Service (From PW Parking)	0	1,000,500	0	0	1,000,500
431501	Transfer Stadium Debt	0	3,200,000	0	0	3,200,000
431510	Transfer Self Fund Debt - MNPS	0	96,800	0	0	96,800
431510	Transfer Self Fund Debt - Water	0	14,700	0	0	14,700
431510	Transfer Self Fund Debt - Storm Water	0	1,500,000	0	0	1,500,000
431520	Transfer Health Energy	0	132,400	0	0	132,400
431520	Transfer Parks Energy	0	188,900	0	0	188,900
431552	Transfer MNPS Indirect	0	0	0	2,000,000	2,000,000
431565	Transfer MNPS Transportation	0	0	0	500,000	500,000
431800	Transfer Hotel Occupancy	10,400,000	0	0	0	10,400,000
431809	Transfer HOT Short-term Rental	170,000	0	0	0	170,000
<b>TOTAL OPERATING TRANSFERS IN</b>		<u>\$14,966,800</u>	<u>\$30,137,600</u>	<u>\$0</u>	<u>\$2,500,000</u>	<u>\$47,604,400</u>
<b>OPERATING TRANSFERS FROM COMPONENT UNITS</b>						
<b>OPERATING TRANSFERS FOR LOCAP</b>						
442002	POL - MDHA Task Force	98,000	0	0	0	\$98,000
442002	HEA - Health Dept Grant Fund	1,068,600	0	0	0	1,068,600
442002	Farmer's Market	80,200	0	0	0	80,200
442002	State Fair Admin	165,400	0	0	0	165,400
442002	Convention Center	426,100	0	0	0	426,100
442002	GSR - Surplus Property Auction	291,000	0	0	0	291,000
442002	W & S Operating	5,804,700	0	0	0	5,804,700
442002	Nashville Career Advancement Center-NCAC	60,000	0	0	0	60,000
442002	Storm Water	772,300	0	0	0	772,300
442002	District Energy Services-DES	4,800	0	0	0	4,800
442002	Municipal Auditorium	92,400	0	0	0	92,400
<b>OPERATING TRANSFERS FOR LOCAP</b>		<u>\$8,863,500</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$8,863,500</u>
<b>GRAND TOTAL REVENUE TO GSD</b>		<u>\$867,262,300</u>	<u>\$131,803,000</u>	<u>\$84,403,400</u>	<u>\$827,299,700</u>	<u>\$1,910,768,400</u>
<b>APPROPRIATIONS OF FUND BALANCES:</b>						
335000	Undesignated Fund Balance	43,372,400	5,000,000	0	16,000,000	64,372,400
<b>TOTAL REVENUE TO SUPPORT APPROPRIATNS</b>		<u>\$910,634,700</u>	<u>\$136,803,000</u>	<u>\$84,403,400</u>	<u>\$843,299,700</u>	<u>\$1,975,140,800</u>

Section I : General Services District  
Schedule B: General Fund Appropriations

Fiscal Year  
2017

Dept Number	Description	Department or Function Total
<b>GENERAL GOVERNMENT:</b>		
01	Administration	
	Internal Support:	
01101127	Facility Rental	\$ 340,000
01101227	HIPAA Compliance	80,000
01101301	Insurance Reserve	2,625,100
01101303	Corp Dues/Contribution	465,400
01101308	Judgments and Losses	3,860,100
01101315	Pay Plan Improvements*	26,520,400
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
01101412	Post Audits	1,077,200
01101416	Subsidy Advance Planning*	165,400
	* The Director of Finance is hereby authorized to transfer required funds to the Advanced Planning and Research Fund to fund Metro obligations toward MPO planning and research studies. In the case of multi-county grants, Metro shall only fund its proportionate share of the grant match as certified by the Director of Planning and approved by the Director of Finance.	
01101996	Transfer General Fund 4% Reserve Fund	<u>29,782,700</u>
	Subtotal Administration Internal Support	\$ 64,916,300
<b>Nashville General</b>		
	Employee Benefits:	
01101104	County Retirement Match	3,501,900
01101107	Contribution Teachers Retirement Match	6,900,400
01101109	Health Insurance Match	52,082,800
01101110	Death Benefit Payments	200,000
01101113	Pensioners IOD Medical Expense	10,087,400
01101114	Unemployment Compensation	200,000
01101115	Life Insurance Match	2,914,600
01101120	Empl IOD Medical Expense	6,643,200
01101140	Benefit Adjustments*	5,237,600
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
01101145	TCRS Pension Contribution	39,000
01101658	Self Insured Excise Tax	<u>75,000</u>
	Subtotal Administration Employee Benefits	\$ 87,881,900
	Contingency:	
01101224	Contingency Subrogation*	100,000
	* Account 01101224 is subject to transfer to various departments, agencies, etc. upon approval of the Department of Law and submittal of budget detail to the Department of Finance.	
01101218	District Energy System	1,722,000
01101298	Contingency Local Match	169,000
01101309	Contingency Account	50,000
01101396	ADM Travel	<u>25,000</u>
	Subtotal Administration Contingency	\$ 2,066,000

Section I: General Services District  
 Schedule B: General Fund Appropriations

Fiscal Year  
 2017

Dept Number	Description	Department or Function Total
<b>Total 01 Administration</b>		\$ 154,864,200
	01101667 Election Day & Early Voting	2,099,700
02	Metropolitan Council	2,042,000
03	Metropolitan Clerk	772,100
04	Mayor's Office	3,859,400
05	Election Commission	2,632,300
06	Department of Law	5,654,500
07	Planning Commission	4,295,200
08	Human Resources	4,850,200
09	Register of Deeds	253,000
10	General Services	24,370,400
11	Historical Commission	845,000
49	Office of Emergency Management	806,300
91	Emergency Communication Center	14,288,400
<b>TOTAL GENERAL GOVERNMENT FUNCTION</b>		<b>\$ 221,632,700</b>
<b>FISCAL ADMINISTRATION:</b>		
15	Finance* * The Director of Finance is hereby authorized to allocate and transfer funding from the Innovation Investment Fund in the amount of \$1,000,000 to the budgets of various departments and accounts during the fiscal year as necessary to implement Public Investment Plans.	9,264,700
16	Assessor of Property	7,399,400
17	Trustee	2,430,400
18	County Clerk	4,106,600
48	Internal Audit	1,348,600
<b>TOTAL FISCAL ADMINISTRATION FUNCTION</b>		<b>\$ 24,549,700</b>
<b>ADMINISTRATION OF JUSTICE:</b>		
19	District Attorney	6,155,600
21	Public Defender	7,387,600
22	Juvenile Court Clerk	1,670,300
23	Circuit Court Clerk	3,232,600
24	Criminal Court Clerk	5,605,000
25	Clerk and Master - Chancery	1,489,400
26	Juvenile Court	11,772,600
27	General Sessions Court	11,126,200
28	State Trial Courts* * Any reimbursements from the State of Tennessee for expenses incurred by the State Trial Courts will be remitted to the General Fund.	8,172,300
29	Justice Integration Services	2,460,900
47	Criminal Justice Planning	488,700
51	Metro Family Safety	846,200
<b>TOTAL ADMINISTRATION OF JUSTICE FUNCTION</b>		<b>\$ 60,407,400</b>
<b>LAW ENFORCEMENT AND CARE OF PRISONERS:</b>		
30	Sheriff's Office	67,080,100
31	Police Department	181,016,300
<b>TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION</b>		<b>\$ 248,096,400</b>

Section I: General Services District Fiscal Year  
 Schedule B: General Fund Appropriations 2017

Dept Number	Description	Department or Function Total
<b>FIRE PREVENTION AND CONTROL:</b>		
32	Fire Department and EMS Services	<u>51,446,900</u>
<b>TOTAL FIRE PREVENTION AND CONTROL FUNCTION</b>		<u>\$ 51,446,900</u>
<b>REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:</b>		
01	Economic Development	
	01101118 Economic Job Development Incentive Dell	562,500
	01101213 Nashville Career Advancement Center (NCAC) Local Match	1,042,300
	01101221 Subsidy Nashville Arena	5,851,500
	01101222 Coliseum Capital Maintenance Fund Transfer	1,000,000
	01101225 GSD Debt Transfer - Stadium	3,200,000
	01101998 Tax Increment Payment - MDHA	8,794,800
	01101678 Sounds Ballpark Debt Service	1,025,000
	01101506 Partnership 2020	375,000
	01101637 Contribute Music and Entertainment Economic Development and Film Initiatives	1,375,000
	01101136 ADM UBS Economic Incentive	328,000
	01101428 Subsidy Municipal Auditorium	400,000
	01101578 Barnes Affordable Housing Trust*	10,000,000
	* This appropriation shall be funded by revenues from hotel/motel tax revenues earmarked for the trust fund, pursuant to BL2015-1056, and General Services District (GSD) revenues.	
	01101645 Contribute The Nashville Entrepreneur Center	250,000
	01101650 Small Business Incentive	<u>300,000</u>
	Subtotal 01 Administration - Economic Development	\$34,504,100
33	Codes Administration	8,996,400
34	Beer Board	<u>381,600</u>
<b>TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION</b>		<u>\$43,882,100</u>
<b>SOCIAL SERVICES, HEALTH AND HOSPITALS FUNCTION</b>		
37	Social Services*	7,572,300
	* Of the \$7,672,000 appropriated to Social Services, The Guest House shall receive a grant of \$450,000 from these appropriations	
44	Human Relations Commission	<u>435,200</u>
<b>TOTAL SOCIAL SERVICES FUNCTION</b>		<u>\$ 8,007,500</u>
<b>HEALTH AND HOSPITALS</b>		
	01101426 Subsidy Hospital Authority	35,000,000
	* Of the \$35,000,000 appropriated to the Hospital Authority, the Our Kids program shall receive a grant of \$200,000 from these appropriations	
	01101613 ADM Correctional Healthcare	12,671,700
	01101614 ADM Forensic Medical Examiner	4,804,000
38	Health Department	<u>20,052,000</u>
<b>TOTAL HEALTH AND HOSPITALS FUNCTION</b>		<u>\$ 72,527,700</u>
<b>PUBLIC LIBRARY SYSTEM:</b>		
39	Public Library	<u>28,831,500</u>
<b>TOTAL PUBLIC LIBRARY SYSTEM FUNCTION</b>		<u>\$ 28,831,500</u>

Section I: General Services District  
 Schedule B: General Fund Appropriations

Fiscal Year  
 2017

Dept Number	Description	Department or Function Total
<b>RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT:</b>		
01	Community Support:	
	01101204 Metro Action Commission (MAC)	4,304,000
	01101326 Property Tax Relief Program	3,400,000
	01101502 Contribute Nashville Symphony	15,000
	01101503 Contribute Adventure Science Center*	200,000
	* Appropriation pursuant to T.C.A. § 7-3-314	
	01101516 Contribute Literacy Programs	350,000
	01101521 Contribute Humane Association	12,500
	01101534 Contribute Sister Cities	60,000
	01101557 Contribute Andrew Jackson Foundation	100,000
	01101587 Contribute Alignment Nashville	150,000
	01101591 Domestic Violence Programs	675,000
	01101592 Educ and After School Programs	675,000
	01101593 Misc Community Agencies/Services	450,000
	01101686 Public Education Foundation	250,000
	01101687 Summer Youth Employment Program	1,000,000
	01101688 Plant the Seed Garden Program	50,000
	01101661 Nashville Civic Design Center	125,000
	01101662 Nashville Educ Comm & Arts TV	50,000
	01101677 Community Foundation of Middle Tennessee - Digital Inclusion	100,000
	01101689 ADM Thistle Farms	300,000
	Subtotal 01 Administration - Community Support	\$12,266,500
35	Agricultural Extension	306,900
36	Soil and Water Conservation	90,000
40	Parks and Recreation	36,859,700
41	Arts Commission	2,801,900
70	Community Education Commission	431,900
64	Sports Authority	825,200
<b>TOTAL RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT</b>		<b>\$53,582,100</b>
<b>INFRASTRUCTURE AND TRANSPORTATION</b>		
	01101117 Subsidy Regional Transportation Authority (RTA)	320,200
	01101237 Commuter Rail	1,500,000
	01101304 Subsidy Metropolitan Transit Authority (MTA)	42,013,600
42	Public Works GSD General Fund Functions	22,015,100
42	Public Works GSD Waste Management Transfers	7,817,500
<b>TOTAL INFRASTRUCTURE AND TRANSPORTATION</b>		<b>\$73,666,400</b>
<b>OPERATING TRANSFERS</b>		
	01102160 Operating Transfer to GSD Debt Service Fund	24,004,300
<b>TOTAL TRANSFERS</b>		<b>\$24,004,300</b>
<b>TOTAL GENERAL FUND OF THE GENERAL SERVICES DISTRICT</b>		<b>\$910,634,700</b>

Section I: General Services District  
 Schedule ( Debt Services Funds Appropriations

Fiscal Year  
 2017

**Appropriation by Fund:** **Appropriation**

Debt Service Administration		
25104 MNPS Debt Service		84,403,400
20115 GSD Debt Service		136,803,000
<b>TOTAL DEBT SERVICE FUNDS - GSD</b>		<b>221,206,400</b>

**Debt Service Requirements by Fund** **PRINCIPAL      INTEREST      OTHER      TOTAL**

25104	<b>MNPS DEBT SERVICE FUND (BU-80106000)</b>			
	Outstanding G.O. MNPS Bonds	\$ 46,302,400	\$ 31,859,400	\$ 78,161,800
	Tax Increment Payment - MDHA	0	0	854,300
	Redemption, Cremation and Management Fees	0	0	640,000
	Treasury Internal Service Fees	0	0	77,900
	Qualified Zone Academy Bonds, 2005 (State QZAB Loan)	0	0	414,600
	Qualified School Construction Bonds, 2009 (State QSCB Loan)	0	0	1,637,800
	Qualified School Construction Bonds, 2010 (State QSCB Loan)	0	0	3,942,300
	IRS Subsidy 2010 QSCB	0	0	(1,599,600)
	Commerical Paper (Bonds Anticipation Loans)	0	274,300	0
	<b>TOTAL MNPS DEBT SERVICE FUND ( 25104 / 80106000)</b>	<b>\$ 46,302,400</b>	<b>\$ 32,133,700</b>	<b>\$ 5,967,300</b>
20115	<b>GSD DEBT SERVICE FUND (BU-90101000)</b>			
	Outstanding G.O. GSD Bonds:	\$ 66,845,600	\$ 63,873,200	\$ 130,718,800
	IRS BABs Subsidy	0	0	0
Nashville G	Sub-Total - Outstanding GO Bonds	66,845,600	63,873,200	130,718,800
	Reserve for New Debt (future debt requirements)	0	0	0
	Tax Increment Payment - MDHA	0	0	2,010,800
	Redemption, Cremation and Management Fees	0	0	1,246,400
	Treasury Internal Service Fees	0	0	151,700
	Commerical Paper (Bonds Anticipation Loans)	0	534,200	0
	Swap Agreement	0	2,141,100	0
	<b>TOTAL G.S.D. DEBT SERVICE FUND ( 20115 / 90101000)</b>	<b>\$ 66,845,600</b>	<b>\$ 66,548,500</b>	<b>\$ 3,408,900</b>

Section I: General Services District Fiscal Year  
 Schedule D: Special Revenue, Internal Service, & Enterprise Funds 2017  
 Summary Of Estimated Revenue And Fund Balances To Support Appropriations

Fund Number	Description	Revenues and Fund Balances	Appropriations
<b>SCHOOLS SPECIAL REVENUE FUNDS:</b>			
35131	MNPS General Purpose Fund *		
	Operational (BU-80111000)	\$ 836,564,200	\$ 836,564,200
	Property Tax Increment	<u>6,735,500</u>	<u>6,735,500</u>
	Total - General Purpose School Fund Approp.	\$ 843,299,700	\$ 843,299,700
	Total expenditures and reserves supported by revenues		<u>\$ 843,299,700</u>
Note: MNPS General Purpose Fund (fund 35131) revenues are detailed in Schedule I-A of this Ordinance.			
* From the funds appropriated to the Metropolitan Board of Public Education, there is appropriated the sum of \$4,285,000 for the purpose of funding the actuarial contribution to the Metro Teachers Pension Plan.			
35132	MNPS Federal/State Grants	\$ 81,034,000	\$ 81,034,000
<b>OTHER SPECIAL REVENUE/GRANT FUNDS:</b>			
Nashville General Hospital (NGH) serves as a safety net facility for the provision of acute medical care services to residents			
30004	Register's Computer Fund	\$ 37,300	\$ 37,300
30005	Central Business Imp District	\$ 1,919,700	\$ 1,919,700
30006	Animal Control Donations	\$ 313,800	\$ 313,800
30007	Social Services Donations	\$ 500	\$ 500
30020	State Trial Court Drug Enforcement	\$ 694,300	\$ 694,300
30027	General Sessions Drug Court	\$ 53,300	\$ 53,300
30031	Hotel Occ Convention Ctr 2007	\$ 16,250,000	\$ 16,250,000
30034	Criminal Court Clerk Computerizat	\$ 67,400	\$ 67,400
30041	Event and Marketing	\$ 3,440,000	\$ 3,440,000
30042	Hotel Occ Conv Ctr 1% Tax	\$ 10,570,000	\$ 10,570,000
30043	Hotel Occ Conv Ctr 2007 1% Tax	\$ 9,070,000	\$ 9,070,000
30044	Hotel Occ Tourist Promotion	\$ 21,150,000	\$ 21,150,000
30045	Hotel Occ Tourist Related	\$ 10,570,000	\$ 10,570,000
30046	Hotel Occ General Fund 1%	\$ 10,570,000	\$ 10,570,000
30047	Hotel Occ 2007 1% SecondaryTDZ	\$ 1,500,000	\$ 1,500,000
30063	POL 2013 JAG GRANT	\$ 430,500	\$ 430,500
30066	POL 2014 JAG GRANT	\$ 466,300	\$ 466,300
32051	Office of Family Safety Grant Fund	\$ 302,100	\$ 302,100
30068	POL 2015 JAG GRANT	\$ 471,700	\$ 471,700
30072	Animal Education and Welfare	\$ 5,000	\$ 5,000
30101	Metro Major Drug Program	\$ 1,900,000	\$ 1,900,000
30102	DUI Offender	\$ 90,000	\$ 90,000
30103	DA Fraud & Economic Crime	\$ 70,000	\$ 70,000
30104	DA Special Operations	\$ 75,000	\$ 75,000
30114	Barnes Fund for Affordable Hsg	\$ 11,662,000	\$ 11,662,000
30118	County Clerk Computer Fund	\$ 75,000	\$ 75,000
30122	Juvenile Court Clerk Computer Fund	\$ 16,000	\$ 16,000
30130	Mediation Services Fund*	\$ 140,000	\$ 140,000
	* These funds shall be administered in accordance with BL2012-160 and T.C.A. § 16-20-101 et seq. and shall be allocated to the Nashville Conflict Resolution Center		
30137	SOC MHC Special Donations	\$ 30,000	\$ 30,000

30145	Sheriff CCA Contract	\$ 17,529,200	\$ 17,529,200
30146	Police Unauth Substance Abuse	\$ 21,000	\$ 21,000
30147	Police Drug Enforcement	\$ 2,875,600	\$ 2,875,600
30149	Police Federal Drug Enforcement	\$ 950,000	\$ 950,000

**Section I: General Services District** **Fiscal Year**  
**Schedule D: Special Revenue, Internal Service, & Enterprise Funds** **2017**  
**Revenues and Expenditures**

Fund Number	Description	Revenues and Fund Balances	Appropriations
30154	POL State Felony Forfeitures	\$ 87,000	\$ 87,000
30151	Victim Witness Protection	\$ 5,800	\$ 5,800
30155	POL State Gambling Forfeitures	\$ 1,212,300	\$ 1,212,300
30156	Police Federal Forfeitures	\$ 491,000	\$ 491,000
30157	Police Sex Offender Registry	\$ 120,500	\$ 120,500
30158	Police Donations Fund	\$ 131,400	\$ 131,400
30159	Police State Anti-Human Traffic	\$ 40,000	\$ 40,000
30161	Police Secondary Employment	\$ 150,000	\$ 150,000
30200	Police Task Force Fund	\$ 1,072,800	\$ 1,072,800
30204	Health Title V Clean Air Act	\$ 150,000	\$ 150,000
30218	County Clerk Title Fees	\$ 45,000	\$ 45,000
30404	Library Special Projects	\$ 1,202,300	\$ 1,202,300
30501	Solid Waste Mgmt	\$ 25,362,600	\$ 25,362,600
30502	Solid Waste Grant	\$ 182,000	\$ 182,000
30503	Public Works Tire Waste	\$ 450,000	\$ 450,000
30508	Public Works Sidewalk	\$ 43,000	\$ 43,000
30509	PW Surplus Parking Fund	\$ 6,583,800	\$ 6,583,800
30511	Public Works Paving	\$ 4,000,000	\$ 4,000,000
30600	Demolition Fund	\$ 275,000	\$ 275,000
30702	Advance Planning and Research	\$ 50,000	\$ 50,000
30704	Planning Grant Fund	\$ 175,800	\$ 175,800
30706	Regional Transportation Planning	\$ 3,755,500	\$ 3,755,500
30708	Nash Area MPO Other Grants	\$ 96,500	\$ 96,500
30764	Metro Area Computer Mapping	\$ 126,000	\$ 126,000
30801	Parks Special Projects	\$ 92,800	\$ 92,800
30802	Parks Resale Inventory	\$ 1,750,000	\$ 1,750,000
31000	Nashville Career Advancement Center Clearing	\$ 7,690,000	\$ 7,690,000
31500	MAC Administration and Leasehold	\$ 4,989,100	\$ 4,989,100
31501	MAC Local Programs	\$ 7,000	\$ 7,000
31502	MAC Headstart Grant	\$ 12,417,500	\$ 12,417,500
31503	MAC LIEAHP Grant	\$ 4,116,400	\$ 4,116,400
31504	MAC CSBG Grant	\$ 1,745,400	\$ 1,745,400
31505	MAC Summer Food	\$ 848,600	\$ 848,600
31506	MAC CACFP	\$ 1,002,000	\$ 1,002,000
31508	MAC BF/AF Care Program	\$ 272,800	\$ 272,800
31511	MAC Parent Club Federal Funds	\$ 4,500	\$ 4,500
31512	MAC Community Srvc Assistance	\$ 364,800	\$ 364,800
31514	MAC Comsrv Poverty Summit	\$ 22,100	\$ 22,100
31519	MAC Share the Warmth	\$ 50,000	\$ 50,000
32200	HEA Health Dept Grant Fund	\$ 24,453,700	\$ 24,453,700
32211	Historical Commission Grant Fund	\$ 50,000	\$ 50,000
32219	DA District Attorney Grant Fund	\$ 198,000	\$ 198,000
32226	Juvenile Court Grant Fund	\$ 2,078,100	\$ 2,078,100
32227	GSC Gen Sess Ct Grant Fund	\$ 104,000	\$ 104,000
32228	STC State Trial Courts Grant Fund	\$ 3,052,100	\$ 3,052,100
32230	SHE Sheriff Grant Fund	\$ 170,500	\$ 170,500
32231	Police Grant Fund	\$ 1,028,400	\$ 1,028,400
32241	Art Commission Grant Fund	\$ 75,000	\$ 75,000

32250	OEM Grant Fund	\$	244,600	\$	244,600
32300	PAR Parks Dept Grant Fund	\$	186,900	\$	186,900
32305	MAY ECD Financial Empowerment	\$	46,300	\$	46,300
33000	PAR Parks Master Plan	\$	331,600	\$	331,600
33024	Criminal Crt Clk Victims Asst	\$	154,000	\$	154,000
38005	Gulch Central Business Imp Dst	\$	430,800	\$	430,800

**Section I: General Services District**

**Fiscal Year**

**Schedule D: Special Revenue, Internal Service, & Enterprise Funds  
Revenues and Expenditures**

**2017**

<b>Fund Number</b>	<b>Description</b>	<b>Revenues and Fund Balances</b>		<b>Appropriations</b>
<b>INTERNAL SERVICE FUNDS:</b>				
55146	MNPS Print Shop	\$	600,000	\$ 600,000
51137	Information Technology Services	\$	22,804,800	\$ 22,804,800
51154	Office of Fleet Management	\$	22,393,700	\$ 22,393,700
51180	Treasury Management	\$	911,400	\$ 911,400
<b>ENTERPRISE FUNDS:</b>				
35135	MNPS Charter School	\$	92,721,100	\$ 92,721,100
35158	MNPS School Lunchroom	\$	52,139,700	\$ 52,139,700
60008	Sports Authority	\$	825,200	\$ 825,200
60152	Farmer's Market	\$	1,952,700	\$ 1,952,700
60156	State Fair	\$	3,290,300	\$ 3,290,300
60161	Municipal Auditorium	\$	1,908,200	\$ 1,908,200
60162	Convention Center	\$	243,700	\$ 243,700
60170	Community Education Commission	\$	300,000	\$ 300,000
61190	Surplus Property Auction	\$	992,500	\$ 992,500
61200	Police Impound	\$	375,000	\$ 375,000
68201	DES Oper General Acct	\$	20,757,000	\$ 20,757,000

SECTION II: THE URBAN SERVICES DISTRICT

**Provisions for Prorating Property Taxes:**

2015 (Preceding) and Prior Years: 2015 and prior years' Property Taxes of the Urban Services District and/or the former City of Nashville, collected during Fiscal Year 2017, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied.

2016 Property Taxes: 2016 Property Taxes of the Urban Services District, collected during Fiscal Year 2017, are to be prorated consistent with the tax levy ordinance for Fiscal Year 2017.

Therefore, all such taxes are prorated as follows:

<u>Fund</u>	<u>Percent</u>
18301 USD General Fund	85.5655%
28315 USD Debt Service Fund	14.4345%
	<u>100.000%</u>

Section II: Urban Services District

Fiscal Year

Schedule A: Estimated Revenues & Appropriated Fund Balances Supporting Appropriations

2017

Account Number	Revenue Source Or Description	18301	28315	Total
		General Fund	Debt Service Fund	
<b>PROPERTY TAXES:</b>				
<b>Property Taxes - Current Year</b>				
401110	Real Property - current year	75,604,000	12,754,100	\$88,358,100
401120	Personal Property - current year	5,680,200	958,200	6,638,400
401130	Public Utility - current year	2,828,800	477,200	3,306,000
401201	Delinqnt RealPrpTaxSold-cur yr	2,097,900	353,900	2,451,800
	<b>Subtotal Property Taxes - Current Year</b>	<u>\$86,210,900</u>	<u>\$14,543,400</u>	<u>\$100,754,300</u>
<b>Property Taxes - Non Current Year</b>				
401212	Real-Collection -preceding year	43,400	3,100	\$46,500
401222	Personal Collection - preceding year	22,200	33,500	55,700
401224	Personal Collection-C&M - preceding year	22,300	10,300	32,600
401310	Real Property-C&M -preceding year	37,900	8,500	46,400
401320	Personalty-Trustee-prior	22,800	5,000	27,800
401324	Personal-C & M Tax Lit Pri	16,400	6,600	23,000
401510	Interest/Penalty - Trustee	78,900	0	78,900
401520	Interest/Penalty - Collections	53,700	0	53,700
Nashville Ger	Interest/Penalty - C & M	21,700	0	21,700
401542	Interest Prop Tax Sold	136,600	0	136,600
401610	In-Lieu - current	17,127,900	0	17,127,900
401960	Premium Prop Tax Sold	189,000	0	189,000
	<b>Subtotal Property Taxes - Non Current Year</b>	<u>\$17,772,800</u>	<u>\$67,000</u>	<u>\$17,839,800</u>
	<b>TOTAL PROPERTY TAXES</b>	<u>\$103,983,700</u>	<u>\$14,610,400</u>	<u>\$118,594,100</u>
<b>OTHER TAXES, LICENSES, AND PERMITS:</b>				
403204	Alcoholic Beverage Gross Receipts Tax	8,987,500	0	\$8,987,500
403206	Business Tax	1,090,000	0	1,090,000
	<b>TOTAL OTHER TAXES, LICENSES, AND PERMITS</b>	<u>\$10,077,500</u>	<u>\$0</u>	<u>\$10,077,500</u>
<b>REVENUE FROM OTHER GOVERNMENT AGENCIES:</b>				
<b>Other Agencies - State Direct</b>				
406405	Gas & Fuel - City	1,720,000	0	\$1,720,000
406415	TN Cost Reimbursement	364,800	0	364,800
	<b>TOTAL REVENUE FROM OTHER GOVERNMENTS AGENCIES</b>	<u>\$2,084,800</u>	<u>\$0</u>	<u>\$2,084,800</u>

Section II: Urban Services District

Fiscal Year

Schedule A: Estimated Revenues & Appropriated Fund Balances Supporting Appropriations

2017

Account Number	Revenue Source Or Description	18301 General Fund	28315 Debt Service Fund	Total
<b>CHARGES FOR CURRENT SERVICES:</b>				
<b>Charges for Current Services - Goods</b>				
407747	Fire Protection	60,000	0	60,000
407756	Back Door Garbage Collection	59,000	0	59,000
407796	Fire Watch Fees	50,000	0	50,000
<b>TOTAL CHARGES FOR CURRENT SERVICES</b>		<u>\$169,000</u>	<u>\$0</u>	<u>\$169,000</u>
<b>COMPENSATION FROM PROPERTY:</b>				
408703	Subrogation Recoveries	\$100,000	\$0	\$100,000
<b>TOTAL COMPENSATION FROM PROPERTY</b>		<u>\$100,000</u>	<u>\$0</u>	<u>\$100,000</u>
<b>OPERATING TRANSFERS IN</b>				
431001	Transfer Operational from USD Operating	\$0	2,761,100	\$2,761,100
431500	Transfer from Public Works Solid Waste for Debt Service	0	583,400	583,400
431510	Transfer Debt Service - DES Self Funding	0	1,291,200	1,291,200
<b>TOTAL OPERATING TRANSFERS IN</b>		<u>\$0</u>	<u>\$4,635,700</u>	<u>\$4,635,700</u>
<b>GRAND TOTAL REVENUE TO URBAN SERVICES DISTRICT</b>		\$116,415,000	\$19,246,100	\$135,661,100
<b>APPROPRIATIONS OF FUND BALANCES:</b>				
335000	Undesignated Fund Balance	\$7,574,800	\$0	\$7,574,800
<b>TOTAL REVENUE TO SUPPORT APPROPRIATIONS</b>		<u>\$123,989,800</u>	<u>\$19,246,100</u>	<u>\$143,235,900</u>

Section II:  
Schedule B:

Urban Services District  
General Fund Appropriations

Fiscal Year  
2017

Dept Number	Description	Department or Function Total
<b>GENERAL GOVERNMENT:</b>		
01	Administrative	
	Internal Support:	
01191301	Insurance and Reserve	\$ 114,500
01191308	Judgements and Losses	7,800
01191315	Pay Plan Improvements*	<u>3,079,800</u>
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
	Subtotal Internal Support	\$ 3,202,100
	Employee Benefits:	
01191102	Police/Fire Retirement Match	8,873,000
01191103	Civil Service Retirement Match	5,424,700
01191106	Teacher Pensions Match	4,592,400
01191109	Health Insurance Match	1,500,200
01191112	Pensioners IOD	425,400
01191113	Employee IOD	969,500
01191115	Life Insurance Match	60,900
01191140	Benefits Adjustments*	<u>1,227,200</u>
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
	Subtotal Employee Benefits	\$ 23,073,300
	Contingency:	
01191224	Contingency Subrogation*	100,000
	* Account 01191224 is subject to transfer to various departments, agencies, etc. upon approval of the of the Department of Law and submittal of budget detail to the Department of Finance.	
<b>Nashville General Hospital (N</b>	01191309 Contingency Account	<u>50,000</u>
	Subtotal Contingency	<u>\$ 150,000</u>
<b>TOTAL GENERAL GOVERNMENT</b>		<u><u>\$ 26,425,400</u></u>
<b>LAW ENFORCEMENT AND CARE OF PRISONERS:</b>		
31	Extra Police Protection	481,000
<b>TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION</b>		<u><u>\$481,000</u></u>
<b>FIRE PREVENTION AND CONTROL:</b>		
32	Fire	<u>67,769,000</u>
<b>TOTAL FIRE PREVENTION AND CONTROL FUNCTION</b>		<u><u>\$67,769,000</u></u>
<b>REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:</b>		

Section II:  
Schedule B:

Urban Services District  
General Fund Appropriations

Fiscal Year  
2017

<u>Dept Number</u>	<u>Description</u>	<u>Department or Function Total</u>
01	Economic Development 01191998 Tax Increment Payment - MDHA	<u>1,874,300</u>
<b>TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION</b>		<u>\$1,874,300</u>
<b>RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT:</b>		
01	Community Support: 01191326 Property Tax Relief	<u>300,000</u>
<b>TOTAL RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT</b>		<u>\$300,000</u>
<b>INFRASTRUCTURE AND TRANSPORTATION</b>		
42	Public Works USD General Fund Functions	<u>11,931,900</u>
42	Public Works USD Waste Management Transfers	<u>12,447,100</u>
<b>TOTAL INFRASTRUCTURE AND TRANSPORTATION</b>		<u>\$24,379,000</u>
<b>OPERATING TRANSFERS</b>		
18301	Operating Transfer to USD Debt Service Fund	<u>2,761,100</u>
<b>TOTAL OPERATING TRANSFERS</b>		<u>\$2,761,100</u>
<b>TOTAL GENERAL FUND OF THE URBAN SERVICES DISTRICT</b>		<u>\$123,989,800</u>

**Section II: Urban Services District**  
**Schedule C: Debt Services Funds Appropriations**

**Fiscal Year**  
**2017**

<b>Appropriation by Fund:</b>		<b>Appropriation</b>
28315	USD Debt Service (BU- 90191000)	19,246,100
<b>TOTAL DEBT SERVICE FUNDS - USD</b>		<b>19,246,100</b>

<b>Debt Service Requirements by Fund</b>		<b>PRINCIPAL</b>	<b>INTEREST</b>	<b>OTHER</b>	<b>TOTAL</b>
28315	USD Debt Service (BU- 90191000)				
	Outstanding G.O. USD Bonds	\$ 11,567,000	\$ 11,182,400	\$ 0	\$ 22,749,400
	Tax Increment Payment - MDHA	0	0	374,000	374,000
	Redemption, Cremation and Management Fees	0	0	213,600	213,600
	Treasury Internal Service Fees	0	0	26,000	26,000
	Debt Service Paid Directly by DES	0	0	(4,208,400)	(4,208,400)
	Commerical Paper (Bonds Anticipation Loans)	0	91,500	0	91,500
<b>TOTAL U.S.D. DEBT SERVICE FUND ( 28315 / 90191000)</b>		<b>\$ 11,567,000</b>	<b>\$ 11,273,900</b>	<b>\$ (3,594,800)</b>	<b>\$ 19,246,100</b>

**Section II: Special, Working Capital, and Enterprise Fund**  
**Schedule D: Revenues and Expenditures**

**Fiscal Year**  
**2017**

Be it herein enacted that the fund balances as of June 30, 2016, and the total amounts of the annual receipts of the following Special, Working Capital, and Enterprise Funds, as herein listed be and the same are hereby anticipated in the amounts and for the purposes herein specified as follows:

<b>Number</b>	<b>Description</b>	<b>Revenues and Fund Balances</b>	<b>Expenditures</b>
<b>WATER AND SEWER FUNDS:</b>			
67311	Water and Sewer Revenue Fund	212,979,000	\$212,979,000
67331	Water and Sewer Operating	119,176,900	119,176,900
27312	Water and Sewer Debt Service	62,487,400	62,487,400
47335	Water and Sewer Extension and Replacement	51,400,700	51,400,700
67431	W&S SW Stormwater Operating	18,443,200	18,443,200

Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer budget appropriations between these funds during the fiscal year.

SECTION III

BE IT FURTHER ENACTED: That this ordinance shall take effect from and after its passage, the welfare of the Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED AND RECOMMENDED BY:

INTRODUCED BY:

\_\_\_\_\_  
Mayor

\_\_\_\_\_

\_\_\_\_\_  
Director of Finance

\_\_\_\_\_

\_\_\_\_\_  
Budget Officer

\_\_\_\_\_

\_\_\_\_\_

APPROVED AS TO FORM AND LEGALITY:

\_\_\_\_\_  
Metropolitan Attorney

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

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\_\_\_\_\_

Members of the Metropolitan Council

ORDINANCE NO. BL2016-\_\_\_\_\_

An ordinance establishing the tax levy in the general services district for the fiscal year 2016-2017, and declaring the amount required for the annual operating budget of the urban services district, pursuant to section 6.07 of the Metropolitan Charter.

BE IT ENACTED BY THE COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

Section 1. That the tax levy for the General Services District of the Metropolitan Government of Nashville and Davidson County for the fiscal year 2016-2017 on each \$100.00 assessed value of all property, real, tangible personal, intangible personal and mixed, with the General Services District, shall be \$ 3.924 prorated and distributed as follows:

1. General Fund	\$ 1.905	per \$100.00
2. School Fund	\$ 1.416	per \$100.00
3. Debt Service Fund	\$ .423	per \$100.00
4. School Debt Service Fund	<u>\$ .180</u>	per \$100.00
Total Levy General Services District	\$ 3.924	per \$100.00

Section 2. That \$0.08 per \$100.00 of the revenue of the General Services District General Fund generated from this tax levy collected from the area of the Urban Services District will be deposited to the credit of the General Fund of the Urban Services District.

Section 3. Pursuant to Section 6.07 of the Charter, BE IT HEREBY DETERMINED AND DECLARED that the annual operating budget of the Urban Services District for the fiscal year 2016-2017 requires \$100,754,300 by a property tax levy therein, and the Urban Council is hereby directed to levy a tax upon all property, real, tangible personal, intangible personal and mixed, within the Urban Services District of \$0.592 per \$100.00 of assessed valuation, prorated and distributed as follows:

1. General Fund	\$0.495	Per \$100.00
2. Debt Service Fund	<u>\$0.097</u>	Per \$100.00
Total Levy Urban Services District	\$0.592	Per \$100.00

Section 4. This ordinance shall take effect from and after its passage, the welfare of the Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED FOR PROPER BUDGET  
PROCEDURES:

INTRODUCED BY:

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Stan Romine  
Budget Officer

APPROVED AS TO AVAILABILITY OF  
FUNDS:

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Member(s) of Council

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Talia Lomax-O'dneal  
Director of Finance

APPROVED AS TO FORM AND  
LEGALITY:

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Jon Cooper  
Director of Law

RESOLUTION NO. RS2016-\_\_\_\_\_

A resolution levying a property tax and establishing the tax rate for such tax levy in the Urban Services District of The Metropolitan Government of Nashville and Davidson County for the Fiscal Year 2016-2017.

BE IT RESOLVED BY THE URBAN COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

Section 1. That there is hereby levied a tax upon all property, real, tangible personal, intangible personal and mixed, within the Urban Services District of the Metropolitan Government of Nashville and Davidson County for the fiscal year 2016-2017 of \$0.592 on each \$100.00 assessed value of all property, real, tangible personal, intangible personal and mixed, within the Urban Services District, prorated and distributed as follows:

1. General Fund	\$ 0.495	per \$100.00
2. Debt Service Fund	\$ <u>0.097</u>	per \$100.00
Total Levy Urban Services District	\$ 0.592	per \$100.00

Section 2. That the amount of revenue generated in accordance with Section 2 of Bill No. BL2016-\_\_\_ of the Metropolitan County Council will be deposited to the credit of the General Fund of the Urban Services District.

Section 3. This Resolution shall take effect from and after its adoption, the welfare of The Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED AND RECOMMENDED BY:

INTRODUCED BY:

\_\_\_\_\_  
Talia Lomax-O'dneal  
Director of Finance

\_\_\_\_\_  
\_\_\_\_\_

\_\_\_\_\_  
Stan Romine  
Budget Officer

\_\_\_\_\_  
Member(s) of Council

APPROVED AS TO FORM AND LEGALITY:

\_\_\_\_\_  
Jon Cooper  
Director of Law

# Performance Measure Review

In 2002, the Metro Nashville Government deployed a government-wide strategic planning and performance measurement initiative through the Office of Management and Budget in the Department of Finance. The planning and performance initiative continues today and provides the necessary tools and data to manage effectively and improve performance.

Department strategic business plans and performance data are assessed, tracked, and reported to citizens, employees, and Metro's leadership to support more informed decisions at all levels of an organization.

In order to ensure that the reported performance data is accurate, the Office of Financial Accountability (OFA), part of the Department of Finance, conducts annual performance measure reviews of a selected sample of each department's performance measures. Specifically, the OFA samples and tests a minimum of the program measures associated with at least ten percent of departmental budgets. The Hospital Authority and Metropolitan Nashville Public Schools have separate strategic planning processes and are not included. After the review is complete, departments are briefed on the outcomes through an exit interview process that provides departments an opportunity to respond to and discuss the findings. Reports on the validity of the departments' reported results are shown below. For the purpose of these reviews, the term verified means that the OFA has conducted tests to affirm, or assure positively, the accuracy and correctness of the reported performance measure result.

The performance data reported in this document serve to inform the budget process by linking the performance of each department to the department's annual program budget. In essence, it demonstrates, at least in part, how well the department performed within the budget approved by the Metro Council. The results of the performance measure review are an important part of the budget process that assures decisions-makers and citizens that the data upon which budgetary decisions are made is accurate.

For questions regarding the reported data, please contact the department directly. Department contact information can be found at [www.nashville.gov](http://www.nashville.gov). Additionally, more information regarding performance measurement activity within the Metropolitan Government can be found at the Citizens' Guide to Metro's Performance located at [www.nashville.gov/performance](http://www.nashville.gov/performance).

Department	Program	FY15 Reported Result	Reviewed Result	Verified	FY15 Budget
Agricultural Extension	<u>4-H and Youth Development Program</u> <i>Percentage of participants who improve their communications and career decision making skills</i>	86%	86%	Yes	\$58,900
Arts Commission	<u>Metro Arts Grants Program</u> <i>Number of grants made - total</i>	67	67	Yes	\$2,131,200
Assessor of Property	<u>Assessment</u> <i>The number of residential and commercial real property parcels and personal property accounts assessed pursuant to applicable laws, rules, and regulations.</i>	265,427	265,427	Yes	\$6,469,500
Beer Board	<u>Permit Application Program</u> <i>Total number of permits or licenses issued for off-premises consumption</i>	89	89	Yes	\$178,100
Board of Fair Commissioners	<u>Corporate Sales Program</u> <i>Increase in booth revenue at the Flea Market</i>	\$160,150	\$159,873	<b>No</b>	\$3,356,600
Circuit Court Clerk	<u>Traffic Violations Bureau</u> <i>Number of moving tickets issued</i>	69,307	69,307	Yes	\$3,064,800
Clerk & Master	<u>Administration</u> <i>Amount of delinquent real property taxes collected</i>	\$5,891,669	\$5,891,669	Yes	\$1,458,600

# Performance Measure Review

Department	Program	FY15 Reported Result	Reviewed Result	Verified	FY15 Budget
Codes Administration	<u>Administrative Program</u> <i>Disciplinary or grievance hearings per one hundred employees</i>	5	5	Yes	\$708,800
Community Education Commission	<u>Community Education and Development</u> <i>Percentage of participants who respond that they will recommend Community Education classes to someone else</i>	93%	No Support	<b>No</b>	\$495,900
County Clerk	<u>Administration</u> <i>Total number of vehicle registrations issued, as well as the issuance of other licenses, permits, and commissions required by state and local law</i>	662,299	662,299	Yes	\$4,109,800
Criminal Court Clerk	<u>Computerization Program</u> <i>Earmarked funds for computerization (TCA 8-21-401j)</i>	\$75,405	\$75,405	Yes	\$150,000
Criminal Justice Planning	<u>Reporting Program</u> <i>Percentage of Annual Population Correctional Projection Report projections within 4% of actuals</i>	100%	100%	Yes	\$453,000
Department of Law	<u>Litigation and Administrative Hearings Program</u> <i>Percentage of dispute resolutions considered high quality as reported by Metropolitan Government clients</i>	100%	100%	Yes	\$2,772,700
District Attorney's Office	<u>Administration – Criminal Division Program</u> <i>Number of criminal cases reaching disposition during the given period</i>	7,918	7,918	Yes	\$5,830,300
District Energy System	<u>Chilled Water Generation and Distribution Program</u> <i>Percentage of customers reporting overall satisfaction with chilled water</i>	100%	100%	Yes	\$22,175,100
Emergency Communication Center	<u>Operations Public Life Safety Program</u> <i>Percentage of individuals in crisis who obtain emergency assistance within 90 seconds</i>	96%	99%	<b>No</b>	\$5,381,300
Election Commission	<u>Register to Vote</u> <i>Percentage of customers who are registered to vote as Active</i>	80.10%	80.10%	Yes	\$3,840,600
<b>Farmers' Market</b>	<b><u>DID NOT REPORT</u></b>	<b>NR</b>	<b>NA</b>	<b>NA</b>	<b>NA</b>
Finance	<u>Financial Accounting and Reporting Program</u> <i>Percentage of accounting entries posted on time</i>	90%	90%	Yes	\$1,296,000
Fire	<u>Fire Prevention Program</u> <i>Percentage of time personnel arrives at emergencies within 5.00 minutes or less from initial dispatch</i>	65%	65%	Yes	\$72,699,900

# Performance Measure Review

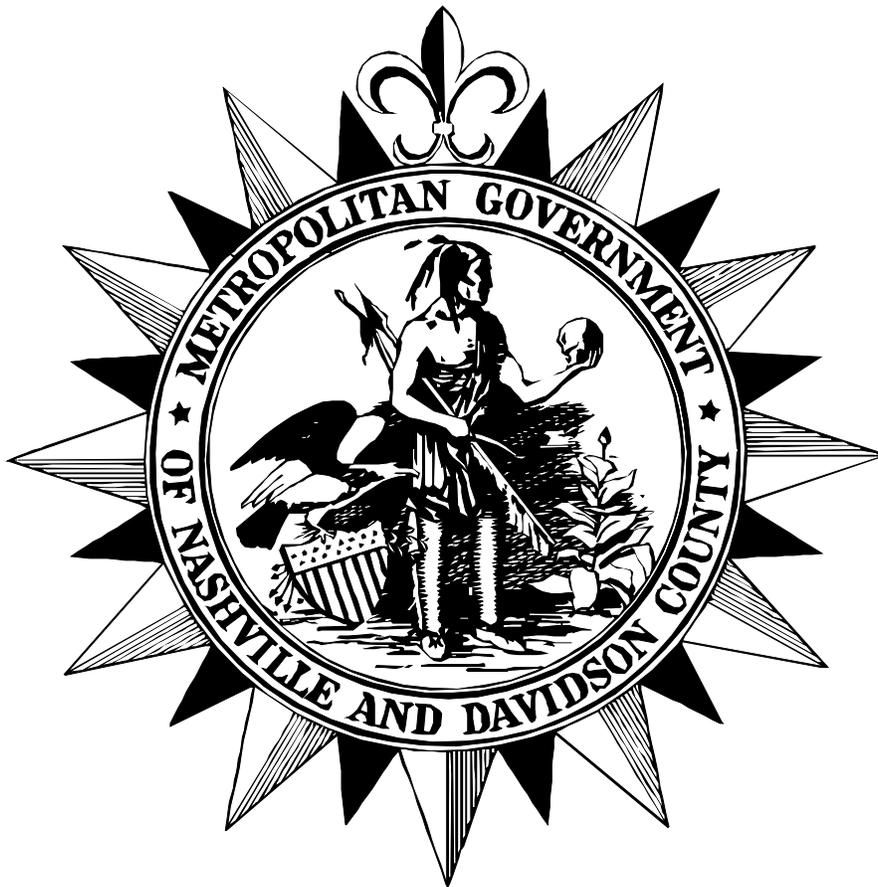
Department	Program	FY15 Reported Result	Reviewed Result	Verified	FY15 Budget
General Services	<u>Fleet Asset Management Program</u> Percentage of vehicles meeting utilization standards established by OFM	80.86%	80.86%	Yes	\$1,188,500
General Services	<u>ADA Compliance Program</u> Percentage of projects closed within the reporting period that are compliant with the ADA	92.30%	92.30%	Yes	\$322,400
General Services	<u>Vehicle and Equipment Repair Program</u> Percentage change in vehicle/equipment availability	-.53%	-.53%	Yes	\$9,865,900
General Sessions Court	<u>General Probation Program</u> Number of violations/warrants that occur as a result of non-compliance	1,279	2,168	<b>No</b>	\$2,399,900
Health	<u>Ryan White Program</u> Percentage of Ryan White Part A clients will have two or more clinic visits within 12 months	80.10%	80.10%	Yes	\$4,440,200
Historical Commission	<u>Governmental and Public Partnership Program</u> Number of Section 106 determinations submitted	155	155	Yes	\$287,600
Human Relations Commission	<u>Multicultural Education Program</u> MHRC expands multicultural education and outreach through increased collaboration with state, federal, and local community-based agencies and organizations (including higher education)	35	35	Yes	\$202,200
Human Resources	<u>Benefits Program</u> Percentage of benefit data entries that are made correctly	99.81%	99.81%	Yes	\$1,253,300
Internal Audit	<u>Audit Assurance Services Program</u> Percentage of audit recommendations accepted	79%	79%	Yes	\$860,900
<b>Information Technology Services</b>	<b><u>DID NOT REPORT</u></b>	<b>NR</b>	<b>NA</b>	<b>NA</b>	<b>NA</b>
Justice Integration Services	<u>Customer Support Program</u> Percentage of helpdesk (desktop) tickets resolved within the designated timeframe	84.52%	84.52%	Yes	\$472,200
Juvenile Court	<u>Parentage and Child Support Program</u> Percentage of cases where paternity is established and/or child support ordered	73%	73%	Yes	\$2,004,400
Juvenile Court Clerk	<u>Administration Program</u> Number of petitions and motions filed	19,254	19,254	Yes	\$1,554,300

# Performance Measure Review

Department	Program	FY15 Reported Result	Reviewed Result	Verified	FY15 Budget
<b>Mayor's Office</b>	<b><u>DID NOT REPORT</u></b>	<b>NR</b>	<b>NA</b>	<b>NA</b>	<b>NA</b>
Metro Parks and Recreation	<u>Parks and Facilities Maintenance Program</u> <i>Percentage of work orders completed within 90 days</i>	79%	79%	Yes	\$11,488,432
Metropolitan Action Commission	<u>Nutrition Services Program</u> <i>Percentage of children who can identify healthy food</i>	69%	62%	<b>No</b>	\$2,027,400
Metropolitan Action Commission	<u>Child Health and Wellness Program</u> <i>Percentage of children who received follow-up health services within 30 days of health screenings</i>	100%	100%	Yes	\$978,800
Metropolitan Clerk	<u>Records Management Program</u> <i>Number of records request received</i>	6,985	6,963	<b>No</b>	\$179,300
Metropolitan Council	<u>Administration Program</u> <i>Proposed legislation researched and drafted</i>	751	751	Yes	\$1,733,900
Metropolitan Social Services	<u>Family Support Services Program</u> <i>Percentage of customer goals achieved</i>	85%	85%	Yes	\$1,153,300
Metropolitan Transit Authority	<u>Employment Services</u> <i>Percentage of qualified workforce retained to meet business objectives</i>	100%	94.5%	<b>No</b>	\$18,888,100
<b>Municipal Auditorium</b>	<b><u>DID NOT REPORT</u></b>	<b>NR</b>	<b>NA</b>	<b>NA</b>	<b>NA</b>
Nashville Career Advancement Center	<u>Job Seeker</u> <i>Percentage of Middle Tennessee job seekers receiving skill enhancement products who acquire a job and stay in the workforce for at least six months</i>	89.3%	89.3%	Yes	\$8,381,300
<b>Office of Emergency Management</b>	<b><u>DID NOT REPORT</u></b>	<b>NR</b>	<b>NA</b>	<b>NA</b>	<b>NA</b>
Planning Commission	<u>Regional Transportation Planning Program</u> <i>Increase in the comprehensive mobility index</i>	-.88	-.88	Yes	\$4,297,800
Police	<u>Central Precinct Program</u> <i>Percentage change in the occurrence of violent crimes</i>	14.70%	14.70%	Yes	\$9,766,600

# Performance Measure Review

Department	Program	FY15 Reported Result	Reviewed Result	Verified	FY15 Budget
Police	<u>Mid-Town Precinct Program</u> <i>Percentage change in the occurrence of property crimes</i>	-30.30%	-30.30%	Yes	\$6,756,500
Public Defender	<u>Juvenile Court Team</u> <i>Average number of cases handled by each attorney on the Juvenile Court Team in a year is at or below the recognized State standard (273 cases/year/attorney)</i>	226	226	Yes	\$829,100
Public Library	<u>Goodlettsville Library Program</u> <i>Patron visits at the Goodlettsville Branch</i>	98,206	98,206	Yes	\$380,000
Public Library	<u>Madison Library Program</u> <i>Patron visits at the Madison Branch</i>	259,563	259,563	Yes	\$608,600
Public Library	<u>Limitless Libraries Program</u> <i>Patron usage of Limitless Libraries</i>	5.29 per capita	5.29 per capita	Yes	\$1,859,800
Public Works	<u>Roadway Maintenance Program</u> <i>Percentage of customer inquiries appropriately resolved within 30 days</i>	95.81%	95.81%	Yes	\$23,840,600
Register Of Deeds	<u>Administration Program</u> <i>Number of documents recorded</i>	124,868	124,868	Yes	\$290,400
Sheriff's Office	<u>Booking and Releasing Program</u> <i>Percentage of inmates who are booked and released accurately</i>	100%	100%	Yes	\$5,967,900
Soil & Water Conservation	<u>Watershed Conservation Program</u> <i>Percentage change in best-management-practices implemented</i>	10%	No Support	<b>No</b>	\$80,800
<b>Sports Authority</b>	<b><u>DID NOT REPORT</u></b>	<b>NR</b>	<b>NA</b>	<b>NA</b>	<b>NA</b>
State Trial Court	<u>Trial Court Administrative Services Program</u> <i>Number of Chancery Court cases filed</i>	1,689	1,689	Yes	\$8,139,900
Trustee	<u>Administration</u> <i>Amount of real property, utility and personalty tax receivable</i>	\$868,109,813	\$868,109,813	Yes	\$2,317,500
Water and Sewer	<u>Customer Service Program</u> <i>Operations &amp; Maintenance Costs for Water – per Water Customer account</i>	\$139.84	\$22.95	<b>No</b>	\$9,126,200
Water and Sewer	<u>Water Operations Program</u> <i>Operations &amp; Maintenance Costs per million gallons of water treated</i>	\$714.93	\$714.93	Yes	\$24,546,600



# Internal Service Fees

## Internal Service Funds

Internal service funds are used by Metro Government to identify and account for costs incurred by one department in order to provide goods and services to other departments and agencies. In FY17, the Internal Service Funds that recover their budget through billings to departments are Information Technology Services, Fleet Management, Radio Shop, and Surplus Property. The services provided by these funds will be funded by the General Fund. Below is a brief description of the services provided by each fund:

- Information Technology Service (ITS) – Infrastructure and support functions related to applications, voice and data connectivity and security, mail and access management, file storage, servers, technical help desk, data center operations, some radio communication services and personal computing devices.
- Fleet Management (Fleet) – Fleet management, fuel services, and maintenance.
- Surplus Property – Handling and disposition of surplus property

In each department’s budget pages, you will find a highlight for their total budget change in Internal Service Fees. Below are two schedules that show the details of the FY17 recommended billings and the FY17-FY16 budget change broken down by Internal Service Fund.

<b>Summary Schedule FY2017</b>					
<b>Recommended Internal Service Billings</b>					
	<b>ITS FY17 Rec Billings</b>	<b>Fleet FY17 Rec Billings</b>	<b>Radio FY17 Rec Billings</b>	<b>Surplus Property FY17 Rec Billings</b>	<b>Total FY17 Rec Billings</b>
<b>10101 GSD General</b>					
002 Metropolitan Council	49,900	0	0	500	50,400
003 Metropolitan Clerk	59,000	1,600	0	200	60,800
004 Mayor's Office	68,800	0	0	1,800	70,600
005 Election Commission	189,500	3,100	0	1,500	194,100
006 Law	90,600	2,900	0	1,500	95,000
007 Planning Commission	324,100	1,800	0	2,800	328,700
008 Human Resources	250,900	1,900	0	1,300	254,100
009 Register of Deeds	99,300	0	0	100	99,400
010 General Services	425,200	77,000	9,800	6,300	518,300
011 Historical Commission	37,400	0	0	200	37,600
014 Information Technology Service	0	0	0	0	0
015 Finance	271,400	0	0	2,200	273,600
016 Assessor of Property	324,800	49,600	0	1,900	376,300
017 Trustee	559,600	2,100	0	700	562,400
018 County Clerk	128,900	12,300	0	1,200	142,400
019 District Attorney	137,900	17,300	5,200	2,200	162,600
021 Public Defender	72,500	4,100	0	2,000	78,600
022 Juvenile Court Clerk	32,500	1,800	0	500	34,800
023 Circuit Court Clerk	42,300	4,600	0	900	47,800
024 Criminal Court Clerk	77,600	2,100	0	1,600	81,300
025 Clerk and Master - Chancery	27,200	0	0	400	27,600
026 Juvenile Court	122,300	18,500	10,200	3,600	154,600
027 General Sessions Court	195,000	4,800	3,100	3,000	205,900
028 State Trial Courts	183,900	55,600	3,500	3,200	246,200
029 Justice Integration Services	155,200	0	0	700	155,900
030 Sheriff	653,200	896,700	133,200	23,000	1,706,100
031 Police	2,809,300	6,163,000	774,200	51,800	9,798,300
032 Fire	721,300	1,695,600	72,100	31,900	2,520,900
033 Codes Administration	552,900	140,000	0	2,500	695,400
034 Beer Board	23,500	5,300	1,500	100	30,400
035 Agricultural Extension	22,700	0	0	100	22,800
036 Soil and Water Conservation	9,500	0	0	0	9,500
037 Social Services	127,100	16,700	0	2,200	146,000
038 Health	994,900	109,600	13,500	12,000	1,130,000
039 Public Library	1,629,300	82,400	1,300	7,800	1,720,800
040 Parks	527,800	1,352,900	15,800	10,800	1,907,300
041 Arts Commission	31,200	0	0	800	32,000
042 Public Works	450,200	2,304,100	69,400	7,500	2,831,200
044 Human Relations Commission	25,200	0	0	100	25,300
047 Criminal Justice Planning	12,200	0	0	100	12,300
048 Internal Audit	48,800	0	0	400	49,200
049 Office of Emergency Management	88,300	102,100	45,000	300	235,700
051 Office of Family Safety	20,200	0	0	0	20,200
070 Community Education Commission	27,500	0	0	100	27,600
091 ECC Emergency Comm Center	221,000	0	23,800	3,800	248,600
<b>10101 GSD General</b>	<b>12,921,900</b>	<b>13,129,500</b>	<b>1,181,600</b>	<b>195,600</b>	<b>27,428,600</b>

# Internal Service Fees

<b>Summary Schedule FY2017</b>					
<b>Recommended Internal Service Billings</b>					
	<b>ITS FY17 Rec Billings</b>	<b>Fleet FY17 Rec Billings</b>	<b>Radio FY17 Rec Billings</b>	<b>Surplus Property FY17 Rec Billings</b>	<b>Total FY17 Rec Billings</b>
<b>18301 USD General</b>					
032 Fire	0	2,769,600	288,300	0	3,057,900
042 Public Works	0	139,800	0	6,200	146,000
<b>18301 USD General</b>	<b>0</b>	<b>2,909,400</b>	<b>288,300</b>	<b>6,200</b>	<b>3,203,900</b>
<b>General Fund Subsidies</b>					
30501 Solid Waste Operations	32,600	2,236,200	0	9,300	2,278,100
60008 Sports Authority - CU	16,500	0	0	400	16,900
68201 DES Oper General Acct	11,600	0	0	0	11,600
<b>General Fund Subsidies</b>	<b>60,700</b>	<b>2,236,200</b>	<b>0</b>	<b>9,700</b>	<b>2,306,600</b>
<b>Total Other Special Rev/Grants Funds</b>					
30101 Metro Major Drug Program	28,300	0		0	28,300
31000 NCAC Expenditure Clearing	73,300	0	0	1,900	75,200
31500 MAC Admin & Leasehold	336,600	0	0	7,700	344,300
31502 MAC Headstart Grant	0	351,800	0	0	351,800
32226 JUV Juv Court Grant Fund	0	19,600	0	0	19,600
32228 STC St Trial Ct Grant Fund	0	2,900	0	0	2,900
35131 MNPS General Purpose	2,041,100	0	274,500	0	2,315,600
51137 Information Technology Service	0	38,300	0	5,900	44,200
51154 Office of Fleet Management	1,246,100	0	6,800	6,000	1,258,900
51180 Treasury Management	19,500	0	0	200	19,700
60152 Farmers Market	25,000	0	0	500	25,500
60156 State Fair	79,100	0	0	0	79,100
60161 Municipal Auditorium	22,700	0	0	400	23,100
60162 Convention Center	243,600	0	0	100	243,700
61190 Surplus Property Auction	31,200	7,300	0	0	38,500
67331 W&S Operating	1,665,500	2,120,900	15,700	23,500	3,825,600
67431 W&S SW Stormwater Operating	0	457,700	0	23,500	481,200
<b>Total Other Special Rev/Grants Funds</b>	<b>5,812,000</b>	<b>2,998,500</b>	<b>297,000</b>	<b>69,700</b>	<b>9,177,200</b>
<b>Direct Billings to Outside Accounts/Fund Balance</b>	<b>1,536,400</b>	<b>1,120,100</b>	<b>706,900</b>	<b>711,300</b>	<b>4,047,700</b>
<b>Grand Total</b>	<b>20,331,000</b>	<b>22,393,700</b>	<b>2,473,800</b>	<b>992,500</b>	<b>46,191,000</b>

# Internal Service Fees

<b>Summary Schedule FY2017</b>					
<b>Recommended Internal Service Budget Variances FY2017 – FY2016</b>					
	<b>ITS FY17- FY16 Budget Variance</b>	<b>Fleet FY17- FY16 Budget Variance</b>	<b>Radio FY17- FY16 Budget Variance</b>	<b>Surplus Property FY17- FY16 Budget Variance</b>	<b>Total FY17- FY16 Budget Variance</b>
<b>10101 GSD General</b>					
002 Metropolitan Council	3,800	0	0	200	4,000
003 Metropolitan Clerk	14,100	(200)	0	100	14,000
004 Mayor's Office	(44,700)	0	0	1,000	(43,700)
005 Election Commission	86,000	600	0	900	87,500
006 Law	9,400	200	0	600	10,200
007 Planning Commission	53,600	300	0	1,500	55,400
008 Human Resources	46,200	200	0	600	47,000
009 Register of Deeds	(12,000)	0	0	0	(12,000)
010 General Services	188,500	19,100	400	2,400	210,400
011 Historical Commission	6,000	0	0	100	6,100
014 Information Technology Service	(66,400)	0	0	(200)	(66,600)
015 Finance	30,700	0	0	1,000	31,700
016 Assessor of Property	65,100	4,500	0	800	70,400
017 Trustee	15,700	100	0	300	16,100
018 County Clerk	23,100	(600)	0	500	23,000
019 District Attorney	(9,000)	1,300	(1,400)	900	(8,200)
021 Public Defender	15,500	400	0	900	16,800
022 Juvenile Court Clerk	100	0	0	200	300
023 Circuit Court Clerk	(4,400)	300	0	400	(3,700)
024 Criminal Court Clerk	10,500	200	0	700	11,400
025 Clerk and Master - Chancery	8,100	0	0	200	8,300
026 Juvenile Court	20,700	2,700	(900)	1,400	23,900
027 General Sessions Court	61,200	300	(200)	1,300	62,600
028 State Trial Courts	29,100	(3,800)	(8,500)	1,300	18,100
029 Justice Integration Services	(17,100)	0	0	300	(16,800)
030 Sheriff	90,500	86,000	(39,500)	9,700	146,700
031 Police	7,400	197,600	(457,200)	22,100	(230,100)
032 Fire	138,100	150,400	(87,600)	13,100	214,000
033 Codes Administration	77,500	(28,300)	0	1,100	50,300
034 Beer Board	6,800	400	(300)	0	6,900
035 Agricultural Extension	3,700	0	0	100	3,800
036 Soil and Water Conservation	1,100	0	0	0	1,100
037 Social Services	34,400	8,900	0	1,200	44,500
038 Health	100,600	(10,800)	(1,500)	4,800	93,100
039 Public Library	385,400	600	(100)	3,600	389,500
040 Parks	41,600	20,900	(15,700)	4,800	51,600
041 Arts Commission	2,200	0	0	400	2,600
042 Public Works	109,400	127,300	(26,500)	3,100	213,300
044 Human Relations Commission	6,300	0	0	0	6,300
047 Criminal Justice Planning	1,900	0	0	0	1,900
048 Internal Audit	10,600	0	0	200	10,800
049 Office of Emergency Management	8,300	(13,100)	(5,600)	200	(10,200)
051 Office of Family Safety	20,200	0	0	0	20,200
070 Community Education Commission	27,500	0	0	0	27,500
091 ECC Emergency Comm Center	(300)	0	(13,600)	1,600	(12,300)
<b>10101 GSD General</b>	<b>1,607,000</b>	<b>565,500</b>	<b>(658,200)</b>	<b>83,400</b>	<b>1,597,700</b>
<b>18301 USD General</b>					
032 Fire	0	173,100	(68,000)	0	105,100
042 Public Works	0	9,400	0	3,100	12,500
<b>18301 USD General</b>	<b>0</b>	<b>182,500</b>	<b>(68,000)</b>	<b>3,100</b>	<b>117,600</b>
<b>General Fund Subsidies</b>					
30501 Solid Waste Operations	7,600	143,700	0	4,000	155,300
60008 Sports Authority - CU	2,300	0	0	200	2,500
68201 DES Oper General Acct	1,700	0	0	(3,600)	(1,900)
<b>General Fund Subsidies</b>	<b>11,600</b>	<b>143,700</b>	<b>0</b>	<b>600</b>	<b>155,900</b>
<b>Total Other Special Rev/Grants Funds</b>					
30101 Metro Major Drug Program	17,100	0	(9,400)	0	7,700
31000 NCAC Expenditure Clearing	10,400	0	0	800	11,200
31500 MAC Admin & Leasehold	79,500	0	0	3,100	82,600
31502 MAC Headstart Grant	0	73,200	0	0	73,200

# Internal Service Fees

<b>Summary Schedule FY2017</b>					
<b>Recommended Internal Service Budget Variances FY2017 – FY2016</b>					
	<b>ITS FY17- FY16 Budget Variance</b>	<b>Fleet FY17- FY16 Budget Variance</b>	<b>Radio FY17- FY16 Budget Variance</b>	<b>Surplus Property FY17- FY16 Budget Variance</b>	<b>Total FY17- FY16 Budget Variance</b>
32226 JUV Juv Court Grant Fund	0	(2,500)	0	0	(2,500)
32228 STC St Trial Ct Grant Fund	0	100	0	0	100
32237 Social Services Grant Fund	(13,900)	(7,500)	0	(300)	(21,700)
35131 MNPS General Purpose	505,700	0	(46,700)	0	459,000
51137 Information Technology Service	0	9,700	0	3,400	13,100
51153 Radio Shop	(30,100)	(13,200)	0	(600)	(43,900)
51154 Office of Fleet Management	384,500	0	(1,700)	2,800	385,600
51180 Treasury Management	4,800	0	0	100	4,900
60152 Farmers Market	3,700	0	0	200	3,900
60156 State Fair	28,300	0	0	0	28,300
60161 Municipal Auditorium	2,600	0	0	200	2,800
61190 Surplus Property Auction	(6,200)	0	0	0	(6,200)
67331 W&S Operating	472,100	(34,100)	(22,100)	10,100	426,000
67431 W&S SW Stormwater Operating	(132,600)	4,000	(1,000)	10,100	(119,500)
<b>Total Other Special Rev/Grants Funds</b>	<b>1,325,900</b>	<b>29,700</b>	<b>(80,900)</b>	<b>29,900</b>	<b>1,304,600</b>
<b>Direct Billings to Outside Accounts/Fund Balance</b>	<b>1,780,000</b>	<b>37,600</b>	<b>256,900</b>	<b>711,800</b>	<b>2,786,300</b>
<b>Grand Total</b>	<b>4,724,500</b>	<b>959,000</b>	<b>(550,200)</b>	<b>828,800</b>	<b>5,962,100</b>

# Internal Service Fees

## Internal Service Allocation Methods

To help explain how the remaining internal service charges are calculated the following schedules outline how the costs are allocated for each of the internal service funds. Included are the list of activities in each department; the basis on which the costs of each particular activity are allocated; the total number of allocation units; the total cost to departments; the resulting cost per unit, where applicable; and a brief narrative example of how the allocation works. All schedules are based on the Mayor's FY17 Recommended Budget.

Allocation Method by Activity (FY17 Recommended)					
General Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Fleet Services (Preventative Maintenance/Major Maintenance/Asset Management)	Number of Vehicles	3,548 (All vehicle types)	Submitted by General Services	Submitted by General Services	Charges determined by number and type of vehicles.
Fuel Services	Percent of Actual Usage Reported by Fuel Master & Wright Express system	100%	Submitted by General Services	Submitted by General Services	Charges determined by recent actual usage statistics for departments
Radio Shop*	Number of Radios * 12 Months	N/A	N/A	N/A	Department pays monthly rate per assigned radio, plus installs, repairs, and related cost.
Metro Surplus Property Auction	Customer Budget Size as Percentage of Total of Customer Department Budgets	N/A	\$281,200	Allocated	A department with 2% of Metro's budgeted expenditures will pay 2% of the costs allocated to departments.

\* The Radio Communications Division was split between the ITS department (78%) and OFM division (22%) of General Services. The General Services portion of \$735,600 was rolled into the light shop of OFM and is now spread in the same way as other fleet activities. See Fleet explanation above.

# Internal Service Fees

Allocation Method by Activity (F17 Recommended)					
Information Technology Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Standard Email (250MB)	Number of standard mailboxes	7,923	\$369,230	\$46.60	Department is charged \$3.88 per month per mailbox
Tier 1 Upgrade (500MB)	Additional cost above standard for upgrade to 500MB mailbox	2,260	\$57,431	\$25.41	Department is charged an additional \$2.12 per month for each Tier 1 mailbox
Tier 2 Upgrade (2GB)	Additional cost above standard for upgrade to 2GB mailbox	109	\$63,456	\$582.17	Department is charged an additional \$48.51 per month for each Tier 2 mailbox
Imaging Usage	Number of pages imaged	2,060,401	\$207,331	\$0.10	Department is charged \$.10 for each page imaged
Imaging Storage	Gigabytes of image storage required and access to imaged pages	7,135	\$483,773	\$67.80	Department is charged \$5.65 per month per GB of stored images
EBS HR and Payroll	Number of paychecks	507,127	\$987,729	\$1.95	Department is charged \$1.95 for each EBS paycheck
Kronos Time and Attendance	Number of Kronos transactions	28,874	\$210,722	\$7.30	Department is charged \$7.30 for each Kronos transaction
EBS General Accounting	Number of EBS financial transactions (GL, AP, invoices, etc.)	1,374,433	\$2,170,861	\$1.58	Department is charged \$1.58 for each EBS transaction
Procurement	Number of purchase orders processed using EBS and/or Procurement system	67,005	\$776,745	\$11.59	Department is charged \$11.59 for each procurement transaction
EBS and Procurement Storage	Number of stored paychecks, accounting transactions, and purchase orders	18,523,222	\$767,115	\$0.041	Department is charged \$0.041 annually for each stored transaction
Tax System	Allocated 100% to Trustee	N/A	\$430,652	N/A	Allocated 100% to Trustee
Land and Permitting System	Allocated to departments based on access, utilization, and transactions	% use	\$696,959	N/A	Allocated to depts based on % of use
Nashville.gov	Equally distributed across departments on the Nashville.gov platform	57	\$455,437	\$7,998.54	Departments on Nashville.gov are charged \$666.55 monthly
External Site - Full Support	Full support of sites external to Nashville.gov platform	3	\$47,589	\$15,863.00	Department is charged \$1,321.92 monthly per external site supported
"Web Traffic Tier 1 (0-10k Page Views)"	Number of web page views	N/A	\$0	\$0.00	Department not charged if less than 10,000 page views
"Web Traffic Tier 2 (10k - 100k Page Views)"	Number of web page views	722,586	\$19,000	\$0.026	Department is charged \$0.026 per page view
"Web Traffic Tier 3 (Above 100k Page Views)"	Number of web page views	15,610,792	\$149,566	\$0.010	Department is charged \$0.010 per page view
Application Maintenance & Support	Number of application support hours	5,735	\$416,996	\$72.70	Department is charged \$72.70 for each hour worked
Database Support	Number of database support hours	3,065	\$152,289	\$49.69	Department is charged \$49.69 for each hour worked

# Internal Service Fees

Allocation Method by Activity (F17 Recommended)					
Information Technology Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Desk Side Support	Number of personal computing devices supported	7,078	\$2,348,247	\$331.77	Department is charged \$27.65 per month per device supported
PC Asset Management	Number of personal computing devices managed (purchased/inventory records mgmt)	9,505	\$454,769	\$47.85	Department is charged \$3.99 per month per device managed
AS/400	Portion of shared AS/400 resources used	1	\$94,875	\$94,875.00	Department is charged \$7,906.25 per month per each allocated unit
Physical Server Housing	Facility housing allocated by units of rack space for physical servers	112	\$269,535	\$2,406.56	Department is charged \$200.55 per month per device housed
Virtual Server Housing	Facility housing allocated by units of rack space for virtual servers	9	\$11,964	\$1,300.43	Department is charged \$108.37 per month per device housed



# 02 Metropolitan Council-At a Glance

**Mission** To enact ordinances and resolutions that set the public policy for the Metropolitan Government.

**Budget Summary**

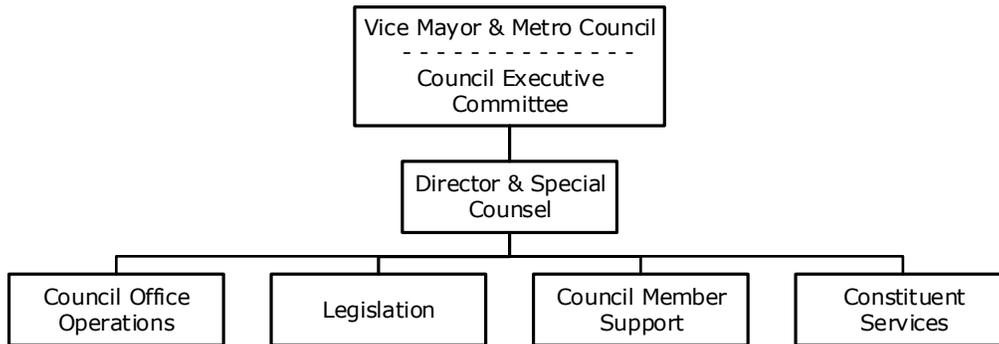
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 1,759,500	\$ 1,825,500	\$ 2,042,000
<b>Total Expenditures and Transfers</b>	<u>\$ 1,759,500</u>	<u>\$ 1,825,500</u>	<u>\$ 2,042,000</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Expenditures Per Capita</b>	\$ 2.67	\$ 2.73	\$ 3.01

**Positions** Total Budgeted Positions 49 49 54

**Contacts** Director of Council Office: Mike Jameson email: mike.jameson@nashville.gov  
 Finance Manager: Mike Curl email: mike.curl@nashville.gov  
 204 Metro Courthouse 37201 Phone: 615-862-6780

# 02 Metropolitan Council-At a Glance

## Organizational Structure



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## Programs

### Administration

Administration  
Non-allocated Financial Transactions

# 02 Metropolitan Council-At a Glance

## Budget Changes and Impact Highlights

<b>Recommendation</b>			<b>Impact</b>
<b>Constituent Service Assistants</b>			
Salary and Benefits	GSD	\$237,300 5.00 FTEs	Additional staff will enhance the Council Office's ability to connect with the citizens
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(24,800)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	4,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$216,500 5.00 FTEs	
<b>TOTAL</b>		\$216,500 5.00 FTEs	

\* See Internal Service Charges section for details

# 02 Metropolitan Council-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,651,700	1,661,552	1,667,200	1,879,700	212,500	12.75%
OTHER SERVICES:						
Utilities	0	0	400	400	0	0.00%
Professional & Purchased Services	100	0	100	100	0	0.00%
Travel, Tuition, and Dues	36,900	953	86,900	86,900	0	0.00%
Communications	13,000	10,612	12,400	12,400	0	0.00%
Repairs & Maintenance Services	2,500	459	2,500	2,500	0	0.00%
Internal Service Fees	45,900	45,900	46,400	50,400	4,000	8.62%
Other Expenses	9,400	8,560	9,600	9,600	0	0.00%
<b>TOTAL OTHER SERVICES</b>	<b>107,800</b>	<b>66,484</b>	<b>158,300</b>	<b>162,300</b>	<b>4,000</b>	<b>2.53%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>1,759,500</b>	<b>1,728,036</b>	<b>1,825,500</b>	<b>2,042,000</b>	<b>216,500</b>	<b>11.86%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>1,759,500</b>	<b>1,728,036</b>	<b>1,825,500</b>	<b>2,042,000</b>	<b>216,500</b>	<b>11.86%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$2.67</b>	<b>\$2.62</b>	<b>\$2.73</b>	<b>\$3.01</b>	<b>\$0.28</b>	<b>10.26%</b>

# 02 Metropolitan Council-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Admin Asst	SR0900	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 1	SR0600	0	0.00	0	0.00	5	5.00	5	5.00
Admin Svcs Officer 2	SR0800	3	3.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Council Member	CM	40	40.00	40	40.00	40	40.00	0	0.00
Director and Special Counsel	NS	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Special Counsel	NS	1	0.30	1	0.30	1	0.30	0	0.00
Vice Mayor	VM	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>49</b>	<b>48.30</b>	<b>49</b>	<b>48.30</b>	<b>54</b>	<b>53.30</b>	<b>5</b>	<b>5.00</b>
<b>Department Totals</b>		<b>49</b>	<b>48.30</b>	<b>49</b>	<b>48.30</b>	<b>54</b>	<b>53.30</b>	<b>5</b>	<b>5.00</b>

# 03 Metropolitan Clerk-At a Glance

**Mission** To serve as the recordkeeping office for Metropolitan Government for all documents relating to official actions of the Metro Government, including the recording and safekeeping of minutes and legislation of the Metropolitan Council that set the public policy for the Metropolitan Government and to provide professional document management services for Metropolitan Government Departments.

**Budget Summary**

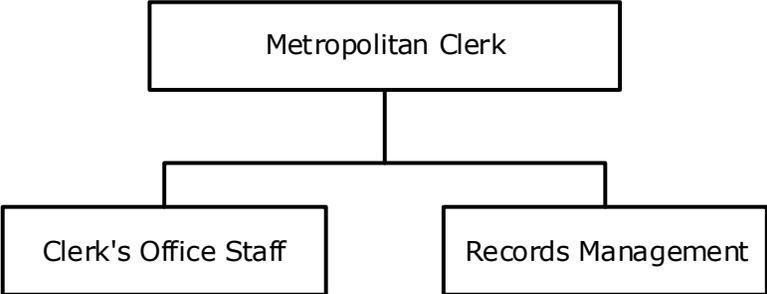
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 622,300	\$ 688,500	\$ 772,100
<b>Total Expenditures and Transfers</b>	<u>\$ 622,300</u>	<u>\$ 688,500</u>	<u>\$ 772,100</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 5,200	\$ 7,200	\$ 7,675
Other Governments and Agencies	0	0	0
Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Program Revenue</b>	\$ 5,200	\$ 7,200	\$ 7,675
Non-program Revenue	0	0	2,500
Transfers From Other Funds and Units	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Revenues</b>	<u>\$ 5,200</u>	<u>\$ 7,200</u>	<u>\$ 10,175</u>
<b>Expenditures Per Capita</b>	\$ 0.94	\$ 1.03	\$ 1.14

**Positions** Total Budgeted Positions 6 6 6

**Contacts** Metropolitan Clerk: Shannon Hall email: shannon.hall@nashville.gov  
 Administrative Services Officer: Austin Kyle email: austin.kyle@nashville.gov  
 205 Metro Courthouse 37201 Phone: 615-862-6770

# 03 Metropolitan Clerk-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Legislative

Legislative

### Records Management

Records Management

# 03 Metropolitan Clerk-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Consultant for Legislative Voting System</b>			
Contract services	GSD	\$50,000	Supports the Voting and Legislative Management System essential to the productivity of the Nashville-Davidson County Councilmembers
<b>Records Center Software</b>			
Annual license and maintenance	GSD	25,000	To achieve maximum efficiency in record storage
<b>Central Parking Fees</b>			
Operating expenses	GSD	1,600	Continue to provide parking validation for citizens to attend the Metropolitan Council's meetings
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(7,000)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	14,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$83,600	
<b>TOTAL</b>		\$83,600	

\* See Internal Service Charges section for details

# 03 Metropolitan Clerk-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	478,100	432,898	491,100	484,100	(7,000)	-1.43%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	24,900	21,277	24,900	74,900	50,000	200.80%
Travel, Tuition, and Dues	4,700	5,157	5,300	6,900	1,600	30.19%
Communications	34,700	30,339	27,700	27,700	0	0.00%
Repairs & Maintenance Services	21,300	24,526	52,500	52,500	0	0.00%
Internal Service Fees	41,600	41,600	46,800	60,800	14,000	29.91%
Other Expenses	17,000	14,917	40,200	65,200	25,000	62.19%
TOTAL OTHER SERVICES	144,200	137,816	197,400	288,000	90,600	45.90%
<b>TOTAL OPERATING EXPENSES</b>	<b>622,300</b>	<b>570,714</b>	<b>688,500</b>	<b>772,100</b>	<b>83,600</b>	<b>12.14%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>622,300</b>	<b>570,714</b>	<b>688,500</b>	<b>772,100</b>	<b>83,600</b>	<b>12.14%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	5,200	7,524	7,200	7,675	475	6.60%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>5,200</b>	<b>7,524</b>	<b>7,200</b>	<b>7,675</b>	<b>475</b>	<b>6.60%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	3,210	0	2,500	2,500	0.00%
Fines, Forfeits, & Penalties	0	60	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>3,270</b>	<b>0</b>	<b>2,500</b>	<b>2,500</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>5,200</b>	<b>10,794</b>	<b>7,200</b>	<b>10,175</b>	<b>2,975</b>	<b>41.32%</b>
<b>Expenditures Per Capita</b>	<b>\$0.94</b>	<b>\$0.87</b>	<b>\$1.03</b>	<b>\$1.14</b>	<b>\$0.11</b>	<b>10.68%</b>

# 03 Metropolitan Clerk-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>GSD General 10101</b>									
Admin Svcs Officer 2	SR0800	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Metropolitan Clerk	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	SR0700	2	2.00	1	1.00	1	1.00	0	0.00
Program Mgr 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>6</b>	<b>6.00</b>	<b>6</b>	<b>6.00</b>	<b>6</b>	<b>6.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>									
		<b>6</b>	<b>6.00</b>	<b>6</b>	<b>6.00</b>	<b>6</b>	<b>6.00</b>	<b>0</b>	<b>0.00</b>

# 04 Mayor's Office-At a Glance

**Mission** The mission of the Mayor's Office is to serve the citizens of Davidson County by directing the executive and administrative functions of the Metropolitan Government through enhanced collaboration while ensuring the local government operates in an efficient, transparent, and fiscally responsible manner.

**Budget Summary**

	<u>2014-15*</u>	<u>2015-16*</u>	<u>2016-17*</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 2,010,100	\$ 3,747,700	\$ 3,859,400
Special Purpose Funds	284,200	266,600	46,300
<b>Total Expenditures and Transfers</b>	<u>\$ 2,294,300</u>	<u>\$ 4,014,300</u>	<u>\$ 3,905,700</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	139,200	96,000	0
Other Program Revenue	145,000	170,600	46,300
<b>Total Program Revenue</b>	<u>\$ 284,200</u>	<u>\$ 266,600</u>	<u>\$ 46,300</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 284,200</u>	<u>\$ 266,600</u>	<u>\$ 46,300</u>
<b>Expenditures Per Capita</b>	<u>\$ 3.48</u>	<u>\$ 6.00</u>	<u>\$ 5.75</u>

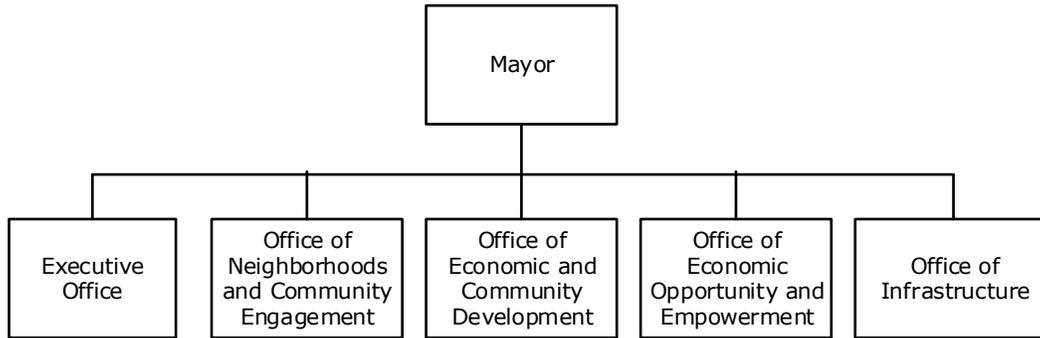
**Positions** Total Budgeted Positions 27 30 30

**Contacts** Department Head: Megan Barry, Mayor email: [megan.barry@nashville.gov](mailto:megan.barry@nashville.gov)  
 Chief Operating Officer: Richard Riebeling email: [richard.riebeling@nashville.gov](mailto:richard.riebeling@nashville.gov)  
 100 Metro Courthouse 37201 Phone: 615-862-6000

\*Special Purpose funds related to emergency management services are now presented in the Office of Emergency Management section.

# 04 Mayor's Office-At a Glance

## Organizational Structure



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## Programs

### Executive

Executive  
Non-allocated Financial Transactions

# 04 Mayor's Office-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Administrative Operations</b>			
Various expenses	GSD	\$198,300	Provides a level of operations satisfactory for carrying out Mayor Barry's vision for keeping Nashville moving forward including issues such as public education, affordable housing, community engagement and economic development
<b>Cities of Service Grant</b>			
Grant funding adjustment	SPF**	(27,000)	To adjust the Cities of Service grant funding due to its completion in FY16
<b>Financial Empowerment Grant</b>			
Grant funding adjustment	SPF	(97,300)	To adjust the Financial Empowerment grant funding based on FY16 projected actual
<b>Mayor's Office Grant</b>			
Justice Assistance Grant funding***	SPF	(96,000)	To adjust the JAG Family Justice Center grant funding due to its completion in FY16
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(42,900)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	(43,700)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$111,700	
<b>Special Purpose Funds Total</b>		\$(220,300)	
<b>TOTAL</b>		\$(108,600)	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

\*\*\*Following its establishment in FY15-16, the Office of Family Safety (OFS) assumed administrative responsibility of the Justice Assistance Grant previously being overseen by the Mayor's Office

# 04 Mayor's Office-Financial

<b>GSD General Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,839,800	1,626,210	3,380,900	3,338,000	(42,900)	-1.27%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	197,200	318,500	121,300	61.51%
Travel, Tuition, and Dues	5,700	23,545	5,700	40,200	34,500	605.26%
Communications	35,200	25,797	35,200	65,000	29,800	84.66%
Repairs & Maintenance Services	100	0	100	100	0	0.00%
Internal Service Fees	115,000	115,000	114,300	70,600	(43,700)	-38.23%
Other Expenses	14,300	16,388	14,300	27,000	12,700	88.81%
TOTAL OTHER SERVICES	170,300	180,730	366,800	521,400	154,600	42.15%
<b>TOTAL OPERATING EXPENSES</b>	<b>2,010,100</b>	<b>1,806,940</b>	<b>3,747,700</b>	<b>3,859,400</b>	<b>111,700</b>	<b>2.98%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>2,010,100</b>	<b>1,806,940</b>	<b>3,747,700</b>	<b>3,859,400</b>	<b>111,700</b>	<b>2.98%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$3.05</b>	<b>\$2.74</b>	<b>\$5.60</b>	<b>\$5.68</b>	<b>\$0.08</b>	<b>1.43%</b>

\*\*\*The budget changes highlights will not balance to the FY15-FY16 difference due to the adjustments for program realignments for the Mayor's Office. These were previously budgeted under the Administrative Department (shown in Section J).

# 04 Mayor's Office-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	183,000	178,724	197,600	13,200	(184,400)	-93.32%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	30,000	28,117	55,600	28,600	(27,000)	-48.56%
Travel, Tuition, and Dues	26,818	6,478	7,218	1,218	(6,000)	-83.13%
Communications	3,282	489	3,282	3,282	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	41,100	99,180	2,900	0	(2,900)	-100.00%
<b>TOTAL OTHER SERVICES</b>	<b>101,200</b>	<b>134,264</b>	<b>69,000</b>	<b>33,100</b>	<b>(35,900)</b>	<b>-52.03%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>284,200</b>	<b>312,988</b>	<b>266,600</b>	<b>46,300</b>	<b>(220,300)</b>	<b>-82.63%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>284,200</b>	<b>312,988</b>	<b>266,600</b>	<b>46,300</b>	<b>(220,300)</b>	<b>-82.63%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	139,200	116,036	96,000	0	(96,000)	-100.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	145,000	123,551	170,600	46,300	(124,300)	-72.86%
<b>TOTAL PROGRAM REVENUE</b>	<b>284,200</b>	<b>239,587</b>	<b>266,600</b>	<b>46,300</b>	<b>(220,300)</b>	<b>-82.63%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>284,200</b>	<b>239,587</b>	<b>266,600</b>	<b>46,300</b>	<b>(220,300)</b>	<b>-82.63%</b>
<b>Expenditures Per Capita</b>	<b>\$0.43</b>	<b>\$0.47</b>	<b>\$0.40</b>	<b>\$0.07</b>	<b>(\$0.33)</b>	<b>-82.50%</b>

# 04 Mayor's Office-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
<b>GSD General 10101</b>										
Admin Svcs Officer 2	SR0800	2	2.00	0	0.00	0	0.00	0	0.00	
Assistant Director - ECD		1	1.00	0	0.00	0	0.00	0	0.00	
Chief of Staff-Mayor's Office	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Chief Oper Off-Mayor's Office	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Communication Dir- Mayor's Off		0	0.00	1	1.00	1	1.00	0	0.00	
Community Development Coord	HS1300	2	2.00	0	0.00	0	0.00	0	0.00	
Constituent Liaison		2	2.00	1	1.00	1	1.00	0	0.00	
Council Liason-MO	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Counselor to the Mayor		3	3.00	0	0.00	0	0.00	0	0.00	
Creative & Small Bus Coord-MO	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Deputy Director - Off of Neigh		1	1.00	0	0.00	0	0.00	0	0.00	
Deputy Mayor		1	1.00	0	0.00	0	0.00	0	0.00	
Dir - Office of Neighborhoods		1	1.00	0	0.00	0	0.00	0	0.00	
Dir of Economic & Comm Dev		1	1.00	1	1.00	1	1.00	0	0.00	
Dir of Infrastructure-Mayor's	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Dir Off of Neighborhoods-Mayor	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Dir Trans & Sustainability-MO	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Dir-Children and Youth		1	1.00	0	0.00	0	0.00	0	0.00	
Education Liason-MO	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Ex Dir Music Cty Music Cou-MO	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Exec Asst - Office Mgr		0	0.00	1	1.00	1	1.00	0	0.00	
Executive Assistant		2	2.00	1	1.00	1	1.00	0	0.00	
Financial Empowerment Mgr-MO	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Mayor	MM	1	1.00	1	1.00	1	1.00	0	0.00	
Multiline Communications Tech		1	1.00	0	0.00	0	0.00	0	0.00	
New Americans Liason-MO	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Policy Assist -Mayor's Office		0	0.00	1	1.00	1	1.00	0	0.00	
Press Secretary		1	1.00	1	1.00	1	1.00	0	0.00	
Program Spec 3	SR1000	0	0.00	1	1.00	1	1.00	0	0.00	
Reception and Support Services		0	0.00	2	2.00	2	2.00	0	0.00	
Scheduler		1	1.00	1	1.00	1	1.00	0	0.00	
Senior Advisor-Mayor's Office	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Social Media & Comm Asst-MO	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Special Asst		1	1.00	1	1.00	1	1.00	0	0.00	
Special Asst-Events		1	1.00	0	0.00	0	0.00	0	0.00	
Special Asst-Legis Affairs		1	1.00	0	0.00	0	0.00	0	0.00	
Special Projects Mgr	SR1500	0	0.00	1	1.00	1	1.00	0	0.00	
Sr Adv of Aff Housing-Mayor's	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Sr Adv Workforce Dev-Mayor's	NS	0	0.00	1	1.00	1	1.00	0	0.00	
Trans & Sustainability Mg-MO	NS	0	0.00	1	1.00	1	1.00	0	0.00	

# 04 Mayor's Office-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Youth Development Specialist		1	1.00	0	0.00	0	0.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>25</b>	<b>25.00</b>	<b>30</b>	<b>30.00</b>	<b>30</b>	<b>30.00</b>	<b>0</b>	<b>0.00</b>
<b>MAY ECD Financial Empowerment 32305</b>									
Program Spec 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>1</b>	<b>1.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>
<b>Mayor's Ofc Cities of Srvc Gr 32400</b>									
Chief Service Off-Mayor's Off		1	1.00	0	0.00	0	0.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>1</b>	<b>1.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>27</b>	<b>27.00</b>	<b>30</b>	<b>30.00</b>	<b>30</b>	<b>30.00</b>	<b>0</b>	<b>0.00</b>

# 05 Election Commission-At a Glance

**Mission** The Davidson County Election Commission will conduct fair, honest and efficient elections for all federal, state and local (Davidson County) elections for those citizens who are eligible to vote.

**Budget Summary**

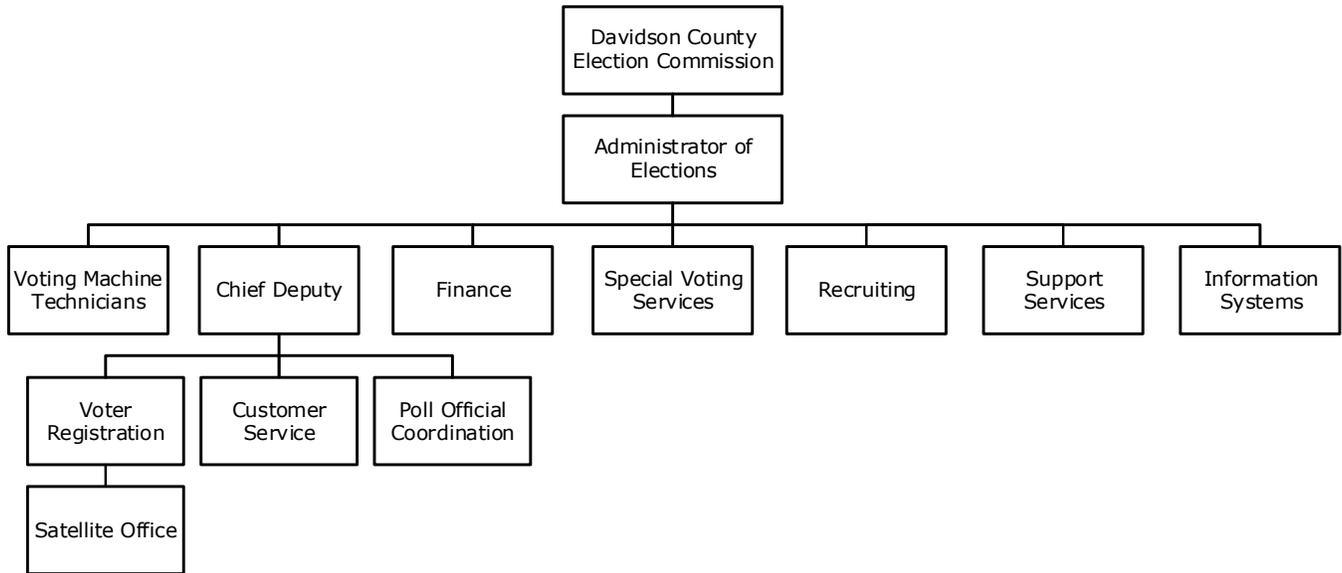
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 4,015,900	\$ 5,582,900	\$ 2,632,300
<b>Total Expenditures and Transfers</b>	<u>\$ 4,015,900</u>	<u>\$ 5,582,900</u>	<u>\$ 2,632,300</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,500	\$ 10,800	\$ 3,000
Other Governments and Agencies	0	863,500	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 3,500</u>	<u>\$ 874,300</u>	<u>\$ 3,000</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 3,500</u>	<u>\$ 874,300</u>	<u>\$ 3,000</u>
<b>Expenditures Per Capita</b>	\$ 6.09	\$ 8.34	\$ 3.88

**Positions** Total Budgeted Positions 56 46 48

**Contacts** Interim Administrator of Elections: Joan Nixon email: joan.nixon@nashville.gov  
 Finance Manager: Bill Hyden email: bill.hyden@nashville.gov  
 1417 Murfreesboro Pike 37217 Phone: 615-862-8800

# 05 Election Commission-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Election

Election Procedures  
Register to Vote

# 05 Election Commission-At a Glance

## Budget Changes and Impact Highlights

<b>Non-Recurring Funding for FY17 Election-Related Expenses held in Administrative Account:</b>			Funding for FY17 elections is being held in an administrative account. The planned allocation of funding for each election is listed below for reference purposes
August 2016 Metropolitan State Primary County General Election, Early Voting	GSD	\$309,700	
August 2016 Metropolitan State Primary County General Election	GSD	613,200	
November 2016 State General and Presidential Election, Early Voting	GSD	458,400	
November 2016 State General and Presidential Election	GSD	613,200	
Electronic Poll Book (EPB) Rental	GSD	105,200	
<b>Total Funding for Elections held in Administrative Account</b>		<b>\$2,099,700</b>	

<b>Recommendation</b>			<b>Impact</b>
<b>Voter Registration</b>			
Salary and benefits	GSD	55,700 1.00 FTE	To address the increasing workload within the Election Commission
<b>Special Voting Services</b>			
Salary and benefits	GSD	55,700 1.00 FTE	To address the increasing workload within the Election Commission
<b>Voter Outreach Campaign</b>			
Election products, materials, and services	GSD	15,000	To ensure that registered voters can cast their ballots and participate in the process
<b>August 2015 Metropolitan General Election, Early Voting Non-Recurring Adjustment</b>			
Election products, materials, and services	GSD	(289,000)	To adjust non-recurring funding for the August 2015 Metropolitan General Election, Early Voting with no impact on performance
<b>August 2015 Metropolitan General Election Non-Recurring Adjustment</b>			
Election products, materials, and services	GSD	(574,500)	To adjust non-recurring funding for the August 2015 Metropolitan General Election with no impact on performance
<b>September 2015 Metropolitan General Run-Off Election, Early Voting Non-Recurring Adjustment</b>			
Election products, materials, and services	GSD	(289,000)	To adjust non-recurring funding for the September 2015 Metropolitan General Run-Off Election, Early Voting with no impact on performance
<b>September 2015 Metropolitan General Run-Off Election Non-Recurring Adjustment</b>			
Election products, materials, and services	GSD	(574,500)	To adjust non-recurring funding for the September 2015 Metropolitan General Run-Off Election with no impact on performance

# 05 Election Commission-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>March 2016 Presidential Preference Primary, County Primary, and Berry Hill Municipal Election, Early Voting Non-Recurring Adjustment</b>			
Election products, materials, and services	GSD	(289,000)	To adjust non-recurring funding for the March 2016 Presidential Preference Primary, County Primary, and Berry Hill Municipal Election, Early Voting with no impact on performance
<b>March 2016 Presidential Preference Primary, County Primary, and Berry Hill Municipal Election Non-Recurring Adjustment</b>			
Election products, materials, and services	GSD	(574,500)	To adjust non-recurring funding for the March 2016 Presidential Preference Primary, County Primary, and Berry Hill Municipal Election with no impact on performance
<b>August 2016 Metropolitan General Election Startup Cost Non-Recurring Adjustment</b>			
Election products, materials, and services	GSD	(50,000)	To adjust non-recurring funding for the August 2016 Metropolitan General Election Startup cost with no impact performance
<b>Oak Hill Election June 2016 Non-Recurring Adjustment</b>			
Election products, materials, and services	GSD	(6,500)	To adjust non-recurring funding for Oak Hill Election June 2016 with no impact on performance
<b>Poll Officials Compensation Non-Recurring Adjustment</b>			
Salary and benefits	GSD	(145,200)	To adjust non-recurring funding for the poll officials compensation with no impact on performance
<b>Training Pay Adjustment for Poll Officials Non-Recurring Adjustment</b>			
Salary and benefits	GSD	(50,000)	To adjust non-recurring funding for poll official's training pay with no impact on performance
<b>Additional Early Voting Expenses Non-Recurring-Council Adjustment</b>			
Election products, materials, and services	GSD	(178,300)	To adjust non-recurring funding for early voting expenses that previously approved by Council with no impact on performance
<b>Electronic Poll Book (EPB) Rental Non-Recurring-Council Adjustment</b>			
Election products, materials, and services	GSD	(105,200)	To adjust non-recurring funding for the electronic poll book (EPB) rental expenses that previously approved by Council with no impact on performance
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(38,800)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	87,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$(2,950,600)	
		2.00 FTEs	
<b>TOTAL</b>		\$(2,950,600)	
		2.00 FTEs	

\* See Internal Service Charges section for details

# 05 Election Commission-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	3,263,900	2,782,085	4,117,300	2,151,800	(1,965,500)	-47.74%
OTHER SERVICES:						
Utilities	13,900	9,679	13,900	13,900	0	0.00%
Professional & Purchased Services	1,500	(10,490)	500	500	0	0.00%
Travel, Tuition, and Dues	7,590	26,313	11,390	3,890	(7,500)	-65.85%
Communications	339,410	369,244	568,010	60,810	(507,200)	-89.29%
Repairs & Maintenance Services	45,600	131,974	246,400	44,800	(201,600)	-81.82%
Internal Service Fees	105,800	105,800	106,600	194,100	87,500	82.08%
Other Expenses	238,200	385,120	518,800	162,500	(356,300)	-68.68%
TOTAL OTHER SERVICES	752,000	1,017,640	1,465,600	480,500	(985,100)	-67.21%
<b>TOTAL OPERATING EXPENSES</b>	<b>4,015,900</b>	<b>3,799,725</b>	<b>5,582,900</b>	<b>2,632,300</b>	<b>(2,950,600)</b>	<b>-52.85%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>4,015,900</b>	<b>3,799,725</b>	<b>5,582,900</b>	<b>2,632,300</b>	<b>(2,950,600)</b>	<b>-52.85%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	3,500	33,467	10,800	3,000	(7,800)	-72.22%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	863,500	0	(863,500)	-100.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>3,500</b>	<b>33,467</b>	<b>874,300</b>	<b>3,000</b>	<b>(871,300)</b>	<b>-99.66%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>3,500</b>	<b>33,467</b>	<b>874,300</b>	<b>3,000</b>	<b>(871,300)</b>	<b>-99.66%</b>
<b>Expenditures Per Capita</b>	<b>\$6.09</b>	<b>\$5.76</b>	<b>\$8.34</b>	<b>\$3.88</b>	<b>(\$4.46)</b>	<b>-53.48%</b>

# 05 Election Commission-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Admin Asst	SR0900	0	0.00	2	2.00	2	2.00	0	0.00
Admin Of Elections		1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	SR1200	4	4.00	3	3.00	3	3.00	0	0.00
Election Commissioner		5	0.50	5	0.50	5	0.50	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Comm Analyst 2	SR1100	0	0.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Tech 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Information Sys Oper Analyst 3	SR1200	1	1.00	0	0.00	0	0.00	0	0.00
Machine Tech		2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep 2	SR0500	7	7.00	4	4.00	4	4.00	0	0.00
Office Support Spec 1	SR0700	0	0.00	0	0.00	2	2.00	2	2.00
Office Support Spec 2	SR0800	2	2.00	3	3.00	3	3.00	0	0.00
Program Coord	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Program Spec 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		25	12.03	15	12.02	15	12.02	0	0.00
Special Asst To The Dir	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>56</b>	<b>38.53</b>	<b>46</b>	<b>38.52</b>	<b>48</b>	<b>40.52</b>	<b>2</b>	<b>2.00</b>
<b>Department Totals</b>		<b>56</b>	<b>38.53</b>	<b>46</b>	<b>38.52</b>	<b>48</b>	<b>40.52</b>	<b>2</b>	<b>2.00</b>

# 06 Law-At a Glance

**Mission** The mission of the Department of Law is to provide legal and risk management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.

**Budget Summary**

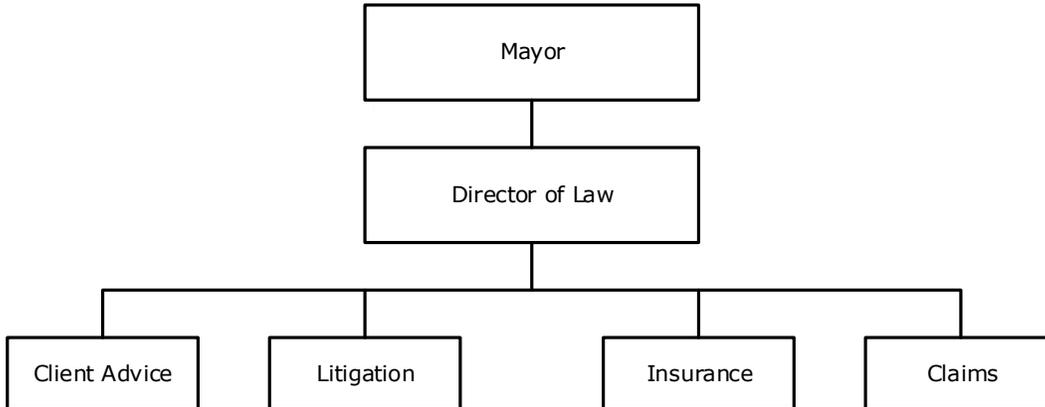
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 5,259,100	\$ 5,612,500	\$ 5,654,500
<b>Total Expenditures and Transfers</b>	<u>\$ 5,259,100</u>	<u>\$ 5,612,500</u>	<u>\$ 5,654,500</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 50,000	\$ 50,000	\$ 50,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	2,462,200	2,462,200	2,457,400
<b>Total Revenues</b>	<u>\$ 2,512,200</u>	<u>\$ 2,512,200</u>	<u>\$ 2,507,400</u>
<b>Expenditures Per Capita</b>	\$ 7.98	\$ 8.39	\$ 8.33

**Positions** Total Budgeted Positions 48 48 48

**Contacts** Director of Law: Jon Cooper email: jon.cooper@nashville.gov  
 Deputy Director of Law: Mike Safley email: mike.safley@nashville.gov  
 108 Metro Courthouse 37201 Phone: 615-862-6341

# 06 Law-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Legal Services

Client Advice and Support  
Contracts  
Legislation  
Litigation and Administrative Hearings

### Risk Management

Claims  
Insurance

# 06 Law-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Rent Improvement</b>			
Rent increase	GSD	\$3,600	The additional funding will accommodate the increase in rent at the Washington Square office.
<b>Lexis online Resource</b>			
Contract Services	GSD	1,100	The Department of Law has a contract with Lexis online resources. The increase fulfills the annual increase.
<b>Software Maintenance</b>			
Contract Services	GSD	16,400	The additional funding is to provide annual maintenance for the Department of Law's Case Management System
<b>Specialty Courses</b>			
Continuing Education	GSD	30,000	Once every three years, the Department of Law's Attorneys will receive educational opportunities in their field.
<b>Enterprise Risk Management</b>			
Management Consulting	GSD	50,000	The additional funding for Management Consulting will allow a consultant to provide input for developing an Enterprise Risk Management System
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(79,500)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	20,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$42,000	
<b>TOTAL</b>		\$42,000	

\* See Internal Service Charges section for details

# 06 Law-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	4,568,400	4,551,508	4,908,300	4,828,800	(79,500)	-1.62%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	400	1,326	500	50,500	50,000	10000.00%
Travel, Tuition, and Dues	17,600	25,392	17,600	47,600	30,000	170.45%
Communications	181,400	170,314	180,900	182,000	1,100	0.61%
Repairs & Maintenance Services	1,000	1,433	1,000	1,000	0	0.00%
Internal Service Fees	80,800	80,788	84,800	105,200	20,400	24.06%
Other Expenses	409,500	396,327	419,400	439,400	20,000	4.77%
TOTAL OTHER SERVICES	690,700	675,580	704,200	825,700	121,500	17.25%
<b>TOTAL OPERATING EXPENSES</b>	<b>5,259,100</b>	<b>5,227,088</b>	<b>5,612,500</b>	<b>5,654,500</b>	<b>42,000</b>	<b>0.75%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>5,259,100</b>	<b>5,227,088</b>	<b>5,612,500</b>	<b>5,654,500</b>	<b>42,000</b>	<b>0.75%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	50,000	49,448	50,000	50,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>50,000</b>	<b>49,448</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	111,744	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>111,744</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>2,462,200</b>	<b>2,462,200</b>	<b>2,462,200</b>	<b>2,457,400</b>	<b>(4,800)</b>	<b>-0.19%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>2,512,200</b>	<b>2,623,392</b>	<b>2,512,200</b>	<b>2,507,400</b>	<b>(4,800)</b>	<b>-0.19%</b>
<b>Expenditures Per Capita</b>	<b>\$7.98</b>	<b>\$7.93</b>	<b>\$8.39</b>	<b>\$8.33</b>	<b>(\$0.06)</b>	<b>-0.72%</b>

# 06 Law-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
<b>GSD General 10101</b>										
Admin Asst	SR0900	2	2.00	1	1.00	1	1.00	0	0.00	
Admin Spec	SR1100	0	0.00	1	1.00	1	1.00	0	0.00	
Assoc Metropolitan Attorney	SR1600	2	2.00	2	2.00	2	2.00	0	0.00	
Attorney 1	SR1200	5	5.00	6	6.00	6	6.00	0	0.00	
Attorney 2	SR1400	10	10.00	10	10.00	10	10.00	0	0.00	
Attorney 3	SR1500	12	12.00	13	13.00	13	13.00	0	0.00	
Claims Rep 1	SR0800	1	1.00	0	0.00	0	0.00	0	0.00	
Claims Rep 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00	
Deputy Metropolitan Attorney	SR1600	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Insurance Div Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Law Clerk	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Legal Secretary 2	SR0800	1	1.00	0	0.00	0	0.00	0	0.00	
Metropolitan Attorney	DP0300	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Paralegal	SR0800	7	7.00	7	7.00	7	7.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>48</b>	<b>48.00</b>	<b>48</b>	<b>48.00</b>	<b>48</b>	<b>48.00</b>	<b>0</b>	<b>0.00</b>	
<b>Department Totals</b>		<b>48</b>	<b>48.00</b>	<b>48</b>	<b>48.00</b>	<b>48</b>	<b>48.00</b>	<b>0</b>	<b>0.00</b>	

# 07 Planning-At a Glance

**Mission** The Planning Commission guides growth and development as Nashville and Davidson County evolve into a more socially, economically and environmentally sustainable community, with a commitment to the preservation of important assets, efficient use of public infrastructure, distinctive and diverse neighborhood character, free and open civic life, and choices in housing and transportation.

**Budget Summary**

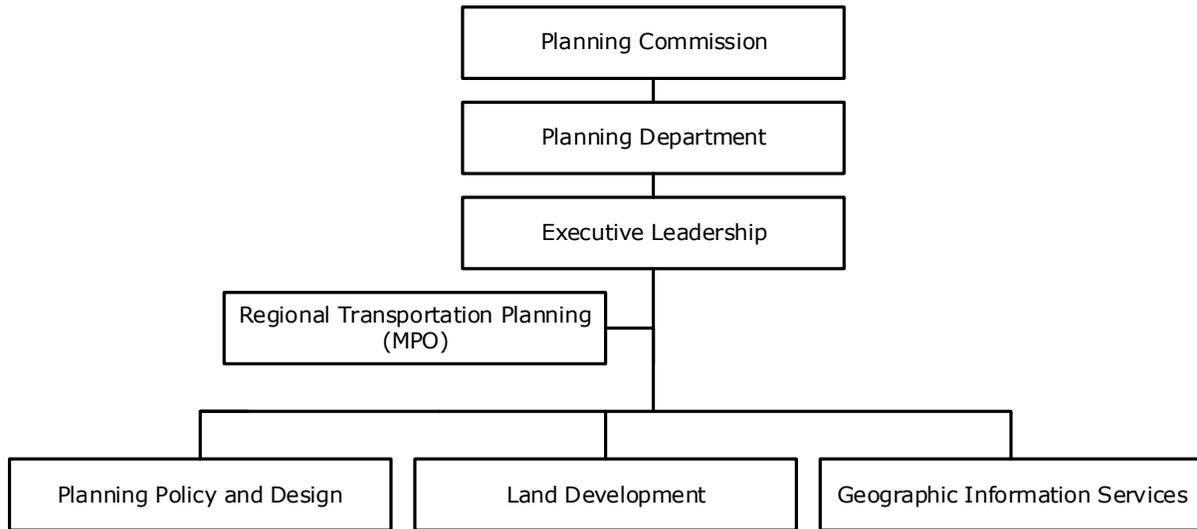
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 3,849,400	\$ 3,963,300	\$ 4,295,200
Special Purpose Funds	481,000	526,000	448,300
MPO Funds	4,238,300	5,809,200	3,755,500
<b>Total Expenditures and Transfers</b>	<u>\$ 8,568,700</u>	<u>\$ 10,298,500</u>	<u>\$ 8,499,000</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 474,800	\$ 551,800	\$ 1,660,400
Other Governments and Agencies	282,000	250,000	220,800
Other Program Revenue	100,000	100,000	96,500
<b>Total Program Revenue</b>	<u>\$ 856,800</u>	<u>\$ 901,800</u>	<u>\$ 1,977,700</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	50,000	50,000	50,000
<b>Total Revenues</b>	<u>\$ 906,800</u>	<u>\$ 951,800</u>	<u>\$ 2,027,700</u>
<b>Expenditures Per Capita</b>	\$ 12.99	\$ 15.39	\$ 12.52

<b>Positions</b>	Total Budgeted Positions	57	57	61
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<b>Contacts</b>	Director of Planning: Doug Sloan	email: doug.sloan@nashville.gov
	Financial Officer: Jeffrey Leach	email: jeffrey.leach@nashville.gov
	800 2nd Avenue South 37210	Phone: 615-862-7150

# 07 Planning-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Executive Leadership

Executive Leadership  
NashvilleNext General Plan

### GIS Information Services

Geographic Data Maintenance  
GIS Services and Application

### Land Development

Land Development

### Planning Policy and Design

Planning Policy and Design

### Regional Transportation Planning

Regional Transportation Planning  
Smart Growth America  
STP Active Mobility

# 07 Planning-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Capital Planning Improvement</b>			
Additional Staffing	GSD	\$167,300 2.00 FTEs	Addition of Planning Manager 1 and Planner 1 will facilitate capital project prioritization and improved coordination of Metro agencies with capital improvement proposals, along with improving infrastructure efforts in coordinating current construction activities
<b>Land Development Improvement</b>			
Additional Staffing	GSD	83,700 1.00 FTE	Addition of Planner 2 will improve customer service in the Development Services Center with any zoning, subdivision and other land development-related requests. The additional position will also increase the number of zone change application, subdivision plat, final site plan, and various other building permit application reviews completed
<b>Community Plans Improvement</b>			
Additional Staffing	GSD	77,100 1.00 FTE	Addition of Planner 1 will improve performance on large Community Plan updates, Center and Corridor Plans, Community Plan Amendments, developer pre-application meetings, and various assistance in the division
<b>Nashville Area Metro Planning Organization</b>			
Funding Adjustments	SPF**	(2,053,700)	Adjusts fund to reflect the FY17 Regional Transportation Plan/MPO budget, with limited impact on performance
<b>Planning Grant and Special Purpose Funds</b>			
Funding Adjustments	SPF	(77,700)	Reduction of expired grant funding and establishment of FY17 grant funding, with limited impact on performance
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(51,600)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	55,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$331,900 4.00 FTEs	
<b>Special Purpose Funds Total</b>		\$(2,131,400)	
<b>TOTAL</b>		\$(1,799,500) 4.00 FTEs	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 07 Planning-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	3,254,900	3,166,056	3,369,900	3,646,400	276,500	8.20%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	166,500	107,253	146,500	146,500	0	0.00%
Travel, Tuition, and Dues	18,400	22,362	20,400	20,400	0	0.00%
Communications	98,400	69,917	98,400	98,400	0	0.00%
Repairs & Maintenance Services	2,200	199	2,200	2,200	0	0.00%
Internal Service Fees	254,400	254,400	273,300	328,700	55,400	20.27%
Other Expenses	54,600	58,512	52,600	52,600	0	0.00%
TOTAL OTHER SERVICES	594,500	512,643	593,400	648,800	55,400	9.34%
<b>TOTAL OPERATING EXPENSES</b>	<b>3,849,400</b>	<b>3,678,699</b>	<b>3,963,300</b>	<b>4,295,200</b>	<b>331,900</b>	<b>8.37%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>3,849,400</b>	<b>3,678,699</b>	<b>3,963,300</b>	<b>4,295,200</b>	<b>331,900</b>	<b>8.37%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	425,800	718,411	425,800	1,579,400	1,153,600	270.93%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	30	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>425,800</b>	<b>718,441</b>	<b>425,800</b>	<b>1,579,400</b>	<b>1,153,600</b>	<b>270.93%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>425,800</b>	<b>718,441</b>	<b>425,800</b>	<b>1,579,400</b>	<b>1,153,600</b>	<b>270.93%</b>
<b>Expenditures Per Capita</b>	<b>\$5.84</b>	<b>\$5.58</b>	<b>\$5.92</b>	<b>\$6.33</b>	<b>\$0.41</b>	<b>6.93%</b>

# 07 Planning-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	244,300	21,879	244,300	177,300	(67,000)	-27.43%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	176,000	126,756	221,000	221,300	300	0.14%
Travel, Tuition, and Dues	31,500	11,823	31,500	21,500	(10,000)	-31.75%
Communications	15,000	0	15,000	14,000	(1,000)	-6.67%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	14,200	10,005	14,200	14,200	0	0.00%
<b>TOTAL OTHER SERVICES</b>	<b>236,700</b>	<b>148,584</b>	<b>281,700</b>	<b>271,000</b>	<b>(10,700)</b>	<b>-3.80%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>481,000</b>	<b>170,463</b>	<b>526,000</b>	<b>448,300</b>	<b>(77,700)</b>	<b>-14.77%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>481,000</b>	<b>170,463</b>	<b>526,000</b>	<b>448,300</b>	<b>(77,700)</b>	<b>-14.77%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	49,000	75,039	126,000	81,000	(45,000)	-35.71%
Federal (Direct & Pass Through)	250,000	22,620	250,000	175,800	(74,200)	-29.68%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	32,000	0	0	45,000	45,000	0.00%
Other Program Revenue	100,000	51,433	100,000	96,500	(3,500)	-3.50%
<b>TOTAL PROGRAM REVENUE</b>	<b>431,000</b>	<b>149,092</b>	<b>476,000</b>	<b>398,300</b>	<b>(77,700)</b>	<b>-16.32%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>481,000</b>	<b>199,092</b>	<b>526,000</b>	<b>448,300</b>	<b>(77,700)</b>	<b>-14.77%</b>
<b>Expenditures Per Capita</b>	<b>\$0.73</b>	<b>\$0.26</b>	<b>\$0.79</b>	<b>\$0.66</b>	<b>-\$0.13</b>	<b>-16.46%</b>

# 07 Planning-Financial

<b>Metro Planning Organization</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,048,800	937,479	1,048,800	1,212,900	164,100	15.65%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	3,099,000	1,753,475	4,669,900	2,361,600	(2,308,300)	-49.43%
Travel, Tuition, and Dues	38,800	48,376	38,800	58,000	19,200	49.48%
Communications	24,700	32,452	24,700	72,700	48,000	194.33%
Repairs & Maintenance Services	0	11	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	27,000	33,571	27,000	50,300	23,300	86.30%
<b>TOTAL OTHER SERVICES</b>	<b>3,189,500</b>	<b>1,867,885</b>	<b>4,760,400</b>	<b>2,542,600</b>	<b>(2,217,800)</b>	<b>-46.59%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>4,238,300</b>	<b>2,805,364</b>	<b>5,809,200</b>	<b>3,755,500</b>	<b>(2,053,700)</b>	<b>-35.35%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>4,238,300</b>	<b>2,805,364</b>	<b>5,809,200</b>	<b>3,755,500</b>	<b>(2,053,700)</b>	<b>-35.35%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	4,580	0	0	0	0.00%
Federal (Direct & Pass Through)	3,619,700	2,517,274	5,141,500	3,449,200	(1,692,300)	-32.91%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	541,600	151,211	583,000	221,600	(361,400)	-61.99%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>4,161,300</b>	<b>2,673,065</b>	<b>5,724,500</b>	<b>3,670,800</b>	<b>(2,053,700)</b>	<b>-35.88%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>77,000</b>	<b>77,045</b>	<b>84,700</b>	<b>84,700</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>4,238,300</b>	<b>2,750,110</b>	<b>5,809,200</b>	<b>3,755,500</b>	<b>(2,053,700)</b>	<b>-35.35%</b>
<b>Expenditures Per Capita</b>	<b>\$6.43</b>	<b>\$4.25</b>	<b>\$8.68</b>	<b>\$5.53</b>	<b>(\$3.15)</b>	<b>-36.29%</b>

# 07 Planning-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
<b>GSD General 10101</b>										
Admin Svcs Officer 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00	
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
CAD/GIS Analyst 1	SR0900	2	2.00	2	2.00	2	2.00	0	0.00	
Finance Officer 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Plan Asst Exec Dir-Prj Mgmt	SR1500	1	1.00	1	1.00	1	1.00	0	0.00	
Planner 1	SR1000	9	9.00	9	9.00	11	11.00	2	2.00	
Planner 2	SR1200	9	9.00	9	9.00	10	10.00	1	1.00	
Planner 3	SR1300	5	5.00	5	5.00	5	5.00	0	0.00	
Planning Asst Exec Dir-Ops	SR1500	1	1.00	1	1.00	1	1.00	0	0.00	
Planning Exec Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00	
Planning Mgr 1	SR1300	2	2.00	2	2.00	3	3.00	1	1.00	
Planning Mgr 2	SR1400	3	3.00	3	3.00	3	3.00	0	0.00	
Planning Tech 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Planning Tech 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>40</b>	<b>40.00</b>	<b>40</b>	<b>40.00</b>	<b>44</b>	<b>44.00</b>	<b>4</b>	<b>4.00</b>	
<b>Planning Grant Fund 30704</b>										
Planner 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>1</b>	<b>1.00</b>	<b>1</b>	<b>1.00</b>	<b>1</b>	<b>1.00</b>	<b>0</b>	<b>0.00</b>	
<b>Regional Transportation Plan'g 30706</b>										
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Part Time Worker 3		1	0.49	1	0.49	1	0.49	0	0.00	
Planner 2	SR1200	3	3.00	3	3.00	3	3.00	0	0.00	
Planner 3	SR1300	2	2.00	2	2.00	2	2.00	0	0.00	
Planning Mgr 1	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Planning Tech 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00	
Pub Info Coord	SR1200	0	0.00	0	0.00	0	0.00	0	0.00	
Seasonal Worker 2		4	3.00	4	3.00	4	3.00	0	0.00	
Senior Trans Planner	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Special Projects Mgr	SR1500	1	1.00	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>16</b>	<b>14.49</b>	<b>16</b>	<b>14.49</b>	<b>16</b>	<b>14.49</b>	<b>0</b>	<b>0.00</b>	
<b>Department Totals</b>		<b>57</b>	<b>55.49</b>	<b>57</b>	<b>55.49</b>	<b>61</b>	<b>59.49</b>	<b>4</b>	<b>4.00</b>	

# 08 Human Resources-At a Glance

**Mission** The mission of the Department of Human Resources is to provide information and support in the areas of training, classification compensation, benefits, and compliance with all local, state and federal laws, rules and regulations for active and retired Metropolitan Government employees.

**Budget Summary**

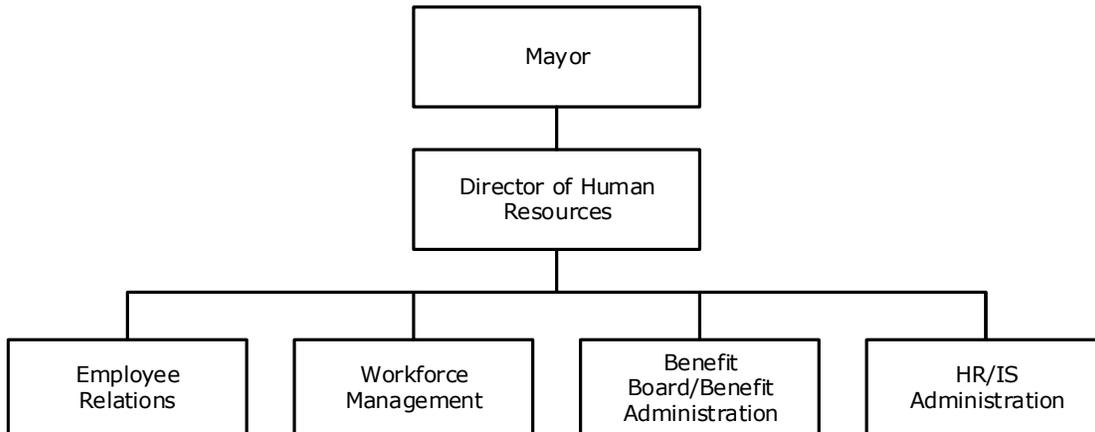
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 4,414,200	\$ 4,857,400	\$ 4,850,200
<b>Total Expenditures and Transfers</b>	<u>\$ 4,414,200</u>	<u>\$ 4,857,400</u>	<u>\$ 4,850,200</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Expenditures Per Capita</b>	\$ 6.69	\$ 7.26	\$ 7.14

**Positions** Total Budgeted Positions 53 55 55

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 Assistant HR Director: Ginger Hall email: ginger.hall@nashville.gov  
 404 James Robertson Parkway  
 Suite 1000 37219 Phone: 615-862-6640

# 08 Human Resources-At a Glance

## Organizational Structure



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## Programs

### Administration and Systems Support

Administration and Systems Support  
Non-allocated Financial Transactions

### Benefits Administration, Benefit Board and Committees

Benefit Services

### Employee Relations

Employee Relations

### Workforce Management

Workforce Management

# 08 Human Resources-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Diversity Advisory Committee</b>			
Management Consulting	GSD	\$(50,000)	To remove one-time funding for management consulting provided in FY16.
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(51,200)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	94,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$(7,200)	
<b>TOTAL</b>		\$(7,200)	

\* See Internal Service Charges section for details

# 08 Human Resources-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	3,142,300	3,008,401	3,509,500	3,458,300	(51,200)	-1.46%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	601,800	439,266	628,100	578,100	(50,000)	-7.96%
Travel, Tuition, and Dues	6,000	5,828	10,500	10,500	0	0.00%
Communications	77,300	73,171	83,800	83,800	0	0.00%
Repairs & Maintenance Services	3,500	1,376	3,500	3,500	0	0.00%
Internal Service Fees	195,700	195,700	207,100	301,100	94,000	45.39%
Other Expenses	387,600	388,212	414,900	414,900	0	0.00%
TOTAL OTHER SERVICES	1,271,900	1,103,553	1,347,900	1,391,900	44,000	3.26%
<b>TOTAL OPERATING EXPENSES</b>	<b>4,414,200</b>	<b>4,111,954</b>	<b>4,857,400</b>	<b>4,850,200</b>	<b>(7,200)</b>	<b>-0.15%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>4,414,200</b>	<b>4,111,954</b>	<b>4,857,400</b>	<b>4,850,200</b>	<b>(7,200)</b>	<b>-0.15%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$6.69</b>	<b>\$6.24</b>	<b>\$7.26</b>	<b>\$7.14</b>	<b>(\$0.12)</b>	<b>-1.65%</b>

# 08 Human Resources-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
<b>GSD General 10101</b>										
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Spec	SR1100	2	2.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 4	SR1200	0	0.00	2	2.00	2	2.00	0	0.00	
Application Tech 3	SR0900	6	6.00	7	7.00	7	7.00	0	0.00	
Finance Officer 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Human Resources Admin	SR1300	7	7.00	5	5.00	5	5.00	0	0.00	
Human Resources Analyst 1	SR0800	4	4.00	2	2.00	2	2.00	0	0.00	
Human Resources Analyst 2	SR1000	8	8.00	7	7.00	7	7.00	0	0.00	
Human Resources Analyst 3	SR1200	9	9.00	13	13.00	13	13.00	0	0.00	
Human Resources Asst 2	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Human Resources Asst Dir	SR1500	2	2.00	2	2.00	2	2.00	0	0.00	
Human Resources Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00	
Human Resources Mgr	SR1400	2	2.00	2	2.00	2	2.00	0	0.00	
Information Systems Advisor 2	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Professional Spec	SR1100	5	4.50	5	4.50	5	4.50	0	0.00	
Training Coord	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Veteran's Services Officer	SR0800	0	0.00	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>53</b>	<b>52.50</b>	<b>55</b>	<b>54.50</b>	<b>55</b>	<b>54.50</b>	<b>0</b>	<b>0.00</b>	
<b>Department Totals</b>		<b>53</b>	<b>52.50</b>	<b>55</b>	<b>54.50</b>	<b>55</b>	<b>54.50</b>	<b>0</b>	<b>0.00</b>	

# 09 Register of Deeds-At a Glance

**Mission** To record all documents pertaining to real estate and documents relative to the Uniform Commercial Code. To maintain the integrity of all official records and offer courteous, friendly, and expeditious service to all who use the Register's Office.

**Budget Summary**

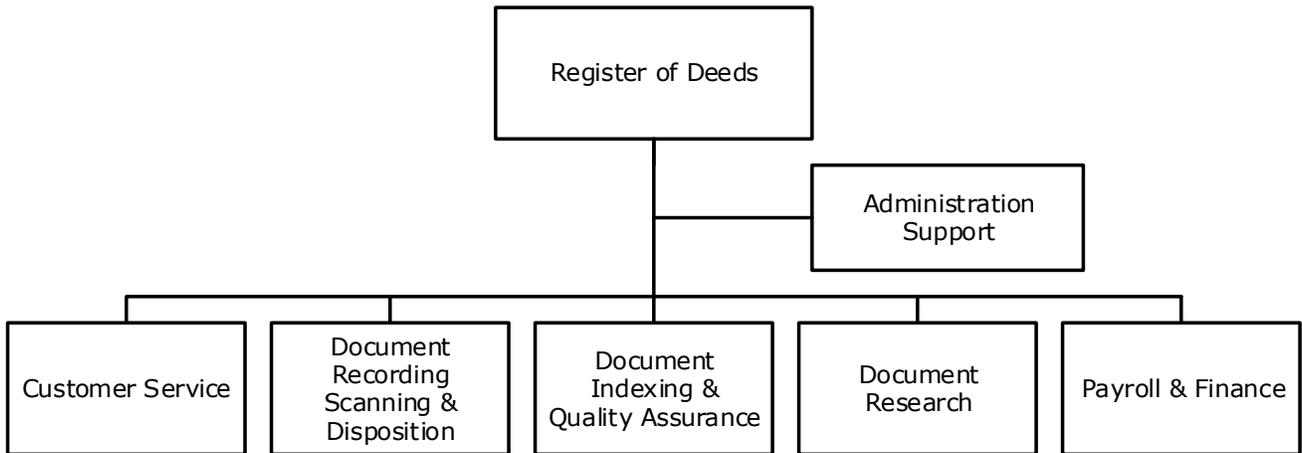
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 290,400	\$ 265,000	\$ 253,000
Special Purpose Fund	92,300	52,300	37,300
<b>Total Expenditures and Transfers</b>	<u>\$ 382,700</u>	<u>\$ 317,300</u>	<u>\$ 290,300</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,500,000	\$ 1,500,000	\$ 1,650,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 1,500,000</u>	<u>\$ 1,500,000</u>	<u>\$ 1,650,000</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 1,500,000</u>	<u>\$ 1,500,000</u>	<u>\$ 1,650,000</u>
<b>Expenditures Per Capita</b>	\$ 0.58	\$ 0.47	\$ 0.43

**Positions** Total Budgeted Positions 0 0 0

**Contacts** Register of Deeds: Bill Garrett email: bill.garrett@nashville.gov  
 Administrative Assistant to Bill Garrett: Connie Brookshire email: connie.brookshire@nashville.gov  
 501 Broadway 37203 Phone: 615-862-6790

# 09 Register of Deeds-At a Glance

## Organizational Structure



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## Programs

### Administration

Administration  
Non-allocated Financial Transactions

### Computer

Computer

# 09 Register of Deeds-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Computerized Operations</b>			
Computer hardware and software	SPF**	\$(15,000)	To fund for computer equipment, software, imaging system and supplies funded by a Tennessee Code authorized document fee
<b>Non-allocated Financial Transactions</b>			
Internal Service Charges*	GSD	(12,000)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$(12,000)	
<b>Special Purpose Funds Total</b>		\$(15,000)	
<b>TOTAL</b>		\$(27,000)	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 09 Register of Deeds-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	300	158	200	200	0	0.00%
Travel, Tuition, and Dues	7,900	6,390	1,100	1,100	0	0.00%
Communications	22,600	20,744	19,800	19,800	0	0.00%
Repairs & Maintenance Services	2,000	862	900	900	0	0.00%
Internal Service Fees	130,700	130,700	111,400	99,400	(12,000)	-10.77%
Other Expenses	126,900	131,542	131,600	131,600	0	0.00%
<b>TOTAL OTHER SERVICES</b>	<b>290,400</b>	<b>290,396</b>	<b>265,000</b>	<b>253,000</b>	<b>(12,000)</b>	<b>-4.53%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>290,400</b>	<b>290,396</b>	<b>265,000</b>	<b>253,000</b>	<b>(12,000)</b>	<b>-4.53%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>290,400</b>	<b>290,396</b>	<b>265,000</b>	<b>253,000</b>	<b>(12,000)</b>	<b>-4.53%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	1,500,000	2,100,000	1,500,000	1,650,000	150,000	10.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>1,500,000</b>	<b>2,100,000</b>	<b>1,500,000</b>	<b>1,650,000</b>	<b>150,000</b>	<b>10.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>1,500,000</b>	<b>2,100,000</b>	<b>1,500,000</b>	<b>1,650,000</b>	<b>150,000</b>	<b>10.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.44</b>	<b>\$0.44</b>	<b>\$0.40</b>	<b>\$0.37</b>	<b>(\$0.03)</b>	<b>-7.50%</b>

# 09 Register of Deeds-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	1,100	593	1,100	1,100	0	0.00%
Travel, Tuition, and Dues	13,200	11,178	15,000	15,000	0	0.00%
Communications	500	0	0	0	0	0.00%
Repairs & Maintenance Services	7,500	9,761	10,000	10,000	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	70,000	27,463	26,200	11,200	(15,000)	-57.25%
<b>TOTAL OTHER SERVICES</b>	<b>92,300</b>	<b>48,995</b>	<b>52,300</b>	<b>37,300</b>	<b>(15,000)</b>	<b>-28.68%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>92,300</b>	<b>48,995</b>	<b>52,300</b>	<b>37,300</b>	<b>(15,000)</b>	<b>-28.68%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>92,300</b>	<b>48,995</b>	<b>52,300</b>	<b>37,300</b>	<b>(15,000)</b>	<b>-28.68%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	221	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>221</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>221</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.14</b>	<b>\$0.07</b>	<b>\$0.08</b>	<b>\$0.05</b>	<b>(\$0.03)</b>	<b>-37.50%</b>

# 10 General Services-At a Glance

**Mission** The mission of the Department of General Services is to provide sustainable facility and fleet operations, radio communications, employee security, and customer assistance products to government agencies, Metro employees, and the Nashville community so they can meet their goals.

**Budget Summary**

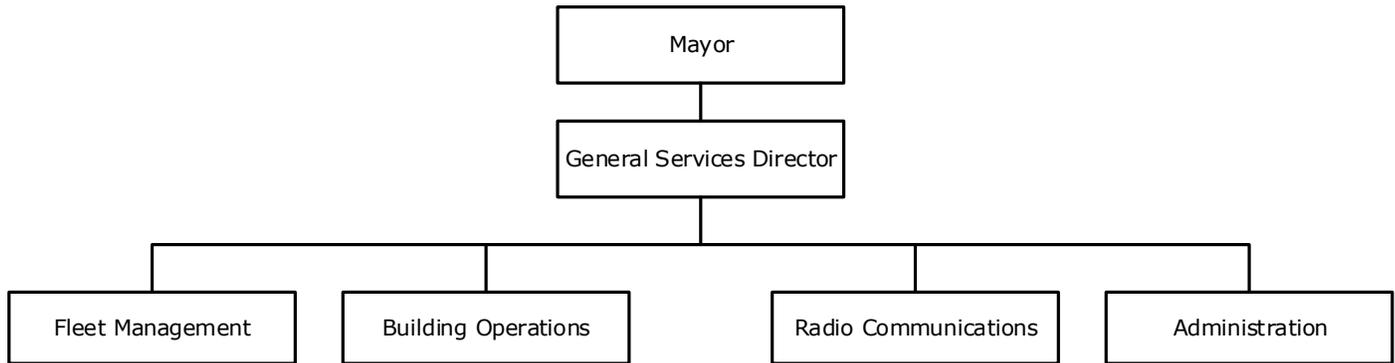
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 23,259,700	\$ 23,099,100	\$ 24,370,400
Internal Service Fund	25,600,000	25,747,600	23,386,200
<b>Total Expenditures and Transfers</b>	<u>\$ 48,859,700</u>	<u>\$ 48,846,700</u>	<u>\$ 47,756,600</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 23,336,100	\$ 25,554,300	\$ 23,442,200
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 23,336,100</u>	<u>\$ 25,554,300</u>	<u>\$ 23,442,200</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	2,600	0
<b>Total Revenues</b>	<u>\$ 23,336,100</u>	<u>\$ 25,556,900</u>	<u>\$ 23,442,200</u>
<b>Expenditures Per Capita</b>	<u>\$ 74.09</u>	<u>\$ 73.00</u>	<u>\$ 70.35</u>

<b>Positions</b>	Total Budgeted Positions	169	169	161
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<b>Contacts</b>	Director: Nancy Whittemore	email: <a href="mailto:nancy.whittemore@nashville.gov">nancy.whittemore@nashville.gov</a>
	Financial Manager: Dianna Atwood	email: <a href="mailto:dianna.atwood@nashville.gov">dianna.atwood@nashville.gov</a>
	730 2nd Avenue South, Suite 201 37219	Phone: 615-862-5050

# 10 General Services-At a Glance

## Organizational Structure



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## Programs

### Building Operations Support Services

ADA Compliance  
Design and Construction  
Facilities Maintenance

### Business Office

Business Office  
Non-allocated Financial Transactions

### Business Support

E-Bid Surplus Property Distribution  
Mail Services

### Fleet Operations

Fleet Asset Management  
Fuel Supply  
Vehicle and Equipment Repair

### Radio Communications

Radio and Public Safety Equipment  
Radio System Infrastructure

# 10 General Services-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Building Operations Support Services</b>			
Maintenance Services	GSD	\$900,000	The additional funding is to better align the Building Operation's resources to match the increasing demands for services
<b>Postal Division</b>			
Postage and Delivery Services	GSD	114,000	The additional funding is a transfer from the County Clerk's Office postage budget to the General Services Postal division to allow General Services to begin metering for the County Clerk on pre-sort mail
<b>Radio Communications</b>			
Radio Communications Transfer	ISF***	(3,287,700) (15.00 FTEs)	Radio Communications is being divided between General Services (Fleet Management) and ITS. This reduction is the removal of the entire budget for Radio Communications.
<b>Fleet Management</b>			
Radio Communications Transfer	ISF	735,600 8.00 FTEs	The additional funding is a portion of Radio Communications being transferred into the Fleet Management Light Shop
<b>Security Access Program</b>			
Security Access Program Transfer	GSD	(114,800) (1.00 FTE)	Security Access will now be managed by ITS. The reduction is to transfer 1 FTE and the budget associated with Security Access Program.
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(48,300)	Savings realized through reduced cost for fringe benefits
	ISF	(90,200)	
Insurance Billings	ISF	(108,800)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD	420,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
	ISF	379,100	
LOCAP Adjustments	ISF	10,600	No impact on performance
<b>General Services District Total</b>		\$1,271,300 (1.00 FTE)	
<b>Internal Service Funds Total</b>		\$(2,361,400) (7.00 FTEs)	
<b>TOTAL</b>		\$(1,090,100) (8.00 FTEs)	

\* See Internal Service Charges section for details

\*\*\*ISF – Internal Service Funds

# 10 General Services-Financial

<b>GSD General Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	3,781,100	3,101,408	3,867,200	3,707,100	(160,100)	-4.14%
OTHER SERVICES:						
Utilities	9,099,800	8,314,383	8,087,200	8,087,200	0	0.00%
Professional & Purchased Services	4,825,100	6,419,086	5,751,700	6,381,700	630,000	10.95%
Travel, Tuition, and Dues	7,600	11,565	9,900	9,900	0	0.00%
Communications	779,000	692,857	800,900	914,900	114,000	14.23%
Repairs & Maintenance Services	3,452,500	3,391,334	3,597,400	3,867,400	270,000	7.51%
Internal Service Fees	727,500	412,900	312,400	732,800	420,400	134.57%
Other Expenses	587,100	697,691	669,800	666,800	(3,000)	-0.45%
TOTAL OTHER SERVICES	19,478,600	19,939,816	19,229,300	20,660,700	1,431,400	7.44%
<b>TOTAL OPERATING EXPENSES</b>	<b>23,259,700</b>	<b>23,041,224</b>	<b>23,096,500</b>	<b>24,367,800</b>	<b>1,271,300</b>	<b>5.50%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>261,695</b>	<b>2,600</b>	<b>2,600</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>23,259,700</b>	<b>23,302,919</b>	<b>23,099,100</b>	<b>24,370,400</b>	<b>1,271,300</b>	<b>5.50%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	931,600	824,770	808,900	755,700	(53,200)	-6.58%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	664	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>931,600</b>	<b>825,434</b>	<b>808,900</b>	<b>755,700</b>	<b>(53,200)</b>	<b>-6.58%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>931,600</b>	<b>825,434</b>	<b>808,900</b>	<b>755,700</b>	<b>(53,200)</b>	<b>-6.58%</b>
<b>Expenditures Per Capita</b>	<b>\$35.27</b>	<b>\$35.34</b>	<b>\$34.52</b>	<b>\$35.90</b>	<b>\$1.38</b>	<b>4.00%</b>

# 10 General Services-Financial

<b>Internal Service Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	7,977,200	6,854,368	8,129,400	7,487,000	(642,400)	-7.90%
OTHER SERVICES:						
Utilities	300	2,433	300	300	0	0.00%
Professional & Purchased Services	141,500	156,868	116,300	116,200	(100)	-0.09%
Travel, Tuition, and Dues	38,500	13,946	30,700	30,100	(600)	-1.95%
Communications	87,000	62,232	71,600	70,300	(1,300)	-1.82%
Repairs & Maintenance Services	1,822,900	2,411,197	2,170,700	337,500	(1,833,200)	-84.45%
Internal Service Fees	697,300	691,889	988,700	1,347,500	358,800	36.29%
Other Expenses	14,582,500	28,410,266	13,959,500	13,706,300	(253,200)	-1.81%
TOTAL OTHER SERVICES	17,370,000	31,748,831	17,337,800	15,608,200	(1,729,600)	-9.98%
<b>TOTAL OPERATING EXPENSES</b>	<b>25,347,200</b>	<b>38,603,199</b>	<b>25,467,200</b>	<b>23,095,200</b>	<b>(2,372,000)</b>	<b>-9.31%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>252,800</b>	<b>252,800</b>	<b>280,400</b>	<b>291,000</b>	<b>10,600</b>	<b>3.78%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>25,600,000</b>	<b>38,855,999</b>	<b>25,747,600</b>	<b>23,386,200</b>	<b>(2,361,400)</b>	<b>-9.17%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	22,404,500	22,446,453	24,745,400	22,686,500	(2,058,900)	-8.32%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>22,404,500</b>	<b>22,446,453</b>	<b>24,745,400</b>	<b>22,686,500</b>	<b>(2,058,900)</b>	<b>-8.32%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	1,045	0	0	0	0.00%
Compensation From Property	0	817,534	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>818,579</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>13,790,505</b>	<b>2,600</b>	<b>0</b>	<b>(2,600)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>22,404,500</b>	<b>37,055,537</b>	<b>24,748,000</b>	<b>22,686,500</b>	<b>(2,061,500)</b>	<b>-8.33%</b>
<b>Expenditures Per Capita</b>	<b>\$38.82</b>	<b>\$58.92</b>	<b>\$38.48</b>	<b>\$34.45</b>	<b>(\$4.03)</b>	<b>-10.47%</b>

# 10 General Services-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
<b>GSD General 10101</b>										
Admin Svcs Mgr	SR1300	3	3.00	3	3.00	3	3.00	0	0.00	
Admin Svcs Officer 3	SR1000	2	2.00	2	2.00	2	2.00	0	0.00	
Admin Svcs Officer 4	SR1200	5	5.00	5	5.00	5	5.00	0	0.00	
Application Tech 2	SR0800	4	4.00	4	4.00	4	4.00	0	0.00	
Application Tech 3	SR0900	2	2.00	2	2.00	2	2.00	0	0.00	
Bldg Maint Lead Mechanic	TL1000	2	2.00	2	2.00	2	2.00	0	0.00	
Compliance Inspector 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Cust Svc Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
General Services Assistant Dir	SR1500	2	2.00	2	2.00	2	2.00	0	0.00	
General Svcs Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00	
Information Systems Advisor 1	SR1300	2	2.00	2	2.00	1	1.00	-1	-1.00	
Information Systems Advisor 2	SR1400	2	2.00	2	2.00	2	2.00	0	0.00	
Mail Clerk Carrier	SR0500	2	2.00	2	2.00	2	2.00	0	0.00	
Maint & Repair Worker 3	TG0600	2	2.00	2	2.00	2	2.00	0	0.00	
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Professional Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Stores Mgr	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Technical Specialist 1	SR1100	10	10.00	10	10.00	10	10.00	0	0.00	
Technical Specialist 2	SR1200	4	4.00	4	4.00	4	4.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>50</b>	<b>50.00</b>	<b>50</b>	<b>50.00</b>	<b>49</b>	<b>49.00</b>	<b>-1</b>	<b>-1.00</b>	
<b>Radio Shop 51153</b>										
Application Tech 2	SR0800	1	1.00	1	1.00	0	0.00	-1	-1.00	
General Services Assistant Dir	SR1500	1	1.00	1	1.00	0	0.00	-1	-1.00	
Office Support Spec 1	SR0700	2	2.00	2	2.00	0	0.00	-2	-2.00	
Radio Tech 1	TG0800	3	3.00	3	3.00	0	0.00	-3	-3.00	
Radio Tech 2	TG1100	2	2.00	2	2.00	0	0.00	-2	-2.00	
Radio Tech 3	TL1200	4	4.00	4	4.00	0	0.00	-4	-4.00	
Technical Specialist 1	SR1100	2	2.00	2	2.00	0	0.00	-2	-2.00	
<b>Total Positions &amp; FTE</b>		<b>15</b>	<b>15.00</b>	<b>15</b>	<b>15.00</b>	<b>0</b>	<b>0.00</b>	<b>-15</b>	<b>-15.00</b>	
<b>Office of Fleet Management 51154</b>										
Admin Svcs Officer 3	SR1000	2	2.00	2	2.00	2	2.00	0	0.00	
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Application Tech 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Application Tech 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Automotive Mechanic	TG1000	7	7.00	7	7.00	7	7.00	0	0.00	
Automotive Mechanic-Cert	TG1100	5	5.00	5	5.00	5	5.00	0	0.00	
Automotive Shop Supv	TS1100	2	2.00	2	2.00	2	2.00	0	0.00	
Automotive Svc Writer	SR0700	6	6.00	6	6.00	6	6.00	0	0.00	
Bldg Maint Mechanic	TG0800	1	1.00	1	1.00	1	1.00	0	0.00	

# 10 General Services-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
Equip & Supply Clerk 1	SR0400	4	3.50	4	3.50	4	3.50	0	0.00	
Equip & Supply Clerk 2	SR0600	4	4.00	4	4.00	4	4.00	0	0.00	
Equip & Supply Clerk 3	SR0700	3	2.50	3	2.50	3	2.50	0	0.00	
Equip Mechanic	TG1100	16	16.00	16	16.00	16	16.00	0	0.00	
Equip Mechanic Leader	TL1200	1	1.00	1	1.00	1	1.00	0	0.00	
Equip Mechanic-Certified	TG1200	7	7.00	7	7.00	7	7.00	0	0.00	
Equip Servicer	TG0500	9	9.00	9	9.00	9	9.00	0	0.00	
Equip Shop Supv	TS1200	3	3.00	3	3.00	3	3.00	0	0.00	
Finance Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
General Services Assistant Dir	SR1500	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Tech 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Master Tech	TG1300	15	15.00	15	15.00	15	15.00	0	0.00	
Office Support Spec 1	SR0700	0	0.00	0	0.00	1	1.00	1	1.00	
Parts Supv	SR0900	2	2.00	2	2.00	2	2.00	0	0.00	
Radio Tech 1	TG0800	0	0.00	0	0.00	3	3.00	3	3.00	
Radio Tech 2	TG1100	0	0.00	0	0.00	2	2.00	2	2.00	
Radio Tech 3	TL1200	0	0.00	0	0.00	1	1.00	1	1.00	
Technical Specialist 1	SR1100	2	2.00	2	2.00	3	3.00	1	1.00	
Technical Specialist 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>96</b>	<b>95.00</b>	<b>96</b>	<b>95.00</b>	<b>104</b>	<b>103.00</b>	<b>8</b>	<b>8.00</b>	
<b>Surplus Property Auction 61190</b>										
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Application Tech 3	SR0900	2	2.00	2	2.00	2	2.00	0	0.00	
Equip Inventory Asst 1	SR0600	3	3.00	3	3.00	3	3.00	0	0.00	
Finance Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>8</b>	<b>8.00</b>	<b>8</b>	<b>8.00</b>	<b>8</b>	<b>8.00</b>	<b>0</b>	<b>0.00</b>	
<b>Department Totals</b>		<b>169</b>	<b>168.00</b>	<b>169</b>	<b>168.00</b>	<b>161</b>	<b>160.00</b>	<b>-8</b>	<b>-8.00</b>	

# 11 Historical Commission-At a Glance

**Mission** The Mission of the Metropolitan Historical and Historic Zoning Commissions is to provide historical and architectural information, preservation technology and advice, and design guidance products to Nashville's neighborhoods, property owners, businesses, citizens, and visitors so they can incorporate the city's rich past into today's economy, culture, and quality of life.

**Budget Summary**

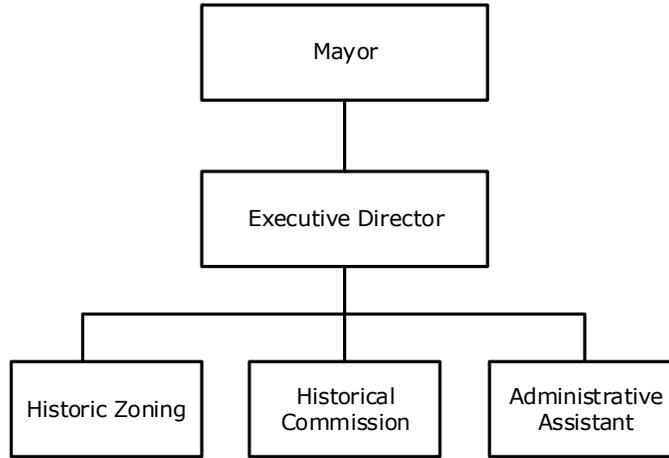
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 741,000	\$ 843,800	\$ 845,000
Special Purpose Funds	20,000	65,000	50,000
<b>Total Expenditures and Transfers</b>	<u>\$ 761,000</u>	<u>\$ 908,800</u>	<u>\$ 895,000</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	20,000	65,000	50,000
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 20,000</u>	<u>\$ 65,000</u>	<u>\$ 50,000</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 20,000</u>	<u>\$ 65,000</u>	<u>\$ 50,000</u>
<b>Expenditures Per Capita</b>	\$ 1.15	\$ 1.36	\$ 1.32

**Positions** Total Budgeted Positions 9 10 10

**Contacts** Director: Tim Walker email: [tim.walker@nashville.gov](mailto:tim.walker@nashville.gov)  
 Financial Manager: Yvonne Ogren email: [yvonne.ogren@nashville.gov](mailto:yvonne.ogren@nashville.gov)  
 Sunnyside in Sevier Park  
 3000 Granny White Pike 37204 Phone: 615-862-7970

# 11 Historical Commission-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Governmental and Public Partnership

Governmental and Public Partnership

### Historic Zoning

Historic Zoning

### Information, Education and Tourism

Information, Education and Tourism

# 11 Historical Commission-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Utility Improvement</b>			
Electric and Telecommunications Increase	GSD	\$2,200	To support the anticipated additional need for funding in the Electric utility and Telecommunications charges
<b>Travel and Training Improvement</b>			
Travel and Training Increase	GSD	5,000	Additional funds will allow staff to attend conferences that provide for continuing education opportunities
<b>Historical Commission Grant Fund</b>			
Grand Fund Reduction	SPF**	(15,000)	Reduction of expired grant funding with minimal impact on performance
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(12,100)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	6,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$1,200	
<b>Special Purpose Funds Total</b>		\$(15,000)	
<b>TOTAL</b>		\$(13,800)	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 11 Historical Commission-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	673,400	666,505	775,900	763,800	(12,100)	-1.56%
OTHER SERVICES:						
Utilities	7,200	7,429	6,900	7,900	1,000	14.49%
Professional & Purchased Services	3,100	1,433	1,000	1,000	0	0.00%
Travel, Tuition, and Dues	6,400	5,560	9,300	14,300	5,000	53.76%
Communications	19,400	19,295	11,800	13,000	1,200	10.17%
Repairs & Maintenance Services	300	179	400	400	0	0.00%
Internal Service Fees	25,300	25,300	31,500	37,600	6,100	19.37%
Other Expenses	5,900	5,656	7,000	7,000	0	0.00%
TOTAL OTHER SERVICES	67,600	64,852	67,900	81,200	13,300	19.59%
<b>TOTAL OPERATING EXPENSES</b>	<b>741,000</b>	<b>731,357</b>	<b>843,800</b>	<b>845,000</b>	<b>1,200</b>	<b>0.14%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>741,000</b>	<b>731,357</b>	<b>843,800</b>	<b>845,000</b>	<b>1,200</b>	<b>0.14%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$1.12</b>	<b>\$1.11</b>	<b>\$1.26</b>	<b>\$1.24</b>	<b>(\$0.02)</b>	<b>-1.59%</b>

# 11 Historical Commission-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	20,000	0	20,000	20,000	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	42,000	30,000	(12,000)	-28.57%
Travel, Tuition, and Dues	0	-4	3,000	0	(3,000)	-100.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	0	-4	45,000	30,000	(15,000)	-33.33%
<b>TOTAL OPERATING EXPENSES</b>	<b>20,000</b>	<b>-4</b>	<b>65,000</b>	<b>50,000</b>	<b>(15,000)</b>	<b>-23.08%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>20,000</b>	<b>-4</b>	<b>65,000</b>	<b>50,000</b>	<b>(15,000)</b>	<b>-23.08%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	45,000	30,000	(15,000)	-33.33%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	20,000	0	20,000	20,000	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>20,000</b>	<b>0</b>	<b>65,000</b>	<b>50,000</b>	<b>(15,000)</b>	<b>-23.08%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>20,000</b>	<b>0</b>	<b>65,000</b>	<b>50,000</b>	<b>(15,000)</b>	<b>-23.08%</b>
<b>Expenditures Per Capita</b>	<b>\$0.03</b>	<b>\$0.00</b>	<b>\$0.10</b>	<b>\$0.07</b>	<b>(\$0.03)</b>	<b>-30.00%</b>

# 11 Historical Commission-Financial

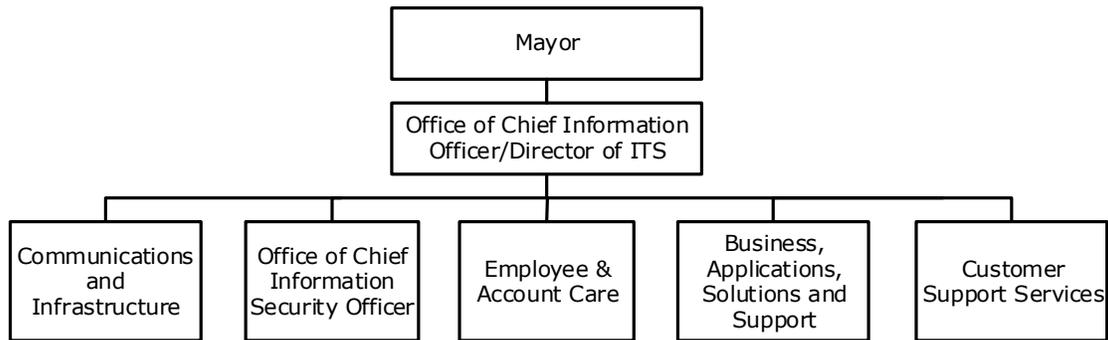
<b>Title</b>	<b>Grade</b>	<b>FY2015 Budgeted</b>		<b>FY2016 Budgeted</b>		<b>FY2017 Budgeted</b>		<b>FY16 - FY17 Variance</b>		
		<b>Pos.</b>	<b>FTE</b>	<b>Pos.</b>	<b>FTE</b>	<b>Pos.</b>	<b>FTE</b>	<b>Pos.</b>	<b>FTE</b>	
<b>GSD General 10101</b>										
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Historic Preservationist 1	SR1000	6	6.00	7	7.00	7	7.00	0	0.00	
Historic Preservationist 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Historical Commission Exec Dir	DP0100	1	1.00	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>9</b>	<b>9.00</b>	<b>10</b>	<b>10.00</b>	<b>10</b>	<b>10.00</b>	<b>0</b>	<b>0.00</b>	
<b>Department Totals</b>		<b>9</b>	<b>9.00</b>	<b>10</b>	<b>10.00</b>	<b>10</b>	<b>10.00</b>	<b>0</b>	<b>0.00</b>	

# 14 Information Tech Services-At a Glance

<b>Mission</b>	Work together to deliver exceptional technology solutions that improve the lives of the citizens of Davidson County through the Metropolitan Government entities we serve.		
<b>Budget Summary</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 1,687,300	\$ 1,806,800	\$ 0
Internal Service Fund	15,291,500	17,755,700	22,804,800
<b>Total Expenditures and Transfers</b>	<u>\$ 16,978,800</u>	<u>\$ 19,562,500</u>	<u>\$ 22,804,800</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 13,972,800	\$ 17,105,800	\$ 22,804,800
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 13,972,800</u>	<u>\$ 17,105,800</u>	<u>\$ 22,804,800</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 13,972,800</u>	<u>\$ 17,105,800</u>	<u>\$ 22,804,800</u>
<b>Expenditures Per Capita</b>	\$ 25.75	\$ 29.24	\$ 33.59
<b>Positions</b>	Total Budgeted Positions	137	138
<b>Contacts</b>	Director: Keith Durbin Finance Manager: Gregg Nicholson  700 2nd Avenue South Suite 301 37219	email: keith.durbin@nashville.gov email: gregg.nicholson@nashville.gov  Phone: 615-862-6300	

# 14 Information Tech Services-At a Glance

## Organizational Structure



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## Programs

### Business Applications Solutions and Support

- Application Solutions
- Business Solutions
- Collaboration Services
- Enterprise Applications and Database Solutions
- Web Based Services

### Business Operations

- Employee and Account Care
- Executive Leadership
- Non-allocated Financial Transactions

### Communication and Infrastructure Services

- Data Infrastructure Support
- Enterprise Server and Storage Services
- Enterprise Services
- Identity and Access Management
- Network Communication Services
- Physical Security
- Security Assurance
- System Life Cycle Management
- Voice Communication Solutions

### Customer Support Services

- Field Services
- Technical Support Service Center

### Public, Education and Government Television

- Metro 3 Television Network
- Studio Management

# 14 Information Tech Services-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Security Services</b>			
Salary and Fringe Benefits	ISF***	\$130,000 1.00 FTE	The additional position and FTE will be responsible for directing and providing backup and support for the operational and tactical services that are handled by the Information Security Services division
<b>Information Technology Service Network</b>			
Salary and Fringe Benefits	ISF	92,000 1.00 FTE	The additional position will support wired and wireless network and phone infrastructure due to existing and expected pattern of increased growth
<b>Radio Communications</b>			
Radio Communications Transfer	ISF	2,552,100 7.00 FTE	Radio Communications is being divided between General Services (Fleet Management) and ITS. This increase is the portion of the Radio Communications Program that will be managed by ITS
<b>Security Access Program</b>			
Security Access Program Transfer	ISF	114,800 1.00 FTE	The increase is to transfer 1 FTE and the budget associated with the Security Access Program from General Services.
<b>Hardware Maintenance</b>			
Contract Services	ISF	124,200	The additional funding will maintain a secure level of support for all Metropolitan devices
<b>Software Maintenance</b>			
Contract Services	ISF	383,300	The additional funding is to maintain a secure level of support for all Metropolitan software components
<b>Information Technology Service</b>			
Information Technology Service GSD transfer	GSD	(1,806,800) (22.00 FTEs)	The reduction is to remove the budget associated with all programs in the ITS General fund
<b>Information Technology Service</b>			
Information Technology Service GSD transfer	ISF	1,806,800 22.00 FTEs	The increase in funding is to realign the budget previously in the General Fund with the ITS Internal Service Fund Budget
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	ISF	(170,900)	Savings realized through reduced cost for fringe benefits
Insurance Billings	ISF	3,700	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	ISF	13,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property

# 14 Information Tech Services-At a Glance

## Budget Changes and Impact Highlights

<b>Recommendation</b>		<b>Impact</b>
<b>General Services District Total</b>	\$(1,806,800) (22.00 FTEs)	
<b>Internal Service Funds Total</b>	\$5,049,100 32.00 FTEs	
<b>TOTAL</b>	\$3,242,300 10.00 FTEs	

\* See Internal Service Charges section for details

\*\*\* ISF – Internal Service Funds

# 14 Information Tech Services-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,581,900	1,529,917	1,644,200	0	(1,644,200)	-100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	18,700	48,153	64,000	0	(64,000)	-100.00%
Travel, Tuition, and Dues	100	800	100	0	(100)	-100.00%
Communications	13,900	11,590	14,400	0	(14,400)	-100.00%
Repairs & Maintenance Services	2,200	2,878	7,200	0	(7,200)	-100.00%
Internal Service Fees	59,700	59,700	66,600	0	(66,600)	-100.00%
Other Expenses	10,800	11,625	10,300	0	(10,300)	-100.00%
TOTAL OTHER SERVICES	105,400	134,746	162,600	0	(162,600)	-100.00%
<b>TOTAL OPERATING EXPENSES</b>	<b>1,687,300</b>	<b>1,664,663</b>	<b>1,806,800</b>	<b>0</b>	<b>(1,806,800)</b>	<b>-100.00%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>1,687,300</b>	<b>1,664,663</b>	<b>1,806,800</b>	<b>0</b>	<b>(1,806,800)</b>	<b>-100.00%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	100	79	100	0	(100)	-100.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>100</b>	<b>79</b>	<b>100</b>	<b>0</b>	<b>(100)</b>	<b>-100.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>100</b>	<b>79</b>	<b>100</b>	<b>0</b>	<b>(100)</b>	<b>-100.00%</b>
<b>Expenditures Per Capita</b>	<b>\$2.56</b>	<b>\$2.52</b>	<b>\$2.70</b>	<b>\$0.00</b>	<b>(\$2.70)</b>	<b>-100.00%</b>

# 14 Information Tech Services-Financial

<b>Internal Service Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	10,305,100	9,001,249	10,704,100	13,054,000	2,349,900	21.95%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	2,074,400	3,067,625	2,862,800	3,167,300	304,500	10.64%
Travel, Tuition, and Dues	5,900	14,370	5,900	16,600	10,700	181.36%
Communications	169,400	141,577	162,400	180,100	17,700	10.90%
Repairs & Maintenance Services	577,600	678,331	1,133,200	3,104,300	1,971,100	173.94%
Internal Service Fees	75,500	74,030	82,000	104,300	22,300	27.20%
Other Expenses	2,083,600	3,055,165	2,805,300	3,178,200	372,900	13.29%
TOTAL OTHER SERVICES	4,986,400	7,031,098	7,051,600	9,750,800	2,699,200	38.28%
<b>TOTAL OPERATING EXPENSES</b>	<b>15,291,500</b>	<b>16,032,347</b>	<b>17,755,700</b>	<b>22,804,800</b>	<b>5,049,100</b>	<b>28.44%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>15,291,500</b>	<b>16,032,347</b>	<b>17,755,700</b>	<b>22,804,800</b>	<b>5,049,100</b>	<b>28.44%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	13,972,700	14,081,049	17,105,700	22,804,800	5,699,100	33.32%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>13,972,700</b>	<b>14,081,049</b>	<b>17,105,700</b>	<b>22,804,800</b>	<b>5,699,100</b>	<b>33.32%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>13,972,700</b>	<b>14,081,049</b>	<b>17,105,700</b>	<b>22,804,800</b>	<b>5,699,100</b>	<b>33.32%</b>
<b>Expenditures Per Capita</b>	<b>\$23.19</b>	<b>\$24.31</b>	<b>\$26.54</b>	<b>\$33.59</b>	<b>\$7.05</b>	<b>26.56%</b>

# 14 Information Tech Services-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
<b>GSD General 10101</b>										
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	0	0.00	-1	-1.00	
Info Systems App Analyst 3	SR1200	6	6.00	6	6.00	0	0.00	-6	-6.00	
Info Systems App Tech 2	SR0900	2	2.00	2	2.00	0	0.00	-2	-2.00	
Info Systems Div Mgr	SR1400	1	1.00	1	1.00	0	0.00	-1	-1.00	
Information Sys Media Analys 1	SR1000	1	1.00	1	1.00	0	0.00	-1	-1.00	
Information Sys Media Analys 2	SR1100	1	1.00	1	1.00	0	0.00	-1	-1.00	
Information Systems Advisor 1	SR1300	2	2.00	2	2.00	0	0.00	-2	-2.00	
Program Mgr 1	SR1100	1	1.00	1	1.00	0	0.00	-1	-1.00	
Program Spec 1	SR0600	2	2.00	2	2.00	0	0.00	-2	-2.00	
Program Spec 2	SR0800	3	3.00	3	3.00	0	0.00	-3	-3.00	
Program Spec 3	SR1000	1	1.00	1	1.00	0	0.00	-1	-1.00	
Video Production Spec	SR0700	1	1.00	1	1.00	0	0.00	-1	-1.00	
<b>Total Positions &amp; FTE</b>		<b>22</b>	<b>22.00</b>	<b>22</b>	<b>22.00</b>	<b>0</b>	<b>0.00</b>	<b>-22</b>	<b>-22.00</b>	
<b>Information Technology Service 51137</b>										
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 4	SR1200	0	0.00	0	0.00	1	1.00	1	1.00	
Chief Info Officer	DP0300	1	1.00	1	1.00	1	1.00	0	0.00	
Computer Operator 2	SR0600	3	3.00	3	3.00	3	3.00	0	0.00	
Computer Operator 3	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Human Resources Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Info Sys Comm Analyst 1	SR1000	1	0.50	1	0.50	3	2.50	2	2.00	
Info Sys Comm Analyst 2	SR1100	3	3.00	3	3.00	4	4.00	1	1.00	
Info Sys Comm Analyst 3	SR1200	6	6.00	6	6.00	8	8.00	2	2.00	
Info Systems App Analyst 2	SR1100	2	2.00	2	2.00	2	2.00	0	0.00	
Info Systems App Analyst 3	SR1200	6	6.00	6	6.00	12	12.00	6	6.00	
Info Systems App Tech 2	SR0900	1	1.00	1	1.00	3	3.00	2	2.00	
Info Systems Asst Dir	SR1500	5	5.00	5	5.00	5	5.00	0	0.00	
Info Systems Div Mgr	SR1400	6	6.00	6	6.00	9	9.00	3	3.00	
Info Systems Mgr	SR1300	4	4.00	3	3.00	3	3.00	0	0.00	
Information Sys Media Analys 1	SR1000	0	0.00	0	0.00	1	1.00	1	1.00	
Information Sys Media Analys 2	SR1100	0	0.00	0	0.00	1	1.00	1	1.00	
Information Sys Oper Anal 2	SR1100	15	15.00	15	15.00	15	15.00	0	0.00	
Information Sys Oper Analyst 1	SR1000	3	3.00	3	3.00	3	3.00	0	0.00	
Information Sys Oper Analyst 3	SR1200	11	11.00	11	11.00	11	11.00	0	0.00	
Information Sys Oper TEch 1	SR0800	8	8.00	8	8.00	8	8.00	0	0.00	
Information Sys Oper Tech 2	SR0900	5	5.00	5	5.00	6	6.00	1	1.00	
Information Systems Advisor 1	SR1300	21	21.00	22	22.00	25	25.00	3	3.00	
Information Systems Advisor 2	SR1400	11	11.00	12	12.00	12	12.00	0	0.00	
Office Support Spec 1	SR0700	0	0.00	0	0.00	1	1.00	1	1.00	
Program Mgr 1	SR1100	0	0.00	0	0.00	1	1.00	1	1.00	
Program Spec 1	SR0600	0	0.00	0	0.00	2	2.00	2	2.00	
Program Spec 2	SR0800	0	0.00	0	0.00	3	3.00	3	3.00	
Program Spec 3	SR1000	0	0.00	0	0.00	1	1.00	1	1.00	

# 14 Information Tech Services-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Video Production Spec	SR0700	0	0.00	0	0.00	1	1.00	1	1.00
<b>Total Positions &amp; FTE</b>		<b>115</b>	<b>114.50</b>	<b>116</b>	<b>115.50</b>	<b>148</b>	<b>147.50</b>	<b>32</b>	<b>32.00</b>
<b>Department Totals</b>		<b>137</b>	<b>136.50</b>	<b>138</b>	<b>137.50</b>	<b>148</b>	<b>147.50</b>	<b>10</b>	<b>10.00</b>

# 15 Finance-At a Glance

**Mission** The mission of the Department of Finance is to provide financial management, information, and business services to policy makers, departments, agencies, investors, and the Nashville community so they can have confidence in Metro Government, make informed decisions, and achieve their results.

**Budget Summary**

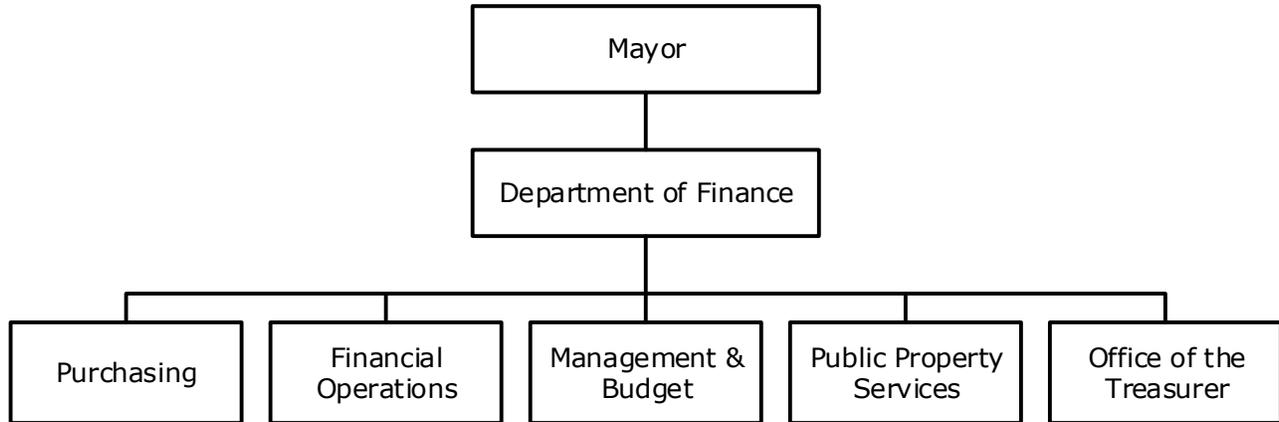
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 7,682,800	\$ 8,185,200	\$ 9,264,700
Internal Service Fund	818,700	850,300	911,400
<b>Total Expenditures and Transfers</b>	<u>\$ 8,501,500</u>	<u>\$ 9,035,500</u>	<u>\$ 10,176,100</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 818,700	\$ 846,400	\$ 911,400
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 818,700</u>	<u>\$ 846,400</u>	<u>\$ 911,400</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	3,900	0
<b>Total Revenues</b>	<u>\$ 818,700</u>	<u>\$ 850,300</u>	<u>\$ 911,400</u>
<b>Expenditures Per Capita</b>	<u>\$ 12.89</u>	<u>\$ 13.50</u>	<u>\$ 14.99</u>

**Positions** Total Budgeted Positions 105 104 105

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 106 Metro Courthouse 37201 Phone: 615-862-6151

# 15 Finance-At a Glance

## Organizational Structure



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## Programs

### Business Integrity and Accountability

Compliance Monitoring and Accountability

### Business Support and Solutions

Accounts Payable  
Business Assistance Office  
Cash Operations  
Financial Accounting and Reporting  
Payroll Operations  
Purchasing  
Real Estate Management  
Tourism Tax

### Executive Leadership

Executive Leadership  
Non-allocated Financial Transactions

### Strategic Resource Allocation and Management

Budget Planning and Management  
Cost Planning and Management  
Grants Assessment and Resource  
Investment Committee Support  
Investor Relations

# 15 Finance-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Short Term Rental</b>			
Salary and Fringe Benefits	GSD	\$77,200 1.00 FTE	Due to the increase in Short Term Rental Activity an additional position and FTE will provide assistance in tax collection and monitoring improving the efficiency of the office.
<b>Payment Card Industry Compliance</b>			
Management Consulting	ISF***	125,000	The additional funding will allow the Office of Treasury the ability to contract with an external party with expertise in Payment Card Industry-Data Security Standards to assess compliance
<b>LoopNet</b>			
Subscriptions	GSD	8,000	The online subscription to LoopNet will allow Public Property staff to list or search inventory of properties for lease or sale
<b>Public Investment Plan</b>			
Management Consulting	GSD	1,000,000	The additional funding is to provide start up costs for the Public Investment Plans.
<b>Diversity Advisory Committee</b>			
Management Consulting	GSD	50,000	The additional funding is to provide advice and recommendation for the Diversity Advisory Committee
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD ISF	(119,100) (11,000)	Savings realized through reduced cost for fringe benefits
Insurance Billings	ISF	500	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD ISF	63,400 4,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	ISF	(58,300)	No impact on performance
<b>General Services District Total</b>		\$1,079,500 1.00 FTE	
<b>Internal Service Funds Total</b>		\$61,100	
<b>TOTAL</b>		\$1,140,600 1.00 FTE	

\* See Internal Service Charges section for details

\*\*\* ISF – Internal Service Funds

# 15 Finance-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	7,128,300	6,587,333	7,569,500	7,527,600	(41,900)	-0.55%
OTHER SERVICES:						
Utilities	0	189	0	0	0	0.00%
Professional & Purchased Services	76,400	65,724	76,400	126,400	50,000	65.45%
Travel, Tuition, and Dues	5,400	23,625	14,600	14,600	0	0.00%
Communications	87,500	42,645	74,700	82,700	8,000	10.71%
Repairs & Maintenance Services	8,300	867	7,600	7,600	0	0.00%
Internal Service Fees	184,600	184,600	241,900	1,305,300	1,063,400	439.60%
Other Expenses	192,300	158,347	196,600	196,600	0	0.00%
TOTAL OTHER SERVICES	554,500	475,997	611,800	1,733,200	1,121,400	183.30%
<b>TOTAL OPERATING EXPENSES</b>	<b>7,682,800</b>	<b>7,063,330</b>	<b>8,181,300</b>	<b>9,260,800</b>	<b>1,079,500</b>	<b>13.19%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>3,900</b>	<b>3,900</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>7,682,800</b>	<b>7,063,330</b>	<b>8,185,200</b>	<b>9,264,700</b>	<b>1,079,500</b>	<b>13.19%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$11.65</b>	<b>\$10.71</b>	<b>\$12.23</b>	<b>\$13.65</b>	<b>\$1.42</b>	<b>11.61%</b>

# 15 Finance-Financial

<b>Internal Service Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	704,600	621,663	733,100	722,100	(11,000)	-1.50%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	200	406	200	125,200	125,000	62500.00%
Travel, Tuition, and Dues	0	750	0	0	0	0.00%
Communications	15,100	8,690	15,100	15,100	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	21,700	13,910	24,300	29,200	4,900	20.16%
Other Expenses	19,900	6,447	19,300	19,800	500	2.59%
<b>TOTAL OTHER SERVICES</b>	<b>56,900</b>	<b>30,203</b>	<b>58,900</b>	<b>189,300</b>	<b>130,400</b>	<b>221.39%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>761,500</b>	<b>651,866</b>	<b>792,000</b>	<b>911,400</b>	<b>119,400</b>	<b>15.08%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>57,200</b>	<b>57,200</b>	<b>58,300</b>	<b>0</b>	<b>(58,300)</b>	<b>-100.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>818,700</b>	<b>709,066</b>	<b>850,300</b>	<b>911,400</b>	<b>61,100</b>	<b>7.19%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	818,700	708,033	846,400	911,400	65,000	7.68%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>818,700</b>	<b>708,033</b>	<b>846,400</b>	<b>911,400</b>	<b>65,000</b>	<b>7.68%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>3,900</b>	<b>0</b>	<b>(3,900)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>818,700</b>	<b>708,033</b>	<b>850,300</b>	<b>911,400</b>	<b>61,100</b>	<b>7.19%</b>
<b>Expenditures Per Capita</b>	<b>\$1.24</b>	<b>\$1.08</b>	<b>\$1.27</b>	<b>\$1.34</b>	<b>\$0.07</b>	<b>5.51%</b>

# 15 Finance-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
<b>GSD General 10101</b>										
Admin Asst	SR0900	1	1.00	2	2.00	2	2.00	0	0.00	
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 3	SR1000	6	6.00	7	7.00	7	7.00	0	0.00	
Admin Svcs Officer 4	SR1200	4	4.00	2	2.00	3	3.00	1	1.00	
Application Tech 1	SR0700	2	2.00	0	0.00	0	0.00	0	0.00	
Application Tech 2	SR0800	8	8.00	8	8.00	8	8.00	0	0.00	
Application Tech 3	SR0900	8	8.00	8	8.00	8	8.00	0	0.00	
Business Development Officer	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Admin	SR1300	7	7.00	8	8.00	8	8.00	0	0.00	
Finance Asst Dir	SR1500	3	3.00	3	3.00	3	3.00	0	0.00	
Finance Deputy Dir	SR1600	2	2.00	1	1.00	1	1.00	0	0.00	
Finance Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Mgr	SR1400	8	8.00	11	11.00	11	11.00	0	0.00	
Finance Officer 1	SR0800	3	3.00	1	1.00	1	1.00	0	0.00	
Finance Officer 2	SR1000	12	12.00	18	18.00	18	18.00	0	0.00	
Finance Officer 3	SR1200	22	22.00	19	19.00	19	19.00	0	0.00	
Finance Spec	SR1100	1	1.00	0	0.00	0	0.00	0	0.00	
Information Systems Advisor 1	SR1300	1	1.00	0	0.00	0	0.00	0	0.00	
Information Systems Advisor 2	SR1400	1	1.00	0	0.00	0	0.00	0	0.00	
Special Projects Mgr	SR1500	3	3.00	3	3.00	3	3.00	0	0.00	
Technical Specialist 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>98</b>	<b>98.00</b>	<b>97</b>	<b>97.00</b>	<b>98</b>	<b>98.00</b>	<b>1</b>	<b>1.00</b>	
<b>Treasury Management 51180</b>										
Finance Admin	SR1300	0	0.00	1	1.00	1	1.00	0	0.00	
Finance Mgr	SR1400	3	3.00	2	2.00	2	2.00	0	0.00	
Finance Officer 2	SR1000	3	3.00	2	2.00	2	2.00	0	0.00	
Finance Officer 3	SR1200	0	0.00	1	1.00	1	1.00	0	0.00	
Metropolitan Treasurer	SR1500	1	1.00	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>7</b>	<b>7.00</b>	<b>7</b>	<b>7.00</b>	<b>7</b>	<b>7.00</b>	<b>0</b>	<b>0.00</b>	
<b>Department Totals</b>		<b>105</b>	<b>104.50</b>	<b>104</b>	<b>104.00</b>	<b>105</b>	<b>105.00</b>	<b>1</b>	<b>1.00</b>	

# 16 Assessor of Property-At a Glance

**Mission** It is the mission of the Assessor's Office to perform all of its duties and responsibilities, including to appraise and assess property, in compliance with all applicable laws, rules, and standards in a manner that is fair, equitable, efficient, and otherwise best serves the public.

**Budget Summary**

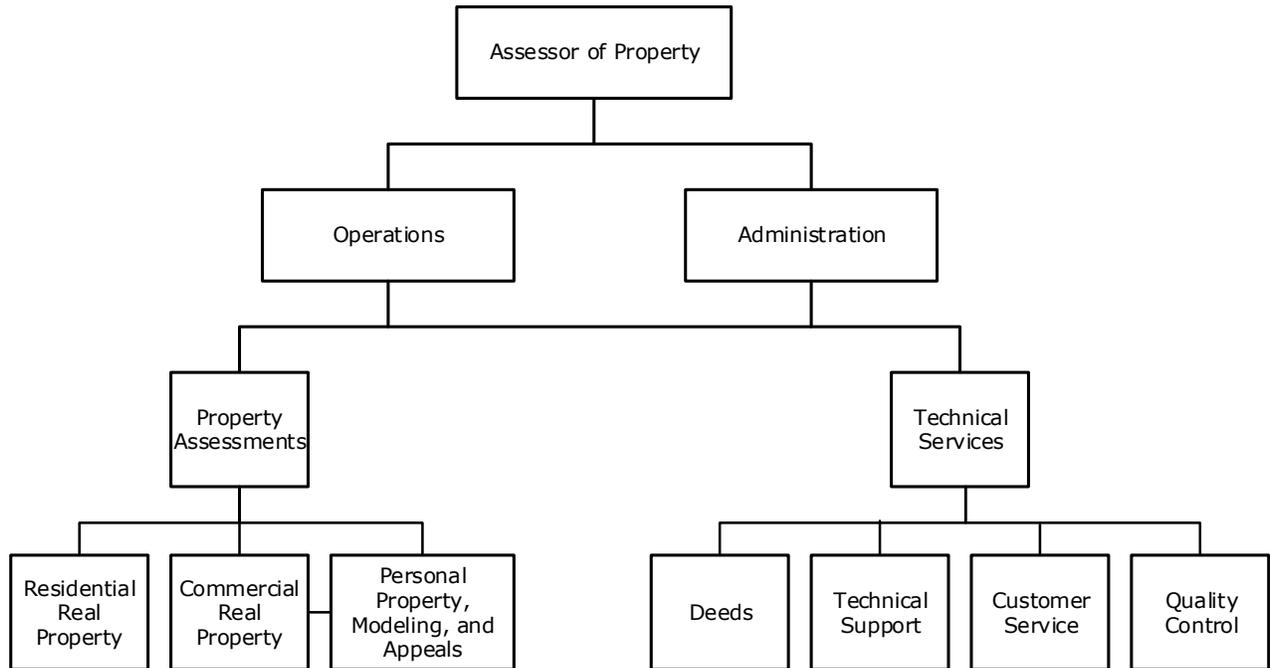
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 6,917,500	\$ 7,166,500	\$ 7,399,400
<b>Total Expenditures and Transfers</b>	<u>\$ 6,917,500</u>	<u>\$ 7,166,500</u>	<u>\$ 7,399,400</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 200	\$ 200	\$ 200
Other Governments and Agencies	16,000	17,200	20,000
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 16,200</u>	<u>\$ 17,400</u>	<u>\$ 20,200</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 16,200</u>	<u>\$ 17,400</u>	<u>\$ 20,200</u>
<b>Expenditures Per Capita</b>	\$ 10.49	\$ 10.71	\$ 10.90

**Positions** Total Budgeted Positions 119 119 146

**Contacts** Assessor of Property: George Rooker email: [george.rooker@nashville.gov](mailto:george.rooker@nashville.gov)  
 Assessment Manager: David Diaz-Barriga email: [david.diaz-barriga@nashville.gov](mailto:david.diaz-barriga@nashville.gov)  
 700 2nd Avenue South Suite 210 37210 Phone: 615-862-6080

# 16 Assessor of Property-At a Glance

## Organizational Structure




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## Programs

### Administrative

Non-allocated Financial Transactions

### Assessment

Assessment

### Board of Equalization

Board of Equalization

### Hearing Officer Review

Hearing Officer Review

### Personal Property Audit

Personal Property Audit

# 16 Assessor of Property-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Postage and Delivery Services</b>			
2017 Reappraisal postage and mailing services	GSD	\$178,000	Supports postage and mailing services for the 2017 reappraisal informal review notices
<b>Reappraisal Hearing Officers</b>			
2017 Reappraisal salary and benefits	GSD	35,000 1.00 FTE	Additional Hearing Officers necessary for the 2017 reappraisal appeal sessions
<b>Administrative Operations</b>			
2017 Reappraisal operating expenses	GSD	8,000	Additional office supplies and equipment necessary for the 2017 reappraisal process
<b>AccuPlus 6</b>			
Annual support and maintenance fee	GSD	28,000	A collaboration with the Planning department to provide high quality and consistent ortho images year-to-year
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	\$(86,500)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	70,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$232,900 1.00 FTE	
<b>TOTAL</b>		\$232,900 1.00 FTE	

\* See Internal Service Charges section for details

# 16 Assessor of Property-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	5,418,300	5,249,512	5,626,400	5,574,900	(51,500)	-0.92%
OTHER SERVICES:						
Utilities	0	0	100	100	0	0.00%
Professional & Purchased Services	606,300	348,857	606,200	606,200	0	0.00%
Travel, Tuition, and Dues	39,600	37,385	39,600	39,600	0	0.00%
Communications	127,000	111,744	127,000	305,000	178,000	140.16%
Repairs & Maintenance Services	430,600	308,960	430,600	458,600	28,000	6.50%
Internal Service Fees	265,000	265,000	305,900	376,300	70,400	23.01%
Other Expenses	30,700	22,337	30,700	38,700	8,000	26.06%
<b>TOTAL OTHER SERVICES</b>	<b>1,499,200</b>	<b>1,094,283</b>	<b>1,540,100</b>	<b>1,824,500</b>	<b>284,400</b>	<b>18.47%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>6,917,500</b>	<b>6,343,795</b>	<b>7,166,500</b>	<b>7,399,400</b>	<b>232,900</b>	<b>3.25%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>6,917,500</b>	<b>6,343,795</b>	<b>7,166,500</b>	<b>7,399,400</b>	<b>232,900</b>	<b>3.25%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	200	212	200	200	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	16,000	17,210	17,200	20,000	2,800	16.28%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>16,200</b>	<b>17,422</b>	<b>17,400</b>	<b>20,200</b>	<b>2,800</b>	<b>16.09%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>16,200</b>	<b>17,422</b>	<b>17,400</b>	<b>20,200</b>	<b>2,800</b>	<b>16.09%</b>
<b>Expenditures Per Capita</b>	<b>\$10.49</b>	<b>\$9.62</b>	<b>\$10.71</b>	<b>\$10.90</b>	<b>\$0.19</b>	<b>1.77%</b>

# 16 Assessor of Property-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Admin Asst	SR0900	3	3.00	2	2.00	2	2.00	0	0.00
Admin Svcs Mgr	SR1300	4	4.00	4	4.00	4	4.00	0	0.00
Admin Svcs Officer 3	SR1000	1	1.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	SR1200	3	3.00	3	3.00	3	3.00	0	0.00
Appraiser 1	SR0600	9	9.00	11	11.00	11	11.00	0	0.00
Appraiser 2	SR0800	10	10.00	6	6.00	6	6.00	0	0.00
Appraiser 3	SR1000	9	9.00	10	10.00	10	10.00	0	0.00
Appraiser 4	SR1200	8	8.00	9	9.00	9	9.00	0	0.00
Appraiser Analyst 1	SR0700	1	1.00	2	2.00	2	2.00	0	0.00
Appraiser Analyst 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Assessments Manager	SR1400	2	2.00	2	2.00	2	2.00	0	0.00
Hrng Off-Tax Assess Reassessmt		40	1.50	40	1.50	67	2.50	27	1.00
Info Systems App Analyst 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	3	3.00	3	3.00	3	3.00	0	0.00
Info Systems Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Mgr	SR0900	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	SR0600	5	5.00	5	5.00	5	5.00	0	0.00
Office Support Spec 1	SR0700	5	5.00	4	4.00	4	4.00	0	0.00
Office Support Spec 2	SR0800	5	5.00	4	4.00	4	4.00	0	0.00
Seasonal/Part-time/Temporary		6	3.00	6	3.00	6	3.00	0	0.00
Tax Assessor		1	1.00	1	1.00	1	1.00	0	0.00
Training Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>119</b>	<b>77.50</b>	<b>119</b>	<b>77.50</b>	<b>146</b>	<b>78.50</b>	<b>27</b>	<b>1.00</b>
<b>Department Totals</b>		<b>119</b>	<b>77.50</b>	<b>119</b>	<b>77.50</b>	<b>146</b>	<b>78.50</b>	<b>27</b>	<b>1.00</b>

# 17 Trustee-At a Glance

**Mission** To collect Davidson County's Real Property Tax, Public Utility Tax, Personal Property Tax, Central Business Improvement District Tax and Vegetation Liens each year; and administer the Tax Relief Program for the State of Tennessee and Metro Government, and the Davidson County Tax Freeze Program.

**Budget Summary**

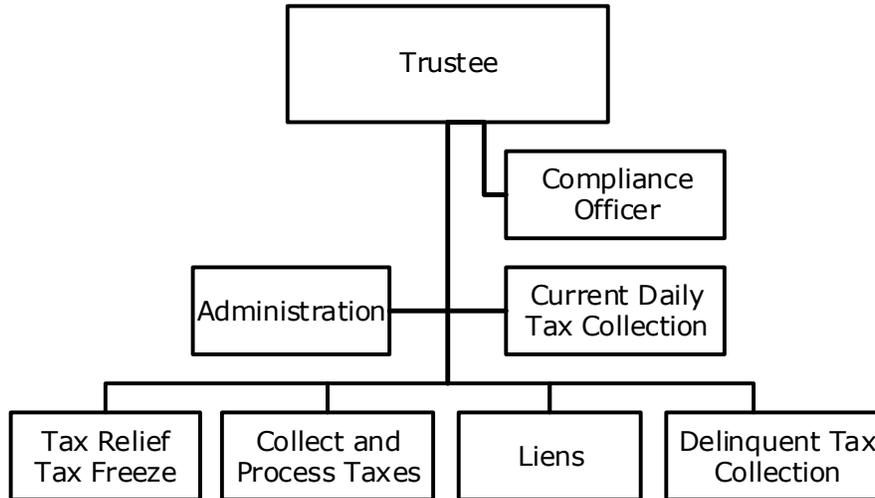
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 2,323,500	\$ 2,406,900	\$ 2,430,400
<b>Total Expenditures and Transfers</b>	<u>\$ 2,323,500</u>	<u>\$ 2,406,900</u>	<u>\$ 2,430,400</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Expenditures Per Capita</b>	\$ 3.52	\$ 3.60	\$ 3.58

**Positions** Total Budgeted Positions 28 28 28

**Contacts** Trustee: Charlie Cardwell email: charlie.cardwell@nashville.gov  
 Financial Manager: Pat Greer email: pat.greer@nashville.gov  
 700 2nd Avenue South, Suite 220 37210 Phone: 615-862-6330

# 17 Trustee-At a Glance

## Organizational Structure



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## Programs

### Administration

Administration  
Non-allocated Financial Transactions

# 17 Trustee-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Tax Relief/Tax Freeze Program</b>			
Workshop and marketing materials	GSD	\$25,000	To inform the elderly and disabled veterans of Nashville-Davidson County about the Tax Relief/Tax Freeze program
<b>Postage and Delivery Services</b>			
Mailings	GSD	1,700	Continued to provide quality service to the tax payers of the Davidson County
<b>Bank Fees</b>			
Operating expenses	GSD	5,000	To improve its current service level to the tax payers of the Davidson County
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(24,300)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	16,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$23,500	
<b>TOTAL</b>		\$23,500	

\* See Internal Service Charges section for details

# 17 Trustee-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,633,400	1,492,862	1,668,900	1,644,600	(24,300)	-1.46%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	5,100	5,475	5,500	5,500	0	0.00%
Travel, Tuition, and Dues	7,300	5,171	6,900	6,900	0	0.00%
Communications	153,100	150,183	168,100	194,800	26,700	15.88%
Repairs & Maintenance Services	3,000	667	3,000	3,000	0	0.00%
Internal Service Fees	513,400	513,400	546,300	562,400	16,100	2.95%
Other Expenses	8,200	13,002	8,200	13,200	5,000	60.98%
TOTAL OTHER SERVICES	690,100	687,898	738,000	785,800	47,800	6.48%
<b>TOTAL OPERATING EXPENSES</b>	<b>2,323,500</b>	<b>2,180,760</b>	<b>2,406,900</b>	<b>2,430,400</b>	<b>23,500</b>	<b>0.98%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>2,323,500</b>	<b>2,180,760</b>	<b>2,406,900</b>	<b>2,430,400</b>	<b>23,500</b>	<b>0.98%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$3.52</b>	<b>\$3.31</b>	<b>\$3.60</b>	<b>\$3.58</b>	<b>(\$0.02)</b>	<b>-0.56%</b>

# 17 Trustee-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>GSD General 10101</b>									
Deputy Trustee		6	6.00	6	6.00	6	6.00	0	0.00
Deputy-Tax Accounting		15	15.00	15	15.00	15	15.00	0	0.00
Seasonal/Part-time/Temporary		6	3.20	6	3.20	6	3.20	0	0.00
Trustee		1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>28</b>	<b>25.20</b>	<b>28</b>	<b>25.20</b>	<b>28</b>	<b>25.20</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>28</b>	<b>25.20</b>	<b>28</b>	<b>25.20</b>	<b>28</b>	<b>25.20</b>	<b>0</b>	<b>0.00</b>

# 18 County Clerk-At a Glance

**Mission** Collect state and local revenues, fees, commissions, and taxes as required by law while providing exceptional customer service to taxpayers in our Motor Vehicle, Business, and Marriage Services divisions.

**Budget Summary**

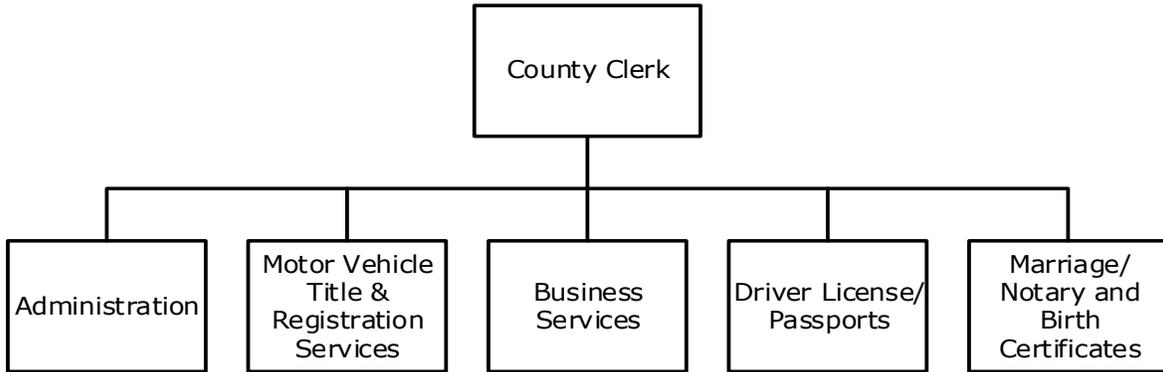
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 4,130,700	\$ 4,251,900	\$ 4,106,600
Special Purpose Funds	50,000	110,000	120,000
<b>Total Expenditures and Transfers</b>	<u>\$ 4,180,700</u>	<u>\$ 4,361,900</u>	<u>\$ 4,226,600</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 5,250,000	\$ 5,481,000	\$ 5,875,000
Other Governments and Agencies	0	35,000	45,000
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 5,250,000</u>	<u>\$ 5,516,000</u>	<u>\$ 5,920,000</u>
Non-program Revenue	100	100	100
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 5,250,100</u>	<u>\$ 5,516,100</u>	<u>\$ 5,920,100</u>
<b>Expenditures Per Capita</b>	\$ 6.34	\$ 6.52	\$ 6.23

<b>Positions</b>	Total Budgeted Positions	81	81	81
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<b>Contacts</b>	County Clerk: Brenda Wynn	email: <a href="mailto:brenda.wynn@nashville.gov">brenda.wynn@nashville.gov</a>
	Financial Manager: Tami Drake	email: <a href="mailto:tami.drake@nashville.gov">tami.drake@nashville.gov</a>
	700 2nd Avenue South, Suite 101 37210	Phone: 615-862-6050

# 18 County Clerk-At a Glance

## Organizational Structure



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## Programs

### Administration

Administration  
Non-allocated Financial Transactions

### Computer

Computer

# 18 County Clerk-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Postage and Delivery</b>			
Transfer postage services to General Services' mail department	GSD	\$(114,000)	No impact on performance
<b>County Clerk Title Fees</b>			
Office supplies and equipment	SPF**	10,000	Supports continued titling and registration services to help improve program's proficiency
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(54,300)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	23,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$(145,300)	
<b>Special Purpose Funds Total</b>		\$10,000	
<b>TOTAL</b>		\$(135,300)	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 18 County Clerk-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	3,664,000	3,490,511	3,750,000	3,695,700	(54,300)	-1.45%
OTHER SERVICES:						
Utilities	0	0	1,000	1,000	0	0.00%
Professional & Purchased Services	62,000	63,570	49,000	49,000	0	0.00%
Travel, Tuition, and Dues	4,000	3,772	5,900	5,900	0	0.00%
Communications	213,900	216,553	228,900	114,900	(114,000)	-49.80%
Repairs & Maintenance Services	3,500	2,730	10,500	10,500	0	0.00%
Internal Service Fees	99,200	99,200	119,400	142,400	23,000	19.26%
Other Expenses	84,100	61,827	87,200	87,200	0	0.00%
TOTAL OTHER SERVICES	466,700	447,652	501,900	410,900	(91,000)	-18.13%
<b>TOTAL OPERATING EXPENSES</b>	<b>4,130,700</b>	<b>3,938,163</b>	<b>4,251,900</b>	<b>4,106,600</b>	<b>(145,300)</b>	<b>-3.42%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>4,130,700</b>	<b>3,938,163</b>	<b>4,251,900</b>	<b>4,106,600</b>	<b>(145,300)</b>	<b>-3.42%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	5,200,000	5,879,755	5,406,000	5,800,000	394,000	7.29%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>5,200,000</b>	<b>5,879,755</b>	<b>5,406,000</b>	<b>5,800,000</b>	<b>394,000</b>	<b>7.29%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	100	0	100	100	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>100</b>	<b>0</b>	<b>100</b>	<b>100</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>5,200,100</b>	<b>5,879,755</b>	<b>5,406,100</b>	<b>5,800,100</b>	<b>394,000</b>	<b>7.29%</b>
<b>Expenditures Per Capita</b>	<b>\$6.26</b>	<b>\$5.97</b>	<b>\$6.35</b>	<b>\$6.05</b>	<b>(\$0.30)</b>	<b>-4.72%</b>

# 18 County Clerk-Financial

<b>Special Purpose Funds</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	50,000	43,931	110,000	120,000	10,000	9.09%
<b>TOTAL OTHER SERVICES</b>	<b>50,000</b>	<b>43,931</b>	<b>110,000</b>	<b>120,000</b>	<b>10,000</b>	<b>9.09%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>50,000</b>	<b>43,931</b>	<b>110,000</b>	<b>120,000</b>	<b>10,000</b>	<b>9.09%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>50,000</b>	<b>43,931</b>	<b>110,000</b>	<b>120,000</b>	<b>10,000</b>	<b>9.09%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	50,000	69,853	75,000	75,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	94,157	35,000	45,000	10,000	28.57%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	1,170	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>50,000</b>	<b>165,180</b>	<b>110,000</b>	<b>120,000</b>	<b>10,000</b>	<b>9.09%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>50,000</b>	<b>165,180</b>	<b>110,000</b>	<b>120,000</b>	<b>10,000</b>	<b>9.09%</b>
<b>Expenditures Per Capita</b>	<b>\$0.08</b>	<b>\$0.07</b>	<b>\$0.16</b>	<b>\$0.18</b>	<b>\$0.02</b>	<b>12.50%</b>

# 18 County Clerk-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Admin Asst - County Clerk		1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Business Tax Dir-County Clerk		1	1.00	1	1.00	1	1.00	0	0.00
Chief Dpty Clerk-County Clerk		1	1.00	1	1.00	1	1.00	0	0.00
County Ct Clerk		1	1.00	1	1.00	1	1.00	0	0.00
Deputy Clerk 1		8	7.50	18	17.50	18	17.50	0	0.00
Deputy Clerk 2		15	14.00	15	14.00	15	14.00	0	0.00
Deputy Clerk 3		18	18.00	18	18.00	18	18.00	0	0.00
Deputy Clerk 4		9	9.00	9	9.00	9	9.00	0	0.00
Deputy Clerk 5		1	1.00	1	1.00	1	1.00	0	0.00
Deputy Clerk 6		1	1.00	1	1.00	1	1.00	0	0.00
Dir Of Taxpayer Svcs		1	1.00	1	1.00	1	1.00	0	0.00
License Inspector 1		10	10.00	0	0.00	0	0.00	0	0.00
Seasonal/Part-time/Temporary		13	12.50	13	12.50	13	12.50	0	0.00
<b>Total Positions &amp; FTE</b>		<b>81</b>	<b>79.00</b>	<b>81</b>	<b>79.00</b>	<b>81</b>	<b>79.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>81</b>	<b>79.00</b>	<b>81</b>	<b>79.00</b>	<b>81</b>	<b>79.00</b>	<b>0</b>	<b>0.00</b>

# 48 Office of Internal Audit-At a Glance

**Mission** The Office of Internal Audit is an independent appraisal agency established to ensure and enhance the integrity, equality, accountability, effectiveness, and efficiency of service activities, and to pursue an atmosphere of honesty and mutual trust within the Metropolitan Government of Nashville and Davidson County.

**Budget Summary**

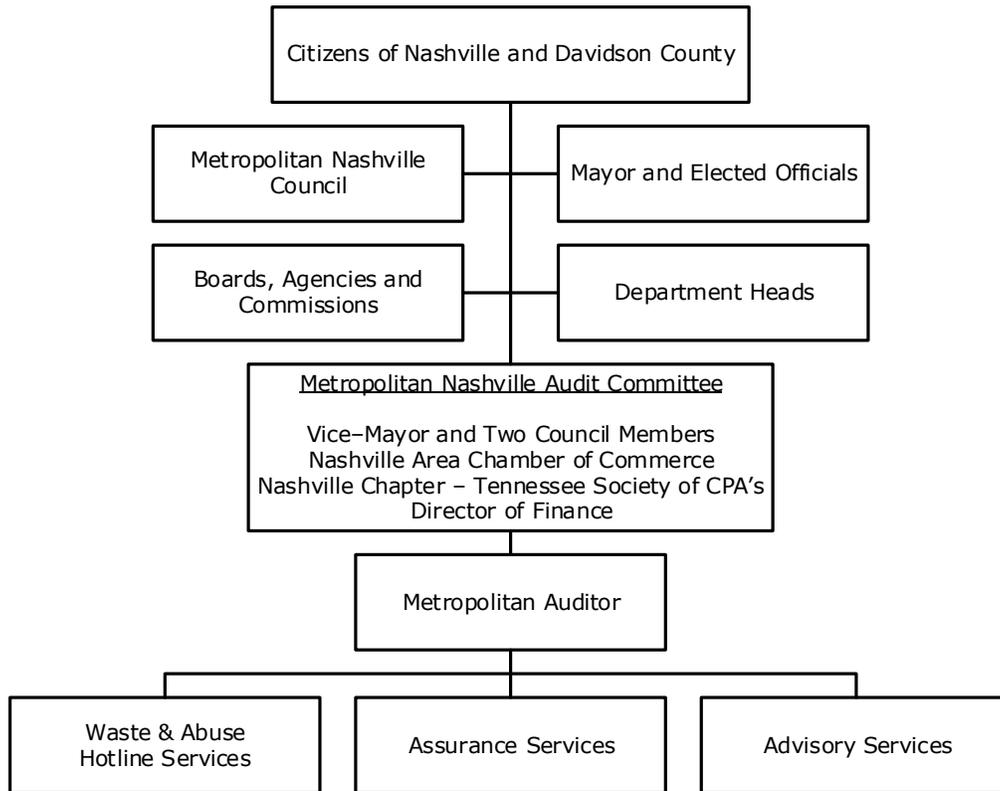
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 1,214,900	\$ 1,290,900	\$ 1,348,600
<b>Total Expenditures and Transfers</b>	<u>\$ 1,214,900</u>	<u>\$ 1,290,900</u>	<u>\$ 1,348,600</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Program Revenue</b>	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Revenues</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Expenditures Per Capita</b>	\$ 1.84	\$ 1.93	\$ 1.99

**Positions** Total Budgeted Positions 10 10 10

**Contacts** Director: Mark Swann email: mark.swann@nashville.gov  
 404 James Robertson Parkway, Suite 190 37219 Phone: 615-862-6110

# 48 Office of Internal Audit-At a Glance

## Organizational Structure




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## Programs

### Administrative

Non-allocated Financial Transactions

### Business Integrity and Accountability

Advisory Services  
 Audit Assurance Services  
 Integrity Hotline and Innovation Suggestion Box

# 48 Office of Internal Audit-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Professional Services Increase</b>			
Management Consulting	GSD	\$50,000	The increase in management consulting provides the opportunity for Internal Audit to conduct more specialty audits by contracting subject matter experts to supplement existing staff
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(13,900)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	21,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$57,700	
<b>TOTAL</b>		\$57,700	

\* See Internal Service Charges section for details

# 48 Office of Internal Audit-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,015,900	830,211	1,050,400	1,036,500	(13,900)	-1.32%
OTHER SERVICES:						
Utilities	0	305	400	400	0	0.00%
Professional & Purchased Services	45,400	28,256	75,400	125,400	50,000	66.31%
Travel, Tuition, and Dues	26,700	18,536	31,700	31,700	0	0.00%
Communications	10,000	4,683	8,600	8,600	0	0.00%
Repairs & Maintenance Services	500	0	500	500	0	0.00%
Internal Service Fees	31,900	31,900	38,400	60,000	21,600	56.25%
Other Expenses	84,500	70,404	85,500	85,500	0	0.00%
TOTAL OTHER SERVICES	199,000	154,084	240,500	312,100	71,600	29.77%
<b>TOTAL OPERATING EXPENSES</b>	<b>1,214,900</b>	<b>984,295</b>	<b>1,290,900</b>	<b>1,348,600</b>	<b>57,700</b>	<b>4.47%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>1,214,900</b>	<b>984,295</b>	<b>1,290,900</b>	<b>1,348,600</b>	<b>57,700</b>	<b>4.47%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$1.84</b>	<b>\$1.49</b>	<b>\$1.93</b>	<b>\$1.99</b>	<b>\$0.06</b>	<b>3.11%</b>

# 48 Office of Internal Audit-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>GSD General 10101</b>									
Internal Audit Manager	SR1500	1	1.00	0	0.00	0	0.00	0	0.00
Internal Auditor 1	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Internal Auditor 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Metropolitan Auditor	DP0200	1	1.00	1	1.00	1	1.00	0	0.00
Principal Internal Auditor	SR1400	0	0.00	2	2.00	2	2.00	0	0.00
Sr Internal Auditor	SR1300	5	5.00	4	4.00	4	4.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>10</b>	<b>10.00</b>	<b>10</b>	<b>10.00</b>	<b>10</b>	<b>10.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>10</b>	<b>10.00</b>	<b>10</b>	<b>10.00</b>	<b>10</b>	<b>10.00</b>	<b>0</b>	<b>0.00</b>

# 49 Office of Emergency Management-At a Glance

**Mission** The mission of the Metro Nashville Office of Emergency Management and the Emergency Management Council is to develop, coordinate, and lead the local emergency management program; enabling effective preparation for and efficient response to emergencies and disasters in order to save lives, reduce property loss, and stop human suffering.

To accomplish this mission, the Nashville Office of Emergency Management and the Emergency Management Council will:

- Develop plans and procedures to ensure the highest level of mitigation, preparedness, response and recovery.
- Maintain a comprehensive, risk-based, multi-hazard emergency management and training program.
- Coordinate federal, state, and local resources for mitigation, preparedness, response and recovery operations.

## Budget Summary

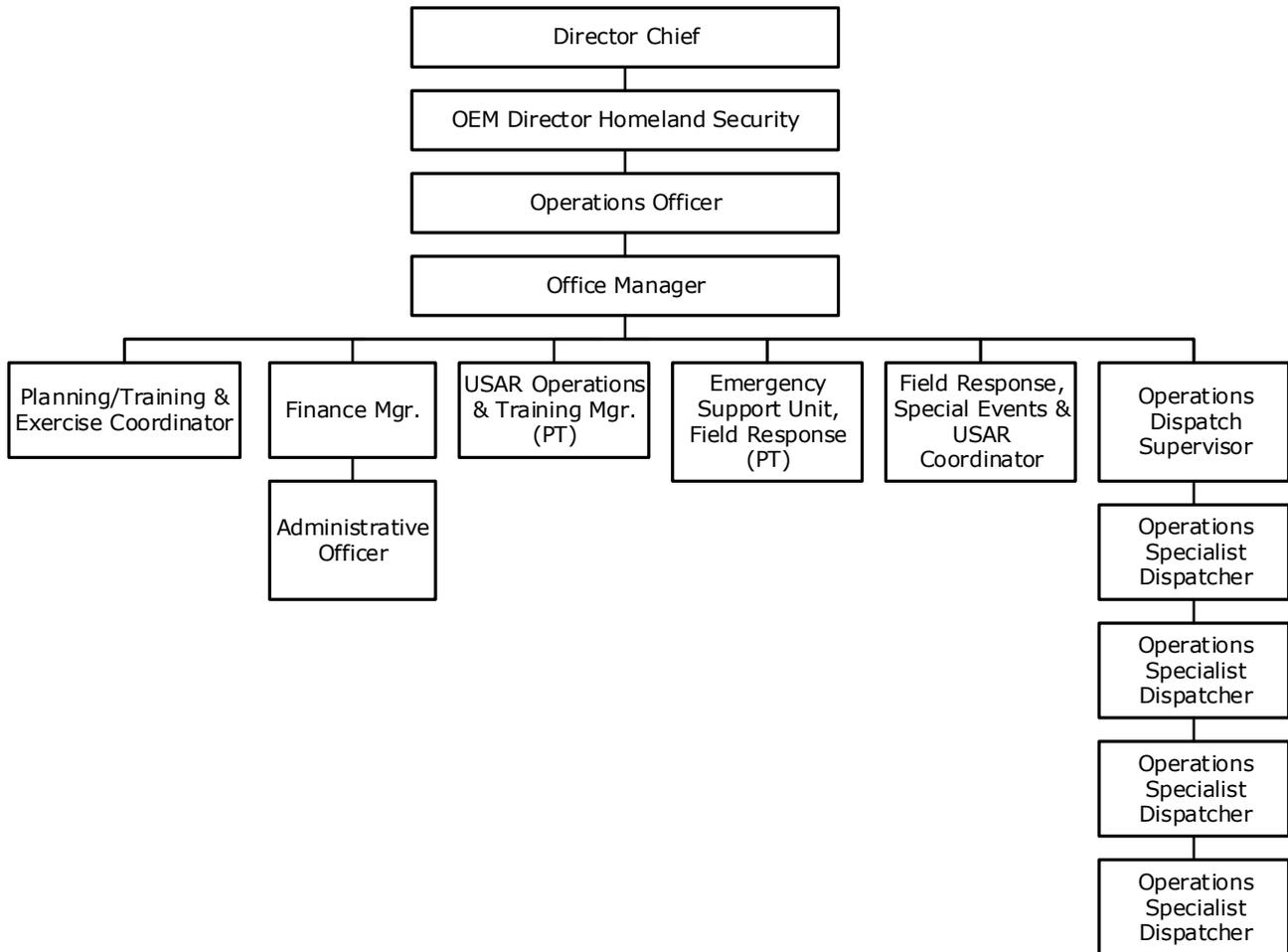
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 804,200	\$ 826,000	\$ 806,300
Special Purpose Funds	176,800	260,500	244,600
<b>Total Expenditures and Transfers</b>	<u>\$ 981,000</u>	<u>\$ 1,086,500</u>	<u>\$ 1,050,900</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	176,800	260,500	244,600
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 176,800</u>	<u>\$ 260,500</u>	<u>\$ 244,600</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 176,800</u>	<u>\$ 260,500</u>	<u>\$ 244,600</u>
<b>Expenditures Per Capita</b>	<u>\$ 1.49</u>	<u>\$ 1.62</u>	<u>\$ 1.55</u>

<b>Positions</b>	Total Budgeted Positions	14	14	14
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<b>Contacts</b>	Director: Tim Henderson	email: <a href="mailto:timothy.henderson@nashville.gov">timothy.henderson@nashville.gov</a>
	Finance Manager: Laura Faust	email: <a href="mailto:laura.faust@nashville.gov">laura.faust@nashville.gov</a>
	2060 15th Avenue South 37212	Phone: 615-862-8530

# 49 Office of Emergency Management-At a Glance

## Organizational Structure



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## Programs

### Office of Emergency Management

Non-allocated Financial Transactions  
Office of Emergency Management

# 49 Office of Emergency Management-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Homeland Security FY15-18</b>			
To adjust Homeland Security grant balance	SPF**	\$(15,900)	No impact on performance
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(9,500)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	(10,200)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$(19,700)	
<b>Special Purpose Funds Total</b>		\$(15,900)	
<b>TOTAL</b>		\$(35,600)	

\* See Internal Service Charges section for details

\*\* SPF - Special Purpose Funds

# 49 Office of Emergency Management-Financial

<b>GSD General Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	496,800	488,521	523,000	513,500	(9,500)	-1.82%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	100	261	100	100	0	0.00%
Travel, Tuition, and Dues	200	481	200	200	0	0.00%
Communications	38,200	33,186	38,200	38,200	0	0.00%
Repairs & Maintenance Services	1,000	636	1,000	1,000	0	0.00%
Internal Service Fees	233,900	233,900	245,900	235,700	(10,200)	-4.15%
Other Expenses	34,000	9,354	17,600	17,600	0	0.00%
TOTAL OTHER SERVICES	307,400	277,818	303,000	292,800	(10,200)	-3.37%
<b>TOTAL OPERATING EXPENSES</b>	<b>804,200</b>	<b>766,339</b>	<b>826,000</b>	<b>806,300</b>	<b>(19,700)</b>	<b>-2.38%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>804,200</b>	<b>766,339</b>	<b>826,000</b>	<b>806,300</b>	<b>(19,700)</b>	<b>-2.38%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	1,779	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>1,779</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>1,779</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$1.22</b>	<b>\$1.16</b>	<b>\$1.23</b>	<b>\$1.19</b>	<b>(\$0.04)</b>	<b>-3.25%</b>

# 49 Office of Emergency Management-Financial

<b>Special Purpose Funds</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	176,800	96,364	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	13,052	0	0	0	0.00%
Travel, Tuition, and Dues	0	36,575	135,500	135,500	0	0.00%
Communications	0	48,054	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	143,602	125,000	109,100	(15,900)	-12.72%
TOTAL OTHER SERVICES	0	241,283	260,500	244,600	(15,900)	-6.10%
<b>TOTAL OPERATING EXPENSES</b>	<b>176,800</b>	<b>337,647</b>	<b>260,500</b>	<b>244,600</b>	<b>(15,900)</b>	<b>-6.10%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>176,800</b>	<b>337,647</b>	<b>260,500</b>	<b>244,600</b>	<b>(15,900)</b>	<b>-6.10%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	176,800	336,657	260,500	244,600	(15,900)	-6.10%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>176,800</b>	<b>336,657</b>	<b>260,500</b>	<b>244,600</b>	<b>(15,900)</b>	<b>-6.10%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>176,800</b>	<b>336,657</b>	<b>260,500</b>	<b>244,600</b>	<b>(15,900)</b>	<b>-6.10%</b>
<b>Expenditures Per Capita</b>	<b>\$0.27</b>	<b>\$0.51</b>	<b>\$0.39</b>	<b>\$0.36</b>	<b>(\$0.03)</b>	<b>-7.69%</b>

# 49 Office of Emergency Management-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>GSD General 10101</b>									
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	2	1.00	2	1.00	2	1.00	0	0.00
Deputy Dir-Emerg Management		1	1.00	1	1.00	1	1.00	0	0.00
Operations Officer		6	6.00	6	6.00	6	6.00	0	0.00
Operations Supervisor		2	2.00	2	2.00	2	2.00	0	0.00
Outreach & Training Coordinato	NS	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>14</b>	<b>13.00</b>	<b>14</b>	<b>13.00</b>	<b>14</b>	<b>13.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>14</b>	<b>13.00</b>	<b>14</b>	<b>13.00</b>	<b>14</b>	<b>13.00</b>	<b>0</b>	<b>0.00</b>

# 91 Emergency Communications Ctr-At a Glance

**Mission** The mission of the Emergency Communications Center is to serve as the vital link between the citizens and the emergency responders of Nashville & Davidson County by providing emergency and non-emergency services in a prompt, courteous and efficient manner.

**Budget Summary**

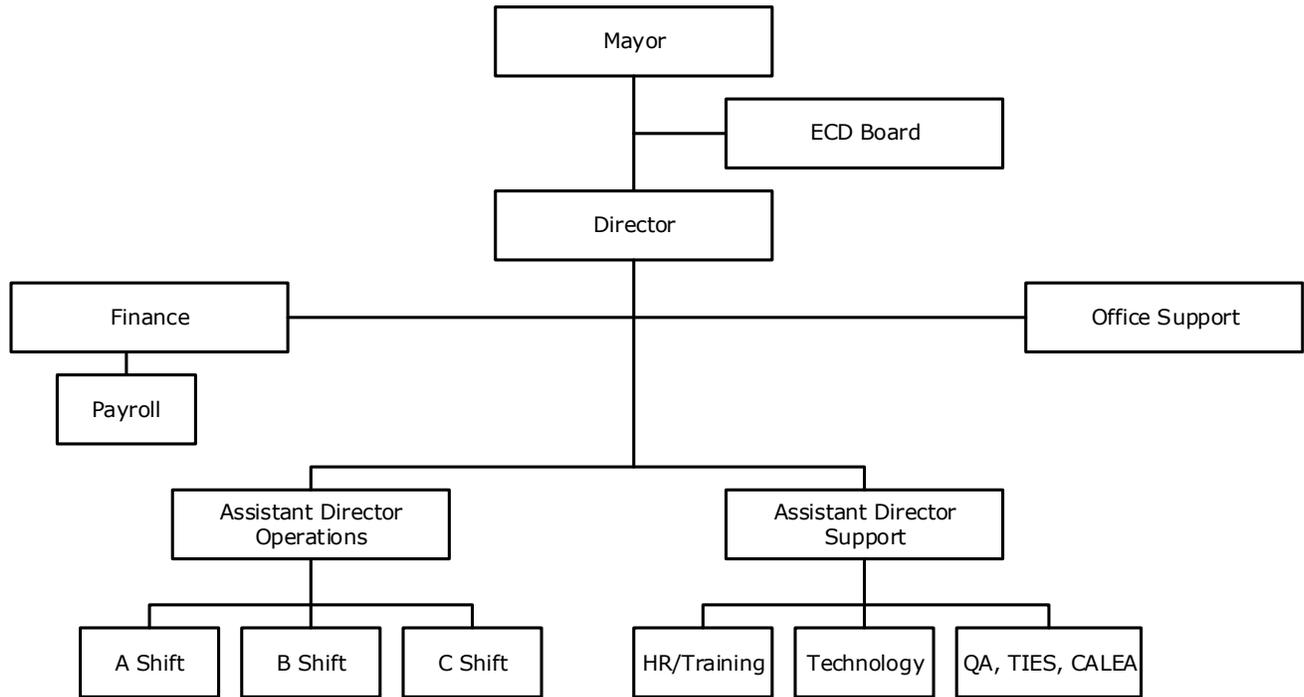
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 13,444,700	\$ 14,180,200	\$ 14,288,400
<b>Total Expenditures and Transfers</b>	<u>\$ 13,444,700</u>	<u>\$ 14,180,200</u>	<u>\$ 14,288,400</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	471,300	471,300	471,300
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 471,300</u>	<u>\$ 471,300</u>	<u>\$ 471,300</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 471,300</u>	<u>\$ 471,300</u>	<u>\$ 471,300</u>
<b>Expenditures Per Capita</b>	\$ 20.39	\$ 21.19	\$ 21.05

**Positions** Total Budgeted Positions 182 185 190

**Contacts** Director of Emergency Communications Center:  
Michele Donegan email: jamie.donegan@nashville.gov  
Financial Manager: Dwayne Vance email: dwayne.vance@nashville.gov  
2060 15th Avenue South 37212 Phone: 615-401-6373

# 91 Emergency Communications Ctr-At a Glance

## Organizational Structure



## Programs

### Administrative

Leadership and Accreditation  
Non-allocated Financial Transactions

### Communications Operational Support

911 Communications Systems and Equipment Management  
HR, Payroll & Financial Services  
Quality Assurance  
Training Academy

### Information and Non-Emergency Services

Non-Emergency Responses

### Life Safety

Operations Public Life Safety

# 91 Emergency Communications Ctr-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Staff Increase</b>			
New Telecommunications Officers	GSD	\$303,300 5.00 FTEs	Funding for 5 additional call-takers to keep up with increasing demand and population within the county
<b>Special Event Response</b>			
Increase in Overtime Pay	GSD	25,200	To support increased overtime resulting from an increase in the number of special events requiring emergency communications services
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(208,000)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	(12,300)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$108,200 5.00 FTEs	
<b>TOTAL</b>		\$108,200 5.00 FTEs	

\* See Internal Service Charges section for details

# 91 Emergency Communications Ctr-Financial

<b>GSD General Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	12,788,000	12,758,592	13,468,600	13,589,100	120,500	0.89%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	50,200	24,054	50,200	50,200	0	0.00%
Travel, Tuition, and Dues	85,400	88,072	85,400	85,400	0	0.00%
Communications	90,700	162,631	90,700	90,700	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	206,000	206,000	260,900	248,600	(12,300)	-4.71%
Other Expenses	224,400	159,960	224,400	224,400	0	0.00%
TOTAL OTHER SERVICES	656,700	640,717	711,600	699,300	(12,300)	-1.73%
<b>TOTAL OPERATING EXPENSES</b>	<b>13,444,700</b>	<b>13,399,309</b>	<b>14,180,200</b>	<b>14,288,400</b>	<b>108,200</b>	<b>0.76%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>13,444,700</b>	<b>13,399,309</b>	<b>14,180,200</b>	<b>14,288,400</b>	<b>108,200</b>	<b>0.76%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	471,300	407,126	471,300	471,300	0	0.00%
Other Program Revenue	0	100	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>471,300</b>	<b>407,226</b>	<b>471,300</b>	<b>471,300</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>471,300</b>	<b>407,226</b>	<b>471,300</b>	<b>471,300</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$20.39</b>	<b>\$20.32</b>	<b>\$21.19</b>	<b>\$21.05</b>	<b>(\$0.14)</b>	<b>-0.66%</b>

# 91 Emergency Communications Ctr-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
<b>GSD General 10101</b>										
Application Tech 3	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Emer Telecommun Assist Directo	ET0800	2	2.00	2	2.00	2	2.00	0	0.00	
Emer Telecommunications Manage	ET0700	7	7.00	6	6.00	6	6.00	0	0.00	
Emer Telecommunications Off 1	ET0100	33	32.50	36	35.50	41	40.50	5	5.00	
Emer Telecommunications Off 2	ET0200	11	11.00	11	11.00	11	11.00	0	0.00	
Emer Telecommunications Off 3	ET0300	30	30.00	30	30.00	30	30.00	0	0.00	
Emer Telecommunications Off 4	ET0400	60	60.00	59	59.00	59	59.00	0	0.00	
Emer Telecommunications Superv	ET0600	16	16.00	17	17.00	17	17.00	0	0.00	
Emer Telecommunications Traine	ET0500	11	11.00	11	11.00	11	11.00	0	0.00	
Emerg Communications Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Fire/Emt Dispatcher	PS0400	1	1.00	1	1.00	1	1.00	0	0.00	
Human Resources Analyst 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Analyst 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Analyst 3	SR1200	2	2.00	3	3.00	3	3.00	0	0.00	
Information Sys Oper Analyst 1	SR1000	2	2.00	2	2.00	2	2.00	0	0.00	
Information Systems Advisor 1	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	1	0.75	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>182</b>	<b>181.25</b>	<b>185</b>	<b>184.50</b>	<b>190</b>	<b>189.50</b>	<b>5</b>	<b>5.00</b>	
<b>Department Totals</b>		<b>182</b>	<b>181.25</b>	<b>185</b>	<b>184.50</b>	<b>190</b>	<b>189.50</b>	<b>5</b>	<b>5.00</b>	

# 19 District Attorney-At a Glance

**Mission** Authority: TCA § 8-7-101. To investigate and prosecute all criminal offenses that occur within Davidson County where there is sufficient evidence to warrant conviction. All prosecutions are designed to punish offenders, incapacitate violent and repeat criminals, and generally to deter future criminal activity. Additionally, the office is committed to treating victims and witnesses with dignity.

**Budget Summary**

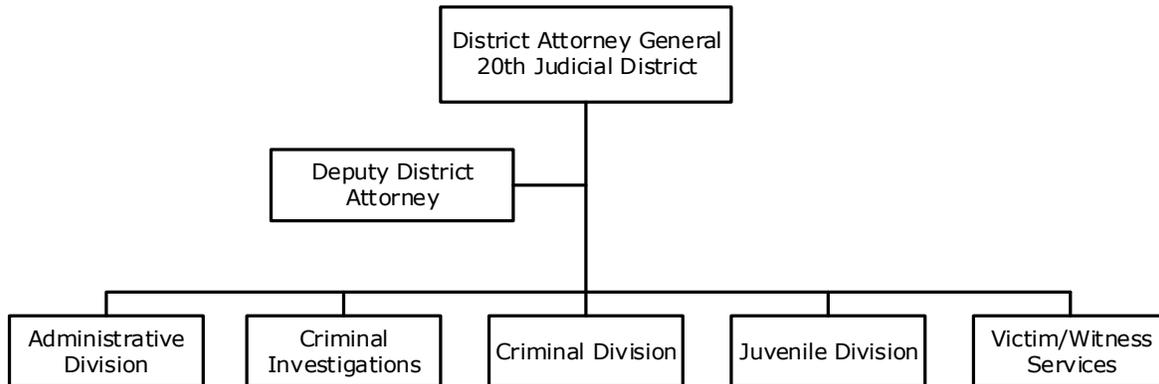
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 5,830,300	\$ 6,060,700	\$ 6,155,600
Special Purpose Funds	2,162,700	2,243,000	2,243,000
<b>Total Expenditures and Transfers</b>	<u>\$ 7,993,000</u>	<u>\$ 8,303,700</u>	<u>\$ 8,398,600</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 200	\$ 300	\$ 500
Other Governments and Agencies	198,400	198,400	180,100
Other Program Revenue	365,000	365,000	365,000
<b>Total Program Revenue</b>	<u>\$ 563,600</u>	<u>\$ 563,700</u>	<u>\$ 545,600</u>
Non-program Revenue	1,964,700	2,045,000	2,045,000
Transfers From Other Funds and Units	39,600	39,600	39,600
<b>Total Revenues</b>	<u>\$ 2,567,900</u>	<u>\$ 2,648,300</u>	<u>\$ 2,630,200</u>
<b>Expenditures Per Capita</b>	<u>\$ 12.12</u>	<u>\$ 12.41</u>	<u>\$ 12.37</u>

<b>Positions</b>	Total Budgeted Positions	96	96	96
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<b>Contacts</b>	District Attorney General: Glenn Funk	email: glennfunk@jis.nashville.org
	Director of Finance & Operations: Michael E. Brook	email: michaelbrook@jis.nashville.org
	Director of Victim Witness Services: Mackenzie Shankland	email: mackenzieshankland@jis.nashville.org
	Washington Square, Suite 500	Phone: 615-862-5500
	222 2nd Avenue, North 37201	

# 19 District Attorney-At a Glance

## Organizational Structure



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## Programs

### 20th Judicial Drug Task Force

20th Judicial Drug Task Force

### Administration - Criminal Division

Administration - Criminal Division  
Non-allocated Financial Transactions

### Family Violence

Family Violence

### Fraud and Economic Crime

Fraud and Economic Crime

# 19 District Attorney-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Staff Increase Positions</b>			
Assistant District Attorneys	GSD	\$134,400	Will assist with workload of criminal court cases that involve child abuse
<b>Washington Square Rent</b>			
Rental Increase	GSD	14,000	To provide funding for the increase in cost on lease agreement
<b>Grand Jury Relocation</b>			
Office expansion	GSD	30,300	Relocation of the Grand Jury room to allow for the expansion of current office space
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(75,600)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	(8,200)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$94,900	
<b>TOTAL</b>		\$94,900	

\* See Internal Service Charges section for details

# 19 District Attorney-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	4,772,800	4,724,292	4,950,900	5,009,700	58,800	1.19%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	37,900	56,167	43,400	43,400	0	0.00%
Travel, Tuition, and Dues	29,900	40,482	31,400	31,400	0	0.00%
Communications	66,500	57,718	59,500	59,500	0	0.00%
Repairs & Maintenance Services	20,800	24,010	20,800	20,800	0	0.00%
Internal Service Fees	164,900	164,900	170,800	162,600	(8,200)	-4.80%
Other Expenses	697,900	721,184	744,300	788,600	44,300	5.95%
TOTAL OTHER SERVICES	1,017,900	1,064,461	1,070,200	1,106,300	36,100	3.37%
<b>TOTAL OPERATING EXPENSES</b>	<b>5,790,700</b>	<b>5,788,753</b>	<b>6,021,100</b>	<b>6,116,000</b>	<b>94,900</b>	<b>1.58%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>39,600</b>	<b>34,874</b>	<b>39,600</b>	<b>39,600</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>5,830,300</b>	<b>5,823,627</b>	<b>6,060,700</b>	<b>6,155,600</b>	<b>94,900</b>	<b>1.57%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	200	979	300	500	200	66.67%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	40,000	15,148	40,000	21,700	(18,300)	-45.75%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	365,000	365,000	365,000	365,000	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>405,200</b>	<b>381,127</b>	<b>405,300</b>	<b>387,200</b>	<b>(18,100)</b>	<b>-4.47%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>405,200</b>	<b>381,127</b>	<b>405,300</b>	<b>387,200</b>	<b>(18,100)</b>	<b>-4.47%</b>
<b>Expenditures Per Capita</b>	<b>\$8.84</b>	<b>\$8.83</b>	<b>\$9.06</b>	<b>\$9.07</b>	<b>\$0.01</b>	<b>0.11%</b>

# 19 District Attorney-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,299,300	1,436,218	1,297,300	1,297,300	0	0.00%
OTHER SERVICES:						
Utilities	27,600	29,599	27,600	27,600	0	0.00%
Professional & Purchased Services	245,000	251,461	265,000	265,000	0	0.00%
Travel, Tuition, and Dues	113,400	32,639	90,400	90,400	0	0.00%
Communications	125,400	129,805	124,400	124,400	0	0.00%
Repairs & Maintenance Services	80,000	160,608	141,900	134,200	(7,700)	-5.43%
Internal Service Fees	8,200	11,930	20,600	28,300	7,700	37.38%
Other Expenses	263,800	402,106	275,800	275,800	0	0.00%
TOTAL OTHER SERVICES	863,400	1,018,148	945,700	945,700	0	0.00%
<b>TOTAL OPERATING EXPENSES</b>	<b>2,162,700</b>	<b>2,454,366</b>	<b>2,243,000</b>	<b>2,243,000</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>1,301</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>2,162,700</b>	<b>2,455,667</b>	<b>2,243,000</b>	<b>2,243,000</b>	<b>0</b>	<b>0.00%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	5,956	0	0	0	0.00%
Federal (Direct & Pass Through)	158,400	131,450	158,400	158,400	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	13,009	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>158,400</b>	<b>150,415</b>	<b>158,400</b>	<b>158,400</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	1,964,700	2,251,274	2,045,000	2,045,000	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>1,964,700</b>	<b>2,251,274</b>	<b>2,045,000</b>	<b>2,045,000</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>39,600</b>	<b>34,874</b>	<b>39,600</b>	<b>39,600</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>2,162,700</b>	<b>2,436,563</b>	<b>2,243,000</b>	<b>2,243,000</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$3.28</b>	<b>\$3.72</b>	<b>\$3.35</b>	<b>\$3.30</b>	<b>(\$0.05)</b>	<b>-1.49%</b>

# 19 District Attorney-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	SR1300	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Asst District Attorney		33	33.00	33	33.00	33	33.00	0	0.00
Criminal Investigator	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
District Attorney General		1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Legal Secretary 1	SR0700	11	11.00	11	11.00	11	11.00	0	0.00
Legal Secretary 2	SR0800	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 2	SR0500	5	5.00	5	5.00	5	5.00	0	0.00
Office Support Rep 3	SR0600	4	4.00	4	4.00	4	4.00	0	0.00
Paralegal	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Program Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Program Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker 1	SR0800	9	8.80	9	8.80	9	8.80	0	0.00
Social Worker 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Sr Asst District Attorney		8	8.00	8	8.00	8	8.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>92</b>	<b>91.80</b>	<b>92</b>	<b>91.80</b>	<b>92</b>	<b>91.80</b>	<b>0</b>	<b>0.00</b>
<b>DA District Atty Grant Fund 32219</b>									
Social Worker 2	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>4</b>	<b>4.00</b>	<b>4</b>	<b>4.00</b>	<b>4</b>	<b>4.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>96</b>	<b>95.80</b>	<b>96</b>	<b>95.80</b>	<b>96</b>	<b>95.80</b>	<b>0</b>	<b>0.00</b>

# 21 Public Defender-At a Glance

**Mission** To provide zealous representation and to fight for equal justice for the indigent accused.

**Budget Summary**

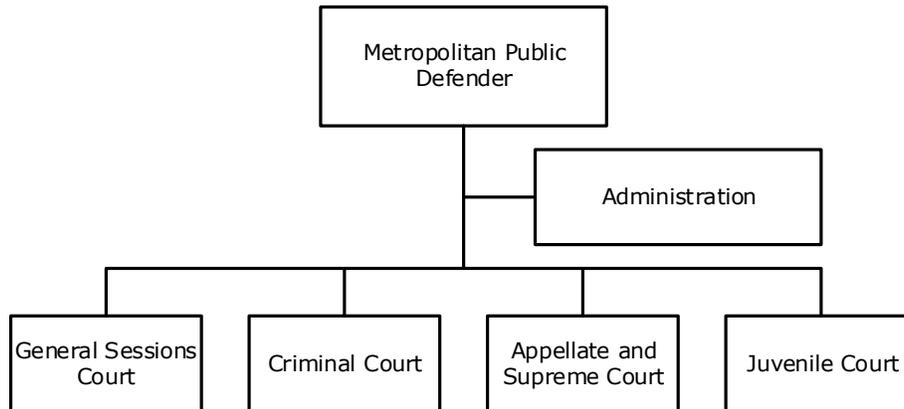
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 6,894,600	\$ 7,393,000	\$ 7,387,600
Special Purpose Funds	9,500	0	0
<b>Total Expenditures and Transfers</b>	<u>\$ 6,904,100</u>	<u>\$ 7,393,000</u>	<u>\$ 7,387,600</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	2,148,000	2,219,700	2,221,900
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 2,148,000</u>	<u>\$ 2,219,700</u>	<u>\$ 2,221,900</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 2,148,000</u>	<u>\$ 2,219,700</u>	<u>\$ 2,221,900</u>
<b>Expenditures Per Capita</b>	<u>\$ 10.47</u>	<u>\$ 11.05</u>	<u>\$ 10.88</u>

**Positions** Total Budgeted Positions 86 86 87

**Contacts** Public Defender: C. Dawn Deaner email: [dawndeaner@jis.nashville.org](mailto:dawndeaner@jis.nashville.org)  
 Financial Manager: Annette Crutchfield email: [annettecrutchfield@jis.nashville.org](mailto:annettecrutchfield@jis.nashville.org)  
 404 James Robertson Parkway  
 Parkway Towers, Suite 2022 37219 Phone: 615-862-5730

# 21 Public Defender-At a Glance

## Organizational Structure



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## Programs

### Administration Team

Administration Team  
Non-allocated Financial Transactions

### Appellate Court Team

Appellate Court Team

### Criminal Court Team

Criminal Court Team

### General Sessions Team

General Sessions Team

### Juvenile Court Team

Juvenile Court Team

# 21 Public Defender-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Staff Addition</b>			
Business Analyst	GSD	\$84,800 1.00 FTE	Enable department to create and maintain data critical for the successful management of the office
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(107,000)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	16,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$(5,400) 1.00 FTE	
<b>TOTAL</b>		\$(5,400) 1.00 FTE	

\* See Internal Service Charges section for details

# 21 Public Defender-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	6,211,300	6,075,880	6,679,500	6,649,600	(29,900)	-0.45%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	800	2,651	1,500	1,500	0	0.00%
Travel, Tuition, and Dues	64,500	63,572	64,600	69,600	5,000	7.74%
Communications	66,300	36,564	66,300	66,300	0	0.00%
Repairs & Maintenance Services	300	260	300	300	0	0.00%
Internal Service Fees	58,700	38,600	81,900	99,400	17,500	21.37%
Other Expenses	492,700	470,209	498,900	500,900	2,000	0.40%
TOTAL OTHER SERVICES	683,300	611,856	713,500	738,000	24,500	3.43%
<b>TOTAL OPERATING EXPENSES</b>	<b>6,894,600</b>	<b>6,687,736</b>	<b>7,393,000</b>	<b>7,387,600</b>	<b>(5,400)</b>	<b>-0.07%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>6,894,600</b>	<b>6,687,736</b>	<b>7,393,000</b>	<b>7,387,600</b>	<b>(5,400)</b>	<b>-0.07%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	2,138,500	2,109,300	2,219,700	2,221,900	2,200	0.10%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>2,138,500</b>	<b>2,109,300</b>	<b>2,219,700</b>	<b>2,221,900</b>	<b>2,200</b>	<b>0.10%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>2,138,500</b>	<b>2,109,300</b>	<b>2,219,700</b>	<b>2,221,900</b>	<b>2,200</b>	<b>0.10%</b>
<b>Expenditures Per Capita</b>	<b>\$10.46</b>	<b>\$10.14</b>	<b>\$11.05</b>	<b>\$10.88</b>	<b>(\$0.17)</b>	<b>-1.54%</b>

# 21 Public Defender-Financial

<b>Special Purpose Funds</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	7,600	2,261	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	500	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	200	0	0	0	0	0.00%
TOTAL OTHER SERVICES	700	0	0	0	0	0.00%
<b>TOTAL OPERATING EXPENSES</b>	<b>8,300</b>	<b>2,261</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>1,200</b>	<b>926</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>9,500</b>	<b>3,187</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	9,500	(1,020)	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	(2)	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>9,500</b>	<b>(1,022)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>9,500</b>	<b>(1,022)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.01</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>0.00%</b>

# 21 Public Defender-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Admin Asst	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Assoc Pub Defender	PD0200	12	11.49	12	11.49	12	11.49	0	0.00
Asst Pub Defender	PD0100	38	36.50	38	36.50	38	36.50	0	0.00
Criminal Investigator	SR0900	7	7.00	8	8.00	8	8.00	0	0.00
Criminal Investigator Chief	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Public Defender	PD0200	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	0	0.00	0	0.00	1	1.00	1	1.00
Law Clerk	SR0800	3	1.00	1	1.00	1	1.00	0	0.00
Legal Secretary 1	SR0700	3	3.00	4	4.00	4	4.00	0	0.00
Legal Secretary 2	SR0800	8	8.00	8	8.00	8	8.00	0	0.00
Paralegal	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Professional Spec	SR1100	0	0.00	1	1.00	1	1.00	0	0.00
Program Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Public Defender	PD	1	1.00	1	1.00	1	1.00	0	0.00
Social Work Assoc	SR0700	1	1.00	1	1.00	0	0.00	-1	-1.00
Social Worker 2	SR0900	0	0.00	0	0.00	1	1.00	1	1.00
Social Worker 3	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>85</b>	<b>80.99</b>	<b>86</b>	<b>83.99</b>	<b>87</b>	<b>84.99</b>	<b>1</b>	<b>1.00</b>
<b>* POL 2011 JAG Grant 30062</b>									
Social Work Assoc	SR0700	1	1.00	0	0.00	0	0.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>1</b>	<b>1.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>86</b>	<b>81.99</b>	<b>86</b>	<b>83.99</b>	<b>87</b>	<b>84.99</b>	<b>1</b>	<b>1.00</b>

# 22 Juvenile Court Clerk-At a Glance

**Mission** To provide those persons utilizing the services of the Juvenile Justice System with the highest level of efficient and courteous service in a manner which is fiscally responsible to all citizens of Metropolitan Nashville.

**Budget Summary**

	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 1,558,500	\$ 1,649,900	\$ 1,670,300
Special Purpose Fund	16,000	16,000	16,000
<b>Total Expenditures and Transfers</b>	<u>\$ 1,574,500</u>	<u>\$ 1,665,900</u>	<u>\$ 1,686,300</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 386,000	\$ 386,000	\$ 386,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 386,000</u>	<u>\$ 386,000</u>	<u>\$ 386,000</u>
Non-program Revenue	140,000	150,800	150,000
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 526,000</u>	<u>\$ 536,800</u>	<u>\$ 536,000</u>
<b>Expenditures Per Capita</b>	\$ 2.39	\$ 2.49	\$ 2.48

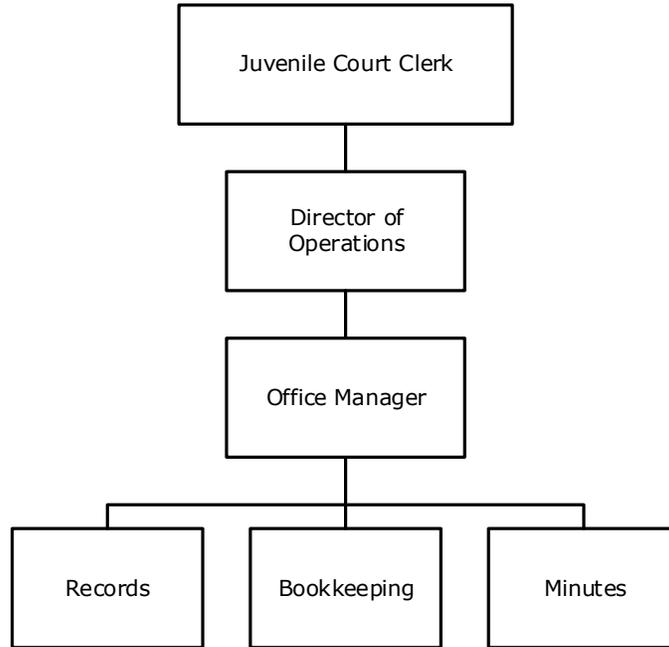
**Positions** Total Budgeted Positions 29 30 31

**Contacts** Juvenile Court Clerk: David Smith email: david.a.smith@nashville.gov  
 Financial Manager: Julius Sloss email: juliussloss@jjs.nashville.org

Juvenile Justice Center  
 100 Woodland Street 37213 Phone: 615-862-7980

# 22 Juvenile Court Clerk-At a Glance

## Organizational Structure



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## Programs

### Administration

Administration  
Non-allocated Financial Transactions

### Computerization

Computerization

# 22 Juvenile Court Clerk-At a Glance

## Budget Changes and Impact Highlights

	Recommendation		Impact
<b>Staff Increase</b>			
New Clerk Position	GSD	\$44,800 1.00 FTE	Additional position to assist with expansion of Juvenile Court's parentage division
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(24,700)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$20,400 1.00 FTE	
	<b>TOTAL</b>	\$20,400 1.00 FTE	

\* See Internal Service Charges section for details

# 22 Juvenile Court Clerk-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,498,800	1,499,918	1,581,000	1,601,100	20,100	1.27%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	3,600	3,753	3,600	3,600	0	0.00%
Communications	11,100	14,367	11,100	11,100	0	0.00%
Repairs & Maintenance Services	3,500	3,282	3,500	3,500	0	0.00%
Internal Service Fees	25,300	25,300	34,500	34,800	300	0.87%
Other Expenses	16,200	8,803	16,200	16,200	0	0.00%
TOTAL OTHER SERVICES	59,700	55,505	68,900	69,200	300	0.44%
<b>TOTAL OPERATING EXPENSES</b>	<b>1,558,500</b>	<b>1,555,423</b>	<b>1,649,900</b>	<b>1,670,300</b>	<b>20,400</b>	<b>1.24%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>1,558,500</b>	<b>1,555,423</b>	<b>1,649,900</b>	<b>1,670,300</b>	<b>20,400</b>	<b>1.24%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	370,000	386,914	370,000	370,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>370,000</b>	<b>386,914</b>	<b>370,000</b>	<b>370,000</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	140,000	224,463	150,800	150,000	(800)	-0.53%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>140,000</b>	<b>224,463</b>	<b>150,800</b>	<b>150,000</b>	<b>(800)</b>	<b>-0.53%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>510,000</b>	<b>611,377</b>	<b>520,800</b>	<b>520,000</b>	<b>(800)</b>	<b>-0.15%</b>
<b>Expenditures Per Capita</b>	<b>\$2.36</b>	<b>\$2.36</b>	<b>\$2.47</b>	<b>\$2.46</b>	<b>(\$0.01)</b>	<b>-0.40%</b>

# 22 Juvenile Court Clerk-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	9,827	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	4,971	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	16,000	535	16,000	16,000	0	0.00%
<b>TOTAL OTHER SERVICES</b>	<b>16,000</b>	<b>15,333</b>	<b>16,000</b>	<b>16,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>16,000</b>	<b>15,333</b>	<b>16,000</b>	<b>16,000</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>16,000</b>	<b>15,333</b>	<b>16,000</b>	<b>16,000</b>	<b>0</b>	<b>0.00%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	16,000	24,304	16,000	16,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	47	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>16,000</b>	<b>24,351</b>	<b>16,000</b>	<b>16,000</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>16,000</b>	<b>24,351</b>	<b>16,000</b>	<b>16,000</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.02</b>	<b>\$0.02</b>	<b>\$0.02</b>	<b>\$0.02</b>	<b>\$0.00</b>	<b>0.00%</b>

# 22 Juvenile Court Clerk-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
<b>GSD General 10101</b>										
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00	
Ct Clerk	SR0600	7	7.00	1	1.00	1	1.00	0	0.00	
Finance Officer 1	SR0800	1	1.00	0	0.00	0	0.00	0	0.00	
Finance Officer 2	SR1000	0	0.00	1	1.00	1	1.00	0	0.00	
Juvenile Ct Clerk		1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Mgr	SR0900	1	1.00	4	4.00	4	4.00	0	0.00	
Office Support Rep 1	SR0400	10	10.00	17	17.00	18	18.00	1	1.00	
Office Support Rep 2	SR0500	3	3.00	5	5.00	5	5.00	0	0.00	
Office Support Rep 3	SR0600	3	3.00	0	0.00	0	0.00	0	0.00	
Seasonal/Part-time/Temporary		1	1.00	0	0.00	0	0.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>29</b>	<b>29.00</b>	<b>30</b>	<b>30.00</b>	<b>31</b>	<b>31.00</b>	<b>1</b>	<b>1.00</b>	
<b>Department Totals</b>		<b>29</b>	<b>29.00</b>	<b>30</b>	<b>30.00</b>	<b>31</b>	<b>31.00</b>	<b>1</b>	<b>1.00</b>	

# 23 Circuit Court Clerk-At a Glance

**Mission** To serve the eight Circuit Courts, the Civil Division of the General Sessions Court, the Metropolitan Traffic Courts, and the public as a record keeping office; to file and maintain all records associated with Civil Court cases; to collect, disburse and report on funds according to state statutes and court orders.

**Budget Summary**

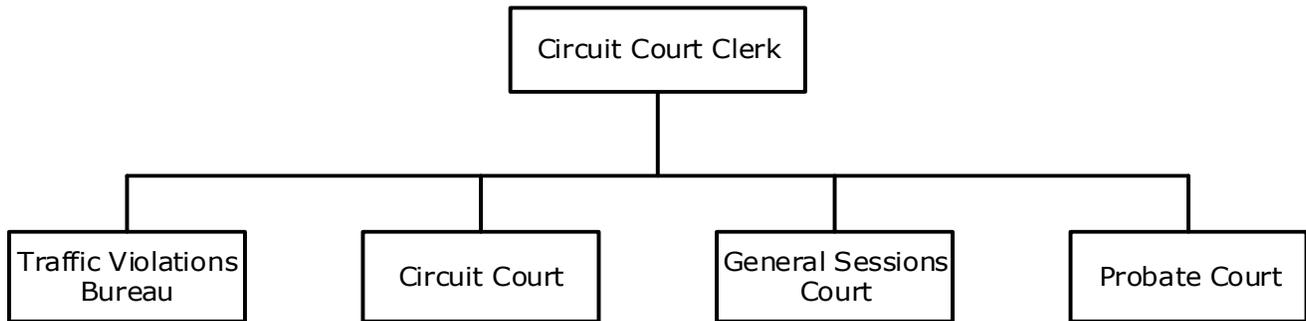
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 3,210,000	\$ 3,275,400	\$ 3,232,600
<b>Total Expenditures and Transfers</b>	<u>\$ 3,210,000</u>	<u>\$ 3,275,400</u>	<u>\$ 3,232,600</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,238,000	\$ 2,500,000	\$ 2,500,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 3,238,000</u>	<u>\$ 2,500,000</u>	<u>\$ 2,500,000</u>
Non-program Revenue	4,621,200	4,481,900	3,803,800
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 7,859,200</u>	<u>\$ 6,981,900</u>	<u>\$ 6,303,800</u>
<b>Expenditures Per Capita</b>	\$ 4.87	\$ 4.90	\$ 4.76

**Positions** Total Budgeted Positions 46 44 44

**Contacts** Circuit Court Clerk: Richard Rooker email: rickyrooker@jjs.nashville.org  
 Financial Manager: Michelle Sawyer email: michellesawyer@jjs.nashville.org  
 1 Public Square, Suite 302 37201 Phone: 615-862-5181

# 23 Circuit Court Clerk-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Circuit Court Clerk's Office and General Sessions Civil Division Office

Circuit Court Clerk's Office and General Sessions Civil Division Office

### Probate Court Clerk's Office

Probate Court Clerk's Office

### Traffic Violations Bureau

Traffic Violations Bureau

# 23 Circuit Court Clerk-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	\$(39,100)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	(3,700)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$(42,800)	
<b>TOTAL</b>		\$(42,800)	

\* See Internal Service Charges section for details

# 23 Circuit Court Clerk-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	2,793,200	2,665,259	2,849,900	2,810,800	(39,100)	-1.37%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	151,300	146,534	151,300	151,300	0	0.00%
Repairs & Maintenance Services	190,200	13,922	190,200	190,200	0	0.00%
Internal Service Fees	42,800	42,800	51,500	47,800	(3,700)	-7.18%
Other Expenses	32,500	34,958	32,500	32,500	0	0.00%
TOTAL OTHER SERVICES	416,800	238,214	425,500	421,800	(3,700)	-0.87%
<b>TOTAL OPERATING EXPENSES</b>	<b>3,210,000</b>	<b>2,903,473</b>	<b>3,275,400</b>	<b>3,232,600</b>	<b>(42,800)</b>	<b>-1.31%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>3,210,000</b>	<b>2,903,473</b>	<b>3,275,400</b>	<b>3,232,600</b>	<b>(42,800)</b>	<b>-1.31%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	3,238,000	2,000,000	2,500,000	2,500,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>3,238,000</b>	<b>2,000,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	4,621,200	4,998,122	4,481,900	3,803,800	(678,100)	-15.13%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>4,621,200</b>	<b>4,998,122</b>	<b>4,481,900</b>	<b>3,803,800</b>	<b>(678,100)</b>	<b>-15.13%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>7,859,200</b>	<b>6,998,122</b>	<b>6,981,900</b>	<b>6,303,800</b>	<b>(678,100)</b>	<b>-9.71%</b>
<b>Expenditures Per Capita</b>	<b>\$4.87</b>	<b>\$4.40</b>	<b>\$4.90</b>	<b>\$4.76</b>	<b>(\$0.14)</b>	<b>-2.86%</b>

# 23 Circuit Court Clerk-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>GSD General 10101</b>									
Admin Asst	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 3	SR1000	2	2.00	4	4.00	4	4.00	0	0.00
Chief Dpty Clerk-Gen Sess Ct		1	1.00	1	1.00	1	1.00	0	0.00
Computer Operations Shift Supv	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Ct Clerk	SR0600	6	6.00	6	6.00	6	6.00	0	0.00
Data Entry Operator 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00
Data Entry Operator 2	SR0500	5	5.00	3	3.00	3	3.00	0	0.00
Finance Officer 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	SR0400	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep 2	SR0500	3	3.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	SR0600	4	4.00	4	4.00	4	4.00	0	0.00
Steno Clerk 2	SR0500	2	2.00	2	2.00	2	2.00	0	0.00
Warrant Officer 1	SR0800	11	11.00	11	11.00	11	11.00	0	0.00
Warrant Officer 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>46</b>	<b>46.00</b>	<b>44</b>	<b>44.00</b>	<b>44</b>	<b>44.00</b>	<b>0</b>	<b>0.00</b>

<b>Department Totals</b>		<b>46</b>	<b>46.00</b>	<b>44</b>	<b>44.00</b>	<b>44</b>	<b>44.00</b>	<b>0</b>	<b>0.00</b>
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# 24 Criminal Court Clerk-At a Glance

**Mission** The Criminal Court Clerk of Nashville, Davidson County, Tennessee is responsible to perform the clerical duties for the operation of the criminal courts, both General Sessions Court and State Trial Court. The Clerk is responsible for record management, both hard copy and electronic, and prepares the minutes (official record) for the Criminal Trial Court. Upon conclusion of cases, the Clerk calculates court costs and begins the collection of them, as required by statute. The Clerk prepares all cases under appeal for the Court of Criminal Appeals. The Criminal Court Clerk is also the custodian of all evidence submitted in the State Trial Courts.

**Budget Summary**

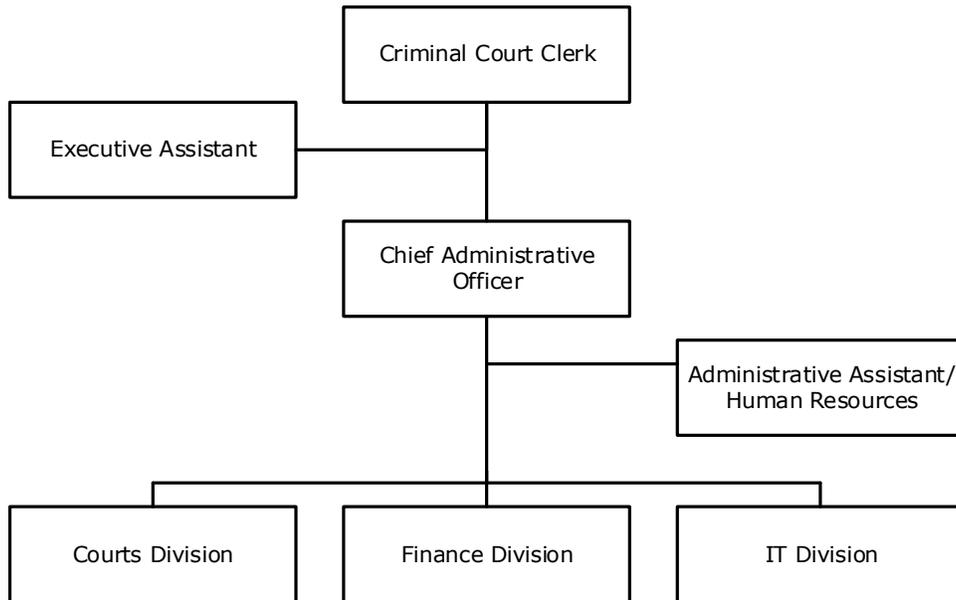
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 5,366,900	\$ 5,526,600	\$ 5,605,000
Special Purpose Fund	305,000	327,100	221,400
<b>Total Expenditures and Transfers</b>	<u>\$ 5,671,900</u>	<u>\$ 5,853,700</u>	<u>\$ 5,826,400</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,455,000	\$ 2,242,100	\$ 2,035,700
Other Governments and Agencies	1,813,000	1,338,500	785,000
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 4,268,000</u>	<u>\$ 3,580,600</u>	<u>\$ 2,820,700</u>
Non-program Revenue	2,525,100	2,706,300	2,402,600
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 6,793,100</u>	<u>\$ 6,286,900</u>	<u>\$ 5,223,300</u>
<b>Expenditures Per Capita</b>	\$ 8.60	\$ 8.75	\$ 8.58

<b>Positions</b>	Total Budgeted Positions	82	82	85
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<b>Contacts</b>	Criminal Court Clerk: Howard Gentry	email: <a href="mailto:howardgentry@jjs.nashville.org">howardgentry@jjs.nashville.org</a>
	Finance Manager: Alfred Degrafinreid	email: <a href="mailto:alfred.degrafinreid@nashville.gov">alfred.degrafinreid@nashville.gov</a>
	408 2nd Avenue North, Suite 2120 37201	Phone: 615-862-5601

# 24 Criminal Court Clerk-At a Glance

## Organizational Structure



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## Programs

### Administration

Administration  
Non-allocated Financial Transactions

### Computerization

Computerization

# 24 Criminal Court Clerk-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Staff Increase</b>			
Collections Deputy Clerk	GSD	\$95,400 2.00 FTEs	Increase in staff to assist with the internal collection of court costs, fines, and fees
<b>Staff Increase</b>			
Collections Cashier	GSD	47,700 1.00 FTE	Increase in staff to assist with receipting all funds collected by collection agency
<b>Criminal Court Clerk Computerization Fund</b>			
Adjustment in Funding	SPF**	(84,700)	To adjust budget to match projected revenues for Computerization Fund with no impact on performance
<b>Victims Assistance Fund</b>			
Family & Victim Assistance	SPF	(21,000)	To adjust budget to match projected revenues for Victim Assistance with no impact on performance
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(76,100)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	11,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$78,400 3.00 FTEs	
<b>Special Purpose Funds Total</b>		\$(105,700)	
<b>TOTAL</b>		\$(27,300) 3.00 FTEs	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 24 Criminal Court Clerk-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	5,123,000	4,965,632	5,263,200	5,330,200	67,000	1.27%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	3,000	792	3,000	3,000	0	0.00%
Travel, Tuition, and Dues	16,500	8,174	16,900	16,900	0	0.00%
Communications	98,800	56,490	99,500	99,500	0	0.00%
Repairs & Maintenance Services	1,000	0	1,000	1,000	0	0.00%
Internal Service Fees	50,400	50,400	69,900	81,300	11,400	16.31%
Other Expenses	74,200	67,730	73,100	73,100	0	0.00%
TOTAL OTHER SERVICES	243,900	183,586	263,400	274,800	11,400	4.33%
<b>TOTAL OPERATING EXPENSES</b>	<b>5,366,900</b>	<b>5,149,218</b>	<b>5,526,600</b>	<b>5,605,000</b>	<b>78,400</b>	<b>1.42%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>5,366,900</b>	<b>5,149,218</b>	<b>5,526,600</b>	<b>5,605,000</b>	<b>78,400</b>	<b>1.42%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	2,380,000	2,160,672	2,165,000	1,968,300	(196,700)	-9.09%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	1,813,000	1,128,196	1,338,500	785,000	(553,500)	-41.35%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	13,559	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>4,193,000</b>	<b>3,302,427</b>	<b>3,503,500</b>	<b>2,753,300</b>	<b>(750,200)</b>	<b>-21.41%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	2,370,100	2,524,811	2,531,300	2,248,600	(282,700)	-11.17%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>2,370,100</b>	<b>2,524,811</b>	<b>2,531,300</b>	<b>2,248,600</b>	<b>(282,700)</b>	<b>-11.17%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>6,563,100</b>	<b>5,827,238</b>	<b>6,034,800</b>	<b>5,001,900</b>	<b>(1,032,900)</b>	<b>-17.12%</b>
<b>Expenditures Per Capita</b>	<b>\$8.14</b>	<b>\$7.81</b>	<b>\$8.26</b>	<b>\$8.26</b>	<b>\$0.00</b>	<b>0.00%</b>

# 24 Criminal Court Clerk-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	75,000	5,536	75,000	0	(75,000)	-100.00%
Travel, Tuition, and Dues	0	2,130	4,000	4,000	0	0.00%
Communications	12,800	335	13,300	13,300	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	217,200	203,299	234,800	204,100	(30,700)	-13.07%
<b>TOTAL OTHER SERVICES</b>	<b>305,000</b>	<b>211,300</b>	<b>327,100</b>	<b>221,400</b>	<b>(105,700)</b>	<b>-32.31%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>305,000</b>	<b>211,300</b>	<b>327,100</b>	<b>221,400</b>	<b>(105,700)</b>	<b>-32.31%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>305,000</b>	<b>211,300</b>	<b>327,100</b>	<b>221,400</b>	<b>(105,700)</b>	<b>-32.31%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	75,000	75,405	77,100	67,400	(9,700)	-12.58%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	1,153	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>75,000</b>	<b>76,558</b>	<b>77,100</b>	<b>67,400</b>	<b>(9,700)</b>	<b>-12.58%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	155,000	171,475	175,000	154,000	(21,000)	-12.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>155,000</b>	<b>171,475</b>	<b>175,000</b>	<b>154,000</b>	<b>(21,000)</b>	<b>-12.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>230,000</b>	<b>248,033</b>	<b>252,100</b>	<b>221,400</b>	<b>(30,700)</b>	<b>-12.18%</b>
<b>Expenditures Per Capita</b>	<b>\$0.46</b>	<b>\$0.32</b>	<b>\$0.49</b>	<b>\$0.33</b>	<b>(\$0.16)</b>	<b>-32.65%</b>

# 24 Criminal Court Clerk-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>GSD General 10101</b>									
Chief Dpty Clerk-Gen Sess Ct		1	1.00	1	1.00	1	1.00	0	0.00
Criminal Ct Clerk		1	1.00	1	1.00	1	1.00	0	0.00
Deputy Criminal Ct Clerk 1		7	7.00	7	7.00	7	7.00	0	0.00
Deputy Criminal Ct Clerk 2		7	7.00	10	10.00	10	10.00	0	0.00
Deputy Criminal Ct Clerk 3		23	23.00	16	16.00	16	16.00	0	0.00
Deputy Criminal Ct Clerk 4		16	16.00	16	16.00	16	16.00	0	0.00
Deputy Criminal Ct Clerk 5		26	26.00	30	30.00	30	30.00	0	0.00
Deputy Criminal Ct Clerk 7		1	0.11	1	0.11	4	3.11	3	3.00
<b>Total Positions &amp; FTE</b>		<b>82</b>	<b>81.11</b>	<b>82</b>	<b>81.11</b>	<b>85</b>	<b>84.11</b>	<b>3</b>	<b>3.00</b>
<b>Department Totals</b>		<b>82</b>	<b>81.11</b>	<b>82</b>	<b>81.11</b>	<b>85</b>	<b>84.11</b>	<b>3</b>	<b>3.00</b>

# 25 Clerk & Master-At a Glance

**Mission** The Clerk and Master's office administers and maintains Chancery Court case files and records as directed by the Chancellors or required by law. It collects and reports revenue from court costs and delinquent tax sales, and deposits funds pursuant to court order or law. The office provides public records and information. The role of the office is also judicial, as the Clerk and Master hears matters referred by the Chancellors.

**Budget Summary**

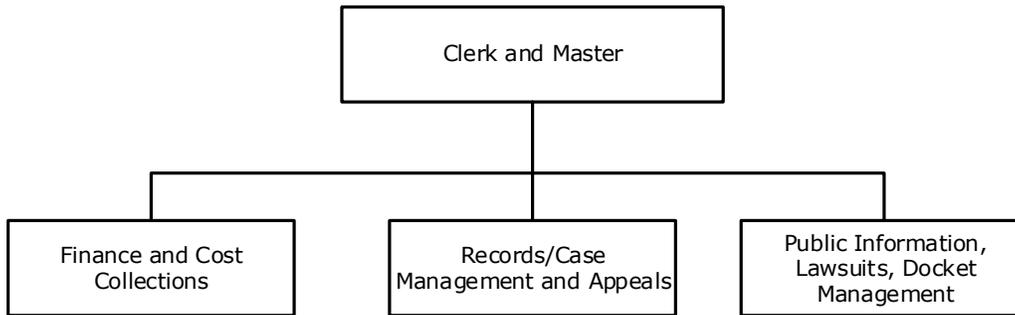
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 1,458,600	\$ 1,489,300	\$ 1,489,400
<b>Total Expenditures and Transfers</b>	<u>\$ 1,458,600</u>	<u>\$ 1,489,300</u>	<u>\$ 1,489,400</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,260,000	\$ 1,193,800	\$ 1,100,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 1,260,000</u>	<u>\$ 1,193,800</u>	<u>\$ 1,100,000</u>
Non-program Revenue	48,800	56,700	50,400
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 1,308,800</u>	<u>\$ 1,250,500</u>	<u>\$ 1,150,400</u>
<b>Expenditures Per Capita</b>	\$ 2.21	\$ 2.23	\$ 2.19

<b>Positions</b>	Total Budgeted Positions	18	18	18
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<b>Contacts</b>	Clerk & Master: Maria Salas	email: <a href="mailto:mariasalas@jis.nashville.org">mariasalas@jis.nashville.org</a>
	Financial Manager: Vicki Bailey	email: <a href="mailto:vickibailey@jis.nashville.org">vickibailey@jis.nashville.org</a>
	308 Metro Courthouse 37201	Phone: 615-862-5710

# 25 Clerk & Master-At a Glance

## Organizational Structure



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## Programs

### Administration

Administration  
Non-allocated Financial Transactions

# 25 Clerk & Master-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Training Costs</b>			
Travel Funding	GSD	\$6,000	Funds travel costs to attend training seminars and conferences
Registration Funding	GSD	5,000	Funds conference costs for new case management system training
<b>Non-allocated Financial Transactions</b>			
Pension Savings	GSD	(19,200)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	8,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$100	
<b>TOTAL</b>		\$100	

\* See Internal Service Charges section for details

# 25 Clerk & Master-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,326,000	1,166,509	1,352,500	1,333,300	(19,200)	-1.42%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	10,000	8,801	10,000	10,000	0	0.00%
Travel, Tuition, and Dues	1,700	2,078	2,000	13,000	11,000	550.00%
Communications	12,700	11,540	12,900	12,900	0	0.00%
Repairs & Maintenance Services	70,100	57,914	69,400	69,400	0	0.00%
Internal Service Fees	15,100	15,100	19,300	27,600	8,300	43.01%
Other Expenses	23,000	13,602	23,200	23,200	0	0.00%
TOTAL OTHER SERVICES	132,600	109,035	136,800	156,100	19,300	14.11%
<b>TOTAL OPERATING EXPENSES</b>	<b>1,458,600</b>	<b>1,275,544</b>	<b>1,489,300</b>	<b>1,489,400</b>	<b>100</b>	<b>0.01%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>1,458,600</b>	<b>1,275,544</b>	<b>1,489,300</b>	<b>1,489,400</b>	<b>100</b>	<b>0.01%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	1,260,000	1,100,017	1,193,800	1,100,000	(93,800)	-7.86%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>1,260,000</b>	<b>1,100,017</b>	<b>1,193,800</b>	<b>1,100,000</b>	<b>(93,800)</b>	<b>-7.86%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	519,132	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	48,800	51,311	56,700	50,400	(6,300)	-11.11%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>48,800</b>	<b>570,443</b>	<b>56,700</b>	<b>50,400</b>	<b>(6,300)</b>	<b>-11.11%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>1,308,800</b>	<b>1,670,460</b>	<b>1,250,500</b>	<b>1,150,400</b>	<b>(100,100)</b>	<b>-8.00%</b>
<b>Expenditures Per Capita</b>	<b>\$2.21</b>	<b>\$1.93</b>	<b>\$2.23</b>	<b>\$2.19</b>	<b>(\$0.04)</b>	<b>-1.79%</b>

# 25 Clerk & Master-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>GSD General 10101</b>									
Clerk & Master		1	1.00	1	1.00	1	1.00	0	0.00
Deputy Clerk & Master I		8	8.00	8	8.00	8	8.00	0	0.00
Deputy Clerk & Master II	NS	4	4.00	4	4.00	4	4.00	0	0.00
Seasonal/Part-time/Temporary		1	1.00	1	1.00	1	1.00	0	0.00
Supervisor Clerk & Maste		4	4.00	4	4.00	4	4.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>18</b>	<b>18.00</b>	<b>18</b>	<b>18.00</b>	<b>18</b>	<b>18.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>18</b>	<b>18.00</b>	<b>18</b>	<b>18.00</b>	<b>18</b>	<b>18.00</b>	<b>0</b>	<b>0.00</b>

# 26 Juvenile Court-At a Glance

**Mission** The mission of the Davidson County Juvenile Court is to ensure that every child and family who comes into contact with our court is met with justice, fairness, and hope; while providing "for the care, protection, and wholesome moral, mental, and physical development of the children within its provisions" in accordance with Tenn. Code Ann. § 37-1-101.

**Budget Summary**

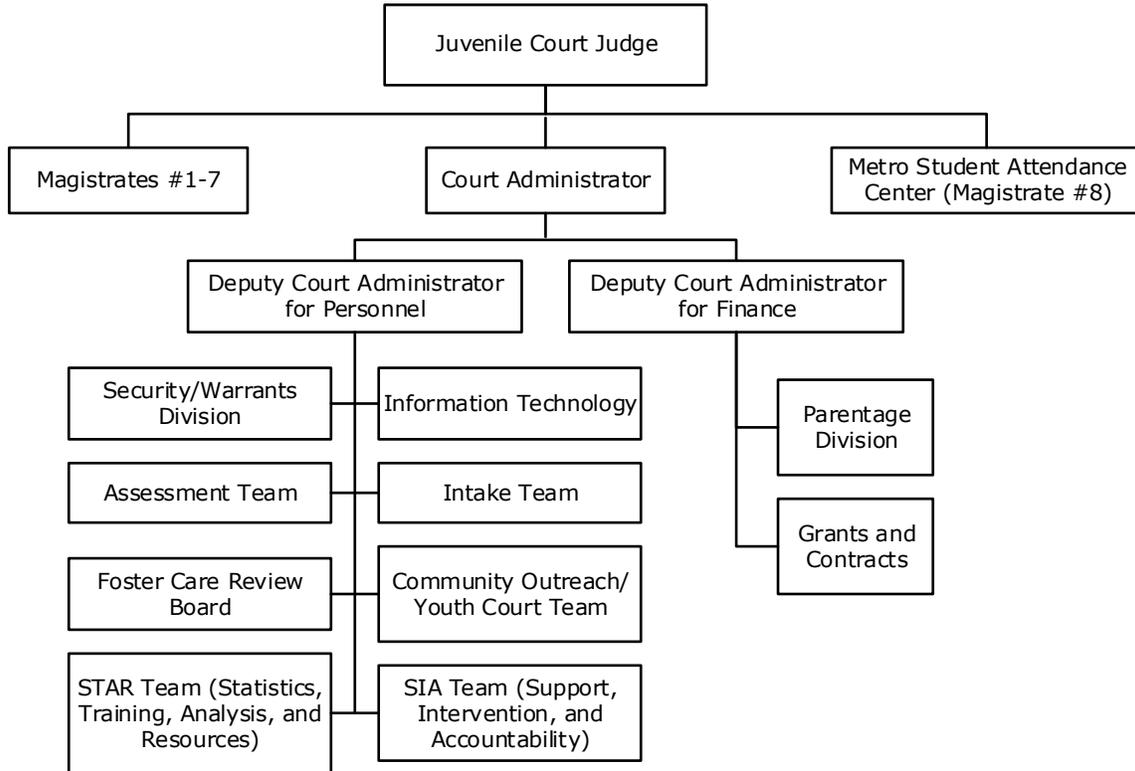
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 11,906,800	\$ 11,575,000	\$ 11,772,600
Special Purpose Funds	1,547,700	1,939,200	2,078,100
<b>Total Expenditures and Transfers</b>	<u>\$ 13,454,500</u>	<u>\$ 13,514,200</u>	<u>\$ 13,850,700</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 4,200
Other Governments and Agencies	1,477,200	1,425,400	1,522,500
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 1,477,200</u>	<u>\$ 1,425,400</u>	<u>\$ 1,526,700</u>
Non-program Revenue	1,200	1,200	0
Transfers From Other Funds and Units	513,800	513,800	555,600
<b>Total Revenues</b>	<u>\$ 1,992,200</u>	<u>\$ 1,940,400</u>	<u>\$ 2,082,300</u>
<b>Expenditures Per Capita</b>	\$ 20.40	\$ 20.20	\$ 20.40

<b>Positions</b>	Total Budgeted Positions	127	119	123
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<b>Contacts</b>	Juvenile Court Judge: Sheila Calloway	email: <a href="mailto:sheilacalloway@jis.nashville.org">sheilacalloway@jis.nashville.org</a>
	Finance Manager: Jim Swack	email: <a href="mailto:jimswack@jis.nashville.org">jimswack@jis.nashville.org</a>
	Juvenile Justice Center 100 Woodland Street 37219	Phone: 615-862-8000

# 26 Juvenile Court-At a Glance

## Organizational Structure



## Programs

### Administrative

Executive Leadership  
Finance  
Human Resources  
Non-allocated Financial Transactions  
Records Management  
Star Team

### Child/Family Protection and Advocacy

Assessment  
Foster Care Review Board (FCRB)

### Family Accountability

Community Based Gang Probation  
Intake  
Metro Student Attendance Center (M-SAC)  
Support Intervention Accountability (SIA)

### Judicial Actions

Judicial Actions

### Juvenile Court Pretrial

Community Outreach/Youth Court

### Juvenile Detention Center

Metro Juvenile Detention Center

### Parentage and Child Support

Parentage and Child Support

### Security and Service of Process

Juvenile Court Safety and Security  
Service of Process

# 26 Juvenile Court-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Staff Increase</b>			
New Probation Officers	GSD	\$112,000 2.00 FTEs	Will better serve at-risk children with Adverse Childhood Experiences that are currently underserved
Youth Court Expansion	GSD	47,400 1.00 FTE	Additional staff to facilitate expansion of Youth Court programming to additional Metro high schools
Recovery Court Expansion	GSD	71,200 1.00 FTE	Program Manager position to oversee expansion of the court's Drug Court recovery initiatives
<b>Local Grant Match</b>			
Additional match dollars	GSD	47,000	Local match increase needed to obtain \$92,000 in additional federal funding for Parentage Grant
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(103,900)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	23,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>Parentage Program Grant</b>			
Federal Funding Increase	SPF**	138,900	Additional federal funding to support increase in program expenses and additional staff to maintain service levels due to increased petition filings
<b>General Services District Total</b>		\$197,600 4.00 FTEs	
<b>Special Purpose Funds Total</b>		\$138,900	
<b>TOTAL</b>		\$336,500 4.00 FTEs	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 26 Juvenile Court-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	6,963,000	6,383,940	6,939,000	7,065,700	126,700	1.83%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	4,159,700	4,412,801	3,790,700	3,790,700	0	0.00%
Travel, Tuition, and Dues	28,800	66,378	49,800	49,800	0	0.00%
Communications	75,000	75,791	75,000	75,000	0	0.00%
Repairs & Maintenance Services	2,000	9,897	2,000	2,000	0	0.00%
Internal Service Fees	90,500	90,500	130,700	154,600	23,900	18.29%
Other Expenses	74,000	95,569	74,000	74,000	0	0.00%
TOTAL OTHER SERVICES	4,430,000	4,750,936	4,122,200	4,146,100	23,900	0.58%
<b>TOTAL OPERATING EXPENSES</b>	<b>11,393,000</b>	<b>11,134,876</b>	<b>11,061,200</b>	<b>11,211,800</b>	<b>150,600</b>	<b>1.36%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>513,800</b>	<b>429,262</b>	<b>513,800</b>	<b>560,800</b>	<b>47,000</b>	<b>9.15%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>11,906,800</b>	<b>11,564,138</b>	<b>11,575,000</b>	<b>11,772,600</b>	<b>197,600</b>	<b>1.71%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	4,200	4,200	100.00%
Federal (Direct & Pass Through)	434,300	434,333	0	0	0	0.00%
State Direct	9,000	9,000	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>443,300</b>	<b>443,333</b>	<b>0</b>	<b>4,200</b>	<b>4,200</b>	<b>100.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	1,200	1,040	1,200	0	(1,200)	-100.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>1,200</b>	<b>1,040</b>	<b>1,200</b>	<b>0</b>	<b>(1,200)</b>	<b>-100.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>444,500</b>	<b>444,373</b>	<b>1,200</b>	<b>4,200</b>	<b>3,000</b>	<b>250.00%</b>
<b>Expenditures Per Capita</b>	<b>\$18.06</b>	<b>\$17.54</b>	<b>\$17.30</b>	<b>\$17.34</b>	<b>\$0.04</b>	<b>0.23%</b>

# 26 Juvenile Court-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,307,200	1,123,359	1,618,500	1,710,500	92,000	5.68%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	1,000	385	6,000	8,500	2,500	41.67%
Travel, Tuition, and Dues	8,200	7,647	31,500	31,500	0	0.00%
Communications	15,000	11,629	28,600	28,600	0	0.00%
Repairs & Maintenance Services	9,900	0	14,900	14,900	0	0.00%
Internal Service Fees	19,700	19,800	22,100	19,600	(2,500)	-11.31%
Other Expenses	20,800	23,115	42,500	89,400	46,900	110.35%
TOTAL OTHER SERVICES	74,600	62,576	145,600	192,500	46,900	32.21%
<b>TOTAL OPERATING EXPENSES</b>	<b>1,381,800</b>	<b>1,185,935</b>	<b>1,764,100</b>	<b>1,903,000</b>	<b>138,900</b>	<b>7.87%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>165,900</b>	<b>109,097</b>	<b>175,100</b>	<b>175,100</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>1,547,700</b>	<b>1,295,032</b>	<b>1,939,200</b>	<b>2,078,100</b>	<b>138,900</b>	<b>7.16%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	1,033,900	867,177	1,416,400	1,513,500	97,100	6.86%
State Direct	0	0	9,000	9,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>1,033,900</b>	<b>867,177</b>	<b>1,425,400</b>	<b>1,522,500</b>	<b>97,100</b>	<b>6.81%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>513,800</b>	<b>427,854</b>	<b>513,800</b>	<b>555,600</b>	<b>41,800</b>	<b>8.14%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>1,547,700</b>	<b>1,295,031</b>	<b>1,939,200</b>	<b>2,078,100</b>	<b>138,900</b>	<b>7.16%</b>
<b>Expenditures Per Capita</b>	<b>\$2.35</b>	<b>\$1.96</b>	<b>\$2.90</b>	<b>\$3.06</b>	<b>\$0.16</b>	<b>5.52%</b>

# 26 Juvenile Court-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
<b>GSD General 10101</b>										
Admin Asst	SR0900	2	2.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Mgr	SR1300	2	2.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 2	SR0800	2	2.00	3	3.00	3	3.00	0	0.00	
Admin Svcs Officer 3	SR1000	3	3.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 4	SR1200	0	0.00	1	1.00	1	1.00	0	0.00	
Ct Admin	SR1500	2	2.00	2	2.00	2	2.00	0	0.00	
Group Care Aide	SR0400	7	4.50	0	0.00	0	0.00	0	0.00	
Info Systems App Analyst 3	SR1200	1	1.00	0	0.00	0	0.00	0	0.00	
Info Systems Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Information Sys Oper Anal 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Judge-Juvenile Ct		1	1.00	1	1.00	1	1.00	0	0.00	
Juvenile Ct Referee 1	SR1300	0	0.00	1	1.00	1	1.00	0	0.00	
Juvenile Ct Referee 2	SR1500	6	4.20	4	4.00	4	4.00	0	0.00	
Office Support Rep 2	SR0500	5	5.00	0	0.00	0	0.00	0	0.00	
Office Support Rep 3	SR0600	7	7.00	11	11.00	12	12.00	1	1.00	
Probation Officer 1	SR0800	41	40.89	1	1.00	3	3.00	2	2.00	
Probation Officer 2	SR1000	6	6.00	38	38.00	38	38.00	0	0.00	
Probation Officer 3	SR1200	7	7.00	8	8.00	8	8.00	0	0.00	
Probation Officer Chief	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Program Mgr 1	SR1100	1	1.00	1	1.00	2	2.00	1	1.00	
Program Mgr 2	SR1200	0	0.00	1	1.00	1	1.00	0	0.00	
Social Work Tech	SR0600	0	0.00	5	5.00	5	5.00	0	0.00	
Special Projects Mgr	SR1500	0	0.00	1	1.00	1	1.00	0	0.00	
Warrant Officer 1	SR0800	13	12.34	1	1.00	1	1.00	0	0.00	
Warrant Officer 2	SR0900	0	0.00	11	11.00	11	11.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>109</b>	<b>103.93</b>	<b>96</b>	<b>96.00</b>	<b>100</b>	<b>100.00</b>	<b>4</b>	<b>4.00</b>	
<b>Juvenile Court Accountability 30030</b>										
Probation Officer 1	SR0800	2	1.35	0	0.00	0	0.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>2</b>	<b>1.35</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	
<b>JUV Juv Court Grant Fund 32226</b>										
Admin Asst	SR0900	3	3.00	3	3.00	3	3.00	0	0.00	
Juvenile Ct Referee 2	SR1500	3	3.00	3	3.00	3	3.00	0	0.00	
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Probation Officer 1	SR0800	3	3.00	10	10.00	10	10.00	0	0.00	
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Warrant Officer 1	SR0800	4	4.00	4	4.00	4	4.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>16</b>	<b>16.00</b>	<b>23</b>	<b>23.00</b>	<b>23</b>	<b>23.00</b>	<b>0</b>	<b>0.00</b>	
<b>Department Totals</b>		<b>127</b>	<b>121.28</b>	<b>119</b>	<b>119.00</b>	<b>123</b>	<b>123.00</b>	<b>4</b>	<b>4.00</b>	

# 27 General Sessions Court-At a Glance

**Mission** Metropolitan General Sessions Court is committed to excellence in administering justice and is a contributing partner working toward a safe and vital community in Nashville-Davidson County.

**Budget Summary**

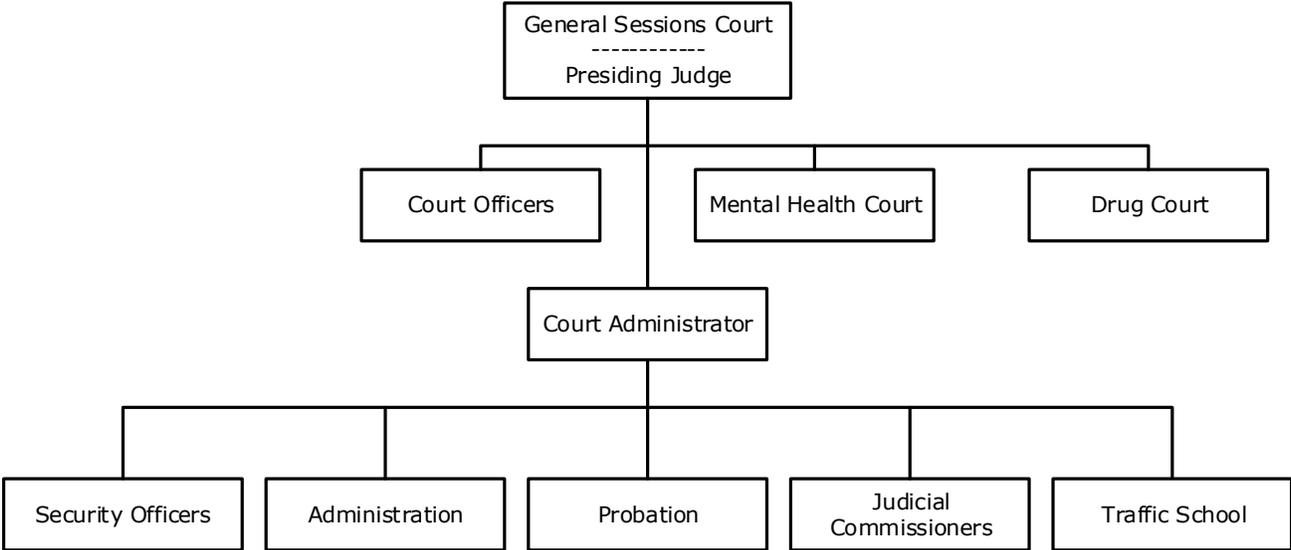
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 10,454,900	\$ 10,774,200	\$ 11,126,200
Special Purpose Fund	229,900	286,000	247,300
<b>Total Expenditures and Transfers</b>	<u>\$ 10,684,800</u>	<u>\$ 11,060,200</u>	<u>\$ 11,373,500</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	52,900	104,000	104,300
<b>Total Program Revenue</b>	\$ 52,900	\$ 104,000	\$ 104,300
Non-program Revenue	3,661,100	3,664,500	3,272,800
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 3,714,000</u>	<u>\$ 3,768,500</u>	<u>\$ 3,377,100</u>
<b>Expenditures Per Capita</b>	\$ 16.20	\$ 16.53	\$ 16.75

<b>Positions</b>	Total Budgeted Positions	139	144	152
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<b>Contacts</b>	Presiding Judge: Rachel L. Bell	email: <a href="mailto:rachelbell@jis.nashville.org">rachelbell@jis.nashville.org</a>
	Financial Manager: Warner Hassell	email: <a href="mailto:warnerhassell@jis.nashville.org">warnerhassell@jis.nashville.org</a>
	Justice A.A. Birch Building 408 2nd Avenue North 37201	Phone: 615-862-8317

# 27 General Sessions Court-At a Glance

## Organizational Structure




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## Programs

### Administration

Administration  
Non-allocated Financial Transactions

### Drug Court

Drug Court

### Drug Court Treatment

Drug Court Treatment

### DUI Offender

DUI Offender

### General Probation

General Probation

### Judges

Judges

### Mental Health Court

Mental Health Court

### Traffic School

Traffic School

### Veteran’s Treatment Court

Veteran’s Treatment Court

# 27 General Sessions Court-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Staff Increase</b>			
Night Court	GSD	\$219,600 3.04 FTEs	Increase in staff to assist with the Night Court caseload
<b>Staff Increase</b>			
Mental Health Court	GSD	118,900 2.00 FTEs	Increase in staff to assist with providing case management services for an increased Mental Health Court caseload
<b>Staff Increase</b>			
Probation Department	GSD	113,500 2.00 FTEs	Increase in staff to specialize in supervising Hispanic Offenders, including Human Trafficking Court
<b>General Sessions Judges</b>			
Salary Increase	GSD	2,600	Increase in salary for General Sessions Judges to match salaries of State Circuit Judges. Pursuant to Metro Charter Section 14.07, the Davidson County General Sessions Judges shall be paid the same as the State Circuit Judges.
<b>General Sessions DUI Offender Fund</b>			
DUI Offender Fund Adjustment	SPF**	(37,000)	To adjust budget to match projected revenues for DUI Offender Fund with minimal impact on performance
<b>General Sessions Drug Court Treatment Fund</b>			
Drug Court Treatment Fund Adjustment	SPF	(1,700)	To adjust budget to match projected revenues for Drug Court Treatment Fund with no impact on performance
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(165,200)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	62,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$352,000 7.04 FTEs	
<b>Special Purpose Funds Total</b>		\$(38,700)	
<b>TOTAL</b>		\$313,300 7.04 FTEs	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 27 General Sessions Court-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	10,018,900	9,868,696	10,296,300	10,585,700	289,400	2.81%
OTHER SERVICES:						
Utilities	0	(333)	0	0	0	0.00%
Professional & Purchased Services	10,900	25,059	10,900	10,900	0	0.00%
Travel, Tuition, and Dues	9,400	14,443	9,400	9,400	0	0.00%
Communications	68,700	61,028	68,700	68,700	0	0.00%
Repairs & Maintenance Services	1,000	2,997	1,000	1,000	0	0.00%
Internal Service Fees	101,400	101,400	143,300	205,900	62,600	43.68%
Other Expenses	244,600	291,120	244,600	244,600	0	0.00%
TOTAL OTHER SERVICES	436,000	495,714	477,900	540,500	62,600	13.10%
<b>TOTAL OPERATING EXPENSES</b>	<b>10,454,900</b>	<b>10,364,410</b>	<b>10,774,200</b>	<b>11,126,200</b>	<b>352,000</b>	<b>3.27%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>10,454,900</b>	<b>10,364,410</b>	<b>10,774,200</b>	<b>11,126,200</b>	<b>352,000</b>	<b>3.27%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	13	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>13</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	3,484,100	3,606,323	3,482,500	3,129,800	(352,700)	-10.13%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>3,484,100</b>	<b>3,606,323</b>	<b>3,482,500</b>	<b>3,129,800</b>	<b>(352,700)</b>	<b>-10.13%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>3,484,100</b>	<b>3,606,336</b>	<b>3,482,500</b>	<b>3,129,800</b>	<b>(352,700)</b>	<b>-10.13%</b>
<b>Expenditures Per Capita</b>	<b>\$15.85</b>	<b>\$15.72</b>	<b>\$16.10</b>	<b>\$16.39</b>	<b>\$0.29</b>	<b>1.80%</b>

# 27 General Sessions Court-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	56,000	52,787	107,100	107,100	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	22,700	79,652	22,700	20,700	(2,000)	-8.81%
Travel, Tuition, and Dues	26,300	37,451	26,300	12,800	(13,500)	-51.33%
Communications	22,700	7,319	22,700	16,300	(6,400)	-28.19%
Repairs & Maintenance Services	1,900	0	1,900	1,900	0	0.00%
Internal Service Fees	2,300	2,300	0	0	0	0.00%
Other Expenses	98,000	151,058	105,300	88,500	(16,800)	-15.95%
TOTAL OTHER SERVICES	173,900	277,780	178,900	140,200	(38,700)	-21.63%
<b>TOTAL OPERATING EXPENSES</b>	<b>229,900</b>	<b>330,567</b>	<b>286,000</b>	<b>247,300</b>	<b>(38,700)</b>	<b>-13.53%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>229,900</b>	<b>330,567</b>	<b>286,000</b>	<b>247,300</b>	<b>(38,700)</b>	<b>-13.53%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	52,900	53,225	104,000	104,300	300	0.29%
<b>TOTAL PROGRAM REVENUE</b>	<b>52,900</b>	<b>53,225</b>	<b>104,000</b>	<b>104,300</b>	<b>300</b>	<b>0.29%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	177,000	191,790	182,000	143,000	(39,000)	-21.43%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>177,000</b>	<b>191,790</b>	<b>182,000</b>	<b>143,000</b>	<b>(39,000)</b>	<b>-21.43%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>229,900</b>	<b>245,015</b>	<b>286,000</b>	<b>247,300</b>	<b>(38,700)</b>	<b>-13.53%</b>
<b>Expenditures Per Capita</b>	<b>\$0.35</b>	<b>\$0.50</b>	<b>\$0.43</b>	<b>\$0.36</b>	<b>(\$0.07)</b>	<b>-16.28%</b>

# 27 General Sessions Court-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Admin Asst	SR0900	11	11.00	11	11.00	11	11.00	0	0.00
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 1	SR0600	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	SR0800	0	0.00	0	0.00	2	2.00	2	2.00
Ct Admin	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
General Session Judge		11	11.00	11	11.00	11	11.00	0	0.00
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Cust Support Rep 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Judicial Asst 1	JS0200	14	14.00	12	12.00	12	12.00	0	0.00
Judicial Asst 2	JS0300	8	8.00	10	10.00	10	10.00	0	0.00
Judicial Comm-Gen Sess Ct		5	5.00	5	5.00	7	6.04	2	1.04
Office Support Rep 2	SR0500	4	4.00	4	4.00	4	4.00	0	0.00
Office Support Rep 3	SR0600	1	1.00	1	1.00	3	3.00	2	2.00
Office Support Spec 1	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 2	SR0800	3	3.00	4	4.00	4	4.00	0	0.00
Probation & Pretrial Svc Dir	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Probation Officer 1	SR0800	11	11.00	12	12.00	14	14.00	2	2.00
Probation Officer 2	SR1000	15	15.00	13	13.00	13	13.00	0	0.00
Probation Officer 3	SR1200	5	5.00	5	5.00	5	5.00	0	0.00
Program Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 1	SR1100	2	2.00	2	2.00	2	2.00	0	0.00
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		23	6.88	23	6.88	23	6.88	0	0.00
Security Officer 2-Gen Sess Ct	SR0700	11	11.00	11	11.00	11	11.00	0	0.00
Security Officer Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker 1	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Social Worker 2	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>139</b>	<b>122.88</b>	<b>139</b>	<b>122.88</b>	<b>147</b>	<b>129.92</b>	<b>8</b>	<b>7.04</b>
<b>GSC Gen Sess Ct Grant Fund 32227</b>									
Admin Asst	SR0900	0	0.00	1	0.10	1	0.10	0	0.00
Admin Svcs Officer 1	SR0600	0	0.00	1	0.75	1	0.75	0	0.00
Office Support Spec 2	SR0800	0	0.00	1	0.20	1	0.20	0	0.00
Program Mgr 1	SR1100	0	0.00	1	0.40	1	0.40	0	0.00
Seasonal/Part-time/Temporary		0	0.00	1	0.75	1	0.75	0	0.00
<b>Total Positions &amp; FTE</b>		<b>0</b>	<b>0.00</b>	<b>5</b>	<b>2.20</b>	<b>5</b>	<b>2.20</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>139</b>	<b>122.88</b>	<b>144</b>	<b>125.08</b>	<b>152</b>	<b>132.12</b>	<b>8</b>	<b>7.04</b>

# 28 State Trial Courts-At a Glance

**Mission** The mission of the State Trial Courts is to provide the public with equal and fair access to the judicial branch of government by providing a fair, independent and accessible forum for the just, timely and economical resolution of their legal affairs.

**Budget Summary**

	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 7,684,700	\$ 8,109,700	\$ 8,172,300
Special Purpose Funds	3,833,300	3,886,000	3,746,400
<b>Total Expenditures and Transfers</b>	<u>\$ 11,518,000</u>	<u>\$ 11,995,700</u>	<u>\$ 11,918,700</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 7,500
Other Governments and Agencies	2,986,200	3,043,100	2,983,600
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 2,986,200</u>	<u>\$ 3,043,100</u>	<u>\$ 2,991,100</u>
Non-program Revenue	861,100	856,900	775,300
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 3,847,300</u>	<u>\$ 3,900,000</u>	<u>\$ 3,766,400</u>
<b>Expenditures Per Capita</b>	<u>\$ 17.47</u>	<u>\$ 17.93</u>	<u>\$ 17.56</u>

**Positions** Total Budgeted Positions 161 167 165

**Contacts** Presiding Judge: Joe Binkley email: [joebinkley@jis.nashville.org](mailto:joebinkley@jis.nashville.org)  
 Court Administrator: Tim Townsend email: [timtownsend@jis.nashville.org](mailto:timtownsend@jis.nashville.org)

Metro Courthouse Phone: 615-880-2558  
 1 Public Square 37201



# 28 State Trial Courts-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Software License Increase</b>			
Courtroom audio/visual software licenses and systems maintenance	GSD	\$165,000	Increase in funding necessary to provide continuing support for courtroom audio/visual software
<b>State Trial Courts Drug Enforcement Fund</b>			
Drug Lab Adjustment	SPF**	(81,600) (1.00 FTE)	To adjust for the Drug Lab to reflect the outsourcing of electronic monitoring services with no impact on performance
<b>Grant Fund Adjustments</b>			
Changes in Grant Funding	SPF	(56,700) (1.00 FTE)	Adjustment for the Governor's Highway Safety Grant and other grant fund changes with minimal impact on performance
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(120,500)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD SPF	18,100 100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	(1,400)	No impact on performance
<b>General Services District Total</b>		\$62,600	
<b>Special Purpose Funds Total</b>		\$(139,600) (2.00 FTEs)	
<b>TOTAL</b>		\$(77,000) (2.00 FTEs)	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 28 State Trial Courts-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	7,030,500	6,863,777	7,390,100	7,269,600	(120,500)	-1.63%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	127,100	121,397	124,400	124,400	0	0.00%
Travel, Tuition, and Dues	84,500	92,966	85,000	85,000	0	0.00%
Communications	85,800	64,478	78,900	78,900	0	0.00%
Repairs & Maintenance Services	19,900	17,704	10,400	10,400	0	0.00%
Internal Service Fees	162,700	162,700	228,100	246,200	18,100	7.94%
Other Expenses	174,200	135,472	192,800	357,800	165,000	85.58%
TOTAL OTHER SERVICES	654,200	594,717	719,600	902,700	183,100	25.44%
<b>TOTAL OPERATING EXPENSES</b>	<b>7,684,700</b>	<b>7,458,494</b>	<b>8,109,700</b>	<b>8,172,300</b>	<b>62,600</b>	<b>0.77%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>7,684,700</b>	<b>7,458,494</b>	<b>8,109,700</b>	<b>8,172,300</b>	<b>62,600</b>	<b>0.77%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	11,465	0	7,500	7,500	100.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	14,000	7,540	14,000	12,500	(1,500)	-10.71%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	2,706	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>14,000</b>	<b>21,711</b>	<b>14,000</b>	<b>20,000</b>	<b>6,000</b>	<b>42.86%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>14,000</b>	<b>21,711</b>	<b>14,000</b>	<b>20,000</b>	<b>6,000</b>	<b>42.86%</b>
<b>Expenditures Per Capita</b>	<b>\$11.65</b>	<b>\$11.31</b>	<b>\$12.12</b>	<b>\$12.04</b>	<b>(\$0.08)</b>	<b>-0.66%</b>

# 28 State Trial Courts-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	2,967,000	2,915,995	3,050,800	2,971,200	(79,600)	-2.61%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	324,700	293,403	332,000	270,600	(61,400)	-18.49%
Travel, Tuition, and Dues	31,400	36,821	32,400	32,400	0	0.00%
Communications	40,700	38,423	41,000	41,000	0	0.00%
Repairs & Maintenance Services	5,200	2,204	5,400	5,400	0	0.00%
Internal Service Fees	3,500	3,500	2,800	2,900	100	3.57%
Other Expenses	359,500	405,033	318,000	320,700	2,700	0.85%
TOTAL OTHER SERVICES	765,000	779,384	731,600	673,000	(58,600)	-8.01%
<b>TOTAL OPERATING EXPENSES</b>	<b>3,732,000</b>	<b>3,695,379</b>	<b>3,782,400</b>	<b>3,644,200</b>	<b>(138,200)</b>	<b>-3.65%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>101,300</b>	<b>86,422</b>	<b>103,600</b>	<b>102,200</b>	<b>(1,400)</b>	<b>-1.35%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>3,833,300</b>	<b>3,781,801</b>	<b>3,886,000</b>	<b>3,746,400</b>	<b>(139,600)</b>	<b>-3.59%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	2,972,200	2,903,117	3,029,100	2,971,100	(58,000)	-1.91%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	(14)	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>2,972,200</b>	<b>2,903,103</b>	<b>3,029,100</b>	<b>2,971,100</b>	<b>(58,000)</b>	<b>-1.91%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	861,100	806,457	856,900	775,300	(81,600)	-9.52%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>861,100</b>	<b>806,457</b>	<b>856,900</b>	<b>775,300</b>	<b>(81,600)</b>	<b>-9.52%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>9,629</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>3,833,300</b>	<b>3,719,189</b>	<b>3,886,000</b>	<b>3,746,400</b>	<b>(139,600)</b>	<b>-3.59%</b>
<b>Expenditures Per Capita</b>	<b>\$5.81</b>	<b>\$5.73</b>	<b>\$5.81</b>	<b>\$5.52</b>	<b>(\$0.29)</b>	<b>-4.99%</b>

# 28 State Trial Courts-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
<b>GSD General 10101</b>										
Admin Svcs Mgr	SR1300	5	5.00	5	5.00	5	5.00	0	0.00	
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 4	SR1200	9	9.00	10	10.00	10	10.00	0	0.00	
Attorney 1	SR1200	1	1.00	4	4.00	4	4.00	0	0.00	
Attorney 2	SR1400	1	1.00	2	2.00	2	2.00	0	0.00	
Ct Admin	SR1500	1	1.00	1	1.00	1	1.00	0	0.00	
Deputy Court Admin	SR1400	4	4.00	4	4.00	4	4.00	0	0.00	
Deputy Court Clerk	NS	8	8.00	8	8.00	8	8.00	0	0.00	
Deputy Criminal Ct Clerk 6		5	5.00	3	3.00	3	3.00	0	0.00	
Finance Officer 2	MC1000	1	1.00	1	1.00	1	1.00	0	0.00	
Judicial Asst 1	JS0200	29	29.00	29	29.00	29	29.00	0	0.00	
Judicial Asst 2	JS0300	25	25.00	22	22.00	22	22.00	0	0.00	
Judicial Clerk	JS0100	5	5.00	6	6.00	6	6.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>95</b>	<b>95.00</b>	<b>96</b>	<b>96.00</b>	<b>96</b>	<b>96.00</b>	<b>0</b>	<b>0.00</b>	
<b>State Trial Court Drug Enforce 30020</b>										
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Probation Officer 1	SR0800	3	3.00	3	3.00	3	3.00	0	0.00	
Program Spec 1	SR0600	1	1.00	1	1.00	0	0.00	-1	-1.00	
Seasonal/Part-time/Temporary		7	3.50	12	6.00	12	6.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>12</b>	<b>8.50</b>	<b>17</b>	<b>11.00</b>	<b>16</b>	<b>10.00</b>	<b>-1</b>	<b>-1.00</b>	
<b>STC St Trial Ct Grant Fund 32228</b>										
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00	
Admin Svcs Officer 3	SR1000	1	0.50	1	0.50	1	0.50	0	0.00	
Case Officer 1		10	10.00	10	10.00	10	10.00	0	0.00	
Case Officer 2		4	4.00	4	4.00	4	4.00	0	0.00	
Case Officer 3		3	3.00	3	3.00	3	3.00	0	0.00	
CSC Coordinator	NS	1	1.00	1	1.00	1	1.00	0	0.00	
CSC Counselor	NS	1	1.00	1	1.00	1	1.00	0	0.00	
Group Care Aide	SR0400	9	9.00	9	9.00	9	9.00	0	0.00	
Group Care Worker	SR0500	3	3.00	2	2.00	2	2.00	0	0.00	
Group Care Worker Sr	SR0700	1	1.00	2	2.00	1	1.00	-1	-1.00	
Office Support Rep 2	SR0500	1	1.00	1	1.00	1	1.00	0	0.00	
Program Mgr 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Program Spec 1	SR0600	3	3.00	3	3.00	3	3.00	0	0.00	
Program Spec 2	SR0800	9	8.50	9	8.50	9	8.50	0	0.00	
Program Supv	SR1000	2	2.00	2	2.00	2	2.00	0	0.00	
Supervision Coordinator	NS	1	1.00	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>54</b>	<b>53.00</b>	<b>54</b>	<b>53.00</b>	<b>53</b>	<b>52.00</b>	<b>-1</b>	<b>-1.00</b>	
<b>Department Totals</b>		<b>161</b>	<b>156.50</b>	<b>167</b>	<b>160.00</b>	<b>165</b>	<b>158.00</b>	<b>-2</b>	<b>-2.00</b>	

# 29 Justice Integration Services-At a Glance

**Mission** The mission of the Justice Integration Services department is to provide customized, integrated case management software and technology support products to Metro Nashville Justice Agencies so they can manage and use shared information to improve the administration of justice for the Nashville community.

**Budget Summary**

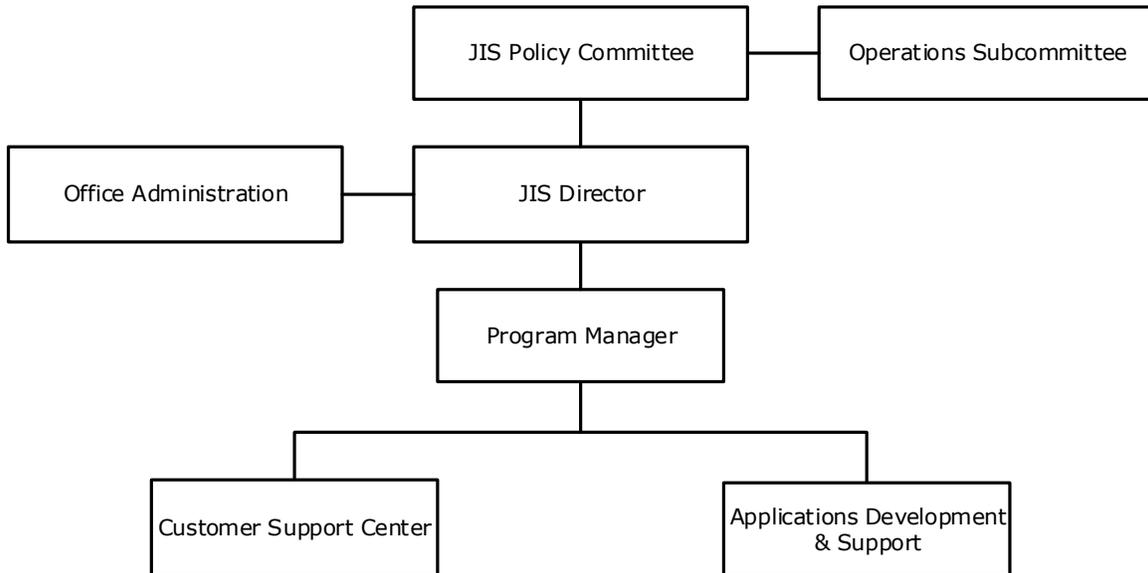
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 2,251,700	\$ 2,471,000	\$ 2,460,900
<b>Total Expenditures and Transfers</b>	<u>\$ 2,251,700</u>	<u>\$ 2,471,000</u>	<u>\$ 2,460,900</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Expenditures Per Capita</b>	\$ 3.41	\$ 3.69	\$ 3.62

<b>Positions</b>	Total Budgeted Positions	19	19	19
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**Contacts** Director: Nathalie Stiers email: [nathaliestiers@jis.nashville.gov](mailto:nathaliestiers@jis.nashville.gov)  
 404 James Robertson Parkway  
 Suite 2020 37219 Phone: 615-862-6195

# 29 Justice Integration Services-At a Glance

## Organizational Structure



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## Programs

### Administrative

Executive Leadership  
Non-allocated Financial Transactions

### Applications

Applications

### Customer Support

Customer Support

# 29 Justice Integration Services-At a Glance

## Budget Changes and Impact Highlights

Recommendation	GSD	Amount	Impact
<b>Technical Training</b>			
Increase for employee training	GSD	\$10,000	Increase in funding for training system administrators and help desk staff
<b>Software License</b>			
Increase for software maintenance	GSD	20,000	Increase in funding necessary to provide continuing support for critical infrastructure components and systems for key Metro court applications
<b>Commvault License</b>			
Annual support for new software license	GSD	5,000	Increase in funding necessary to provide continuing support for backup system
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(28,300)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	(16,800)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$ (10,100)	
<b>TOTAL</b>		\$ (10,100)	

\* See Internal Service Charges section for details

# 29 Justice Integration Services-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,754,000	1,630,758	1,815,900	1,787,600	(28,300)	-1.56%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	5,000	0	4,000	4,000	0	0.00%
Travel, Tuition, and Dues	500	7,136	1,700	11,700	10,000	588.24%
Communications	27,000	14,960	19,600	19,600	0	0.00%
Repairs & Maintenance Services	11,400	28,103	15,900	15,900	0	0.00%
Internal Service Fees	147,500	147,500	172,700	155,900	(16,800)	-9.73%
Other Expenses	306,300	285,947	441,200	466,200	25,000	5.67%
<b>TOTAL OTHER SERVICES</b>	<b>497,700</b>	<b>483,646</b>	<b>655,100</b>	<b>673,300</b>	<b>18,200</b>	<b>2.78%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>2,251,700</b>	<b>2,114,404</b>	<b>2,471,000</b>	<b>2,460,900</b>	<b>(10,100)</b>	<b>-0.41%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>2,251,700</b>	<b>2,114,404</b>	<b>2,471,000</b>	<b>2,460,900</b>	<b>(10,100)</b>	<b>-0.41%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$3.41</b>	<b>\$3.21</b>	<b>\$3.69</b>	<b>\$3.62</b>	<b>(\$0.07)</b>	<b>-1.90%</b>

# 29 Justice Integration Services-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
<b>GSD General 10101</b>										
Info Systems App Analyst 3	SR1200	3	3.00	3	3.00	3	3.00	0	0.00	
Info Systems Div Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Information Sys oper Anal 3	SR1200	2	2.00	2	2.00	2	2.00	0	0.00	
Information Sys Oper Analyst 1	SR1000	2	2.00	2	2.00	2	2.00	0	0.00	
Information Systems Advisor 1	SR1300	5	5.00	5	5.00	5	5.00	0	0.00	
Information Systems Advisor 2	SR1400	4	4.00	4	4.00	4	4.00	0	0.00	
Justice Info Systems Dir	DP0100	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>19</b>	<b>19.00</b>	<b>19</b>	<b>19.00</b>	<b>19</b>	<b>19.00</b>	<b>0</b>	<b>0.00</b>	
<b>Department Totals</b>		<b>19</b>	<b>19.00</b>	<b>19</b>	<b>19.00</b>	<b>19</b>	<b>19.00</b>	<b>0</b>	<b>0.00</b>	

# 30 Sheriff-At a Glance

**Mission** As a law enforcement agency committed to public safety, we strive to be the leader in the field of corrections, service of civil process, and innovative community based programs, emphasizing: Accountability, Diversity, Integrity, and Professionalism.

**Budget Summary**

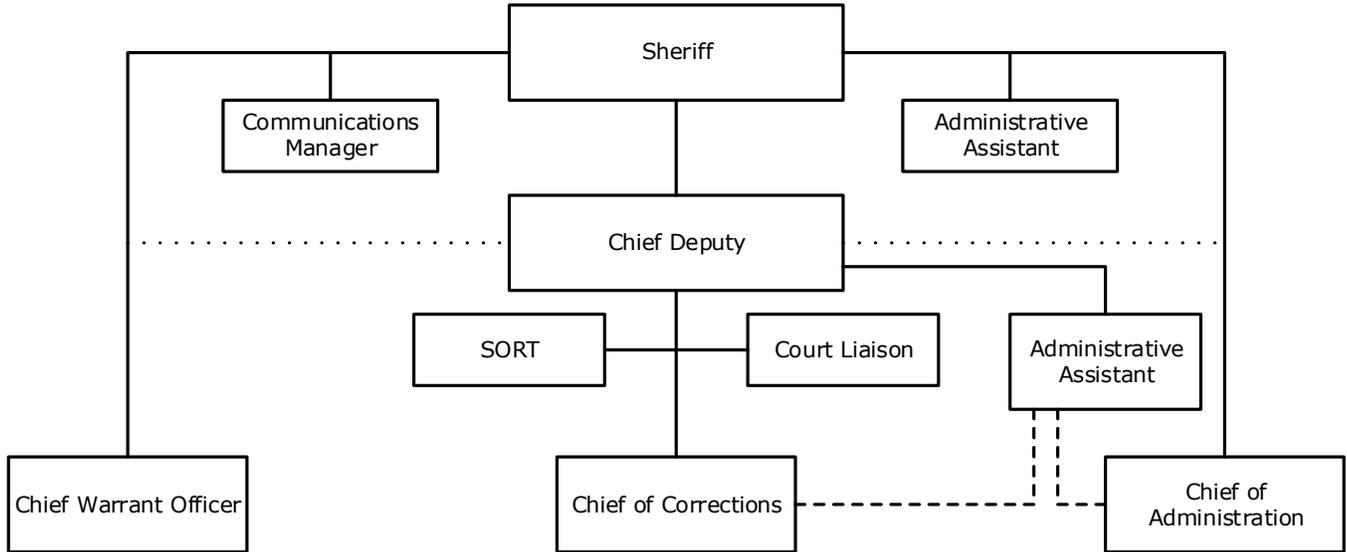
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 65,160,600	\$ 67,812,400	\$ 67,080,100
Special Purpose Funds	17,461,500	17,699,700	17,699,700
<b>Total Expenditures and Transfers</b>	<u>\$ 82,622,100</u>	<u>\$ 85,512,100</u>	<u>\$ 84,779,800</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,073,000	\$ 2,161,000	\$ 2,171,000
Other Governments and Agencies	21,399,100	20,316,600	19,366,600
Other Program Revenue	1,499,400	2,052,100	4,416,000
<b>Total Program Revenue</b>	<u>\$ 24,971,500</u>	<u>\$ 24,529,700</u>	<u>\$ 25,953,600</u>
Non-program Revenue	500,000	370,000	300,000
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 25,471,500</u>	<u>\$ 24,899,700</u>	<u>\$ 26,253,600</u>
<b>Expenditures Per Capita</b>	\$ 125.29	\$ 127.80	\$ 124.88

**Positions** Total Budgeted Positions 873 883 883

**Contacts** Sheriff: Daron Hall email: [dhall@DCSO.nashville.org](mailto:dhall@DCSO.nashville.org)  
 Financial Manager: Pete Lutz email: [plutz@DCSO.nashville.org](mailto:plutz@DCSO.nashville.org)  
 506 2nd Avenue North 37201 Phone: 615-862-8123

# 30 Sheriff-At a Glance

## Organizational Structure



## Programs

### Administration

Administrative Support Services  
Executive Leadership  
Non-allocated Financial Transactions

### Armed Services

Security Services  
Transportation

### Civil Warrant

Civil Warrant

### Correctional Development Center-Female (CDC-F)

CDC-F Inmate Management  
CDC-F Program Management and Support Services

### Correctional Development Center-Male (CDC-M)

CDC-M Inmate Management  
CDC-M Program Management and Support Services

### Correctional Services Center (CSC)

Correctional Services  
Laundry  
Maintenance  
Warehouse

### Criminal Justice Center (CJC)

Booking and Releasing  
CJC Inmate Management  
CJC Program Management and Support Services

### DUI Safety School

DUI Safety School

### Hill Detention Center (HDC)

HDC Inmate Management  
HDC Program Management and Support Services

### Metro Detention Facility (MDF) Contract Management

MDF Contract Management

### Offender Information Services

Offender Information Services

### Offender Reentry Center (ORC)

ORC Inmate Management  
ORC Program Management and Support Services

### Training and Staff Development

Training and Staff Development

# 30 Sheriff-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	\$(879,000)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	146,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$(732,300)	
<b>TOTAL</b>		\$(732,300)	

\* See Internal Service Charges section for details

# 30 Sheriff-Financial

<b>GSD General Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	52,847,300	53,309,316	55,099,600	54,220,600	(879,000)	-1.60%
OTHER SERVICES:						
Utilities	1,329,100	1,381,916	1,329,100	1,329,100	0	0.00%
Professional & Purchased Services	6,908,400	6,026,686	7,112,400	7,112,400	0	0.00%
Travel, Tuition, and Dues	119,200	149,363	119,200	119,200	0	0.00%
Communications	320,800	270,107	320,800	320,800	0	0.00%
Repairs & Maintenance Services	165,100	226,011	165,100	165,100	0	0.00%
Internal Service Fees	1,363,900	1,363,900	1,559,400	1,706,100	146,700	9.41%
Other Expenses	2,081,400	2,392,482	2,081,400	2,081,400	0	0.00%
TOTAL OTHER SERVICES	12,287,900	11,810,465	12,687,400	12,834,100	146,700	1.16%
<b>TOTAL OPERATING EXPENSES</b>	<b>65,135,200</b>	<b>65,119,781</b>	<b>67,787,000</b>	<b>67,054,700</b>	<b>(732,300)</b>	<b>-1.08%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>25,400</b>	<b>2,419</b>	<b>25,400</b>	<b>25,400</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>65,160,600</b>	<b>65,122,200</b>	<b>67,812,400</b>	<b>67,080,100</b>	<b>(732,300)</b>	<b>-1.08%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	2,073,000	2,149,727	2,161,000	2,171,000	10,000	0.46%
Federal (Direct & Pass Through)	1,258,000	334,041	1,000,000	330,000	(670,000)	-67.00%
State Direct	2,980,000	1,820,349	2,100,000	1,820,000	(280,000)	-13.33%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	1,199,000	1,188,168	1,569,000	3,932,900	2,363,900	150.66%
<b>TOTAL PROGRAM REVENUE</b>	<b>7,510,000</b>	<b>5,492,285</b>	<b>6,830,000</b>	<b>8,253,900</b>	<b>1,423,900</b>	<b>20.85%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	500,000	290,900	370,000	300,000	(70,000)	-18.92%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>500,000</b>	<b>290,900</b>	<b>370,000</b>	<b>300,000</b>	<b>(70,000)</b>	<b>-18.92%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>8,010,000</b>	<b>5,783,185</b>	<b>7,200,000</b>	<b>8,553,900</b>	<b>1,353,900</b>	<b>18.80%</b>
<b>Expenditures Per Capita</b>	<b>\$98.81</b>	<b>\$98.76</b>	<b>\$101.35</b>	<b>\$98.81</b>	<b>(\$2.54)</b>	<b>-2.51%</b>

# 30 Sheriff-Financial

<b>Special Purpose Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	169,900	217,417	169,900	169,900	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	17,291,600	18,316,501	17,291,600	17,291,600	0	0.00%
Travel, Tuition, and Dues	0	6,033	0	0	0	0.00%
Communications	0	40,245	39,600	39,600	0	0.00%
Repairs & Maintenance Services	0	0	182,700	182,700	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	860	15,900	15,900	0	0.00%
TOTAL OTHER SERVICES	17,291,600	18,363,639	17,529,800	17,529,800	0	0.00%
<b>TOTAL OPERATING EXPENSES</b>	<b>17,461,500</b>	<b>18,581,056</b>	<b>17,699,700</b>	<b>17,699,700</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>17,461,500</b>	<b>18,581,056</b>	<b>17,699,700</b>	<b>17,699,700</b>	<b>0</b>	<b>0.00%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	115,000	220,500	170,500	170,500	0	0.00%
State Direct	17,046,100	17,825,094	17,046,100	17,046,100	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	300,400	355,309	483,100	483,100	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>17,461,500</b>	<b>18,400,903</b>	<b>17,699,700</b>	<b>17,699,700</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>17,461,500</b>	<b>18,400,903</b>	<b>17,699,700</b>	<b>17,699,700</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$26.48</b>	<b>\$28.18</b>	<b>\$26.45</b>	<b>\$26.07</b>	<b>(\$0.38)</b>	<b>-1.44%</b>

# 30 Sheriff-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Admin Asst	SR0900	9	9.00	9	9.00	9	9.00	0	0.00
Admin Svcs Mgr	SR1300	9	8.50	9	8.50	9	8.50	0	0.00
Admin Svcs Officer 2	SR0800	14	14.00	14	14.00	14	14.00	0	0.00
Admin Svcs Officer 3	SR1000	8	8.00	8	8.00	8	8.00	0	0.00
Admin Svcs Officer 4	SR1200	7	7.00	7	7.00	7	7.00	0	0.00
Case Worker 2	SR0900	26	26.00	26	26.00	26	26.00	0	0.00
Chief Deputy	SR1600	1	1.00	1	1.00	1	1.00	0	0.00
Correctional Officer 1	CO0100	312	312.00	312	312.00	312	312.00	0	0.00
Correctional Officer 2	CO0200	102	102.00	102	102.00	102	102.00	0	0.00
Correctional Officer Lieut	CO0400	30	30.00	30	30.00	30	30.00	0	0.00
Correctional Officer Sergeant	CO0300	40	40.00	40	40.00	40	40.00	0	0.00
Corrections Spec 2	SR0900	16	16.00	16	16.00	16	16.00	0	0.00
Data Entry Spec	SR0600	12	12.00	12	12.00	12	12.00	0	0.00
Database Admin	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Dir Of Admin-Sheriff	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Div Mgr-Sheriff	SR1400	2	2.00	2	2.00	2	2.00	0	0.00
Equip Inventory Asst 2	SR0700	4	4.00	4	4.00	4	4.00	0	0.00
Human Resources Analyst 2	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Analyst 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Maint Mechanic 1	SR0800	9	9.00	9	9.00	9	9.00	0	0.00
Office Support Rep 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	38	38.00	38	38.00	38	38.00	0	0.00
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	SR0700	14	14.00	14	14.00	14	14.00	0	0.00
Pretrial Svcs Officer 1	SR0800	11	11.00	11	11.00	11	11.00	0	0.00
Process Server	SR0600	3	3.00	3	3.00	3	3.00	0	0.00
Program Coord	SR0900	13	12.50	13	12.50	13	12.50	0	0.00
Program Mgr 1	SR1100	13	10.00	13	10.00	13	10.00	0	0.00
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 1	SR0600	3	3.00	3	3.00	3	3.00	0	0.00
Program Spec 2	SR0800	7	6.50	7	6.50	7	6.50	0	0.00
Program Spec 3	SR1000	9	7.50	9	7.50	9	7.50	0	0.00
Program Supv	SR1000	7	7.00	7	7.00	7	7.00	0	0.00
Seasonal/Part-time/Temporary		9	1.00	9	1.00	9	1.00	0	0.00
Sheriff		1	1.00	1	1.00	1	1.00	0	0.00
Sheriff Case Worker 1	SR0800	20	20.00	20	20.00	20	20.00	0	0.00
Sheriff Case Worker 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Sheriff Classification Cou	SR1000	18	18.00	18	18.00	18	18.00	0	0.00
Sheriff Maint Mechanic 2	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
Sheriff Prisoner Processor 1	SR0700	39	39.00	49	49.00	49	49.00	0	0.00

# 30 Sheriff-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
Sheriff Warrant Officer 1	SR0800	25	25.00	25	25.00	25	25.00	0	0.00	
Sheriff Warrant Officer 2	SR0900	7	7.00	7	7.00	7	7.00	0	0.00	
Sheriff Warrant Officer 3	SR1000	3	3.00	3	3.00	3	3.00	0	0.00	
Sheriff-Teacher	SR0700	9	4.50	9	4.50	9	4.50	0	0.00	
Social Worker 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Social Worker 3	SR1000	2	2.00	2	2.00	2	2.00	0	0.00	
Training Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>869</b>	<b>850.50</b>	<b>879</b>	<b>860.50</b>	<b>879</b>	<b>860.50</b>	<b>0</b>	<b>0.00</b>	
<b>SHE Sheriff Grant Fund 32230</b>										
Admin Svcs Officer 2	SR0800	4	4.00	4	4.00	4	4.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>4</b>	<b>4.00</b>	<b>4</b>	<b>4.00</b>	<b>4</b>	<b>4.00</b>	<b>0</b>	<b>0.00</b>	
<b>Department Totals</b>		<b>873</b>	<b>854.50</b>	<b>883</b>	<b>864.50</b>	<b>883</b>	<b>864.50</b>	<b>0</b>	<b>0.00</b>	

# 31 Police-At a Glance

**Mission** The Mission of the Metropolitan Nashville Police Department is to provide community-based police products to the public so they can experience a safe and peaceful Nashville.

**Budget Summary**

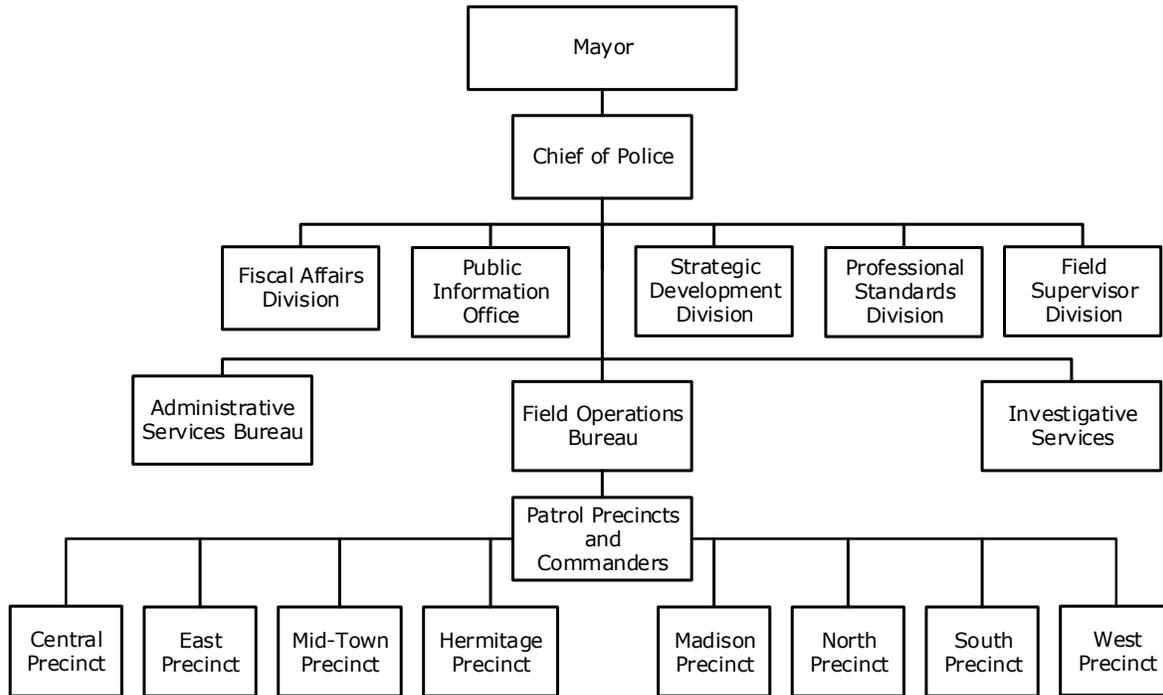
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 172,323,400	\$ 181,832,800	\$ 181,016,300
USD General Fund	481,000	481,000	481,000
Special Purpose Funds	10,658,100	10,770,000	9,929,300
<b>Total Expenditures and Transfers</b>	<u>\$ 183,462,500</u>	<u>\$ 193,083,800</u>	<u>\$ 191,426,600</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,243,100	\$ 3,898,700	\$ 4,196,100
Other Governments and Agencies	6,243,000	6,285,900	5,630,200
Other Program Revenue	138,600	133,700	131,400
<b>Total Program Revenue</b>	<u>\$ 9,624,700</u>	<u>\$ 10,318,300</u>	<u>\$ 9,957,700</u>
Non-program Revenue	4,401,200	4,441,200	4,362,200
Transfers From Other Funds and Units	248,200	353,200	302,700
<b>Total Revenues</b>	<u>\$ 14,274,100</u>	<u>\$ 15,112,700</u>	<u>\$ 14,622,600</u>
<b>Expenditures Per Capita</b>	\$ 278.21	\$ 288.57	\$ 281.97

**Positions** Total Budgeted Positions 1,992 1,984 1,997

**Contacts** Chief of Police: Steve Anderson email: [steve.anderson@nashville.gov](mailto:steve.anderson@nashville.gov)  
 Executive Administrator: Samir Mehic email: [samir.mehic@nashville.gov](mailto:samir.mehic@nashville.gov)  
 200 James Robertson Pkwy 37201 Phone: 615-862-7400

# 31 Police-At a Glance

## Organizational Structure



## Programs

### Administrative

- Departmental Executive Leadership
- Finance
- Human Resources
- Inventory and Vehicle Operations
- Information Technology
- Non-allocated Financial Transactions
- Records Management
- Risk Management

### Field Operations

- Central Precinct
- East Precinct
- Emergency Contingency
- Field Training Officer
- Hermitage Precinct
- Madison Precinct
- Mid-Town Precinct
- North Precinct
- Park Police
- Patrol Task Force
- S.W.A.T.
- School Crossing Guard
- School Resources
- South Precinct
- Special Events
- Tactical Investigations
- Traffic
- West Precinct

### Investigative Services

- Crime Lab
- Criminal Investigations
- Domestic Violence
- Forensic Services
- Fugitives
- Special Investigations
- Warrants
- Youth Services

### Operational Support

- Accreditation
- Behavioral Health Services
- Case Preparation
- Crime Analysis
- Facility Security
- Inspections
- Office of Professional Accountability
- Property and Evidence
- Strategic Development
- Training
- Vehicle Storage

# 31 Police-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Special Events</b>			
Staff and Overtime Pay Increase	GSD	\$839,600 1.00 FTE	To provide traffic control, security and Special Operations support, ensuring public safety at Nashville's increased number of special events
<b>Domestic Violence</b>			
Staff, Overtime Pay, and Supplies Increase	GSD	500,000 6.00 FTEs	Enables the division to reach more victims and investigate allegations in a more timely manner
<b>Crime Lab</b>			
Staff and Supplies Increase	GSD	500,000 4.00 FTEs	To provide appropriate criminal investigation resources to analyze physical evidence, expedite the processing and reporting of forensic criminal casework, and report findings to detectives and patrol officers in a timely manner
<b>Youth Services</b>			
Staff and Overtime Pay Increase	GSD	160,400 2.00 FTEs	Enables department to increase resources to fully fund the Youth Service Recidivism Reduction Program
<b>Grant and Special Revenue Adjustment</b>			
Grants, MDHA, Unauthorized Substance Abuse	SPF**	(694,900)	To adjust grant funded programs, MDHA MOUs, and Unauthorized Substance Abuse Fund with minimal impact on performance
<b>Secondary Employment Fund</b>			
SEU Adjustment	SPF	(50,300)	To adjust budget to match projected revenues for SEU with no impact on performance
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(2,586,400)	Savings realized through reduced cost for fringe benefits
Insurance Billings	SPF	400	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD	(230,100)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	(95,900)	No impact on performance
<b>General Services District Total</b>		\$ (816,500) 13.00 FTEs	
<b>Special Purpose Funds Total</b>		\$ (840,700)	
<b>TOTAL</b>		\$ (1,657,200) 13.00 FTEs	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 31 Police-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	153,782,500	152,947,109	161,167,500	160,379,800	(787,700)	-0.49%
OTHER SERVICES:						
Utilities	16,500	17,217	16,500	16,500	0	0.00%
Professional & Purchased Services	1,103,300	795,683	1,103,300	1,103,300	0	0.00%
Travel, Tuition, and Dues	222,500	514,468	222,500	222,500	0	0.00%
Communications	1,465,800	1,270,731	1,465,800	1,505,000	39,200	2.67%
Repairs & Maintenance Services	2,583,500	2,198,187	2,583,500	2,733,500	150,000	5.81%
Internal Service Fees	8,192,200	8,192,200	10,028,400	9,798,300	(230,100)	-2.29%
Other Expenses	4,690,000	5,310,642	4,945,900	4,997,200	51,300	1.04%
TOTAL OTHER SERVICES	18,273,800	18,299,128	20,365,900	20,376,300	10,400	0.05%
<b>TOTAL OPERATING EXPENSES</b>	<b>172,056,300</b>	<b>171,246,237</b>	<b>181,533,400</b>	<b>180,756,100</b>	<b>(777,300)</b>	<b>-0.43%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>267,100</b>	<b>237,678</b>	<b>299,400</b>	<b>260,200</b>	<b>(39,200)</b>	<b>-13.09%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>172,323,400</b>	<b>171,483,915</b>	<b>181,832,800</b>	<b>181,016,300</b>	<b>(816,500)</b>	<b>-0.45%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	2,768,100	2,735,019	3,423,700	3,721,100	297,400	8.69%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	883,600	800,365	883,600	872,200	(11,400)	-1.29%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	2,810	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>3,651,700</b>	<b>3,538,194</b>	<b>4,307,300</b>	<b>4,593,300</b>	<b>286,000</b>	<b>6.64%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	605	0	0	0	0.00%
Compensation From Property	0	14,021	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>14,626</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>3,651,700</b>	<b>3,552,820</b>	<b>4,307,300</b>	<b>4,593,300</b>	<b>286,000</b>	<b>6.64%</b>
<b>Expenditures Per Capita</b>	<b>\$261.32</b>	<b>\$260.05</b>	<b>\$271.76</b>	<b>\$266.64</b>	<b>(\$5.12)</b>	<b>-1.88%</b>

# 31 Police-Financial

<b>USD General Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	0	0	0	0	0	0.00%
<b>TOTAL OPERATING EXPENSES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>481,000</b>	<b>481,000</b>	<b>481,000</b>	<b>481,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>481,000</b>	<b>481,000</b>	<b>481,000</b>	<b>481,000</b>	<b>0</b>	<b>0.00%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.73</b>	<b>\$0.73</b>	<b>\$0.72</b>	<b>\$0.71</b>	<b>(\$0.01)</b>	<b>-1.39%</b>

# 31 Police-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	2,412,900	2,124,434	2,350,500	2,278,100	(72,400)	-3.08%
OTHER SERVICES:						
Utilities	1,600	1,576	1,800	2,800	1,000	55.56%
Professional & Purchased Services	2,614,000	1,466,718	2,618,800	2,618,800	0	0.00%
Travel, Tuition, and Dues	545,900	364,810	624,900	512,200	(112,700)	-18.03%
Communications	176,300	36,265	160,800	123,500	(37,300)	-23.20%
Repairs & Maintenance Services	510,600	3,012	267,600	267,000	(600)	-0.22%
Internal Service Fees	0	0	61,200	61,200	0	0.00%
Other Expenses	4,069,800	1,598,259	4,341,600	3,866,700	(474,900)	-10.94%
TOTAL OTHER SERVICES	7,918,200	3,470,640	8,076,700	7,452,200	(624,500)	-7.73%
<b>TOTAL OPERATING EXPENSES</b>	<b>10,331,100</b>	<b>5,595,074</b>	<b>10,427,200</b>	<b>9,730,300</b>	<b>(696,900)</b>	<b>-6.68%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>327,000</b>	<b>178,240</b>	<b>342,800</b>	<b>199,000</b>	<b>(143,800)</b>	<b>-41.95%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>10,658,100</b>	<b>5,773,314</b>	<b>10,770,000</b>	<b>9,929,300</b>	<b>(840,700)</b>	<b>-7.81%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	475,000	475,796	475,000	475,000	0	0.00%
Federal (Direct & Pass Through)	3,922,700	1,096,454	3,930,700	3,251,000	(679,700)	-17.29%
State Direct	639,000	1,030,010	640,000	640,000	0	0.00%
Other Government Agencies	797,700	679,528	831,600	867,000	35,400	4.26%
Other Program Revenue	138,600	13,135	133,700	131,400	(2,300)	-1.72%
<b>TOTAL PROGRAM REVENUE</b>	<b>5,973,000</b>	<b>3,294,923</b>	<b>6,011,000</b>	<b>5,364,400</b>	<b>(646,600)</b>	<b>-10.76%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	100,000	0	100,000	21,000	(79,000)	-79.00%
Fines, Forfeits, & Penalties	4,301,200	2,010,354	4,341,200	4,341,200	0	0.00%
Compensation From Property	0	(211)	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>4,401,200</b>	<b>2,010,143</b>	<b>4,441,200</b>	<b>4,362,200</b>	<b>(79,000)</b>	<b>-1.78%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>248,200</b>	<b>171,440</b>	<b>353,200</b>	<b>302,700</b>	<b>(50,500)</b>	<b>-14.30%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>10,622,400</b>	<b>5,476,506</b>	<b>10,805,400</b>	<b>10,029,300</b>	<b>(776,100)</b>	<b>-7.18%</b>
<b>Expenditures Per Capita</b>	<b>\$16.16</b>	<b>\$8.76</b>	<b>\$16.10</b>	<b>\$14.63</b>	<b>(\$1.47)</b>	<b>-9.13%</b>

# 31 Police-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
<b>GSD General 10101</b>										
Admin Asst	SR0900	18	18.00	20	20.00	20	20.00	0	0.00	
Admin Spec	SR1100	4	4.00	3	3.00	3	3.00	0	0.00	
Admin Svcs Mgr	SR1300	3	3.00	4	4.00	4	4.00	0	0.00	
Admin Svcs Officer 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 2	SR0800	3	2.50	3	2.50	3	2.50	0	0.00	
Admin Svcs Officer 3	SR1000	9	9.00	11	11.00	11	11.00	0	0.00	
Admin Svcs Officer 4	SR1200	4	4.00	4	4.00	4	4.00	0	0.00	
Armorer	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Behavioral Hlth Svcs Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Bldg Maint Leader	TG0600	2	2.00	2	2.00	2	2.00	0	0.00	
Bldg Maint Mechanic	TG0800	1	1.00	1	1.00	1	1.00	0	0.00	
Computer Operator 2	SR0600	2	2.00	2	2.00	2	2.00	0	0.00	
Computer Operator 3	SR0700	3	3.00	3	3.00	3	3.00	0	0.00	
Crime Lab Asst Dir/Qual As Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Crime Lab Business Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Crime Lab Evid Recv Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Crime Lab Evid Recv Tech	SR0800	2	2.00	2	2.00	2	2.00	0	0.00	
Crime Lab Forensic Scientist 1	SR1000	1	1.00	5	5.00	5	5.00	0	0.00	
Crime Lab Forensic Scientist 2	SR1100	4	4.00	5	5.00	5	5.00	0	0.00	
Crime Lab Forensic Scientist 3	SR1200	7	7.00	9	9.00	11	11.00	2	2.00	
Crime Lab Forensic Supv	SR1300	4	4.00	6	6.00	6	6.00	0	0.00	
Crime Lab Forensic Technician	SR0900	3	3.00	5	5.00	7	7.00	2	2.00	
Crime Lab IT Manager	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Crime Laboratory Director	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Crime Scene Technician 1	SR0900	7	7.00	5	5.00	5	5.00	0	0.00	
Crime Scene Technician 2	SR1000	0	0.00	2	2.00	2	2.00	0	0.00	
Equip & Supply Clerk 3	SR0700	2	2.00	2	2.00	2	2.00	0	0.00	
Exe Administrator Police/Fire	SR1500	2	2.00	3	3.00	3	3.00	0	0.00	
Exec Asst To Chief-Police/Fire	SR1000	4	4.00	4	4.00	4	4.00	0	0.00	
Finance Mgr	SR1400	1	1.00	0	0.00	0	0.00	0	0.00	
Human Resources Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Human Resources Analyst 1	SR0800	3	3.00	1	1.00	1	1.00	0	0.00	
Human Resources Asst 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00	
Human Resources Asst 2	SR0700	1	1.00	0	0.00	0	0.00	0	0.00	
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Info Sys Comm Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Analyst 2	SR1100	2	2.00	2	2.00	2	2.00	0	0.00	
Info Systems App Analyst 3	SR1200	7	7.00	7	7.00	7	7.00	0	0.00	
Info Systems App Tech 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Tech 2	SR0900	4	4.00	4	4.00	4	4.00	0	0.00	
Information Sys Media Analys 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	

# 31 Police-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Information Systems Advisor 1	SR1300	7	7.00	7	7.00	7	7.00	0	0.00
Information Systems Advisor 2	SR1400	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 2	SR0500	2	1.58	2	1.58	2	1.58	0	0.00
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	SR0800	6	6.00	8	8.00	8	8.00	0	0.00
Police Captain	PS0800	15	15.00	15	15.00	15	15.00	0	0.00
Police Chief	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Police Commander	PS0900	8	8.00	8	8.00	8	8.00	0	0.00
Police Crisis Counseling Supv	SR1200	3	3.00	3	3.00	3	3.00	0	0.00
Police Crisis Counselor 2	SR1100	8	8.00	8	8.00	8	8.00	0	0.00
Police Data Prod Cntrl Coord	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Police Dpty Chief	PS1000	3	3.00	3	3.00	3	3.00	0	0.00
Police Ident Analyst 1	SR0900	3	3.00	0	0.00	0	0.00	0	0.00
Police Ident Analyst 2	SR1000	2	2.00	0	0.00	0	0.00	0	0.00
Police Identification Spec 1	SR0700	3	3.00	3	3.00	3	3.00	0	0.00
Police Identification Spec 2	SR0800	2	2.00	0	0.00	0	0.00	0	0.00
Police Identification Supv	SR1100	2	2.00	0	0.00	0	0.00	0	0.00
Police Lieutenant	PS0700	64	64.00	64	64.00	64	64.00	0	0.00
Police Officer 2	PS0400	1,022	1,022.00	1,022	1,022.00	1,031	1,031.00	9	9.00
Police Officer 2-Fld Trng Ofcr	PS0500	66	66.00	66	66.00	66	66.00	0	0.00
Police Officer 3	PS0500	1	1.00	1	1.00	1	1.00	0	0.00
Police Operations Analyst 1	SR0800	2	2.00	1	1.00	1	1.00	0	0.00
Police Operations Analyst 2	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Police Operations Asst 1	SR0400	28	28.00	24	24.00	24	24.00	0	0.00
Police Operations Asst 2	SR0500	21	21.00	17	17.00	17	17.00	0	0.00
Police Operations Asst 3	SR0600	20	20.00	18	18.00	18	18.00	0	0.00
Police Operations Coord 1	SR0700	42	42.00	39	39.00	39	39.00	0	0.00
Police Operations Coord 2	SR0800	22	22.00	22	22.00	22	22.00	0	0.00
Police Operations Supv	SR0900	10	10.00	10	10.00	10	10.00	0	0.00
Police Security Guard 1	SR0600	18	18.00	18	18.00	18	18.00	0	0.00
Police Security Guard 2	SR0800	3	3.00	3	3.00	3	3.00	0	0.00
Police Sergeant	PS0600	244	244.00	244	244.00	244	244.00	0	0.00
Police Youth Counselor 2	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Professional Spec	SR1100	2	2.00	2	2.00	2	2.00	0	0.00
Research Mgr-Police	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
School Crossing Guard	SP0100	202	78.78	202	78.78	202	78.78	0	0.00
School Crossing Guard Supv	SS0100	11	8.69	11	8.69	11	8.69	0	0.00
Technical Specialist 1	SR1100	3	3.00	3	3.00	3	3.00	0	0.00
Technical Specialist 2	SR1200	9	4.23	9	4.23	9	4.23	0	0.00
<b>Total Positions &amp; FTE</b>		<b>1,981</b>	<b>1,849.78</b>	<b>1,972</b>	<b>1,840.78</b>	<b>1,985</b>	<b>1,853.78</b>	<b>13</b>	<b>13.00</b>

# 31 Police-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>POL State Gambling Forfeiture 30155</b>									
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>1</b>	<b>1.00</b>	<b>1</b>	<b>1.00</b>	<b>1</b>	<b>1.00</b>	<b>0</b>	<b>0.00</b>
<b>Police Task Force Fund 30200</b>									
Police Officer 2	PS0400	5	5.00	5	5.00	5	5.00	0	0.00
Police Sergeant	PS0600	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>6</b>	<b>6.00</b>	<b>6</b>	<b>6.00</b>	<b>6</b>	<b>6.00</b>	<b>0</b>	<b>0.00</b>
<b>Police Grant Fund 32231</b>									
Admin Svcs Officer 2	SR0800	2	1.60	3	2.00	3	2.00	0	0.00
Police Crisis Counselor 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Police Officer 2	PS0400	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>4</b>	<b>3.60</b>	<b>5</b>	<b>4.00</b>	<b>5</b>	<b>4.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>1,992</b>	<b>1,860.38</b>	<b>1,984</b>	<b>1,851.78</b>	<b>1,997</b>	<b>1,864.78</b>	<b>13</b>	<b>13.00</b>

# 47 Criminal Justice Planning-At a Glance

**Mission** The mission of Criminal Justice Planning is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed decisions in developing management strategies for the Davidson County criminal justice system. Also, by arranging regular meetings with the various criminal justice agencies as well as the executive offices of Metropolitan Government, Criminal Justice Planning provides a platform for open communication between these individuals.

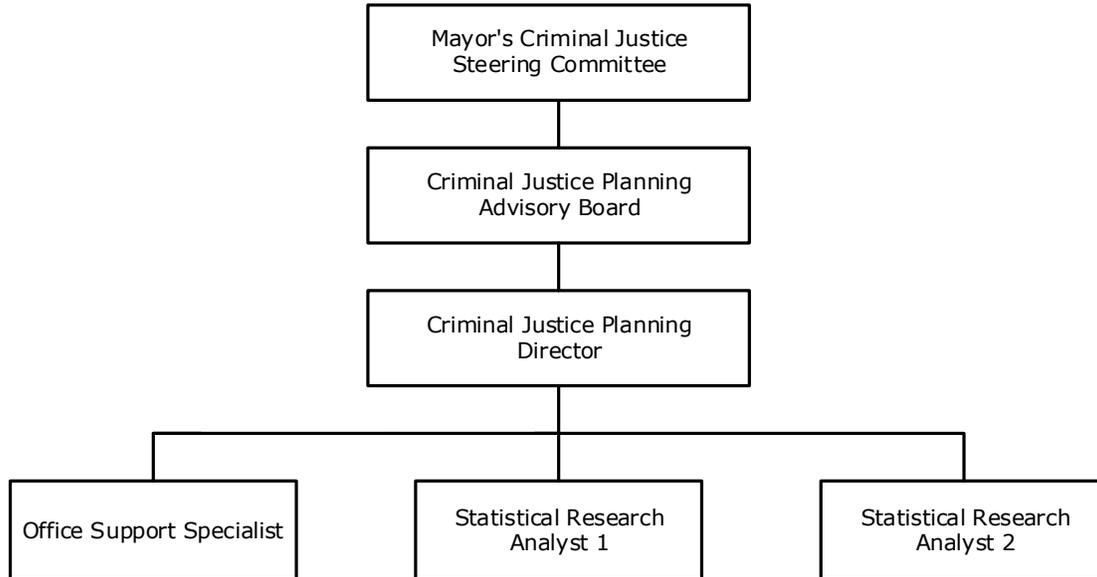
<b>Budget Summary</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 454,600	\$ 490,000	\$ 488,700
<b>Total Expenditures and Transfers</b>	<b>\$ 454,600</b>	<b>\$ 490,000</b>	<b>\$ 488,700</b>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Expenditures Per Capita</b>	<b>\$ 0.69</b>	<b>\$ 0.73</b>	<b>\$ 0.72</b>

<b>Positions</b>	Total Budgeted Positions	4	4	4
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<b>Contacts</b>	Director: Donna Blackbourne Jones	email: <a href="mailto:donnablackbourne@jis.nashville.org">donnablackbourne@jis.nashville.org</a>
	222 Second Avenue North Suite 420 37201	Phone: 615-880-1994

# 47 Criminal Justice Planning-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Reporting

Reporting

# 47 Criminal Justice Planning-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Computerized Operations</b>			
Computer software upgrades	GSD	\$3,700	One time increase in funding for the department to produce higher quality reports with upgrades to their current software, Acrobat Writer and SPSS, a statistical analysis software
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(6,900)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	1,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$(1,300)	
<b>TOTAL</b>		\$(1,300)	

\* See Internal Service Charges section for details

# 47 Criminal Justice Planning-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	398,200	377,341	430,800	423,900	(6,900)	-1.60%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	96	0	0	0	0.00%
Travel, Tuition, and Dues	1,800	225	1,800	1,800	0	0.00%
Communications	3,500	1,542	3,500	3,500	0	0.00%
Repairs & Maintenance Services	500	0	400	400	0	0.00%
Internal Service Fees	7,600	7,600	10,400	12,300	1,900	18.27%
Other Expenses	43,000	37,582	43,100	46,800	3,700	8.58%
TOTAL OTHER SERVICES	56,400	47,045	59,200	64,800	5,600	9.46%
<b>TOTAL OPERATING EXPENSES</b>	<b>454,600</b>	<b>424,386</b>	<b>490,000</b>	<b>488,700</b>	<b>(1,300)</b>	<b>-0.27%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>454,600</b>	<b>424,386</b>	<b>490,000</b>	<b>488,700</b>	<b>(1,300)</b>	<b>-0.27%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.69</b>	<b>\$0.64</b>	<b>\$0.73</b>	<b>\$0.72</b>	<b>(\$0.01)</b>	<b>-1.37%</b>

# 47 Criminal Justice Planning-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>GSD General 10101</b>									
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Director Crim Justice Planning	DP0100	1	1.00	1	1.00	1	1.00	0	0.00
Statistical Research Analyst 1	NS	1	1.00	1	1.00	1	1.00	0	0.00
Statistical Research Analyst 2	NS	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>4</b>	<b>1.00</b>	<b>4</b>	<b>4.00</b>	<b>4</b>	<b>4.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>4</b>	<b>4.00</b>	<b>4</b>	<b>4.00</b>	<b>4</b>	<b>4.00</b>	<b>0</b>	<b>0.00</b>

# 51 Office of Family Safety-At a Glance

**Mission** The mission of Metropolitan Government of Nashville-Davidson County's Office of Family Safety is to oversee the services provided by the Jean Crowe Advocacy Center, guide the implementation of Metropolitan Government's current and future safety and accountability assessment report(s), and assist in the coordination of services provided to domestic violence and sexual assault victims by Metropolitan Government and nonprofit agencies.

**Budget Summary**

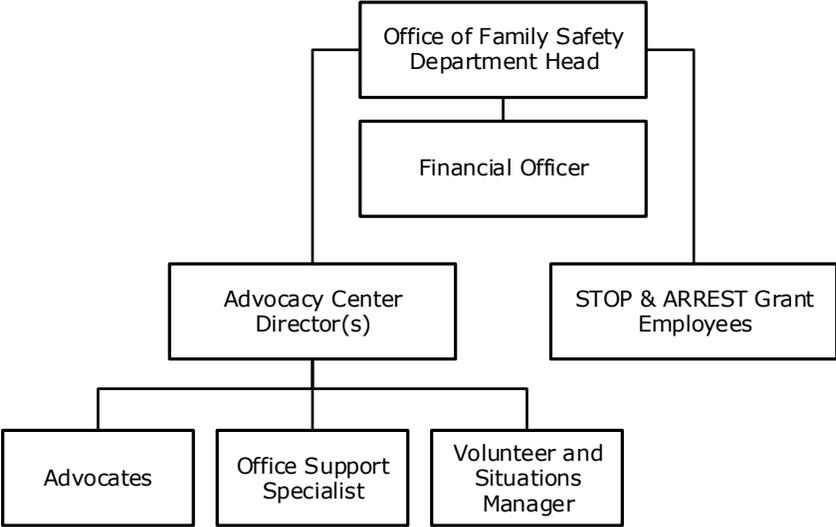
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 0	\$ 758,000	\$ 846,200
Special Purpose Funds	0	327,300	302,100
<b>Total Expenditures and Transfers</b>	<u>\$ 0</u>	<u>\$ 1,085,300</u>	<u>\$ 1,148,300</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	252,300	227,100
Other Program Revenue	0	75,000	75,000
<b>Total Program Revenue</b>	<u>\$ 0</u>	<u>\$ 327,300</u>	<u>\$ 302,100</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 0</u>	<u>\$ 327,300</u>	<u>\$ 302,100</u>
<b>Expenditures Per Capita</b>	\$ 0.00	\$ 1.62	\$ 1.69

**Positions** Total Budgeted Positions 0 12 13

**Contacts** Director: Diane Lance email: dianelance@jis.nashville.org  
 Financial Officer: Shelby Moody email: shelbymood@jis.nashville.org  
 100 Metro Courthouse Suite 114 37201 Phone: 615-862-4767

# 51 Office of Family Safety-At a Glance

## Organizational Structure



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## Programs

### Office of Family Safety

Non-allocated Financial Transactions  
Office of Family Safety

# 51 Office of Family Safety-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Additional Staffing</b>			
Finance Officer	GSD	\$77,200 1.00 FTE	Additional staff to enhance the department's ability to responsibly perform administrative and financial reporting tasks
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(9,200)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	20,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>Arrest Grant</b>			
To adjust remaining grant balance	SPF**	(25,200)	Adjustment of grant budget due to decrease in grant funding, no impact on performance
<b>General Services District Total</b>		\$88,200 1.00 FTE	
<b>Special Purpose Funds Total</b>		\$(25,200)	
<b>TOTAL</b>		\$63,000 1.00 FTE	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 51 Office of Family Safety-Financial

<b>GSD General Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	692,300	760,300	68,000	9.82%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	29,800	29,800	0	0.00%
Travel, Tuition, and Dues	0	0	8,600	8,600	0	0.00%
Communications	0	0	9,300	9,300	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	20,200	20,200	100.00%
Other Expenses	0	0	18,000	18,000	0	0.00%
TOTAL OTHER SERVICES	0	0	65,700	85,900	20,200	30.75%
<b>TOTAL OPERATING EXPENSES</b>	<b>0</b>	<b>0</b>	<b>758,000</b>	<b>846,200</b>	<b>88,200</b>	<b>11.64%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>758,000</b>	<b>846,200</b>	<b>88,200</b>	<b>11.64%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1.13</b>	<b>\$1.25</b>	<b>\$0.12</b>	<b>10.62%</b>

# 51 Office of Family Safety-Financial

<b>Special Purpose Funds</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	154,900	154,900	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	139,400	128,500	(10,900)	-7.82%
Travel, Tuition, and Dues	0	0	18,100	8,700	(9,400)	-51.93%
Communications	0	0	200	200	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	14,700	9,800	(4,900)	-33.33%
TOTAL OTHER SERVICES	0	0	172,400	147,200	(25,200)	-14.62%
<b>TOTAL OPERATING EXPENSES</b>	<b>0</b>	<b>0</b>	<b>327,300</b>	<b>302,100</b>	<b>(25,200)</b>	<b>-7.70%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>327,300</b>	<b>302,100</b>	<b>(25,200)</b>	<b>-7.70%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	252,300	227,100	(25,200)	-9.99%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	75,000	75,000	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>327,300</b>	<b>302,100</b>	<b>(25,200)</b>	<b>-7.70%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>327,300</b>	<b>302,100</b>	<b>(25,200)</b>	<b>-7.70%</b>
<b>Expenditures Per Capita</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.49</b>	<b>\$0.44</b>	<b>(\$0.05)</b>	<b>-10.20%</b>

# 51 Office of Family Safety-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>GSD General 10101</b>									
Admin Svcs Mgr	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Domestic Vio Victim Adv-MO	NS	0	0.00	6	6.00	6	6.00	0	0.00
Domestic Viol Volunt Coord-MO	NS	0	0.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	SR1200	0	0.00	0	0.00	1	1.00	1	1.00
Office of Family Safety-Dir	DP0100	0	0.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>0</b>	<b>0.00</b>	<b>10</b>	<b>10.00</b>	<b>11</b>	<b>11.00</b>	<b>1</b>	<b>1.00</b>
<b>OFS Grant Fund 32051</b>									
Admin Svcs Mgr	SR1300	0	0.00	2	2.00	2	2.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>0</b>	<b>0.00</b>	<b>2</b>	<b>2.00</b>	<b>2</b>	<b>2.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>0</b>	<b>0.00</b>	<b>12</b>	<b>12.00</b>	<b>13</b>	<b>13.00</b>	<b>1</b>	<b>1.00</b>

# 32 Fire-At a Glance

**Mission** The mission of the Nashville Fire Department is to provide high quality fire, medical, and rescue emergency responses and community support services to the citizens and visitors within Nashville and Davidson County, so they can work and reside in a community where an all hazards response minimizes harm to life property and environment.

**Budget Summary**

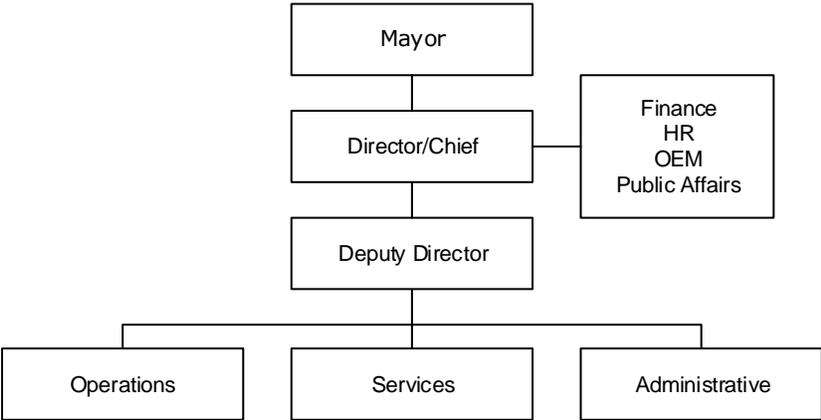
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 48,612,800	\$ 50,649,900	\$ 51,446,900
USD General Fund	65,842,300	68,469,300	67,769,000
Special Purpose Fund	1,105,700	2,500	0
<b>Total Expenditures and Transfers</b>	<u>\$ 115,560,800</u>	<u>\$ 119,121,700</u>	<u>\$ 119,215,900</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 9,340,200	\$ 8,190,100	\$ 6,209,600
Other Governments and Agencies	5,388,700	5,788,000	8,375,200
Other Program Revenue	5,100	2,800	300
<b>Total Program Revenue</b>	<u>\$ 14,734,000</u>	<u>\$ 13,980,900</u>	<u>\$ 14,585,100</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 14,734,000</u>	<u>\$ 13,980,900</u>	<u>\$ 14,585,100</u>
<b>Expenditures Per Capita</b>	\$ 175.24	\$ 178.03	\$ 175.60

**Positions** Total Budgeted Positions 1,207 1,207 1,238

**Contacts** Director-Chief: Richard T. White email: ricky.white@nashville.gov  
 Finance Manager: Leigh Anne Burtchaell email: leighanne.burtchaell@nashville.gov  
 63 Hermitage Avenue 37210 Phone: 615-862-5421

# 32 Fire-At a Glance

## Organizational Structure



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## Programs

### Administrative

- Administration
- Facilities Management
- Information Technology
- Non-allocated Financial Transactions
- Safety

### Emergency Operations Logistics

- EMS Support
- Fire Support
- Logistics

### Emergency Response

- EMS Operations
- Fire Operations
- Specialized Services
- Training

### Prevention and Risk Reduction

- Fire Prevention
- Public Education

# 32 Fire-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Staff Increase</b>			
Emergency Medical Services Expansion	GSD	\$850,000 24.00 FTEs	Addition of 16 Paramedics and 8 EMTs to place 2 additional ambulances in daily service due to growth in population
Inspection and Plan Review Expansion	GSD	158,600 2.00 FTEs	Addition of 1 Plans Reviewer and 2 Fire Inspectors to meet growing levels of construction and increased demand for inspection services
	USD	74,900 1.00 FTE	
EMS Quality Improvement	GSD	325,000 4.00 FTEs	Addition of 4 Paramedics to assist in the medical records review process to improve EMS service quality
<b>Equipment and Supplies</b>			
Uniform Allowance Increase	USD	100,000	Increase of per-employee uniform allowance to ensure staff possess the required and necessary equipment to perform public safety duties
<b>ExxonMobil Fire Equipment &amp; Training Grant</b>			
To Remove Grant Funding	SPF**	(2,500)	To remove the grant funding for the ExxonMobil Fire Equipment and Training Grant that ended in FY16
<b>Non-Allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(675,600)	Savings realized through reduced cost for fringe benefits
	USD	(980,300)	
Internal Service Charges*	GSD	214,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
	USD	105,100	
Adjustment – Staffing Study	GSD	(75,000)	Reduction to previous year’s operating budget with no impact on performance
<b>General Services District Total</b>		\$797,000 30.00 FTEs	
<b>Urban Services District Total</b>		\$(700,300) 1.00 FTE	
<b>Special Purpose Funds Total</b>		\$(2,500)	
<b>TOTAL</b>		\$94,200 31.00 FTEs	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 32 Fire-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	42,058,000	41,666,314	43,859,900	44,517,900	658,000	1.50%
OTHER SERVICES:						
Utilities	947,500	897,980	960,700	960,700	0	0.00%
Professional & Purchased Services	1,047,600	904,013	1,088,000	1,088,000	0	0.00%
Travel, Tuition, and Dues	34,400	24,259	34,700	34,700	0	0.00%
Communications	278,000	168,128	276,800	201,800	(75,000)	-27.10%
Repairs & Maintenance Services	211,000	244,341	211,000	211,000	0	0.00%
Internal Service Fees	2,146,700	2,144,851	2,306,900	2,520,900	214,000	9.28%
Other Expenses	1,889,600	2,163,790	1,911,900	1,911,900	0	0.00%
TOTAL OTHER SERVICES	6,554,800	6,547,362	6,790,000	6,929,000	139,000	2.05%
<b>TOTAL OPERATING EXPENSES</b>	<b>48,612,800</b>	<b>48,213,676</b>	<b>50,649,900</b>	<b>51,446,900</b>	<b>797,000</b>	<b>1.57%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>48,612,800</b>	<b>48,213,676</b>	<b>50,649,900</b>	<b>51,446,900</b>	<b>797,000</b>	<b>1.57%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	9,280,200	7,152,877	8,100,100	6,099,600	(2,000,500)	-24.70%
Federal (Direct & Pass Through)	3,800,000	6,939,939	5,300,000	7,922,200	2,622,200	49.48%
State Direct	88,000	99,000	88,000	88,200	200	0.23%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	100	267	300	300	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>13,168,300</b>	<b>14,192,083</b>	<b>13,488,400</b>	<b>14,110,300</b>	<b>621,900</b>	<b>4.61%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>13,168,300</b>	<b>14,192,083</b>	<b>13,488,400</b>	<b>14,110,300</b>	<b>621,900</b>	<b>4.61%</b>
<b>Expenditures Per Capita</b>	<b>\$73.72</b>	<b>\$73.11</b>	<b>\$75.70</b>	<b>\$75.78</b>	<b>\$0.08</b>	<b>0.11%</b>

# 32 Fire-Financial

<b>USD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	62,513,500	61,496,570	64,712,000	63,806,600	(905,400)	-1.40%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	200	0	200	200	0	0.00%
Travel, Tuition, and Dues	4,700	2,923	2,700	2,700	0	0.00%
Communications	131,700	102,289	130,700	130,700	0	0.00%
Repairs & Maintenance Services	45,100	8,950	20,100	20,100	0	0.00%
Internal Service Fees	2,524,300	2,514,694	2,952,800	3,057,900	105,100	3.56%
Other Expenses	622,800	1,049,995	650,800	750,800	100,000	15.37%
TOTAL OTHER SERVICES	3,328,800	3,678,851	3,757,300	3,962,400	205,100	5.46%
<b>TOTAL OPERATING EXPENSES</b>	<b>65,842,300</b>	<b>65,175,421</b>	<b>68,469,300</b>	<b>67,769,000</b>	<b>(700,300)</b>	<b>-1.02%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>65,842,300</b>	<b>65,175,421</b>	<b>68,469,300</b>	<b>67,769,000</b>	<b>(700,300)</b>	<b>-1.02%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	60,000	115,321	90,000	110,000	20,000	22.22%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	400,000	384,600	400,000	364,800	(35,200)	-8.80%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>460,000</b>	<b>499,921</b>	<b>490,000</b>	<b>474,800</b>	<b>(15,200)</b>	<b>-3.10%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>460,000</b>	<b>499,921</b>	<b>490,000</b>	<b>474,800</b>	<b>(15,200)</b>	<b>-3.10%</b>
<b>Expenditures Per Capita</b>	<b>\$99.85</b>	<b>\$98.84</b>	<b>\$102.33</b>	<b>\$99.82</b>	<b>(\$2.51)</b>	<b>-2.45%</b>

# 32 Fire-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,100,700	1,100,747	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	2,500	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	2,500	5,000	2,500	0	(2,500)	-100.00%
<b>TOTAL OTHER SERVICES</b>	<b>5,000</b>	<b>5,000</b>	<b>2,500</b>	<b>0</b>	<b>(2,500)</b>	<b>-100.00%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>1,105,700</b>	<b>1,105,747</b>	<b>2,500</b>	<b>0</b>	<b>(2,500)</b>	<b>-100.00%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>38,857</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>1,105,700</b>	<b>1,144,604</b>	<b>2,500</b>	<b>0</b>	<b>(2,500)</b>	<b>-100.00%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	1,100,700	1,100,747	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	5,000	5,000	2,500	0	(2,500)	-100.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>1,105,700</b>	<b>1,105,747</b>	<b>2,500</b>	<b>0</b>	<b>(2,500)</b>	<b>-100.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>1,105,700</b>	<b>1,105,747</b>	<b>2,500</b>	<b>0</b>	<b>(2,500)</b>	<b>-100.00%</b>
<b>Expenditures Per Capita</b>	<b>\$1.68</b>	<b>\$1.74</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>0.00%</b>

# 32 Fire-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	5	3.50	5	3.50	5	3.50	0	0.00
Admin Svcs Officer 4	SR1200	2	2.00	2	2.00	3	3.00	1	1.00
Emerg Medical Tech 2	PS0400	93	93.00	93	93.00	101	101.00	8	8.00
Equip & Supply Clerk 2	SR0600	2	2.00	2	2.00	2	2.00	0	0.00
Equip & Supply Clerk 3	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Exe Administrator Police/Fire	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Fire Arson Investigator 1	PS0500	1	1.00	1	1.00	1	1.00	0	0.00
Fire Asst Chief	PS0800	2	2.00	2	2.00	2	2.00	0	0.00
Fire Captain	PS0600	40	40.00	40	40.00	40	40.00	0	0.00
Fire Chief	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Fire Commander	PS0900	5	5.00	5	5.00	5	5.00	0	0.00
Fire Deputy Chief	PS1000	1	1.00	1	1.00	1	1.00	0	0.00
Fire District Chief	PS0700	15	15.00	15	15.00	15	15.00	0	0.00
Fire Engineer	PS0500	33	33.00	33	33.00	33	33.00	0	0.00
Fire Fighter 2	PS0400	54	54.00	54	54.00	54	54.00	0	0.00
Fire Fighter/Paramedic	PS0500	31	31.00	31	31.00	31	31.00	0	0.00
Fire Inspector 2	PS0500	7	7.00	7	7.00	8	8.00	1	1.00
Fire Maint Supv	TS1200	1	1.00	1	1.00	1	1.00	0	0.00
Fire Maint Worker 1	TG1200	4	4.00	4	4.00	4	4.00	0	0.00
Fire Marshal	PS0800	1	1.00	1	1.00	1	1.00	0	0.00
Fire Marshal-Asst	PS0600	1	1.00	1	1.00	1	1.00	0	0.00
Fire Services Deputy Director	PS1000	3	3.00	3	3.00	3	3.00	0	0.00
Firefighter 3	PS0500	3	3.00	3	3.00	3	3.00	0	0.00
Human Resources Asst 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 1	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 2	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	SR0600	4	4.00	4	4.00	4	4.00	0	0.00
Office Support Spec 1	SR0700	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Spec 2	SR0800	3	3.00	3	3.00	3	3.00	0	0.00
Paramedic 1	PS0400	4	4.00	4	4.00	4	4.00	0	0.00
Paramedic 2	PS0500	151	151.00	151	151.00	167	167.00	16	16.00
Paramedic 3	PS0600	0	0.00	0	0.00	4	4.00	4	4.00
<b>Total Positions &amp; FTE</b>		<b>483</b>	<b>481.50</b>	<b>483</b>	<b>481.50</b>	<b>513</b>	<b>511.50</b>	<b>30</b>	<b>30.00</b>

# 32 Fire-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>USD General 18301</b>									
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 2	SR0600	2	2.00	2	2.00	2	2.00	0	0.00
Fire Arson Investigator 1	PS0500	3	3.00	3	3.00	3	3.00	0	0.00
Fire Asst Chief	PS0800	1	1.00	1	1.00	1	1.00	0	0.00
Fire Captain	PS0600	129	129.00	129	129.00	129	129.00	0	0.00
Fire Commander	PS0900	1	1.00	1	1.00	1	1.00	0	0.00
Fire District Chief	PS0700	15	15.00	15	15.00	15	15.00	0	0.00
Fire Engineer	PS0500	156	156.00	156	156.00	156	156.00	0	0.00
Fire Fighter 2	PS0400	354	354.00	354	354.00	354	354.00	0	0.00
Fire Fighter/Paramedic	PS0500	38	38.00	38	38.00	38	38.00	0	0.00
Fire Inspector 2	PS0500	10	10.00	10	10.00	11	11.00	1	1.00
Fire Maint Worker 1	TG1200	1	1.00	1	1.00	1	1.00	0	0.00
Fire Marshal-Asst	PS0600	5	5.00	5	5.00	5	5.00	0	0.00
Firefighter 3	PS0500	8	8.00	8	8.00	8	8.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>724</b>	<b>724.00</b>	<b>724</b>	<b>724.00</b>	<b>725</b>	<b>725.00</b>	<b>1</b>	<b>1.00</b>
<b>Department Totals</b>		<b>1,207</b>	<b>1,205.50</b>	<b>1,207</b>	<b>1,205.50</b>	<b>1,238</b>	<b>1,236.50</b>	<b>31</b>	<b>31.00</b>

# 42 Public Works-At a Glance

**Mission** The mission of the Department of Public Works is to deliver a wide range of services that help define the quality of life for Nashville and Davidson County's residents, businesses and visitors by ensuring a safe and convenient complete streets transportation infrastructure; protecting the environment; and creating cleaner, beautiful, and more livable neighborhoods.

**Budget Summary**

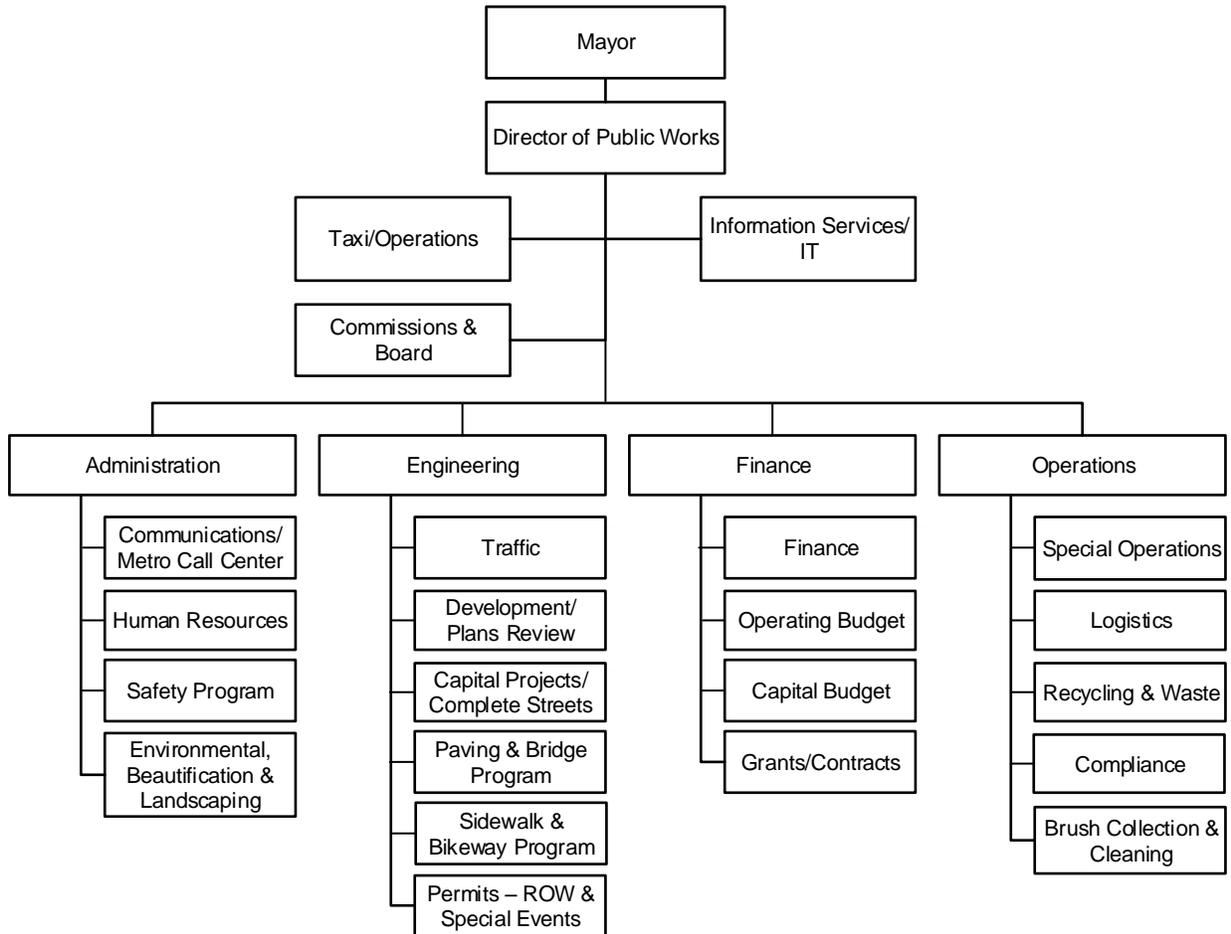
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 27,372,000	\$ 27,993,400	\$ 29,832,600
USD General Fund	18,811,200	22,859,800	24,379,000
Special Purpose Funds	9,534,300	9,787,300	11,258,800
Solid Waste Fund	22,673,200	24,485,700	25,362,600
<b>Total Expenditures and Transfers</b>	<u>\$ 78,390,700</u>	<u>\$ 85,126,200</u>	<u>\$ 90,833,000</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 10,886,900	\$ 10,735,900	\$ 11,451,900
Other Governments and Agencies	684,900	636,900	636,900
Other Program Revenue	0	50,000	68,000
<b>Total Program Revenue</b>	<u>\$ 11,571,800</u>	<u>\$ 11,422,800</u>	<u>\$ 12,156,800</u>
Non-program Revenue	1,225,300	1,284,700	3,103,500
Transfers From Other Funds and Units	16,828,000	21,426,100	24,264,600
<b>Total Revenues</b>	<u>\$ 29,625,100</u>	<u>\$ 34,133,600</u>	<u>\$ 39,524,900</u>
<b>Expenditures Per Capita</b>	\$ 118.88	\$ 127.23	\$ 133.80

**Positions** Total Budgeted Positions 390 400 411

**Contacts** Acting Director: Mark Macy email: mark.macy@nashville.gov  
 Financial Manager: Sharon Wahlstrom email: sharon.wahlstrom@nashville.gov  
 750 South 5th Street 37206 Phone: 615-862-8750

# 42 Public Works-At a Glance

## Organizational Structure



## Programs

### Administrative

Administrative  
Non-allocated Financial Transactions

### Customer Service

Customer Response and Support

### Engineering

Consultant Services  
Intelligent Transportation System (ITS)  
Parking  
Right of Way Permit  
Sidewalk Construction  
Street Construction  
Traffic Engineering

### Right of Way Operations

Emergency Response  
Roadway Maintenance  
Traffic Sign and Marking  
Traffic Signal

### Transportation Licensing

Transportation Licensing

### Waste Management

Drop-Off and Convenience Centers  
Environmental Education  
Waste Collection  
Waste Disposal

# 42 Public Works-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Solid Waste Operations</b>			
Landfill Disposal, garbage and compost collections, and cart warranty	SW***	\$791,000	Annual contract increases with no impact on performance
<b>NES and TVA Rate Change</b>			
Electricity	GSD	53,600	Supports the anticipated TVA increase estimated by NES for street light operations and decrease in actual costs for FY15
	USD	(390,400)	
	SW	6,800	
<b>Downtown Cleaning Crew</b>			
Additional Staffing	GSD	2,100	Additional funding for cleaning crew and related expenses will support the increased volume of people and traffic in the Central Business District
	USD	192,000	
		4.00 FTEs	
<b>Infrared Road Repair</b>			
Additional Staffing	GSD	153,600	Additional funding for infrared truck crew and related expenses will extend the life of future road repairs, especially in areas with higher concentrations of potholes
		3.00 FTEs	
	USD	1,300	
<b>Permits and Permits Inspection</b>			
Additional Staffing	GSD	250,100	Additional funding to promote in-house permit and paving inspection opportunities versus the utilization of a contractor with higher rates
		3.00 FTEs	
<b>Special Events</b>			
Overtime Funding	GSD	120,000	Additional overtime funding to support an increase amount of special events occurring throughout the city
<b>Position Increase</b>			
Addition with no Fiscal Impact	GSD	(1.00 FTE)	Elimination of 1.00 upper level FTE and creation of 2.00 lower level FTEs, with no fiscal impact
		2.00 FTEs	
<b>Surplus Parking</b>			
Downtown Partnership	SPF**	1,458,500	Supports maintaining surplus property
<b>Sidewalk Construction</b>			
Repairs and maintenance	SPF	13,000	Supports continued operations
<b>Solid Waste Management</b>			
Changes in Transfers	GSD/USD	3,050,300	Net change in resources with funding shifting from General to Urban Services District
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(280,700)	Savings realized through reduced cost for fringe benefits
	USD	(19,300)	
	SW	(81,300)	
Insurance Billings	SW	5,100	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD	213,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
	USD	12,500	
	SW	155,300	

# 42 Public Works-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact
<b>General Services District/Urban Services District Total</b>	\$3,358,400 11.00FTEs	
<b>Special Purpose Funds Total</b>	\$1,471,500	
<b>Solid Waste Operations</b>	\$876,900	
<b>TOTAL</b>	\$5,706,800 11.00 FTEs	

\* See Internal Service Charges section for details

\*\* SPF - Special Purpose Funds

\*\*\* SW - Solid Waste Operations

# 42 Public Works-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	17,422,300	17,116,302	17,917,900	15,890,100	(2,027,800)	-11.32%
OTHER SERVICES:						
Utilities	476,000	582,258	485,900	539,500	53,600	11.03%
Professional & Purchased Services	599,400	478,270	600,200	602,100	1,900	0.32%
Travel, Tuition, and Dues	63,200	68,039	58,900	58,900	0	0.00%
Communications	157,400	153,000	159,100	172,900	13,800	8.67%
Repairs & Maintenance Services	157,000	295,598	244,200	244,300	100	0.04%
Internal Service Fees	3,098,300	3,097,700	2,618,500	2,831,800	213,300	8.15%
Other Expenses	1,718,700	1,693,967	1,628,400	1,644,200	15,800	0.97%
TOTAL OTHER SERVICES	6,270,000	6,368,832	5,795,200	6,093,700	298,500	5.15%
<b>TOTAL OPERATING EXPENSES</b>	<b>23,692,300</b>	<b>23,485,134</b>	<b>23,713,100</b>	<b>21,983,800</b>	<b>(1,729,300)</b>	<b>-7.29%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>3,679,700</b>	<b>3,648,400</b>	<b>4,280,300</b>	<b>7,848,800</b>	<b>3,568,500</b>	<b>83.37%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>27,372,000</b>	<b>27,133,534</b>	<b>27,993,400</b>	<b>29,832,600</b>	<b>1,839,200</b>	<b>6.57%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	1,248,900	1,230,560	1,254,300	1,757,700	503,400	40.13%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	4,900	4,900	4,900	4,900	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>1,253,800</b>	<b>1,235,460</b>	<b>1,259,200</b>	<b>1,762,600</b>	<b>503,400</b>	<b>39.98%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	1,225,300	1,942,616	1,284,700	3,103,500	1,818,800	141.57%
Fines, Forfeits, & Penalties	0	200	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>1,225,300</b>	<b>1,942,816</b>	<b>1,284,700</b>	<b>3,103,500</b>	<b>1,818,800</b>	<b>141.57%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>2,479,100</b>	<b>3,178,276</b>	<b>2,543,900</b>	<b>4,866,100</b>	<b>2,322,200</b>	<b>91.29%</b>
<b>Expenditures Per Capita</b>	<b>\$41.51</b>	<b>\$41.15</b>	<b>\$41.84</b>	<b>\$43.94</b>	<b>\$2.10</b>	<b>5.02%</b>

# 42 Public Works-Financial

<b>USD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,459,600	1,421,785	1,491,700	3,887,700	2,396,000	160.62%
OTHER SERVICES:						
Utilities	7,989,100	8,048,403	8,210,800	7,820,400	(390,400)	-4.75%
Professional & Purchased Services	41,900	0	26,000	27,400	1,400	5.38%
Travel, Tuition, and Dues	0	0	0	17,600	17,600	0.00%
Communications	600	159	300	300	0	0.00%
Repairs & Maintenance Services	32,200	35,070	32,200	32,200	0	0.00%
Internal Service Fees	134,000	134,000	133,500	146,000	12,500	9.36%
Other Expenses	5,500	0	0	300	300	0.00%
TOTAL OTHER SERVICES	8,203,300	8,217,632	8,402,800	8,044,200	(358,600)	-4.27%
<b>TOTAL OPERATING EXPENSES</b>	<b>9,662,900</b>	<b>9,639,417</b>	<b>9,894,500</b>	<b>11,931,900</b>	<b>2,037,400</b>	<b>20.59%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>9,148,300</b>	<b>9,148,300</b>	<b>12,965,300</b>	<b>12,447,100</b>	<b>(518,200)</b>	<b>-4.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>18,811,200</b>	<b>18,787,717</b>	<b>22,859,800</b>	<b>24,379,000</b>	<b>1,519,200</b>	<b>6.65%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	52,700	56,050	53,000	59,000	6,000	11.32%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>52,700</b>	<b>56,050</b>	<b>53,000</b>	<b>59,000</b>	<b>6,000</b>	<b>11.32%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>52,700</b>	<b>56,050</b>	<b>53,000</b>	<b>59,000</b>	<b>6,000</b>	<b>11.32%</b>
<b>Expenditures Per Capita</b>	<b>\$28.53</b>	<b>\$28.49</b>	<b>\$34.17</b>	<b>\$35.91</b>	<b>\$1.74</b>	<b>5.09%</b>

# 42 Public Works-Financial

<b>Waste Management Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	5,875,800	5,336,148	6,399,600	6,318,300	(81,300)	-1.27%
OTHER SERVICES:						
Utilities	63,400	49,053	61,000	67,800	6,800	11.15%
Professional & Purchased Services	13,610,600	13,617,259	14,093,600	14,964,900	871,300	6.18%
Travel, Tuition, and Dues	6,200	7,594	5,200	5,200	0	0.00%
Communications	210,800	113,564	208,500	208,500	0	0.00%
Repairs & Maintenance Services	443,500	442,240	462,100	495,800	33,700	7.29%
Internal Service Fees	1,502,600	1,490,700	2,132,800	2,288,100	155,300	7.28%
Other Expenses	323,500	630,193	486,100	377,200	(108,900)	-22.40%
TOTAL OTHER SERVICES	16,160,600	16,350,603	17,449,300	18,407,500	958,200	5.49%
<b>TOTAL OPERATING EXPENSES</b>	<b>22,036,400</b>	<b>21,686,751</b>	<b>23,848,900</b>	<b>24,725,800</b>	<b>876,900</b>	<b>3.68%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>636,800</b>	<b>636,800</b>	<b>636,800</b>	<b>636,800</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>22,673,200</b>	<b>22,323,551</b>	<b>24,485,700</b>	<b>25,362,600</b>	<b>876,900</b>	<b>3.58%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	5,286,200	5,851,713	5,232,500	5,073,000	(159,500)	-3.05%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	117,510	20,000	25,000	5,000	25.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>5,286,200</b>	<b>5,969,223</b>	<b>5,252,500</b>	<b>5,098,000</b>	<b>(154,500)</b>	<b>-2.94%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>12,828,000</b>	<b>12,796,700</b>	<b>17,426,100</b>	<b>20,264,600</b>	<b>2,838,500</b>	<b>16.29%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>18,114,200</b>	<b>18,765,923</b>	<b>22,678,600</b>	<b>25,362,600</b>	<b>2,684,000</b>	<b>11.83%</b>
<b>Expenditures Per Capita</b>	<b>\$34.38</b>	<b>\$33.85</b>	<b>\$36.60</b>	<b>\$37.36</b>	<b>\$0.76</b>	<b>2.08%</b>

# 42 Public Works-Financial

<b>Special Purpose Funds</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	3,058,500	2,929,299	3,147,100	3,251,000	103,900	3.30%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	4,954	0	0	0	0.00%
Repairs & Maintenance Services	4,598,500	5,214,987	4,614,600	5,072,900	458,300	9.93%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	518,800	7,441	623,800	1,381,800	758,000	121.51%
<b>TOTAL OTHER SERVICES</b>	<b>8,175,800</b>	<b>8,156,681</b>	<b>8,385,500</b>	<b>9,705,700</b>	<b>1,320,200</b>	<b>15.74%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>8,175,800</b>	<b>8,156,681</b>	<b>8,385,500</b>	<b>9,705,700</b>	<b>1,320,200</b>	<b>15.74%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>1,358,500</b>	<b>1,460,835</b>	<b>1,401,800</b>	<b>1,553,100</b>	<b>151,300</b>	<b>10.79%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>9,534,300</b>	<b>9,617,516</b>	<b>9,787,300</b>	<b>11,258,800</b>	<b>1,471,500</b>	<b>15.03%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	4,299,100	4,552,272	4,196,100	4,562,200	366,100	8.72%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	680,000	772,343	632,000	632,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	151,765	30,000	43,000	13,000	43.33%
<b>TOTAL PROGRAM REVENUE</b>	<b>4,979,100</b>	<b>5,476,380</b>	<b>4,858,100</b>	<b>5,237,200</b>	<b>379,100</b>	<b>7.80%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>4,000,000</b>	<b>4,600,823</b>	<b>4,000,000</b>	<b>4,000,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>8,979,100</b>	<b>10,077,203</b>	<b>8,858,100</b>	<b>9,237,200</b>	<b>379,100</b>	<b>4.28%</b>
<b>Expenditures Per Capita</b>	<b>\$14.46</b>	<b>\$14.58</b>	<b>\$14.63</b>	<b>\$16.58</b>	<b>\$1.95</b>	<b>13.33%</b>

# 42 Public Works-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Admin Asst	SR0900	0	0.00	2	2.00	2	2.00	0	0.00
Admin Spec	SR1100	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Mgr	SR1300	1	1.00	2	2.00	1	1.00	-1	-1.00
Admin Svcs Officer 2	SR0800	1	1.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Carpenter 1	TG1000	0	0.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 1	SR0700	3	3.00	3	3.00	3	3.00	0	0.00
Compliance Inspector 2	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Compliance Inspector 3	SR1000	3	3.00	4	4.00	4	4.00	0	0.00
Contract Admin	SR1400	1	1.00	0	0.00	0	0.00	0	0.00
Coordinator		1	1.00	0	0.00	0	0.00	0	0.00
Cust Svc Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Cust Svc Supv	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Engineer 1	SR1200	1	1.00	1	0.50	1	0.50	0	0.00
Engineer 2	SR1300	2	2.00	2	2.00	2	2.00	0	0.00
Engineer 3	SR1400	7	7.00	7	6.50	7	6.50	0	0.00
Engineer In Training	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Engineering Tech 2	SR0800	3	3.00	2	2.00	4	4.00	2	2.00
Engineering Tech 3	SR1000	9	9.00	9	9.00	10	10.00	1	1.00
Equip Operator 1	TG0500	7	7.00	9	9.00	9	9.00	0	0.00
Equip Operator 2	TG0700	28	28.00	27	27.00	27	27.00	0	0.00
Equip Operator 3	TG0800	28	28.00	25	25.00	25	25.00	0	0.00
Finance Mgr	SR1400	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 1	SR0800	0	0.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	SR1000	1	1.00	0	0.00	1	1.00	1	1.00
Finance Officer 3	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	2	2.00	3	3.00	3	3.00	0	0.00
Info Systems Div Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair District Supv	TS1100	1	1.00	2	2.00	2	2.00	0	0.00
Maint & Repair Leader 1	TL0700	17	17.00	15	15.00	16	16.00	1	1.00
Maint & Repair Leader 2	TL0900	13	13.00	15	15.00	15	15.00	0	0.00
Maint & Repair Worker 1	TG0300	25	25.00	33	33.00	35	35.00	2	2.00
Maint & Repair Worker 2	TG0400	24	24.00	19	19.00	19	19.00	0	0.00
Maint & Repair Worker 3	TG0600	8	8.00	8	8.00	8	8.00	0	0.00
Office Support Rep 3	SR0600	2	2.00	0	0.00	0	0.00	0	0.00
Office Support Spec 1	SR0700	5	5.00	7	6.50	7	6.50	0	0.00
Office Support Spec 2	SR0800	5	5.00	3	3.00	3	3.00	0	0.00
Parking Patrol Officer 1	SR0700	4	4.00	4	4.00	4	4.00	0	0.00
Parts Supv	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	SR1200	2	2.00	2	2.00	2	2.00	0	0.00

# 42 Public Works-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Program Spec 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Pub Works Asst Dir-Engineering	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Pub Works Asst Dir-F & A	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Pub Works Asst Dir-Strt & Rds	SR1500	1	1.00	0	0.00	0	0.00	0	0.00
Pub Works Dir	DP0300	1	1.00	0	0.00	0	0.00	0	0.00
Safety Coord	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Safety Insp 2	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		1	0.50	2	1.00	2	1.00	0	0.00
Signal Maint Supv	TS1000	1	1.00	0	0.00	0	0.00	0	0.00
Signal Tech 1	TG0900	5	5.00	5	5.00	5	5.00	0	0.00
Signal Tech 2	TG1100	4	4.00	5	5.00	5	5.00	0	0.00
Signal Tech 3	TL1100	2	2.00	1	1.00	1	1.00	0	0.00
Skilled Craft Worker 1	TG0700	2	2.00	1	1.00	1	1.00	0	0.00
Special Asst-Events		1	1.00	0	0.00	0	0.00	0	0.00
Special Projects Mgr	SR1500	1	1.00	4	4.00	4	4.00	0	0.00
Technical Specialist 1	SR1100	8	8.00	8	8.00	8	8.00	0	0.00
Technical Specialist 2	SR1200	6	6.00	6	6.00	7	7.00	1	1.00
Technical Svcs Coord	SR1100	1	1.00	0	0.00	0	0.00	0	0.00
Traffic Control Mgr	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Trans Licensing Comm Dir	DP0100	1	1.00	0	0.00	0	0.00	0	0.00
Trans Licensing Insp 2	SR0900	3	3.00	2	2.00	2	2.00	0	0.00
Waste Mgmt Supt	SR1300	1	1.00	2	2.00	2	2.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>264</b>	<b>263.50</b>	<b>266</b>	<b>263.50</b>	<b>273</b>	<b>270.50</b>	<b>7</b>	<b>7.00</b>
<b>USD General 18301</b>									
Equip Operator 1	TG0500	2	2.00	0	0.00	0	0.00	0	0.00
Equip Operator 3	TG0800	1	1.00	3	3.00	3	3.00	0	0.00
Maint & Repair Leader 1	TL0700	0	0.00	2	2.00	2	2.00	0	0.00
Maint & Repair Leader 2	TL0900	2	2.00	1	1.00	1	1.00	0	0.00
Maint & Repair Worker 1	TG0300	17	17.00	18	18.00	22	22.00	4	4.00
Maint & Repair Worker 2	TG0400	3	3.00	1	1.00	1	1.00	0	0.00
Office Support Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Sanitation Supv	TS0700	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>27</b>	<b>27.00</b>	<b>27</b>	<b>27.00</b>	<b>31</b>	<b>31.00</b>	<b>4</b>	<b>4.00</b>
<b>Solid Waste Operations 30501</b>									
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	SR0800	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 2	SR0900	0	0.00	1	1.00	1	1.00	0	0.00
Cust Svc Field Rep 1	SR0500	4	4.00	6	6.00	6	6.00	0	0.00
Cust Svc Field Rep 2	SR0600	2	2.00	2	2.00	2	2.00	0	0.00

# 42 Public Works-Financial

<b>Title</b>	<b>Grade</b>	<b>FY2015 Budgeted</b>		<b>FY2016 Budgeted</b>		<b>FY2017 Budgeted</b>		<b>FY16 - FY17 Variance</b>	
		<b>Pos.</b>	<b>FTE</b>	<b>Pos.</b>	<b>FTE</b>	<b>Pos.</b>	<b>FTE</b>	<b>Pos.</b>	<b>FTE</b>
Cust Svc Field Rep 3	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Cust Svc Mgr	SR1400	0	0.00	1	1.00	1	1.00	0	0.00
Engineer 1	SR1200	1	1.00	0	0.00	0	0.00	0	0.00
Engineer 2	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Engineering Tech 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Equip Operator 3	TG0800	58	58.00	61	61.00	61	61.00	0	0.00
Maint & Repair Leader 2	TL0900	0	0.00	2	2.00	2	2.00	0	0.00
Maint & Repair Worker 1	TG0300	2	2.00	0	0.00	0	0.00	0	0.00
Maint & Repair Worker 3	TG0600	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Pub Works Asst Dir-Strt & Rds	SR1500	0	0.00	1	1.00	1	1.00	0	0.00
Pub Works Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Recycling Coord	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Sanitation Leader	TL0600	2	2.00	0	0.00	0	0.00	0	0.00
Sanitation Supv	TS0700	1	1.00	1	1.00	1	1.00	0	0.00
Sanitation Worker	TG0500	12	12.00	13	13.00	13	13.00	0	0.00
Seasonal/Part-time/Temporary		3	1.50	5	2.50	5	2.50	0	0.00
Special Asst To The Dir	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Special Projects Mgr	SR1500	1	1.00	0	0.00	0	0.00	0	0.00
Technical Specialist 2	SR1200	0	0.00	2	2.00	2	2.00	0	0.00
Waste Management Supervisor	SR1100	3	3.00	2	2.00	2	2.00	0	0.00
Waste Mgmt Supt	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>99</b>	<b>97.50</b>	<b>107</b>	<b>104.50</b>	<b>107</b>	<b>104.50</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>390</b>	<b>388.00</b>	<b>400</b>	<b>395.00</b>	<b>411</b>	<b>406.00</b>	<b>11</b>	<b>11.00</b>



# 33 Codes Administration-At a Glance

**Mission** The mission of the Department of Codes & Building Safety is to provide permit, inspection, enforcement, and information products to the Nashville community so they can experience safe buildings and improved quality of life.

**Budget Summary**

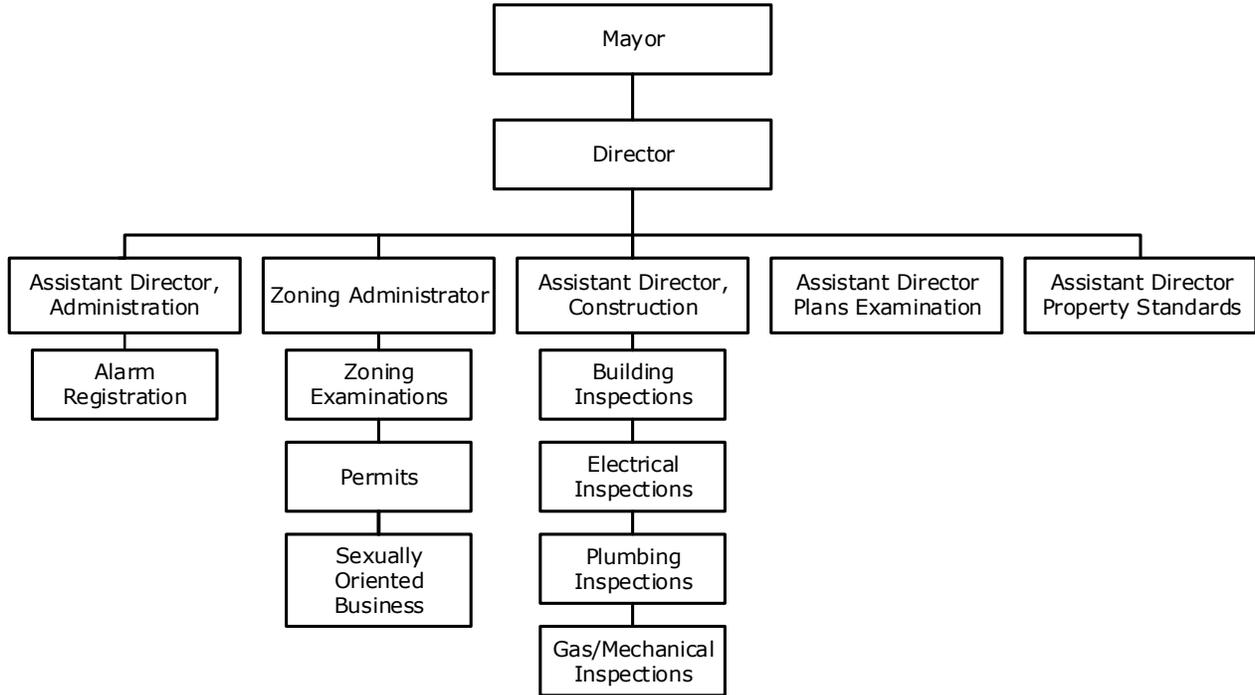
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 8,437,900	\$ 8,886,500	\$ 8,996,400
Special Purpose Funds	275,000	275,000	275,000
<b>Total Expenditures and Transfers</b>	<u>\$ 8,712,900</u>	<u>\$ 9,161,500</u>	<u>\$ 9,271,400</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,637,000	\$ 1,757,900	\$ 2,115,900
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 1,637,000</u>	<u>\$ 1,757,900</u>	<u>\$ 2,115,900</u>
Non-program Revenue	10,738,200	13,286,600	18,959,100
Transfers From Other Funds and Units	200,000	200,000	200,000
<b>Total Revenues</b>	<u>\$ 12,575,200</u>	<u>\$ 15,244,500</u>	<u>\$ 21,275,000</u>
<b>Expenditures Per Capita</b>	\$ 13.21	\$ 13.69	\$ 13.66

**Positions** Total Budgeted Positions 96 104 107

**Contacts** Director: Terry Cobb email: [terry.cobb@nashville.gov](mailto:terry.cobb@nashville.gov)  
 Financial Manager: Roy L. Jones email: [roy.jones@nashville.gov](mailto:roy.jones@nashville.gov)  
 Metro Office Bldg – 3rd Floor  
 800 Second Avenue, South 37210 Phone: 615-862-6500

# 33 Codes Administration-At a Glance

## Organizational Structure



## Programs

### Administrative

Administrative  
Non-allocated Financial Transactions

### Alarm Registration

Alarm Registration

### Better Neighborhoods

Better Neighborhoods

### Building Safety

Building Safety

### Code Enforcement Notification

Code Enforcement Notification

### Construction and Land Use

Construction and Land Use

### Information Services

Board Support Services  
Information Sharing

# 33 Codes Administration-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Property Standards Division Improvement</b>			
Additional Staffing	GSD	\$108,000 2.00 FTEs	Addition of one Property Standards Inspector 1 and one Office Support Representative 3 will improve neighborhood quality of life through increased administrative functions and inspections
<b>Zoning Development Services Division Improvement</b>			
Additional Staffing	GSD	56,000 1.00 FTE	Addition of one Administrative Services Officer 2 will reduce wait times and facilitate higher quality customer service in the One-Stop Shop
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(104,400)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	50,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$109,900 3.00 FTEs	
<b>TOTAL</b>		\$109,900 3.00 FTEs	

\* See Internal Service Charges section for details

# 33 Codes Administration-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	7,045,400	6,188,465	7,435,500	7,495,100	59,600	0.80%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	27,100	11,524	26,100	26,100	0	0.00%
Travel, Tuition, and Dues	32,700	18,836	35,000	35,000	0	0.00%
Communications	173,100	100,126	165,400	165,400	0	0.00%
Repairs & Maintenance Services	9,000	42,891	12,000	12,000	0	0.00%
Internal Service Fees	586,600	586,600	645,100	695,400	50,300	7.80%
Other Expenses	364,000	290,182	367,400	367,400	0	0.00%
TOTAL OTHER SERVICES	1,192,500	1,050,159	1,251,000	1,301,300	50,300	4.02%
<b>TOTAL OPERATING EXPENSES</b>	<b>8,237,900</b>	<b>7,238,624</b>	<b>8,686,500</b>	<b>8,796,400</b>	<b>109,900</b>	<b>1.27%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>8,437,900</b>	<b>7,438,624</b>	<b>8,886,500</b>	<b>8,996,400</b>	<b>109,900</b>	<b>1.24%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	1,562,000	1,892,559	1,682,900	2,040,900	358,000	21.27%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>1,562,000</b>	<b>1,892,559</b>	<b>1,682,900</b>	<b>2,040,900</b>	<b>358,000</b>	<b>21.27%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	10,738,000	16,160,776	13,286,600	18,959,100	5,672,500	42.69%
Fines, Forfeits, & Penalties	200	180	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>10,738,200</b>	<b>16,160,956</b>	<b>13,286,600</b>	<b>18,959,100</b>	<b>5,672,500</b>	<b>42.69%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>12,300,200</b>	<b>18,053,515</b>	<b>14,969,500</b>	<b>21,000,000</b>	<b>6,030,500</b>	<b>40.29%</b>
<b>Expenditures Per Capita</b>	<b>\$12.80</b>	<b>\$11.28</b>	<b>\$13.28</b>	<b>\$13.25</b>	<b>(\$0.03)</b>	<b>-0.23%</b>

# 33 Codes Administration-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	275,000	81,650	275,000	275,000	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
<b>TOTAL OTHER SERVICES</b>	<b>275,000</b>	<b>81,650</b>	<b>275,000</b>	<b>275,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>275,000</b>	<b>81,650</b>	<b>275,000</b>	<b>275,000</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>275,000</b>	<b>81,650</b>	<b>275,000</b>	<b>275,000</b>	<b>0</b>	<b>0.00%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	75,000	168,731	75,000	75,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	3,284	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>75,000</b>	<b>172,015</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>275,000</b>	<b>372,015</b>	<b>275,000</b>	<b>275,000</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.42</b>	<b>\$0.12</b>	<b>\$0.41</b>	<b>\$0.41</b>	<b>\$0.00</b>	<b>0.00%</b>

# 33 Codes Administration-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
<b>GSD General 10101</b>										
Admin Spec	SR1100	1	1.00	0	0.00	0	0.00	0	0.00	
Admin Svcs Officer 2	SR0800	0	0.00	0	0.00	1	1.00	1	1.00	
Admin Svcs Officer 3	SR1000	1	1.00	2	2.00	2	2.00	0	0.00	
Admin Svcs Officer 4	SR1200	3	3.00	5	5.00	5	5.00	0	0.00	
Application Tech 2	SR0800	0	0.00	1	1.00	1	1.00	0	0.00	
Bldg Inspection Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Bldg Inspector 1	SR0900	3	3.00	6	6.00	6	6.00	0	0.00	
Bldg Inspector 2	SR1000	6	6.00	5	5.00	5	5.00	0	0.00	
Codes Admin Asst Dir	SR1500	4	4.00	4	4.00	4	4.00	0	0.00	
Codes Admin Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00	
Combination Codes Inspector	SR1100	2	2.00	2	2.00	2	2.00	0	0.00	
Compliance Inspector 2	SR0900	1	1.00	0	0.00	0	0.00	0	0.00	
Compliance Inspector 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Cust Svc Supv	SR1000	3	3.00	1	1.00	1	1.00	0	0.00	
Electrical Inspection Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Electrical Inspector 1	SR0900	7	7.00	9	9.00	9	9.00	0	0.00	
Electrical Inspector 2	SR1000	1	1.00	0	0.00	0	0.00	0	0.00	
Mech/Gas Inspection Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Mech/Gas Inspector 1	SR0900	5	5.00	5	5.00	5	5.00	0	0.00	
Mech/Gas Inspector 2	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Metropolitan Zoning Admin	SR1500	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Rep 3	SR0600	8	8.00	11	11.00	12	12.00	1	1.00	
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	2	2.00	1	1.00	1	1.00	0	0.00	
Plans Examiner 2	SR1200	5	5.00	6	6.00	6	6.00	0	0.00	
Plans Examiner Chief	SR1300	1	1.00	0	0.00	0	0.00	0	0.00	
Plumbing Inspection Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Plumbing Inspector 1	SR0900	5	5.00	6	6.00	6	6.00	0	0.00	
Property Stan Insp 1	SR0900	11	11.00	13	13.00	14	14.00	1	1.00	
Property Stand Insp 2	SR1000	3	3.00	2	2.00	2	2.00	0	0.00	
Property Standards Insp Chief	SR1200	2	2.00	2	2.00	2	2.00	0	0.00	
Seasonal Worker 3		7	0.70	6	-0.30	6	-0.30	0	0.00	
Special Asst To The Dir	SR1300	0	0.00	1	1.00	1	1.00	0	0.00	
Urban Forester	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Zoning Examination Chief	SR1200	1	1.00	0	0.00	0	0.00	0	0.00	
Zoning Examiner	SR1100	4	4.00	6	6.00	6	6.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>96</b>	<b>89.70</b>	<b>104</b>	<b>97.70</b>	<b>107</b>	<b>100.70</b>	<b>3</b>	<b>3.00</b>	
<b>Department Totals</b>		<b>96</b>	<b>89.70</b>	<b>104</b>	<b>97.70</b>	<b>107</b>	<b>100.70</b>	<b>3</b>	<b>3.00</b>	

# 34 Beer Permit Board-At a Glance

**Mission** The mission of the Metropolitan Beer Permit Board is to provide licensing, control and regulatory products to applicants and permit holders so they can operate within full compliance regarding public dance laws and the transportation, storage, sale, possession and manufacture of beer with not more than 5% alcoholic content by weight.

**Budget Summary**

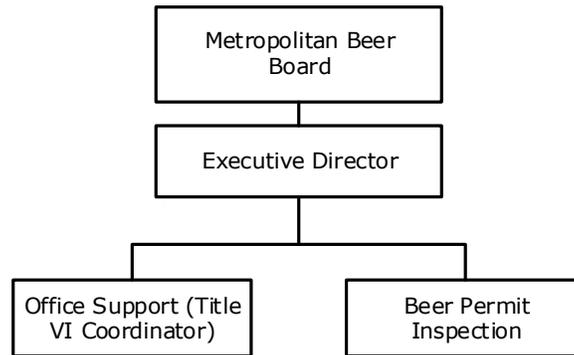
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 329,300	\$ 379,600	\$ 381,600
<b>Total Expenditures and Transfers</b>	<u>\$ 329,300</u>	<u>\$ 379,600</u>	<u>\$ 381,600</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 100	\$ 100	\$ 100
Other Governments and Agencies	0	0	0
Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Program Revenue</b>	\$ 100	\$ 100	\$ 100
Non-program Revenue	373,000	456,900	462,000
Transfers From Other Funds and Units	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Revenues</b>	<u>\$ 373,100</u>	<u>\$ 457,000</u>	<u>\$ 462,100</u>
<b>Expenditures Per Capita</b>	\$ 0.50	\$ 0.57	\$ 0.56

**Positions** Total Budgeted Positions 4 5 5

**Contacts** Executive Director: Jackie Eslick email: jackie.eslick@nashville.gov  
 800 2nd Avenue South, 3rd Floor  
 Nashville, TN 37219 Phone: 615-862-6751

# 34 Beer Permit Board-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Inspection

Inspection

### Permit Application

Permit Application

# 34 Beer Permit Board-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	\$(4,900)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	6,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$2,000	
<b>TOTAL</b>		\$2,000	

\* See Internal Service Charges section for details

# 34 Beer Permit Board-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	273,300	266,269	335,200	330,300	(4,900)	-1.46%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	800	0	800	800	0	0.00%
Travel, Tuition, and Dues	200	0	200	200	0	0.00%
Communications	11,300	2,662	11,300	11,300	0	0.00%
Repairs & Maintenance Services	600	155	600	600	0	0.00%
Internal Service Fees	35,100	35,100	23,500	30,400	6,900	29.36%
Other Expenses	8,000	4,865	8,000	8,000	0	0.00%
TOTAL OTHER SERVICES	56,000	42,782	44,400	51,300	6,900	15.54%
<b>TOTAL OPERATING EXPENSES</b>	<b>329,300</b>	<b>309,051</b>	<b>379,600</b>	<b>381,600</b>	<b>2,000</b>	<b>0.53%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>329,300</b>	<b>309,051</b>	<b>379,600</b>	<b>381,600</b>	<b>2,000</b>	<b>0.53%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	100	131	100	100	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>100</b>	<b>131</b>	<b>100</b>	<b>100</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	293,000	330,892	310,000	315,000	5,000	1.61%
Fines, Forfeits, & Penalties	80,000	195,106	146,900	147,000	100	0.07%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>373,000</b>	<b>525,998</b>	<b>456,900</b>	<b>462,000</b>	<b>5,100</b>	<b>1.12%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>373,100</b>	<b>526,129</b>	<b>457,000</b>	<b>462,100</b>	<b>5,100</b>	<b>1.12%</b>
<b>Expenditures Per Capita</b>	<b>\$0.50</b>	<b>\$0.47</b>	<b>\$0.57</b>	<b>\$0.56</b>	<b>(\$0.01)</b>	<b>-1.75%</b>

# 34 Beer Permit Board-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>GSD General 10101</b>									
Beer Permit Board-Exec Dir	DP0100	1	1.00	1	1.00	1	1.00	0	0.00
Beer Permit Inspector 1	SR0800	0	0.00	1	1.00	1	1.00	0	0.00
Beer Permit Inspector 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>4</b>	<b>4.00</b>	<b>5</b>	<b>5.00</b>	<b>5</b>	<b>5.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>4</b>	<b>4.00</b>	<b>5</b>	<b>5.00</b>	<b>5</b>	<b>5.00</b>	<b>0</b>	<b>0.00</b>

# 35 Agricultural Extension-At a Glance

**Mission** The Agricultural Extension Service provides a gateway to the University of Tennessee as the outreach unit of the Institute of Agriculture. It is a statewide educational organization, funded by federal, state and local governments, that brings research-based information about Agriculture, Family and Consumer Sciences, 4-H Urban Youth Development, and Community Resource Development to the people of Davidson County. Extension's mission is to help citizens improve their lives and solve problems. The Agricultural Extension Service is a joint effort of Davidson County, The University of Tennessee, and Tennessee State University.

**Budget Summary**

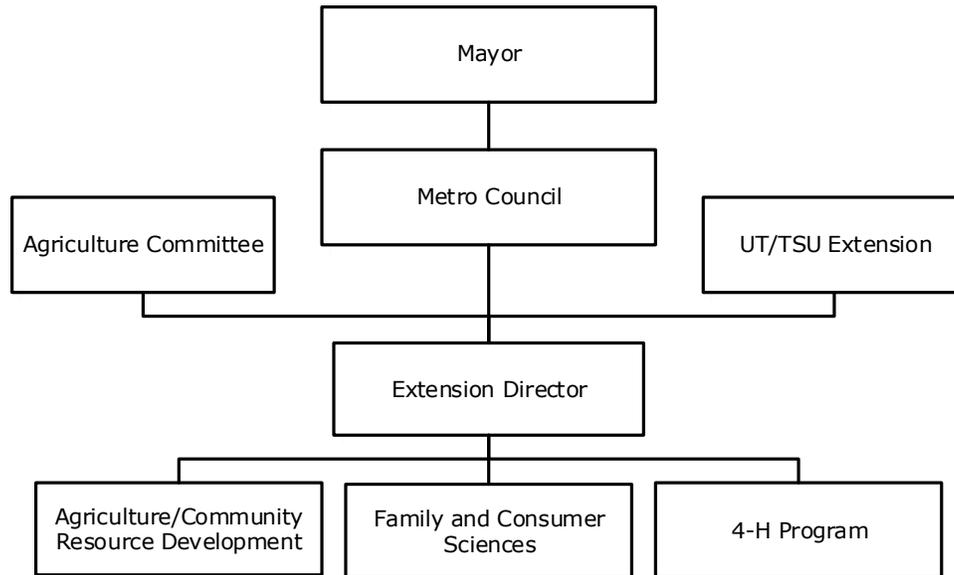
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 288,300	\$ 308,200	\$ 306,900
<b>Total Expenditures and Transfers</b>	<u>\$ 288,300</u>	<u>\$ 308,200</u>	<u>\$ 306,900</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Expenditures Per Capita</b>	\$ 0.44	\$ 0.46	\$ 0.45

**Positions** Total Budgeted Positions 7 7 7

**Contacts** Extension Director: Michael Barry email: michael.barry@nashville.gov  
 1417 Murfreesboro Pike, 2nd Floor  
 Nashville, TN 37219 Phone: 615-862-5995

# 35 Agricultural Extension-At a Glance

## Organizational Structure



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## Programs

### 4-H and Youth Development

4-H and Youth Development

### Administrative

Non-allocated Financial Transactions

### Agriculture and Horticulture

Agriculture and Horticulture

### Family and Consumer Sciences

Family and Consumer Sciences

# 35 Agricultural Extension-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	\$(5,100)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	3,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$(1,300)	
<b>TOTAL</b>		\$(1,300)	

\* See Internal Service Charges section for details

# 35 Agricultural Extension-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	249,700	237,983	265,700	260,600	(5,100)	-1.92%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	1,800	1,599	1,800	1,800	0	0.00%
Communications	4,900	4,052	4,900	4,900	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	15,100	15,100	19,000	22,800	3,800	20.00%
Other Expenses	16,800	15,153	16,800	16,800	0	0.00%
<b>TOTAL OTHER SERVICES</b>	<b>38,600</b>	<b>35,904</b>	<b>42,500</b>	<b>46,300</b>	<b>3,800</b>	<b>8.94%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>288,300</b>	<b>273,887</b>	<b>308,200</b>	<b>306,900</b>	<b>(1,300)</b>	<b>-0.42%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>288,300</b>	<b>273,887</b>	<b>308,200</b>	<b>306,900</b>	<b>(1,300)</b>	<b>-0.42%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.44</b>	<b>\$0.42</b>	<b>\$0.46</b>	<b>\$0.45</b>	<b>(\$0.01)</b>	<b>-2.17%</b>

# 35 Agricultural Extension-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>GSD General 10101</b>									
Extension Agent 1	SR0200	1	1.00	1	1.00	1	1.00	0	0.00
Extension Agent 3	SR0600	5	5.00	5	5.00	5	5.00	0	0.00
Extension Director	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>7</b>	<b>7.00</b>	<b>7</b>	<b>7.00</b>	<b>7</b>	<b>7.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>7</b>	<b>7.00</b>	<b>7</b>	<b>7.00</b>	<b>7</b>	<b>7.00</b>	<b>0</b>	<b>0.00</b>

# 36 Soil & Water Conservation-At a Glance

**Mission** The mission of the Nashville/Davidson County Soil and Water Conservation District is to address soil and water quality issues and provide conservation planning, education, information, technical assistance, development and implement conservation practices for landowners, groups, and agencies so they can benefit from the wise use and management of natural resources.

**Budget Summary**

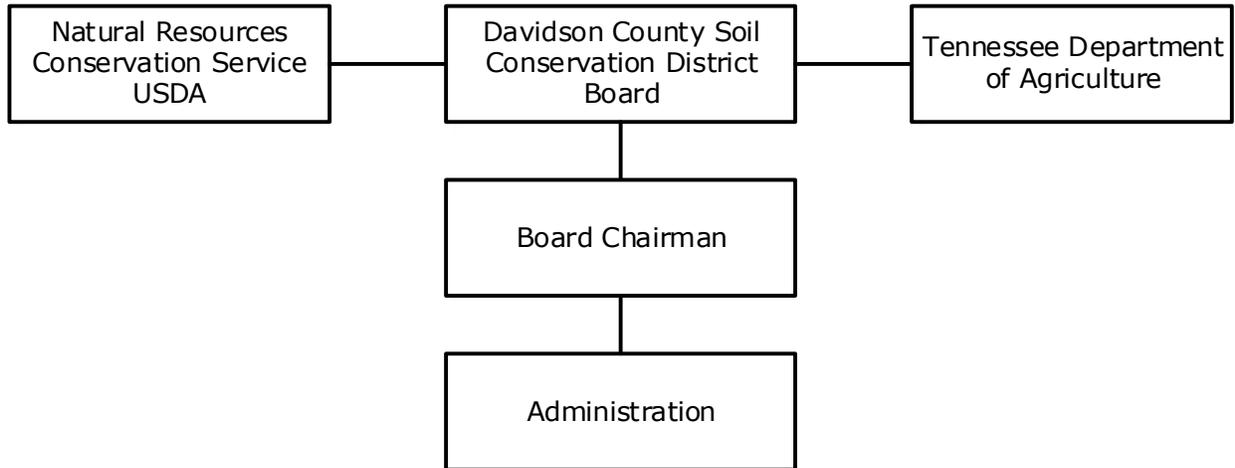
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 80,800	\$ 91,500	\$ 90,000
<b>Total Expenditures and Transfers</b>	<u>\$ 80,800</u>	<u>\$ 91,500</u>	<u>\$ 90,000</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Expenditures Per Capita</b>	\$ 0.12	\$ 0.14	\$ 0.13

**Positions** Total Budgeted Positions 1 1 1

**Contacts** Office Administrator/Technician: Carol Edwards email: carol.edwards@nashville.gov  
 1417 Murfreesboro Pike 37219 Phone: 615-880-2030

# 36 Soil & Water Conservation-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Watershed Conservation

Watershed Conservation

# 36 Soil & Water Conservation-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	\$(1,100)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	1,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Non-recurring	GSD	(1,500)	Reduction in one-time funding supporting the initiative to bring the National Association of Conservation Districts Convention to Nashville
<b>General Services District Total</b>		\$(1,500)	
<b>TOTAL</b>		\$(1,500)	

\* See Internal Service Charges section for details

# 36 Soil & Water Conservation-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	71,400	64,936	73,600	72,500	(1,100)	-1.49%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	1,200	1,955	6,400	4,900	(1,500)	-23.44%
Communications	800	668	2,300	2,300	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	6,600	6,600	8,400	9,500	1,100	13.10%
Other Expenses	800	248	800	800	0	0.00%
TOTAL OTHER SERVICES	9,400	9,471	17,900	17,500	(400)	-2.23%
<b>TOTAL OPERATING EXPENSES</b>	<b>80,800</b>	<b>74,407</b>	<b>91,500</b>	<b>90,000</b>	<b>(1,500)</b>	<b>-1.64%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>80,800</b>	<b>74,407</b>	<b>91,500</b>	<b>90,000</b>	<b>(1,500)</b>	<b>-1.64%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.12</b>	<b>\$0.11</b>	<b>\$0.14</b>	<b>\$0.13</b>	<b>(\$0.01)</b>	<b>-7.14%</b>

# 36 Soil & Water Conservation-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>GSD General 10101</b>									
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>1</b>	<b>1.00</b>	<b>1</b>	<b>1.00</b>	<b>1</b>	<b>1.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>1</b>	<b>1.00</b>	<b>1</b>	<b>1.00</b>	<b>1</b>	<b>1.00</b>	<b>0</b>	<b>0.00</b>



# 37 Social Services-At a Glance

**Mission** Metropolitan Social Services assesses and documents the patterns of poverty and seeks solutions that promote a positive impact on the most vulnerable people in Davidson County.

**Budget Summary**

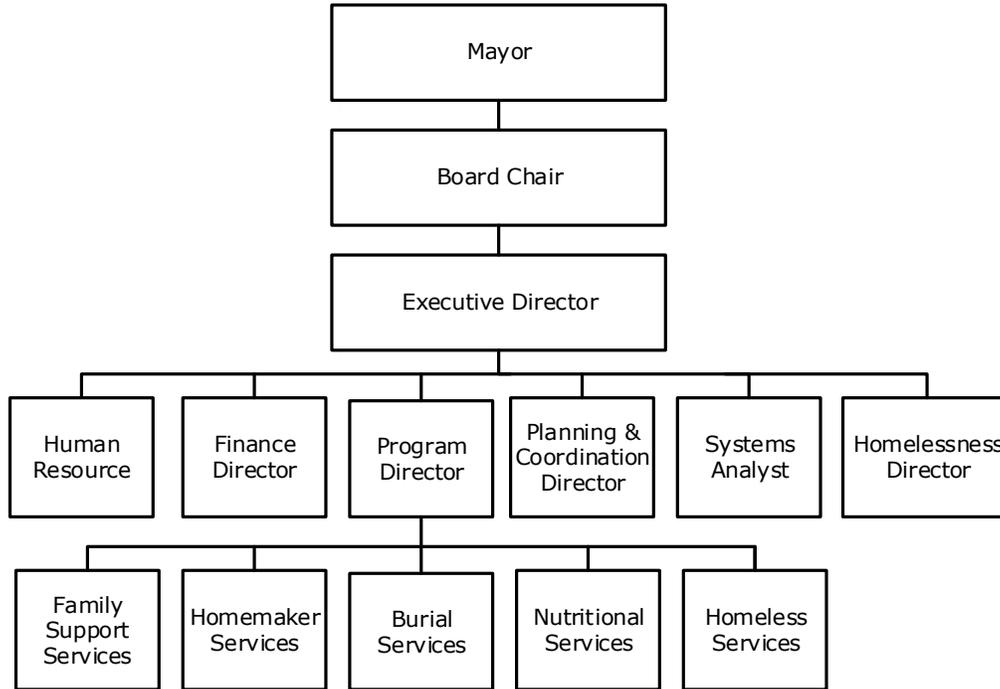
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 7,883,100	\$ 7,908,300	\$ 7,572,300
Special Purpose Funds	543,300	868,631	158,000
<b>Total Expenditures and Transfers</b>	<u>\$ 8,426,400</u>	<u>\$ 8,776,931</u>	<u>\$ 7,730,300</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 26,300	\$ 30,000	\$ 0
Other Governments and Agencies	1,813,200	1,760,300	127,500
Other Program Revenue	185,500	76,400	30,500
<b>Total Program Revenue</b>	<u>\$ 2,025,000</u>	<u>\$ 1,866,700</u>	<u>\$ 158,000</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 2,025,000</u>	<u>\$ 1,866,700</u>	<u>\$ 158,000</u>
<b>Expenditures Per Capita</b>	\$ 12.78	\$ 13.12	\$ 11.39

**Positions** Total Budgeted Positions 86 77 77

**Contacts** Director: Renee Pratt email: renee.pratt@nashville.gov  
 Financial Manager: Lisa Ricketts email: lisa.ricketts@nashville.gov  
 800 2nd Avenue North 37201 Phone: 615-862-6400

# 37 Social Services-At a Glance

## Organizational Structure



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## Programs

### Executive Leadership

Executive Leadership  
Non-allocated Financial Transactions

### Planning and Coordination

Homelessness Commission  
Planning and Coordination

### Family Support Services

Burial Assistance  
Family Support Services  
Homeless Services  
Homemaker  
Nutrition

# 37 Social Services-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Program Transfer</b>			
Reallocation of funding	GSD	\$(334,400)	Transfer of funding to support Mayoral Youth Employment Initiative
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(46,100)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	44,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>Special Purpose Funds Adjustments</b>			
Changes in grant and donation funding	SPF**	(710,631)	Adjustment of grant and donation funding due to anticipated revenue; minimal impact on performance
<b>General Services District Total</b>		\$(336,000)	
<b>Special Purpose Funds Total</b>		\$(710,631)	
<b>TOTAL</b>		\$(1,046,631)	

\* See Internal Service Charges section for details

\*\* SPF - Special Purpose Funds

# 37 Social Services-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	5,393,400	5,011,835	5,400,700	5,020,200	(380,500)	-7.05%
OTHER SERVICES:						
Utilities	200	185	200	200	0	0.00%
Professional & Purchased Services	2,125,800	2,042,518	2,112,000	2,112,000	0	0.00%
Travel, Tuition, and Dues	45,400	43,306	35,700	35,700	0	0.00%
Communications	67,500	53,512	62,400	62,400	0	0.00%
Repairs & Maintenance Services	0	46	0	0	0	0.00%
Internal Service Fees	105,300	105,300	123,200	167,700	44,500	36.12%
Other Expenses	145,500	231,014	174,100	174,100	0	0.00%
<b>TOTAL OTHER SERVICES</b>	<b>2,489,700</b>	<b>2,475,881</b>	<b>2,507,600</b>	<b>2,552,100</b>	<b>44,500</b>	<b>1.77%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>7,883,100</b>	<b>7,487,716</b>	<b>7,908,300</b>	<b>7,572,300</b>	<b>(336,000)</b>	<b>-4.25%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>7,883,100</b>	<b>7,487,716</b>	<b>7,908,300</b>	<b>7,572,300</b>	<b>(336,000)</b>	<b>-4.25%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	26,300	30,293	30,000	0	(30,000)	-100.00%
Federal (Direct & Pass Through)	1,206,400	875,576	858,700	0	(858,700)	-100.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	224,300	198,603	172,000	0	(172,000)	-100.00%
Other Program Revenue	24,700	25,252	22,600	0	(22,600)	-100.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>1,481,700</b>	<b>1,129,724</b>	<b>1,083,300</b>	<b>0</b>	<b>(1,083,300)</b>	<b>-100.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>1,481,700</b>	<b>1,129,724</b>	<b>1,083,300</b>	<b>0</b>	<b>(1,083,300)</b>	<b>-100.00%</b>
<b>Expenditures Per Capita</b>	<b>\$11.95</b>	<b>\$11.35</b>	<b>\$11.82</b>	<b>\$11.15</b>	<b>(\$0.67)</b>	<b>-5.67%</b>

# 37 Social Services-Financial

<b>Special Purpose Funds</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	392,500	394,958	727,424	157,500	(569,924)	-78.35%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	32	0	(32)	-100.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	150,800	12,949	141,175	500	(140,675)	-99.65%
TOTAL OTHER SERVICES	543,300	407,907	868,631	158,000	(710,631)	-81.81%
<b>TOTAL OPERATING EXPENSES</b>	<b>543,300</b>	<b>407,907</b>	<b>868,631</b>	<b>158,000</b>	<b>(710,631)</b>	<b>-81.81%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>543,300</b>	<b>407,907</b>	<b>868,631</b>	<b>158,000</b>	<b>(710,631)</b>	<b>-81.81%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	382,500	259,979	729,600	127,500	(602,100)	-82.52%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	160,800	132,508	53,800	30,500	(23,300)	-43.31%
<b>TOTAL PROGRAM REVENUE</b>	<b>543,300</b>	<b>392,487</b>	<b>783,400</b>	<b>158,000</b>	<b>(625,400)</b>	<b>-79.83%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>543,300</b>	<b>392,487</b>	<b>783,400</b>	<b>158,000</b>	<b>(625,400)</b>	<b>-79.83%</b>
<b>Expenditures Per Capita</b>	<b>\$0.82</b>	<b>\$0.62</b>	<b>\$1.30</b>	<b>\$0.23</b>	<b>(\$1.07)</b>	<b>-82.31%</b>

# 37 Social Services-Financial

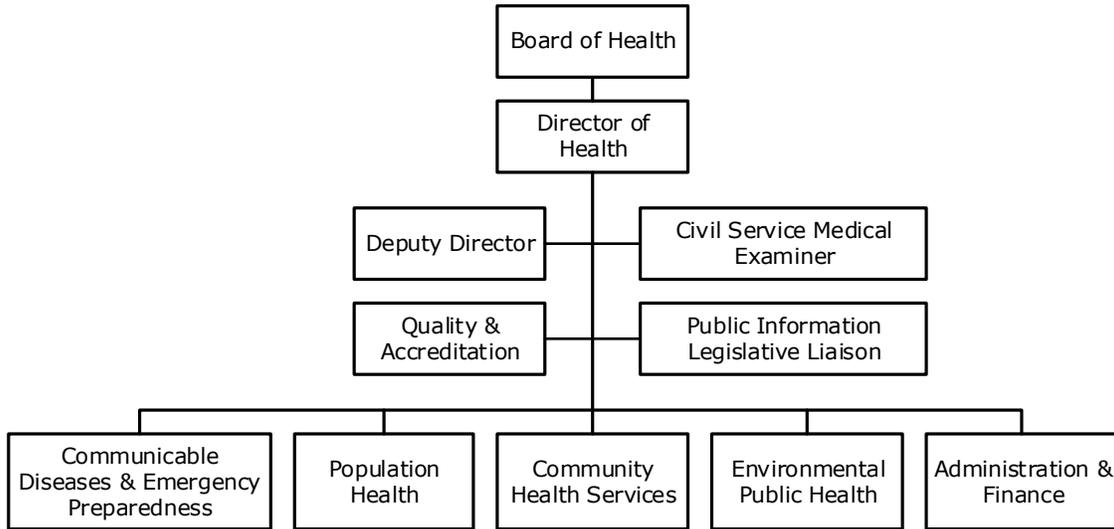
Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Contract Admin	SR1400	6	6.00	5	5.00	5	5.00	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	MC1100	1	1.00	1	1.00	1	1.00	0	0.00
Homemaker	SR0500	20	20.00	10	10.00	10	10.00	0	0.00
Human Resources Admin	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 1	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Nutrition Site Coord	SR0500	14	7.76	14	7.76	14	7.76	0	0.00
Nutrition Site Monitor	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	4	4.00	4	4.00	4	4.00	0	0.00
Office Support Spec 1	SR0700	3	3.00	3	3.00	3	3.00	0	0.00
Professional Spec	SR1100	0	0.00	1	1.00	1	1.00	0	0.00
Program Coord	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Program Mgr 2	SR1200	4	4.00	5	5.00	5	5.00	0	0.00
Program Spec 2	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Program Spec 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Program Supv	SR1000	5	5.00	5	5.00	5	5.00	0	0.00
Social Svcs Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker 2	SR0900	6	6.00	6	6.00	6	6.00	0	0.00
Social Worker 3	SR1000	5	5.00	6	6.00	6	6.00	0	0.00
Special Projects Mgr	SR1500	3	3.00	3	3.00	3	3.00	0	0.00
Van Driver	TG0500	2	2.00	2	2.00	2	2.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>86</b>	<b>79.76</b>	<b>77</b>	<b>70.76</b>	<b>77</b>	<b>70.76</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>86</b>	<b>79.76</b>	<b>77</b>	<b>70.76</b>	<b>77</b>	<b>70.76</b>	<b>0</b>	<b>0.00</b>

# 38 Health Department-At a Glance

<b>Mission</b>	To protect, improve and sustain the health and well-being of all people in Metropolitan Nashville.		
<b>Budget Summary</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 18,559,100	\$ 19,398,400	\$ 20,052,000
Special Purpose Fund	25,558,200	25,355,200	24,922,500
<b>Total Expenditures and Transfers</b>	<b>\$ 44,117,300</b>	<b>\$ 44,753,600</b>	<b>\$ 44,974,500</b>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,702,300	\$ 3,716,000	\$ 4,476,400
Other Governments and Agencies	21,503,800	21,096,900	20,616,900
Other Program Revenue	632,800	420,900	408,200
<b>Total Program Revenue</b>	<b>\$ 25,838,900</b>	<b>\$ 25,233,800</b>	<b>\$ 25,501,500</b>
Non-program Revenue	696,800	970,300	874,400
Transfers From Other Funds and Units	4,098,800	4,355,800	4,417,800
<b>Total Revenues</b>	<b>\$ 30,634,500</b>	<b>\$ 30,559,900</b>	<b>\$ 30,793,700</b>
<b>Expenditures Per Capita</b>	<b>\$ 66.90</b>	<b>\$ 66.89</b>	<b>\$ 66.25</b>
<b>Positions</b>	<b>Total Budgeted Positions</b>		
	516	524	525
<b>Contacts</b>	Director: William S. Paul, M.D., M.P.H. Financial Manager: Peter Fontaine	email: bill.paul@nashville.gov email: peter.fontaine@nashville.gov	
	2500 Charlotte Avenue 37209	Phone: 615-340-5616	

# 38 Health Department-At a Glance

## Organizational Structure



## Programs

### Communicable Disease and Emergency Preparedness

Immunizations  
Public Health Emergency Preparedness  
Ryan White  
STD and HIV Prevention and Intervention  
Tuberculosis Elimination

### Community Health

Children's Special Services  
Clinical Services  
Health Care for the Homeless  
Nutrition Services  
Office of the Civil Service Medical Examiner  
Oral Health Services  
School Health

### Environmental Health

Air Quality  
Environmental Engineering  
Food Protection Services  
Pest Management Services  
Public Facilities

### Executive Leadership

Executive Leadership

### Finance and Administration

Animal Care and Control  
Correctional Health Services  
Facilities Management  
Finance  
Human Resources  
Information Technology  
Non-allocated Financial Transactions  
Office of Forensic Medical Examiner  
Records Management

### Population Health

Behavioral Health Services  
Epidemiology and Data  
Fetal Infant Mortality Initiatives  
Health Care Access  
Healthy Eating and Active Living  
Home Visiting  
TENnderCare  
Tobacco Control

# 38 Health Department-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Staff Additions</b>			
Food Inspection	GSD	\$163,100 3.00 FTEs	With Nashville's growth, the number of food service establishments has increased. Funding will enable staff to adequately conduct inspections of food service establishments
Vital Records	GSD	400,300 1.00 FTE	Additional staff required to meet increased demand for birth and death certificates
Children's Audiology	GSD	59,500 0.50 FTE	In effort to provide hearing services for our most vulnerable residents, our children, staff is needed to utilize current audiology equipment for hearing services for children with chronic conditions
Adverse Childhood Experiences (ACEs)	GSD	77,200 1.00 FTE	Due to the high level of interest community-wide in preventing ACEs and in providing better service to individuals who have experienced ACEs, additional staff is needed to design programming for ACEs services
<b>Vaccination Funding</b>			
Purchase of vaccinations	GSD	80,000	Due to the need for vaccine for those customers with insurance, we must reserve a separate supply. This funding allows for the purchase to sustain this service
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(219,600)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	93,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF**	(22,100)	No impact on performance
<b>Grant Fund Adjustments</b>			
Various grant adjustments	SPF	(434,900) (3.46 FTEs)	Adjustment to grant fund based on grant awards for FY17; with limited impact on performance
<b>Title V Grant Fund</b>			
Increase in Title V Grant Fund	SPF	30,000	To increase Title V Clean Air Act grant fund spending for the FY17 amount, with limited impact on performance
<b>Health Donation Fund</b>			
Decrease in Health Donations Fund	SPF	(5,700)	Decrease in donation fund based on anticipated revenue; no impact on performance
<b>General Services District Total</b>		\$653,600 5.50 FTEs	
<b>Special Purpose Funds Total</b>		\$(432,700) (3.46 FTEs)	
<b>TOTAL</b>		\$220,900 2.04 FTEs	

\* See Internal Service Charges section for details

\*\* SPF - Special Purpose Funds

# 38 Health Department-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	14,960,600	14,752,838	15,484,800	15,599,600	114,800	0.74%
OTHER SERVICES:						
Utilities	270,500	264,023	259,100	259,100	0	0.00%
Professional & Purchased Services	707,600	991,126	926,500	1,277,200	350,700	37.85%
Travel, Tuition, and Dues	131,600	132,383	148,800	148,800	0	0.00%
Communications	259,000	219,440	244,900	244,900	0	0.00%
Repairs & Maintenance Services	180,100	152,597	171,300	186,300	15,000	8.76%
Internal Service Fees	821,900	821,800	1,037,000	1,130,100	93,100	8.98%
Other Expenses	1,095,400	1,026,545	993,600	1,073,600	80,000	8.05%
TOTAL OTHER SERVICES	3,466,100	3,607,914	3,781,200	4,320,000	538,800	14.25%
<b>TOTAL OPERATING EXPENSES</b>	<b>18,426,700</b>	<b>18,360,752</b>	<b>19,266,000</b>	<b>19,919,600</b>	<b>653,600</b>	<b>3.39%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>132,400</b>	<b>137,180</b>	<b>132,400</b>	<b>132,400</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>18,559,100</b>	<b>18,497,932</b>	<b>19,398,400</b>	<b>20,052,000</b>	<b>653,600</b>	<b>3.37%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	3,696,100	4,080,294	3,711,000	4,471,400	760,400	20.49%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	503,400	552,240	643,400	675,400	32,000	4.97%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	250,000	321,814	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>4,449,500</b>	<b>4,954,348</b>	<b>4,354,400</b>	<b>5,146,800</b>	<b>792,400</b>	<b>18.20%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	593,300	664,541	817,300	713,900	(103,400)	-12.65%
Fines, Forfeits, & Penalties	33,500	21,906	33,000	10,500	(22,500)	-68.18%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>626,800</b>	<b>686,447</b>	<b>850,300</b>	<b>724,400</b>	<b>(125,900)</b>	<b>-14.81%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>(536)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>5,076,300</b>	<b>5,640,259</b>	<b>5,204,700</b>	<b>5,871,200</b>	<b>666,500</b>	<b>12.81%</b>
<b>Expenditures Per Capita</b>	<b>\$28.14</b>	<b>\$28.05</b>	<b>\$28.99</b>	<b>\$29.54</b>	<b>\$0.55</b>	<b>1.90%</b>

# 38 Health Department-Financial

<b>Special Purpose Funds</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	17,287,700	16,105,343	17,595,800	17,550,400	(45,400)	-0.26%
OTHER SERVICES:						
Utilities	14,500	13,322	20,600	20,600	0	0.00%
Professional & Purchased Services	5,171,700	3,980,010	4,879,600	4,731,200	(148,400)	-3.04%
Travel, Tuition, and Dues	244,200	165,476	181,700	214,500	32,800	18.05%
Communications	132,500	85,750	121,900	125,100	3,200	2.63%
Repairs & Maintenance Services	117,000	14,339	68,300	68,300	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	1,353,300	907,201	1,396,600	1,180,800	(215,800)	-15.45%
TOTAL OTHER SERVICES	7,033,200	5,166,098	6,668,700	6,340,500	(328,200)	-4.92%
<b>TOTAL OPERATING EXPENSES</b>	<b>24,320,900</b>	<b>21,271,441</b>	<b>24,264,500</b>	<b>23,890,900</b>	<b>(373,600)</b>	<b>-1.54%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>1,237,300</b>	<b>1,238,864</b>	<b>1,090,700</b>	<b>1,031,600</b>	<b>(59,100)</b>	<b>-5.42%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>25,558,200</b>	<b>22,510,305</b>	<b>25,355,200</b>	<b>24,922,500</b>	<b>(432,700)</b>	<b>-1.71%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	6,200	2,829	5,000	5,000	0	0.00%
Federal (Direct & Pass Through)	20,995,400	19,157,322	20,448,500	19,936,500	(512,000)	-2.50%
State Direct	5,000	1,880	5,000	5,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	382,800	31,628	420,900	408,200	(12,700)	-3.02%
<b>TOTAL PROGRAM REVENUE</b>	<b>21,389,400</b>	<b>19,193,659</b>	<b>20,879,400</b>	<b>20,354,700</b>	<b>(524,700)</b>	<b>-2.51%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	70,000	0	120,000	150,000	30,000	25.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>70,000</b>	<b>0</b>	<b>120,000</b>	<b>150,000</b>	<b>30,000</b>	<b>25.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>4,098,800</b>	<b>4,010,101</b>	<b>4,355,800</b>	<b>4,417,800</b>	<b>62,000</b>	<b>1.42%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>25,558,200</b>	<b>23,203,760</b>	<b>25,355,200</b>	<b>24,922,500</b>	<b>(432,700)</b>	<b>-1.71%</b>
<b>Expenditures Per Capita</b>	<b>\$38.76</b>	<b>\$34.14</b>	<b>\$37.89</b>	<b>\$36.71</b>	<b>(\$1.18)</b>	<b>-3.11%</b>

# 38 Health Department-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Administrative Asst - Health	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Specialist	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Animal Care & Con Ken Asst 1	SR0500	8	8.00	9	9.00	9	9.00	0	0.00
Animal Care & Con Ken Asst 2	SR0600	3	3.00	4	4.00	4	4.00	0	0.00
Animal Care & Con Ken Asst 3	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Con Lic Vet Tech	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Con Officer 1	SR0600	4	4.00	5	5.00	5	5.00	0	0.00
Animal Care & Con Officer Supv	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Con Prog Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cont Ken Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Con Officer 2	SR0700	4	4.00	4	4.00	4	4.00	0	0.00
Animal Care & Con Officer 3	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Control Adm Supv	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Control Manager	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Control Off Asst	SR0500	3	3.00	3	3.00	3	3.00	0	0.00
Animal Care & Control Shel Vet	HD0700	1	1.00	2	1.50	2	1.50	0	0.00
Audiologist	SR1200	0	0.00	0	0.00	1	0.50	1	0.50
Bureau Director	SR1500	5	5.00	4	4.00	4	4.00	0	0.00
Chief Medical Dir		1	1.00	1	1.00	1	1.00	0	0.00
Commun Disease Investigator	SR0800	2	2.00	0	0.00	0	0.00	0	0.00
Courier	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Custodian 1 - Health	SR0400	5	5.00	5	5.00	5	5.00	0	0.00
Dental Asst 1	SR0600	1	1.00	2	1.60	2	1.60	0	0.00
Dental Hygienist 1	SR1000	1	0.60	2	1.00	2	1.00	0	0.00
Dental Svcs Dir	HD1000	0	0.00	1	1.00	1	1.00	0	0.00
Dentist 2	HD0900	1	0.80	1	1.00	1	1.00	0	0.00
Dpty Dir Health	SR1600	1	1.00	1	1.00	1	1.00	0	0.00
Envir Asst	SR0600	2	2.00	2	2.00	2	2.00	0	0.00
Envir Engineer 1	SR1100	0	0.00	0	0.00	0	0.00	0	0.00
Envir Engineer 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Environmentalist 1	SR0800	8	8.00	7	7.00	7	7.00	0	0.00
Environmentalist 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Environmentalist 3	SR1100	0	0.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 3	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Facilities Maint Leader	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Facilities Services Mgr-Health	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Finance Manager	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 1	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 2	SR1000	2	2.00	3	3.00	3	3.00	0	0.00
Finance Officer 3	SR1200	1	1.00	2	2.00	2	2.00	0	0.00
Food Inspector 1	SR0800	7	7.00	7	7.00	9	9.00	2	2.00

# 38 Health Department-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Food Inspector 2	SR0900	5	5.00	5	5.00	5	5.00	0	0.00
Health Manager 1	SR1200	2	2.00	3	3.00	3	3.00	0	0.00
Health Manager 2	SR1300	10	10.00	9	9.00	9	9.00	0	0.00
Health Manager 3	SR1400	5	5.00	4	4.00	4	4.00	0	0.00
Human Resources Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 2	SR1000	0	0.00	3	3.00	3	3.00	0	0.00
Human Resources Analyst 3	SR1200	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Asst 2	SR0700	1	1.00	0	0.00	0	0.00	0	0.00
Info Systems App Analyst 3	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Info Systems Mgr	SR1300	2	2.00	1	0.85	1	0.85	0	0.00
Interpreter 1	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Inventory Control Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Medical Admin Asst 1	SR1200	5	5.00	4	4.00	5	5.00	1	1.00
Medical Admin Asst 2	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Medical Admin Asst 3	SR1400	5	4.00	2	2.00	2	2.00	0	0.00
Medical Doctor	HD1100	1	0.80	1	1.00	1	1.00	0	0.00
Office Support Rep 3	SR0600	21	21.00	24	22.00	26	24.00	2	2.00
Office Support Spec 1	SR0700	7	7.00	7	7.00	7	7.00	0	0.00
Office Support Spec 2	SR0800	3	3.00	0	0.00	0	0.00	0	0.00
Outreach Worker	SR0500	3	3.00	2	2.00	2	2.00	0	0.00
Printing Equip Operator 2	TL0700	1	1.00	1	1.00	1	1.00	0	0.00
Professional Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Program Coord	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Program Spec 1	SR0600	1	1.00	3	3.00	3	3.00	0	0.00
Program Spec 2	SR0800	6	5.00	5	5.00	5	5.00	0	0.00
Program Spec 3	SR1000	3	3.00	4	4.00	4	4.00	0	0.00
Program Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Public Health LPN	HD0100	1	1.00	0	0.00	0	0.00	0	0.00
Public Health Nurse 1	HD0300	15	15.00	15	15.00	15	15.00	0	0.00
Public Health Nurse 2	HD0300	1	1.00	1	1.00	1	1.00	0	0.00
Public Health Nurse 3	HD0400	7	7.00	7	6.00	7	6.00	0	0.00
Public Health Nurse 4	HD0500	1	1.00	1	1.00	1	1.00	0	0.00
Public Hlth Epidemiologist 1	SR1100	1	1.00	1	0.70	1	0.70	0	0.00
Public Hlth Epidemiologist 2	SR1200	1	1.00	3	3.00	3	3.00	0	0.00
Public Hlth Epidemiologist 3	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Public Hlth Nurse Practitioner	HD0600	4	4.00	5	5.00	5	5.00	0	0.00
Records Management Analyst	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Research Analyst 2	SR1200	2	1.75	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		1	0.46	1	0.46	1	0.46	0	0.00
Security Guard - Health	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Software Training Mgr	SR1100	1	1.00	1	1.00	1	1.00	0	0.00

# 38 Health Department-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Vehicle Inspection Dir	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>209</b>	<b>205.41</b>	<b>215</b>	<b>209.11</b>	<b>221</b>	<b>214.61</b>	<b>6</b>	<b>5.50</b>
<b>HEA Health Dept Grant Fund 32200</b>									
Commun Disease Investigator	SR0800	11	11.00	13	13.00	12	12.00	-1	-1.00
Courier	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Dental Asst 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Dental Hygienist 1	SR1000	6	6.00	6	6.00	9	9.00	3	3.00
Dental Hygienist 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Dental Svcs Dir	HD1000	1	1.00	0	0.00	0	0.00	0	0.00
Envir Asst	SR0600	1	1.00	0	0.00	0	0.00	0	0.00
Envir Engineer 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Envir Engineer 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Environmentalist 1	SR0800	1	1.00	2	2.00	2	2.00	0	0.00
Environmentalist 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Environmentalist 3	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 2	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Food Inspector 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
General Maint Tech	SR0500	1	1.00	0	0.00	0	0.00	0	0.00
Health Manager 1	SR1200	2	2.00	1	1.00	1	1.00	0	0.00
Health Manager 2	SR1300	2	2.00	4	4.00	4	4.00	0	0.00
Health Manager 3	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Home Economist	SR0700	13	13.00	14	14.00	14	14.00	0	0.00
Info Systems Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Interpreter 1	SR0500	3	2.50	3	2.50	3	2.50	0	0.00
Medical Admin Asst 1	SR1200	6	6.00	5	5.00	5	5.00	0	0.00
Medical Admin Asst 3	SR1400	1	1.00	0	0.00	0	0.00	0	0.00
Medical Doctor	HD1100	1	1.00	1	1.00	1	1.00	0	0.00
Nutritionist 1	SR0900	8	8.00	9	9.00	9	9.00	0	0.00
Nutritionist 2	SR1000	4	4.00	4	4.00	4	4.00	0	0.00
Nutritionist 4	SR1200	4	4.00	4	4.00	4	4.00	0	0.00
Office Support Rep 3	SR0600	42	42.00	37	37.00	37	37.00	0	0.00
Office Support Spec 1	SR0700	6	6.00	7	7.00	7	7.00	0	0.00
Office Support Spec 2	SR0800	2	2.00	3	3.00	3	3.00	0	0.00
Outreach Worker	SR0500	17	17.00	19	19.00	16	16.00	-3	-3.00
Professional Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 1	SR0600	12	12.00	10	10.00	10	10.00	0	0.00
Program Spec 2	SR0800	6	6.00	8	8.00	8	8.00	0	0.00
Program Spec 3	SR1000	8	8.00	10	10.00	9	9.00	-1	-1.00
Program Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Public Health LPN	HD0100	2	2.00	2	2.00	2	2.00	0	0.00
Public Health Nurse 1	HD0300	78	60.90	80	62.90	80	62.90	0	0.00

# 38 Health Department-Financial

<b>Title</b>	<b>Grade</b>	<b>FY2015 Budgeted</b>		<b>FY2016 Budgeted</b>		<b>FY2017 Budgeted</b>		<b>FY16 - FY17 Variance</b>	
		<b>Pos.</b>	<b>FTE</b>	<b>Pos.</b>	<b>FTE</b>	<b>Pos.</b>	<b>FTE</b>	<b>Pos.</b>	<b>FTE</b>
Public Health Nurse 2	HD0300	7	6.71	7	6.71	7	6.71	0	0.00
Public Health Nurse 3	HD0400	5	5.48	2	2.00	1	1.50	-1	-0.50
Public Hlth Nurse Practitioner	HD0600	4	4.00	4	4.00	4	4.00	0	0.00
Research Analyst 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		33	20.79	34	21.25	32	20.29	-2	-0.96
Security Guard - Health	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Warehouse Supv	SR0900	2	2.00	1	1.00	1	1.00	0	0.00
Warehouse Worker	SR0400	3	3.00	3	3.00	3	3.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>307</b>	<b>277.38</b>	<b>309</b>	<b>278.36</b>	<b>304</b>	<b>274.90</b>	<b>-5</b>	<b>-3.46</b>
<b>Department Totals</b>		<b>516</b>	<b>482.79</b>	<b>524</b>	<b>487.47</b>	<b>525</b>	<b>489.51</b>	<b>1</b>	<b>2.04</b>

# 44 Human Relations Commission-At a Glance

**Mission** The mission of the Metro Human Relations Commission is to protect and promote the personal dignity of all people by protecting and promoting their safety, health, security, peace, and general welfare. The commission will endeavor to carry out this mission both proactively and reactively by:

- Investigating complaints within the general services district regarding perceived discrimination
- Reviewing allegations of discriminatory misconduct by metropolitan government employees, including but not limited to employees of the police department, fire department, health department, department of codes administration, public works, metropolitan beer permit board, metropolitan development and housing agency and department of water and sewerage services, and fostering better relations between employees of metropolitan government and the people they seek to serve
- Lessening and eliminating prejudice and discrimination through educational and awareness-enhancing programs designed to promote tolerance, respect, and the value of diversity
- Proposing legislation addressing human relations issues in the general services district and enhancing the enforcement of statutes and ordinances that already exist
- Fostering mutual understanding, tolerance, and respect among all economic, social, religious, ethnic, and other community groups by working with existing educational, religious, governmental, social and community agencies

**Budget Summary**

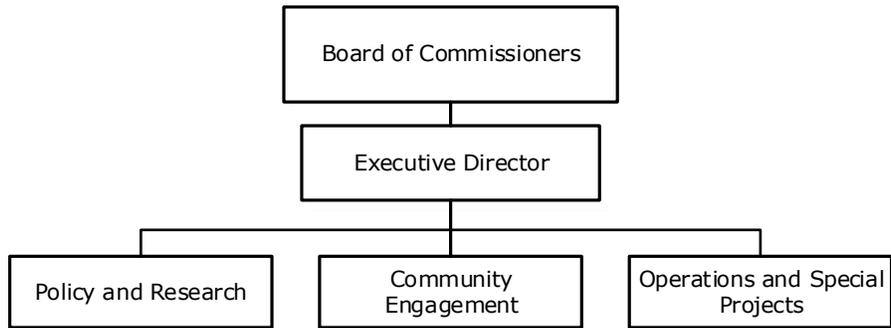
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 372,600	\$ 433,900	\$ 435,200
<b>Total Expenditures and Transfers</b>	<u>\$ 372,600</u>	<u>\$ 433,900</u>	<u>\$ 435,200</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Expenditures Per Capita</b>	\$ 0.57	\$ 0.65	\$ 0.64

**Positions** Total Budgeted Positions 4 4 4

**Contacts** Executive Director: Melody Fowler-Green email: melody.fowler-green@nashville.gov  
 404 James Robertson Parkway  
 Suite 130 37219 Phone: 615-880-3374

# 44 Human Relations Commission-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Advocacy, Compliance, and Education

Advocacy, Compliance, and Education

# 44 Human Relations Commission-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	\$ (5,000)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	6,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$ 1,300	
<b>TOTAL</b>		\$ 1,300	

\* See Internal Service Charges section for details

# 44 Human Relations Commission-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	271,000	272,852	304,400	299,400	(5,000)	-1.64%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	15,600	2,009	35,600	35,600	0	0.00%
Travel, Tuition, and Dues	5,500	5,609	5,500	5,500	0	0.00%
Communications	21,100	14,218	21,100	21,100	0	0.00%
Repairs & Maintenance Services	1,300	0	1,300	1,300	0	0.00%
Internal Service Fees	11,100	11,100	19,000	25,300	6,300	33.16%
Other Expenses	47,000	41,965	47,000	47,000	0	0.00%
TOTAL OTHER SERVICES	101,600	74,901	129,500	135,800	6,300	4.86%
<b>TOTAL OPERATING EXPENSES</b>	<b>372,600</b>	<b>347,753</b>	<b>433,900</b>	<b>435,200</b>	<b>1,300</b>	<b>0.30%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>372,600</b>	<b>347,753</b>	<b>433,900</b>	<b>435,200</b>	<b>1,300</b>	<b>0.30%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.57</b>	<b>\$0.53</b>	<b>\$0.65</b>	<b>\$0.64</b>	<b>(\$0.01)</b>	<b>-1.54%</b>

# 44 Human Relations Commission-Financial

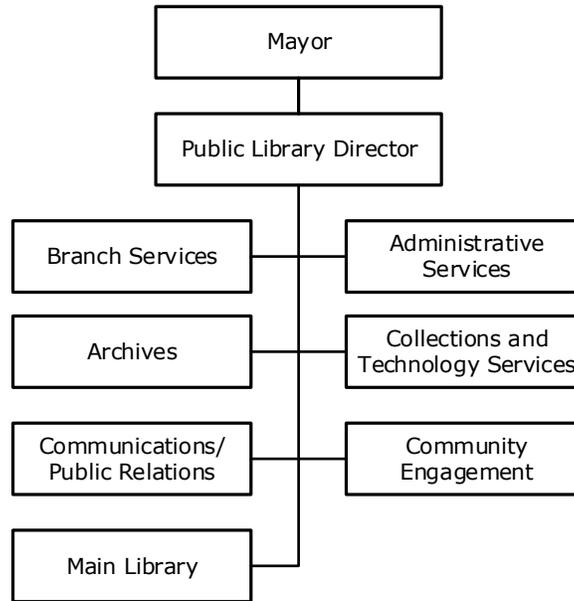
<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
<b>GSD General 10101</b>										
Compliance Inspector 2	SR0900	1	1.00	0	0.00	0	0.00	0	0.00	
Human Relations Dir		1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 1	SR0700	1	1.00	0	0.00	0	0.00	0	0.00	
Professional Spec	SR1100	0	0.00	2	2.00	2	2.00	0	0.00	
Program Mgr 1	SR1100	0	0.00	1	1.00	1	1.00	0	0.00	
Program Spec 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>4</b>	<b>4.00</b>	<b>4</b>	<b>4.00</b>	<b>4</b>	<b>4.00</b>	<b>0</b>	<b>0.00</b>	
<b>Department Totals</b>		<b>4</b>	<b>4.00</b>	<b>4</b>	<b>4.00</b>	<b>4</b>	<b>4.00</b>	<b>0</b>	<b>0.00</b>	

# 39 Library-At a Glance

<b>Mission</b>	Inspire reading, advance learning and connect our community		
<b>Budget Summary</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 24,448,000	\$ 27,494,800	\$ 28,831,500
Special Purpose Fund	1,524,800	1,597,000	1,202,300
<b>Total Expenditures and Transfers</b>	<b>\$ 25,972,800</b>	<b>\$ 29,091,800</b>	<b>\$ 30,033,800</b>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 450,900	\$ 427,500	\$ 407,000
Other Governments and Agencies	149,600	145,100	0
Other Program Revenue	1,375,000	216,600	0
<b>Total Program Revenue</b>	<b>\$ 1,975,500</b>	<b>\$ 789,200</b>	<b>\$ 407,000</b>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	200	5,400	0
<b>Total Revenues</b>	<b>\$ 1,975,700</b>	<b>\$ 794,600</b>	<b>\$ 407,000</b>
<b>Expenditures Per Capita</b>	<b>\$ 39.39</b>	<b>\$ 43.48</b>	<b>\$ 44.24</b>
<b>Positions</b>	<b>Total Budgeted Positions</b>	<b>361</b>	<b>388</b>
<b>Contacts</b>	Director: Kent Oliver	email: kent.oliver@nashville.gov	
	Associate Director/Finance Manager: Susan Drye	email: susan.drye@nashville.gov	
	615 Church Street 37219	Phone: 615-862-5800	

# 39 Library-At a Glance

## Organizational Structure




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## Programs

### Administrative

Administrative Support  
 Non-allocated Financial Transactions  
 Operations and Maintenance  
 Public Relations  
 Research and Special Projects

### Branch Library

Bellevue Library  
 Bordeaux Library  
 Donelson Library  
 East Library  
 Edgehill Library  
 Edmondson Pike Library  
 Goodlettsville Library  
 Green Hills Library  
 Hadley Park Library  
 Hermitage Library  
 Inglewood Library  
 Looby Library  
 Madison Library  
 North Library  
 Old Hickory Library  
 Pruitt Library  
 Richland Park Library  
 Southeast Library  
 Thompson Lane Library  
 Watkins Park Library

### Community Outreach

Nashville After-Zones Alliance

### Emerging Technologies

Interlibrary Loan  
 Limitless Libraries  
 Shared Systems  
 Technical Service  
 Web and ILS

### Main Library

Children's Services  
 Circulation Program  
 Conference Center  
 Equal Access  
 Public Technology Services  
 Reference Services  
 Special Collections  
 Teen Services

### Metro Archives

Metro Archives

# 39 Library-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Annualized Funding</b>			
Salary and Benefits	GSD	\$388,400	Funding to fully support Friday openings at Regional locations
<b>Special Collections Improvement</b>			
Salary and Benefits	GSD	108,000 2.00 FTEs	Funding for Special Collections/Nashville Room staff that were previously grant funded
<b>Bringing Books to Life Improvement</b>			
Salary and Benefits	GSD	136,200 2.00 FTEs	Funding for Brings Books to Life staff that were previously funded by the Library Foundation
<b>Friday Service Hours</b>			
Restoration of Friday service hours	GSD	342,700 8.00 FTEs	Additional staff will enable branch libraries to be open on Fridays at several Community Branch locations
<b>Nashville After-Zones Alliance (NAZA)</b>			
Program upgrades	GSD	247,000	Enables program to expand services from 24 to 28 weeks and covers increases in operating costs
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(275,100)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	389,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>Adjustments to Special Purpose Funds</b>			
Changes in grant funding	SPF**	(394,700) (2.00 FTEs)	Adjustment in grant funding and fund balance; minimal impact on performance
<b>General Services District Total</b>		\$1,336,700 12.00 FTEs	
<b>Special Purpose Funds Total</b>		\$(394,700) (2.00 FTEs)	
<b>TOTAL</b>		\$942,000 10.00 FTEs	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 39 Library-Financial

<b>GSD General Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	16,818,100	16,158,601	18,890,400	19,590,600	700,200	3.71%
OTHER SERVICES:						
Utilities	1,643,100	1,481,818	1,643,100	1,643,100	0	0.00%
Professional & Purchased Services	1,925,400	1,934,332	2,279,400	2,526,400	247,000	10.84%
Travel, Tuition, and Dues	17,700	82,462	62,700	62,700	0	0.00%
Communications	593,400	757,978	598,400	598,400	0	0.00%
Repairs & Maintenance Services	483,100	475,378	493,100	493,100	0	0.00%
Internal Service Fees	1,148,300	1,143,138	1,331,300	1,720,800	389,500	29.26%
Other Expenses	1,818,900	1,969,476	2,196,400	2,196,400	0	0.00%
TOTAL OTHER SERVICES	7,629,900	7,844,582	8,604,400	9,240,900	636,500	7.40%
<b>TOTAL OPERATING EXPENSES</b>	<b>24,448,000</b>	<b>24,003,183</b>	<b>27,494,800</b>	<b>28,831,500</b>	<b>1,336,700</b>	<b>4.86%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>24,448,000</b>	<b>24,003,183</b>	<b>27,494,800</b>	<b>28,831,500</b>	<b>1,336,700</b>	<b>4.86%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	450,900	409,376	427,500	407,000	(20,500)	-4.80%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>450,900</b>	<b>409,376</b>	<b>427,500</b>	<b>407,000</b>	<b>(20,500)</b>	<b>-4.80%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>450,900</b>	<b>409,376</b>	<b>427,500</b>	<b>407,000</b>	<b>(20,500)</b>	<b>-4.80%</b>
<b>Expenditures Per Capita</b>	<b>\$37.07</b>	<b>\$36.40</b>	<b>\$41.09</b>	<b>\$42.47</b>	<b>\$1.38</b>	<b>3.36%</b>

# 39 Library-Financial

<b>Special Purpose Funds</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	284,500	257,239	253,500	1,100	(252,400)	-99.57%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	51,500	40,269	52,900	27,900	(25,000)	-47.26%
Travel, Tuition, and Dues	1,500	517	2,500	0	(2,500)	-100.00%
Communications	11,600	4,451	11,800	3,500	(8,300)	-70.34%
Repairs & Maintenance Services	5,000	29,312	5,000	5,000	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	1,170,500	709,131	1,265,900	1,159,400	(106,500)	-8.41%
<b>TOTAL OTHER SERVICES</b>	<b>1,240,100</b>	<b>783,680</b>	<b>1,338,100</b>	<b>1,195,800</b>	<b>(142,300)</b>	<b>-10.63%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>1,524,600</b>	<b>1,040,919</b>	<b>1,591,600</b>	<b>1,196,900</b>	<b>(394,700)</b>	<b>-24.80%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>200</b>	<b>0</b>	<b>5,400</b>	<b>5,400</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>1,524,800</b>	<b>1,040,919</b>	<b>1,597,000</b>	<b>1,202,300</b>	<b>(394,700)</b>	<b>-24.72%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	13,100	13,732	11,600	0	(11,600)	-100.00%
State Direct	136,500	136,500	133,500	0	(133,500)	-100.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	1,375,000	982,177	216,600	0	(216,600)	-100.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>1,524,600</b>	<b>1,132,409</b>	<b>361,700</b>	<b>0</b>	<b>(361,700)</b>	<b>-100.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>200</b>	<b>0</b>	<b>5,400</b>	<b>0</b>	<b>(5,400)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>1,524,800</b>	<b>1,132,409</b>	<b>367,100</b>	<b>0</b>	<b>(367,100)</b>	<b>-100.00%</b>
<b>Expenditures Per Capita</b>	<b>\$2.31</b>	<b>\$1.58</b>	<b>\$2.39</b>	<b>\$1.77</b>	<b>(\$0.62)</b>	<b>-25.94%</b>

# 39 Library-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Admin Asst	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Mgr	SR1300	2	2.00	4	4.00	4	4.00	0	0.00
Admin Svcs Officer 2	SR0800	2	2.00	2	1.80	2	1.80	0	0.00
Admin Svcs Officer 3	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 4	SR1200	4	4.00	5	5.00	5	5.00	0	0.00
Application Tech 1	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Archives Asst 3	SR0600	2	2.00	2	2.00	2	2.00	0	0.00
Archivist	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Mechanic	TG0800	3	3.00	3	3.00	3	3.00	0	0.00
Bldg Maint Supt	TS1300	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Supv	TS1100	1	1.00	1	1.00	1	1.00	0	0.00
Circulation Asst 1	SR0400	44	40.45	51	48.98	56	53.98	5	5.00
Circulation Asst 2	SR0500	26	25.50	27	26.50	27	26.50	0	0.00
Circulation Supv	SR0600	7	7.00	7	7.00	8	8.00	1	1.00
Custodial Svcs Supv	TS0300	1	1.00	1	1.00	1	1.00	0	0.00
Custodian 1	TG0300	19	19.00	20	20.00	20	20.00	0	0.00
Custodian 2	TG0500	1	1.00	1	1.00	1	1.00	0	0.00
Equip Operator 1	TG0500	5	5.00	6	6.00	6	6.00	0	0.00
Finance Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 2	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Indust Electrician 1	TG1200	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 1	SR1000	4	4.00	4	4.00	4	4.00	0	0.00
Info Systems App Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	1	1.00	0	0.00	0	0.00	0	0.00
Info Systems App Tech 1	SR0800	4	4.00	6	6.00	6	6.00	0	0.00
Info Systems App Tech 2	SR0900	2	2.00	3	3.00	3	3.00	0	0.00
Information Systems Advisor 1	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Librarian 1	SR0900	25	25.00	25	25.00	25	25.00	0	0.00
Librarian 2	SR1000	20	20.00	20	20.00	20	20.00	0	0.00
Library Admin	SR1400	4	4.00	4	4.00	4	4.00	0	0.00
Library Assoc 1	SR0600	47	45.49	54	52.49	57	55.49	3	3.00
Library Assoc 2	SR0700	8	8.00	8	8.00	8	8.00	0	0.00
Library Mgr 1	SR1100	9	9.00	9	9.00	9	9.00	0	0.00
Library Mgr 2	SR1200	9	9.00	7	7.00	8	8.00	1	1.00
Library Mgr 3	SR1300	7	7.00	9	9.00	9	9.00	0	0.00
Library Page	SR0200	41	20.25	42	20.72	42	20.72	0	0.00
Library Performing Artist 2	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Library Services Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00
Mail Clerk Carrier	SR0500	1	1.00	1	1.00	1	1.00	0	0.00

# 39 Library-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Maint & Repair Supv	TS0800	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	4	2.47	4	2.47	4	2.47	0	0.00
Office Support Rep 3	SR0600	4	4.00	6	6.00	6	6.00	0	0.00
Office Support Spec 1	SR0700	3	3.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	SR0800	2	2.00	4	4.00	4	4.00	0	0.00
Program Coord	SR0900	0	0.00	2	2.00	4	4.00	2	2.00
Program Mgr 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 1	SR0600	5	4.75	5	4.75	5	4.75	0	0.00
Program Spec 2	SR0800	1	1.00	2	2.00	2	2.00	0	0.00
Program Spec 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Program Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Property Guard 2	SR0500	4	4.00	4	4.00	4	4.00	0	0.00
Public Info Coord	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Public Info Rep	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Radio Announcer	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Security Officer Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Special Asst To The Dir	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>352</b>	<b>323.91</b>	<b>380</b>	<b>352.71</b>	<b>392</b>	<b>364.71</b>	<b>12</b>	<b>12.00</b>
<b>Library Services 30401</b>									
Library Assoc 1	SR0600	1	1.00	0	0.00	0	0.00	0	0.00
Library Page	SR0200	4	1.52	2	0.76	2	0.76	0	0.00
Program Coord	SR0900	1	1.00	2	2.00	1	1.00	-1	-1.00
Program Spec 1	SR0600	1	0.49	2	1.49	1	0.49	-1	-1.00
Program Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Program Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>9</b>	<b>6.01</b>	<b>8</b>	<b>6.25</b>	<b>6</b>	<b>4.25</b>	<b>-2</b>	<b>-2.00</b>
<b>Department Totals</b>		<b>361</b>	<b>329.92</b>	<b>388</b>	<b>358.96</b>	<b>398</b>	<b>368.96</b>	<b>10</b>	<b>10.00</b>

# 40 Parks & Recreation-At a Glance

**Mission** It is the mission of the Metropolitan Board of Parks and Recreation to provide every citizen of Nashville and Davidson County with an equal opportunity for safe recreational and cultural activities within a network of parks and greenways that preserves and protects the region's natural resources.

## Budget Summary

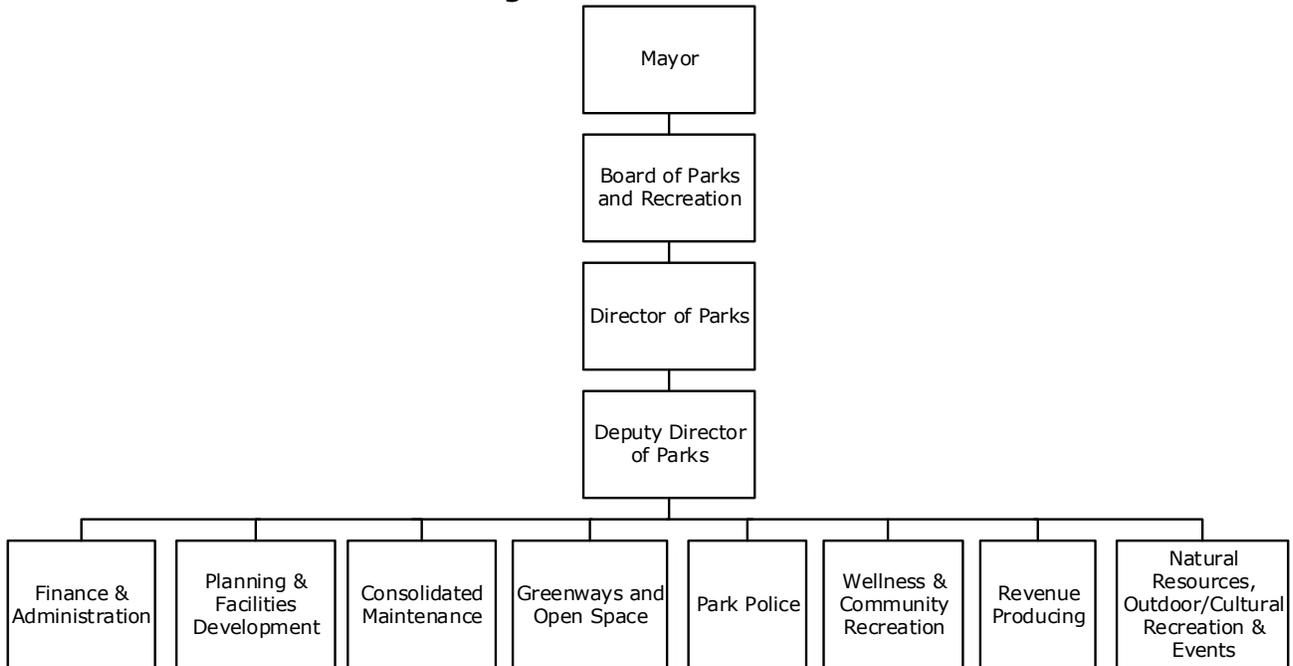
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 33,133,400	\$ 35,646,300	\$ 36,859,700
Special Purpose Funds	4,552,623	4,621,328	2,361,300
<b>Total Expenditures and Transfers</b>	<u>\$ 37,686,023</u>	<u>\$ 40,267,628</u>	<u>\$ 39,221,000</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 11,238,600	\$ 11,273,400	\$ 12,351,100
Other Governments and Agencies	1,482,800	1,349,000	12,000
Other Program Revenue	401,400	486,300	169,000
<b>Total Program Revenue</b>	<u>\$ 13,122,800</u>	<u>\$ 13,108,700</u>	<u>\$ 12,532,100</u>
Non-program Revenue	360,000	368,600	397,400
Transfers From Other Funds and Units	1,084,900	1,426,200	1,009,500
<b>Total Revenues</b>	<u>\$ 14,567,700</u>	<u>\$ 14,903,500</u>	<u>\$ 13,939,000</u>
<b>Expenditures Per Capita</b>	<u>\$ 57.15</u>	<u>\$ 60.18</u>	<u>\$ 57.77</u>

<b>Positions</b>	Total Budgeted Positions	1,168	1,194	1,305
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<b>Contacts</b>	Director of Parks & Recreation: Thomas M. Lynch	email: <a href="mailto:tommy.lynch@nashville.gov">tommy.lynch@nashville.gov</a>
	Assistant Director, Finance and Administration: Monique N. Odom	email: <a href="mailto:monique.odom@nashville.gov">monique.odom@nashville.gov</a>
	511 Oman Street 37203	Phone: 615-862-8400

# 40 Parks & Recreation-At a Glance

## Organizational Structure




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## Programs

### Community Outreach and Resource Development

Community Information and Outreach

### Community Recreation

Organized Sports and Athletics  
Recreation Center  
Special Events

### Facilities Management and Development

Greenways  
Parks and Facilities Maintenance  
Parks Usage Permits  
Planning and Development

### Metro Park Police

Metro Park Police

### Natural and Cultural Resources

Arts and History  
Natural Resources

### Revenue Producing Recreation Enhancement

Hamilton Creek Marina  
Harpeth Hills Golf  
McCabe Golf  
Parthenon  
Shelby Golf  
Sportsplex  
Ted Rhodes Golf  
Two Rivers Golf  
VinnyLinks Golf  
Warner Golf  
Wave Country

### Support Services

Executive Leadership  
Finance and Accounting  
Human Resources and Payroll  
Non-allocated Financial Transactions  
Safety Management

# 40 Parks & Recreation-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Staff Addition</b>			
Recreation Center Seasonal Workers	GSD	\$300,000 14.40 FTEs	With the implementation of the Summer Enrichment Program, Recreation Center Aides are need to meet the standard child/staff ratios
Grass Mowing- Greenways	GSD	522,700 8.00 FTEs	Due to increased mileage of greenways and trails increased staff is needed to maintain the increase in park properties
Grass Mowing- Downtown Parks	GSD	246,800 5.00 FTEs	Additional staff, supplies and equipment will be utilized to maintain upkeep for downtown parks
Custodial Services	GSD	271,600 6.00 FTEs	Services will allow for proper maintenance due to the increase in park facilities
Sportsplex Aquatics	GSD	32,100 0.75 FTE	Additional lifeguards are needed to ensure patron safety during normal operating hours and special events
Parthenon	GSD	22,900 0.27 FTE	With Centennial Park renovations being completed, additional staff is requested due to increased attendance at the Parthenon
Sportsplex Ice Rink	GSD	24,700 1.20 FTEs	As the use of the ice rink has increased, additional staff is needed for operations during the busy winter season
Sportsplex Fitness and Tennis Facility	GSD	24,700 1.20 FTEs	In order to enhance our Summer Programming, additional staff is needed due to the extension of operating hours
Nature Centers	GSD	21,100 1.02 FTEs	To enable the expansion of seasonal programming and conservation and trail projects, additional staff is needed to provide these services
Hadley Tennis Facility	GSD	98,200 2.90 FTEs	Additional staff is needed due to the growing tennis population in our city. Funding will also enhance our opportunity to provide tournaments, instruction and recreational tennis.
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(403,000)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	51,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>Special Purpose Funds Adjustments</b>			
Changes in special purpose funds	SPF**	(2,260,028)	Adjustment of special purpose funds to meet expected revenue; no impact on performance

# 40 Parks & Recreation-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact
<b>General Services District Total</b>	\$1,213,400 40.74 FTEs	
<b>Special Purpose Funds Total</b>	\$(2,260,000)	
<b>TOTAL</b>	\$1,046,628 40.74 FTEs	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 40 Parks & Recreation-Financial

<b>GSD General Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	25,471,800	24,822,504	27,079,100	28,078,400	999,300	3.69%
OTHER SERVICES:						
Utilities	3,344,300	3,737,622	3,439,900	3,439,900	0	0.00%
Professional & Purchased Services	543,800	588,831	677,400	691,800	14,400	2.13%
Travel, Tuition, and Dues	27,200	57,845	49,500	49,500	0	0.00%
Communications	366,000	288,393	349,800	349,800	0	0.00%
Repairs & Maintenance Services	245,900	153,479	322,200	322,200	0	0.00%
Internal Service Fees	1,556,800	1,556,800	1,855,700	1,907,300	51,600	2.78%
Other Expenses	1,366,700	1,533,067	1,591,100	1,739,200	148,100	9.31%
TOTAL OTHER SERVICES	7,450,700	7,916,037	8,285,600	8,499,700	214,100	2.58%
<b>TOTAL OPERATING EXPENSES</b>	<b>32,922,500</b>	<b>32,738,541</b>	<b>35,364,700</b>	<b>36,578,100</b>	<b>1,213,400</b>	<b>3.43%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>210,900</b>	<b>202,778</b>	<b>281,600</b>	<b>281,600</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>33,133,400</b>	<b>32,941,319</b>	<b>35,646,300</b>	<b>36,859,700</b>	<b>1,213,400</b>	<b>3.40%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	9,602,400	9,074,049	9,637,200	10,556,100	918,900	9.53%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	13,800	11,400	13,800	12,000	(1,800)	-13.04%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	2,865	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>9,616,200</b>	<b>9,088,314</b>	<b>9,651,000</b>	<b>10,568,100</b>	<b>917,100</b>	<b>9.50%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	6,500	6,361	6,500	6,500	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	308,500	340,143	315,700	343,100	27,400	8.68%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>315,000</b>	<b>346,504</b>	<b>322,200</b>	<b>349,600</b>	<b>27,400</b>	<b>8.50%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>500,000</b>	<b>855,275</b>	<b>660,000</b>	<b>660,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>10,431,200</b>	<b>10,290,093</b>	<b>10,633,200</b>	<b>11,577,700</b>	<b>944,500</b>	<b>8.88%</b>
<b>Expenditures Per Capita</b>	<b>\$50.25</b>	<b>\$49.95</b>	<b>\$53.28</b>	<b>\$54.29</b>	<b>\$1.01</b>	<b>1.90%</b>

# 40 Parks & Recreation-Financial

<b>Special Purpose Funds</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,072,600	913,734	997,547	510,800	(486,747)	-48.79%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	35,700	19,287	41,614	0	(41,614)	-100.00%
Travel, Tuition, and Dues	64,200	5,902	36,956	16,900	(20,056)	-54.27%
Communications	6,300	4,055	6,300	5,800	(500)	-7.94%
Repairs & Maintenance Services	0	29,705	18,147	0	(18,147)	-100.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	2,851,223	1,421,096	2,998,164	1,327,800	(1,670,364)	-55.71%
<b>TOTAL OTHER SERVICES</b>	<b>2,957,423</b>	<b>1,480,045</b>	<b>3,101,181</b>	<b>1,350,500</b>	<b>(1,750,681)</b>	<b>-56.45%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>4,030,023</b>	<b>2,393,779</b>	<b>4,098,728</b>	<b>1,861,300</b>	<b>(2,237,428)</b>	<b>-54.59%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>522,600</b>	<b>859,307</b>	<b>522,600</b>	<b>500,000</b>	<b>(22,600)</b>	<b>-4.32%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>4,552,623</b>	<b>3,253,086</b>	<b>4,621,328</b>	<b>2,361,300</b>	<b>(2,260,028)</b>	<b>-48.90%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	1,636,200	1,833,364	1,636,200	1,795,000	158,800	9.71%
Federal (Direct & Pass Through)	1,433,600	95,624	1,316,300	0	(1,316,300)	-100.00%
State Direct	12,900	10,153	5,300	0	(5,300)	-100.00%
Other Government Agencies	22,500	0	13,600	0	(13,600)	-100.00%
Other Program Revenue	401,400	445,116	486,300	169,000	(317,300)	-65.25%
<b>TOTAL PROGRAM REVENUE</b>	<b>3,506,600</b>	<b>2,384,257</b>	<b>3,457,700</b>	<b>1,964,000</b>	<b>(1,493,700)</b>	<b>-43.20%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	507	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	45,000	18,700	46,400	47,800	1,400	3.02%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>45,000</b>	<b>19,207</b>	<b>46,400</b>	<b>47,800</b>	<b>1,400</b>	<b>3.02%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>584,900</b>	<b>589,103</b>	<b>766,200</b>	<b>349,500</b>	<b>(416,700)</b>	<b>-54.39%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>4,136,500</b>	<b>2,992,567</b>	<b>4,270,300</b>	<b>2,361,300</b>	<b>(1,909,000)</b>	<b>-44.70%</b>
<b>Expenditures Per Capita</b>	<b>\$6.90</b>	<b>\$4.93</b>	<b>\$6.91</b>	<b>\$3.48</b>	<b>(\$3.43)</b>	<b>-49.64%</b>

# 40 Parks & Recreation-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>GSD General 10101</b>									
Admin Asst	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Application Tech 1	SR0700	2	2.00	3	2.75	3	2.75	0	0.00
Aquatics Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Automotive Mechanic	TG1000	1	1.00	1	1.00	1	1.00	0	0.00
Bldg & Grnds Electrician	TG1200	3	3.00	3	3.00	3	3.00	0	0.00
Bldg Maint Lead Mechanic	TL1000	2	2.00	3	3.00	3	3.00	0	0.00
Carpenter 1	TG1000	3	3.00	3	3.00	3	3.00	0	0.00
Concessions Clerk 1	SR0400	20	9.94	20	9.94	20	9.94	0	0.00
Concessions Clerk 2	SR0500	13	10.44	13	10.44	13	10.71	0	0.27
Custodial Svcs Asst Supv	TS0200	1	1.00	1	1.00	1	1.00	0	0.00
Custodial Svcs Supv	TS0300	4	4.00	4	4.00	4	4.00	0	0.00
Custodian 1	TG0300	26	25.48	24	24.00	30	30.00	6	6.00
Facilities Mgr	SR1200	2	2.00	6	6.00	6	6.00	0	0.00
Facility Coord	SR1100	9	9.00	5	5.00	5	5.00	0	0.00
Finance Officer 2	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Finance Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Golf Course Asst Mgr	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
Golf Course Mgr	SR1100	3	3.00	3	3.00	3	3.00	0	0.00
Greenskeeper 2	TS0700	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Analyst 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair District Supv	TS1100	2	2.00	2	2.00	2	2.00	0	0.00
Maint & Repair Leader 1	TL0700	19	19.00	21	21.00	24	24.00	3	3.00
Maint & Repair Leader 2	TL0900	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Supv	TS0800	12	12.00	12	12.00	12	12.00	0	0.00
Maint & Repair Worker 1	TG0300	12	11.58	11	10.58	11	10.58	0	0.00
Maint & Repair Worker 2	TG0400	48	48.00	55	55.00	61	61.00	6	6.00
Maint & Repair Worker 3	TG0600	34	34.00	35	35.00	39	39.00	4	4.00
Masonry Worker	TG0900	3	3.00	3	3.00	3	3.00	0	0.00
Museum Coord	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Museum Gift Shop Mgr	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Museum Mgr	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Museum Spec 2	SR0700	4	3.49	3	3.00	3	3.00	0	0.00
Naturalist 1	SR0500	1	0.48	1	0.48	1	0.48	0	0.00
Naturalist 2	SR0700	4	2.33	4	2.33	4	2.33	0	0.00
Naturalist 3	SR0800	5	5.00	5	5.00	5	5.00	0	0.00
Nature Center Mgr	SR1100	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 1	SR0400	2	0.96	2	0.96	2	0.96	0	0.00
Office Support Rep 2	SR0500	4	4.00	3	3.00	3	3.00	0	0.00

# 40 Parks & Recreation-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Office Support Rep 3	SR0600	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 1	SR0700	2	2.00	4	4.00	4	4.00	0	0.00
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Painter 1	TG0800	2	2.00	2	2.00	2	2.00	0	0.00
Park Police 1	SR0700	4	1.96	6	3.96	6	3.96	0	0.00
Park Police 2	SR0800	15	15.00	13	13.00	13	13.00	0	0.00
Park Police Lieutenant	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Park Police Sergeant	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
Parks & Recreation Asst Dir	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Parks & Recreation Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00
Parks & Recreation Supt	SR1300	10	10.00	10	10.00	10	10.00	0	0.00
Part Time Worker 2		31	12.15	31	12.15	31	12.15	0	0.00
Part Time Worker 3		31	17.24	42	21.56	47	24.21	5	2.65
Plumber	TG1100	3	3.00	3	3.00	3	3.00	0	0.00
Program Coord	SR0900	29	29.00	29	29.00	29	29.00	0	0.00
Program Spec 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Recreation Center Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Recreation Leader	SR0700	106	69.52	101	66.59	102	67.59	1	1.00
Seasonal Worker 2		58	31.04	58	31.04	58	31.04	0	0.00
Seasonal Worker 3		94	49.55	94	49.55	94	49.55	0	0.00
Seasonal Worker 4		71	16.94	74	15.14	160	32.96	86	17.82
Seasonal Worker 5		1	0.40	4	1.00	4	1.00	0	0.00
Seasonal/Part-time/Temporary		296	3.92	296	3.92	296	3.92	0	0.00
Special Programs Coord	SR1000	4	4.00	4	4.00	4	4.00	0	0.00
Special Projects Mgr	SR1500	5	5.00	7	7.00	7	7.00	0	0.00
Specialized Skills Instr	SR0800	14	11.11	14	11.11	14	11.11	0	0.00
Specialized Skills Supv	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
Sports Official		65	3.05	65	3.05	65	3.05	0	0.00
Sports Scorer		20	0.67	20	0.67	20	0.67	0	0.00
Technical Specialist 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>1,139</b>	<b>548.25</b>	<b>1,163</b>	<b>561.22</b>	<b>1274</b>	<b>601.96</b>	<b>111</b>	<b>40.74</b>
<b>Parks Special Projects 30801</b>									
Development Coord	SR1200	1	0.80	0	0.00	0	0.00	0	0.00
Recreation Leader	SR0700	1	0.48	1	0.48	1	0.48	0	0.00
Seasonal/Part-time/Temporary		3	1.98	4	2.64	4	2.64	0	0.00
<b>Total Positions &amp; FTE</b>		<b>5</b>	<b>3.26</b>	<b>5</b>	<b>3.12</b>	<b>5</b>	<b>3.12</b>	<b>0</b>	<b>0.00</b>
<b>PAR Parks Dept Grant Fund 32300</b>									
Maint & Repair Worker 1	TG0300	10	1.75	10	1.75	10	1.75	0	0.00
Naturalist 1	SR0500	2	0.80	2	0.80	2	0.80	0	0.00
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Part Time Worker 3		0	0.00	4	0.22	4	0.22	0	0.00
Recreation Leader	SR0700	4	1.80	4	1.80	4	1.80	0	0.00

# 40 Parks & Recreation-Financial

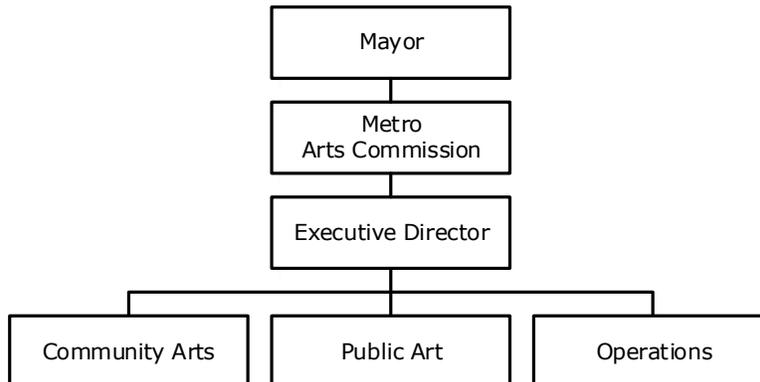
<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Special Projects Mgr	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>18</b>	<b>6.35</b>	<b>22</b>	<b>6.57</b>	<b>22</b>	<b>6.57</b>	<b>0</b>	<b>0.00</b>
<b>PAR Parks Master Plan 33000</b>									
Application Tech 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Engineering Tech 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	SR1500	3	3.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>6</b>	<b>6.00</b>	<b>4</b>	<b>4.00</b>	<b>4</b>	<b>4.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>1168</b>	<b>563.86</b>	<b>1194</b>	<b>574.91</b>	<b>1305</b>	<b>615.65</b>	<b>111</b>	<b>40.74</b>

# 41 Metro Arts Commission-At a Glance

<b>Mission</b>	Drive an EQUITABLE and VIBRANT Community through the Arts.			
<b>Budget Summary</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	
<b>Expenditures and Transfers:</b>				
GSD General Fund	\$ 2,581,300	\$ 2,670,300	\$ 2,801,900	
Special Purpose Fund	101,100	161,100	75,000	
<b>Total Expenditures and Transfers</b>	<b>\$ 2,682,400</b>	<b>\$ 2,831,400</b>	<b>\$ 2,876,900</b>	
<b>Revenues and Transfers:</b>				
Program Revenue				
Charges, Commissions, and Fees	\$ 7,500	\$ 17,500	\$ 0	
Other Governments and Agencies	101,100	99,100	75,000	
Other Program Revenue	0	0	0	
<b>Total Program Revenue</b>	<b>\$ 108,600</b>	<b>\$ 116,600</b>	<b>\$ 75,000</b>	
Non-program Revenue	0	0	0	
Transfers From Other Funds and Units	0	0	0	
<b>Total Revenues</b>	<b>\$ 108,600</b>	<b>\$ 116,600</b>	<b>\$ 75,000</b>	
<b>Expenditures Per Capita</b>	<b>\$ 4.07</b>	<b>\$ 4.23</b>	<b>\$ 4.24</b>	
<b>Positions</b>	<b>Total Budgeted Positions</b>	9	9	10
<b>Contacts</b>	Executive Director: Jennifer Cole Financial Manager: Ian Myers  800 Second Avenue South, 4th Floor 37210	email: jennifer.cole@nashville.gov email: ian.myers@nashville.gov  Phone: 615-862-6720		

# 41 Metro Arts Commission-At a Glance

## Organizational Structure



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## Programs

### Community Engagement

Artober Development  
Non-allocated Financial Transactions

### Grants Coordination

Metro Arts Grants

### Public Art

Public Art Projects and Artist Development

# 41 Metro Arts Commission-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Community Programs Manager</b>			
Additional Staffing	GSD	\$73,900 1.00 FTE	Additional Administrative Services Officer 3 position and FTE will identify outside grant funding and facilitate public arts integration with the development and delivery of arts programs throughout the city
<b>Temporary Public Art Projects Administration</b>			
External Agency Support	GSD	50,000	Additional funding for temporary public art project administration and to create local artist jobs
<b>Position Transfer</b>			
Partial Transfer of ASO3	GSD	13,400 0.25 FTE	Transfer of 0.25 FTE Administrative Services Officer 3 from the Public Arts 1% Fund to the General Fund will improve work flexibility in public/private art projects and temporary art
	SPF**	(0.25 FTE)	
<b>Grant Fund and Special Projects Fund Adjustments</b>			
Grant Fund Reduction	SPF	(86,100)	Reduction of expired grant funding with minimal impact on performance
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	GSD	(8,300)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	2,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>General Services District Total</b>		\$131,600 1.25 FTEs	
<b>Special Purpose Funds Total</b>		\$(86,100) (0.25 FTEs)	
<b>TOTAL</b>		\$45,500 1.00 FTE	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 41 Metro Arts Commission-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	532,500	509,710	552,300	631,300	79,000	14.30%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	108,400	104,644	139,300	189,300	50,000	35.89%
Travel, Tuition, and Dues	3,400	11,051	12,600	12,600	0	0.00%
Communications	8,300	6,494	14,700	14,700	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	28,500	28,500	29,400	32,000	2,600	8.84%
Other Expenses	1,900,200	1,888,424	1,922,000	1,922,000	0	0.00%
TOTAL OTHER SERVICES	2,048,800	2,039,113	2,118,000	2,170,600	52,600	2.48%
<b>TOTAL OPERATING EXPENSES</b>	<b>2,581,300</b>	<b>2,548,823</b>	<b>2,670,300</b>	<b>2,801,900</b>	<b>131,600</b>	<b>4.93%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>2,581,300</b>	<b>2,548,823</b>	<b>2,670,300</b>	<b>2,801,900</b>	<b>131,600</b>	<b>4.93%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	7,500	1,656	7,500	0	(7,500)	-100.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	109	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>7,500</b>	<b>1,765</b>	<b>7,500</b>	<b>0</b>	<b>(7,500)</b>	<b>-100.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>7,500</b>	<b>1,765</b>	<b>7,500</b>	<b>0</b>	<b>(7,500)</b>	<b>-100.00%</b>
<b>Expenditures Per Capita</b>	<b>\$3.91</b>	<b>\$3.87</b>	<b>\$3.99</b>	<b>\$4.13</b>	<b>\$0.14</b>	<b>3.51%</b>

# 41 Metro Arts Commission-Financial

<b>Special Purpose Funds</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	4,578	5,200	0	(5,200)	-100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	43,500	69,580	127,300	75,000	(52,300)	-41.08%
Travel, Tuition, and Dues	10,000	16,162	2,500	0	(2,500)	-100.00%
Communications	8,000	11,619	900	0	(900)	-100.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	39,600	43,629	25,200	0	(25,200)	-100.00%
<b>TOTAL OTHER SERVICES</b>	<b>101,100</b>	<b>140,990</b>	<b>155,900</b>	<b>75,000</b>	<b>(80,900)</b>	<b>-51.89%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>101,100</b>	<b>145,568</b>	<b>161,100</b>	<b>75,000</b>	<b>(86,100)</b>	<b>-53.45%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>101,100</b>	<b>145,568</b>	<b>161,100</b>	<b>75,000</b>	<b>(86,100)</b>	<b>-53.45%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	35,000	10,000	0	(10,000)	-100.00%
Federal (Direct & Pass Through)	0	25,000	0	75,000	75,000	0.00%
State Direct	101,100	112,600	99,100	0	(99,100)	-100.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>101,100</b>	<b>172,600</b>	<b>109,100</b>	<b>75,000</b>	<b>(34,100)</b>	<b>-31.26%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>101,100</b>	<b>172,600</b>	<b>109,100</b>	<b>75,000</b>	<b>(34,100)</b>	<b>-31.26%</b>
<b>Expenditures Per Capita</b>	<b>\$0.15</b>	<b>\$0.22</b>	<b>\$0.24</b>	<b>\$0.11</b>	<b>(\$0.13)</b>	<b>-54.17%</b>

# 41 Metro Arts Commission-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
<b>GSD General 10101</b>										
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 3	SR1000	2	2.00	0	0.00	1	1.25	1	1.25	
Admin Svcs Officer 4	SR1200	0	0.00	1	1.00	1	1.00	0	0.00	
Arts Commission Exec Dir	DP0100	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Spec	SR1100	0	0.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Program Spec 1	SR0600	1	0.38	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>6</b>	<b>5.38</b>	<b>6</b>	<b>6.00</b>	<b>7</b>	<b>7.25</b>	<b>1</b>	<b>1.25</b>	
<b>GSD FY10 Capital Projects Fund 40009</b>										
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 3	SR1000	0	0.00	1	1.00	1	0.75	0	-0.25	
Admin Svcs Officer 4	SR1200	2	2.00	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>3</b>	<b>3.00</b>	<b>3</b>	<b>3.00</b>	<b>3</b>	<b>2.75</b>	<b>0</b>	<b>-0.25</b>	
<b>Department Totals</b>		<b>9</b>	<b>8.38</b>	<b>9</b>	<b>9.00</b>	<b>10</b>	<b>10.00</b>	<b>1</b>	<b>1.00</b>	

# 61 Municipal Auditorium-At a Glance

**Mission** The mission of the Nashville Municipal Auditorium is to provide multipurpose venue and event coordination products to the citizens of Nashville so that they can experience a positive economic impact through a variety of public and private events.

**Budget Summary**

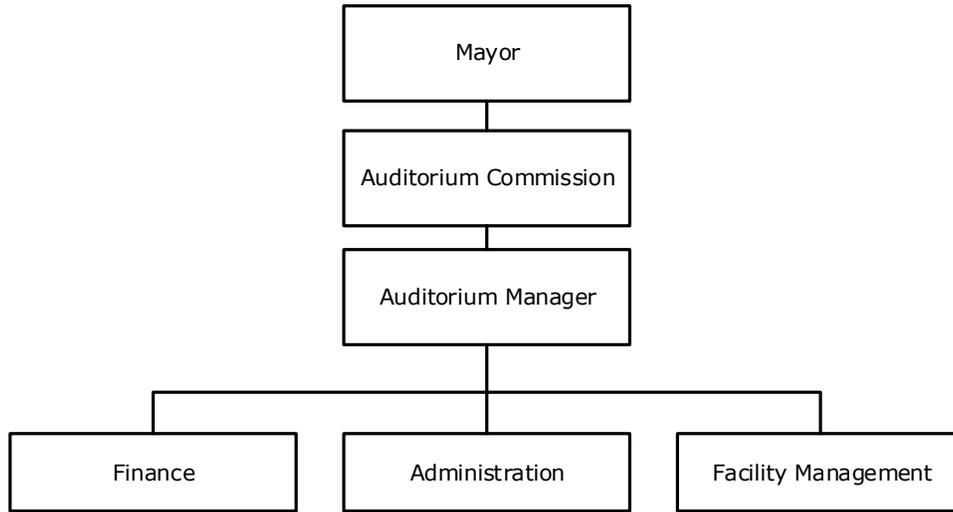
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
Special Purpose Fund	\$ 2,034,500	\$ 1,515,500	\$ 1,908,200
<b>Total Expenditures and Transfers</b>	<u>\$ 2,034,500</u>	<u>\$ 1,515,500</u>	<u>\$ 1,908,200</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,419,200	\$ 1,493,200	\$ 1,508,200
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 1,419,200</u>	<u>\$ 1,493,200</u>	<u>\$ 1,508,200</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	554,300	22,300	400,000
<b>Total Revenues</b>	<u>\$ 1,973,500</u>	<u>\$ 1,515,500</u>	<u>\$ 1,908,200</u>
<b>Expenditures Per Capita</b>	\$ 3.09	\$ 2.27	\$ 2.81

**Positions** Total Budgeted Positions 10 9 9

**Contacts** Auditorium Manager: Bob Skoney email: bob.skoney@nashville.gov  
 417 4th Avenue North 37201 Phone: 615-862-6390

# 61 Municipal Auditorium-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Operations

Administration

# 61 Municipal Auditorium-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Payroll Expense</b>			
Salary Realignment	SPF**	\$85,700	Funding increase to adequately account for current staffing level
<b>Payroll Expense</b>			
Overtime Adjustment	SPF	5,000	Allows for minimum staffing requirements to be met on an as needed basis for large events
<b>Administrative Operations</b>			
Various Expenses	SPF	325,400	Administrative expense adjustment required to continue operations and offset revenue increase created by subsidy
<b>Non-allocated Financial Transactions</b>			
Insurance Billings	SPF	8,000	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	2,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	(34,200)	No impact on performance
<b>Special Purpose Funds Total</b>		\$392,700	
<b>TOTAL</b>		\$392,700	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 61 Municipal Auditorium-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	720,500	710,311	651,800	742,500	90,700	13.92%
OTHER SERVICES:						
Utilities	495,600	447,783	297,300	297,300	0	0.00%
Professional & Purchased Services	432,100	384,323	244,800	244,800	0	0.00%
Travel, Tuition, and Dues	6,800	5,542	13,600	13,600	0	0.00%
Communications	9,800	22,375	20,200	20,200	0	0.00%
Repairs & Maintenance Services	133,000	66,445	34,400	34,400	0	0.00%
Internal Service Fees	23,700	25,159	21,900	24,700	2,800	12.79%
Other Expenses	88,800	351,089	104,900	438,300	333,400	317.83%
TOTAL OTHER SERVICES	1,189,800	1,302,716	737,100	1,073,300	336,200	45.61%
<b>TOTAL OPERATING EXPENSES</b>	<b>1,910,300</b>	<b>2,013,027</b>	<b>1,388,900</b>	<b>1,815,800</b>	<b>426,900</b>	<b>30.74%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>124,200</b>	<b>124,200</b>	<b>126,600</b>	<b>92,400</b>	<b>(34,200)</b>	<b>-27.01%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>2,034,500</b>	<b>2,137,227</b>	<b>1,515,500</b>	<b>1,908,200</b>	<b>392,700</b>	<b>25.91%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	1,419,200	1,428,242	1,493,200	1,508,200	15,000	1.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>1,419,200</b>	<b>1,428,242</b>	<b>1,493,200</b>	<b>1,508,200</b>	<b>15,000</b>	<b>1.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	1,722	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>1,722</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>554,300</b>	<b>636,008</b>	<b>22,300</b>	<b>400,000</b>	<b>377,700</b>	<b>1693.72%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>1,973,500</b>	<b>2,065,972</b>	<b>1,515,500</b>	<b>1,908,200</b>	<b>392,700</b>	<b>25.91%</b>
<b>Expenditures Per Capita</b>	<b>\$3.09</b>	<b>\$3.24</b>	<b>\$2.27</b>	<b>\$2.81</b>	<b>\$0.54</b>	<b>23.79%</b>

# 61 Municipal Auditorium-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>Municipal Auditorium 60161</b>									
Admin Svcs Officer 3	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Application Tech 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Auditorium Mgr	DP0100	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Mechanic	TG0800	2	2.00	2	2.00	2	2.00	0	0.00
Bldg Maint Worker	TG0400	1	1.00	1	1.00	1	1.00	0	0.00
Event Set Up Leader	TL0700	1	1.00	1	1.00	1	1.00	0	0.00
Facility Coord	SR1100	1	1.00	0	0.00	0	0.00	0	0.00
Finance Officer 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	0	0.00	0	0.00	0	0.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>10</b>	<b>10.00</b>	<b>9</b>	<b>9.00</b>	<b>9</b>	<b>9.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>10</b>	<b>10.00</b>	<b>9</b>	<b>9.00</b>	<b>9</b>	<b>9.00</b>	<b>0</b>	<b>0.00</b>

# 64 Metro Sports Authority-At a Glance

**Mission** The Mission of the Sports Authority is to acquire, improve, repair, operate and maintain professional sports facilities and their surrounding campuses in Metro Davidson County, within the provisions of governing contracts.

**Budget Summary**

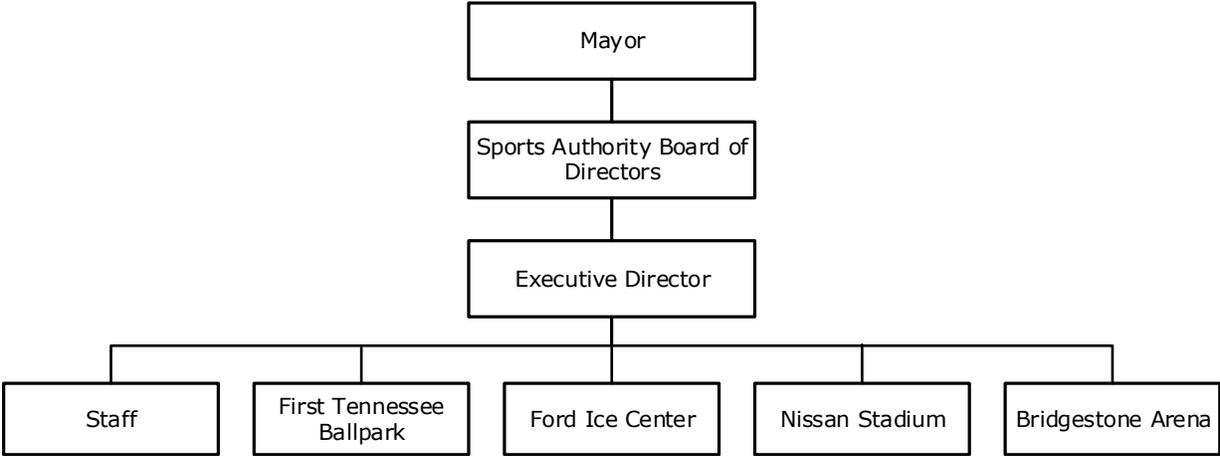
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 678,500	\$ 730,600	\$ 825,200
Special Purpose Fund	678,500	730,600	825,200
<b>Total Expenditures and Transfers</b>	<u>\$ 1,357,000</u>	<u>\$ 1,461,200</u>	<u>\$ 1,650,400</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	678,500	730,600	825,200
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 678,500</u>	<u>\$ 730,600</u>	<u>\$ 825,200</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 678,500</u>	<u>\$ 730,600</u>	<u>\$ 825,200</u>
<b>Expenditures Per Capita</b>	\$ 2.06	\$ 2.18	\$ 2.43

**Positions** Total Budgeted Positions 2 2 3

**Contacts** Executive Director: Monica Clayton-Fawknottson email: monica.fawknottson@nashville.gov  
730 Second Avenue South, Suite 103 37210 Phone: 615-880-1021

# 64 Metro Sports Authority-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Facilities Management

Facilities Management

# 64 Metro Sports Authority-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Special Event Coordinator</b>			
Staff Increase	SPF**	\$53,700 1.00 FTE	Additional staff to market, coordinate, and more effectively manage the department's special events program
<b>Non-allocated Financial Transactions</b>			
Insurance Billings	SPF	38,400	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	2,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>Special Purpose Funds Total</b>		\$94,600 1.00 FTE	
<b>TOTAL</b>		\$94,600 1.00 FTE	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 64 Metro Sports Authority-Financial

<b>GSD General Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	678,500	678,500	730,600	825,200	94,600	12.95%
<b>TOTAL OTHER SERVICES</b>	<b>678,500</b>	<b>678,500</b>	<b>730,600</b>	<b>825,200</b>	<b>94,600</b>	<b>12.95%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>678,500</b>	<b>678,500</b>	<b>730,600</b>	<b>825,200</b>	<b>94,600</b>	<b>12.95%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>678,500</b>	<b>678,500</b>	<b>730,600</b>	<b>825,200</b>	<b>94,600</b>	<b>12.95%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$1.03</b>	<b>\$1.03</b>	<b>\$1.09</b>	<b>\$1.22</b>	<b>\$0.13</b>	<b>11.93%</b>

# 64 Metro Sports Authority-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	224,700	211,329	233,400	287,100	53,700	23.01%
OTHER SERVICES:						
Utilities	12,000	12,480	12,500	12,500	0	0.00%
Professional & Purchased Services	1,000	0	500	500	0	0.00%
Travel, Tuition, and Dues	4,600	5,082	6,000	6,000	0	0.00%
Communications	5,900	2,280	4,300	4,300	0	0.00%
Repairs & Maintenance Services	2,000	0	2,000	2,000	0	0.00%
Internal Service Fees	11,100	10,874	15,300	17,800	2,500	16.34%
Other Expenses	417,200	627,464	456,600	495,000	38,400	8.41%
TOTAL OTHER SERVICES	453,800	658,180	497,200	538,100	40,900	8.23%
<b>TOTAL OPERATING EXPENSES</b>	<b>678,500</b>	<b>869,509</b>	<b>730,600</b>	<b>825,200</b>	<b>94,600</b>	<b>12.95%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>678,500</b>	<b>869,509</b>	<b>730,600</b>	<b>825,200</b>	<b>94,600</b>	<b>12.95%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	336	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	678,500	678,500	730,600	825,200	94,600	12.95%
Other Program Revenue	0	230,525	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>678,500</b>	<b>909,361</b>	<b>730,600</b>	<b>825,200</b>	<b>94,600</b>	<b>12.95%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	172	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>172</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>678,500</b>	<b>909,533</b>	<b>730,600</b>	<b>825,200</b>	<b>94,600</b>	<b>12.95%</b>
<b>Expenditures Per Capita</b>	<b>\$1.03</b>	<b>\$1.32</b>	<b>\$1.09</b>	<b>\$1.22</b>	<b>\$0.13</b>	<b>11.93%</b>

# 64 Metro Sports Authority-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>SPA Sports Authority - CU 60008</b>									
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	SR0700	0	0.00	0	0.00	1	1.00	1	1.00
Sports Authority Exec Director		1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>2</b>	<b>2.00</b>	<b>2</b>	<b>2.00</b>	<b>3</b>	<b>3.00</b>	<b>1</b>	<b>1.00</b>
<b>Department Totals</b>		<b>2</b>	<b>2.00</b>	<b>2</b>	<b>2.00</b>	<b>3</b>	<b>3.00</b>	<b>1</b>	<b>1.00</b>



# 60 Farmers' Market-At a Glance

**Mission** The mission of the Farmers' Market is to promote the Farmers' Market and provide retail space and educational products to regional farmers, local food producers and retail entrepreneurs so they can supply the highest quality products for the Nashville and regional shopping community.

## Budget Summary

	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
Special Purpose Fund	\$ 1,949,800	\$ 1,732,900	\$ 1,952,700
<b>Total Expenditures and Transfers</b>	<u>\$ 1,949,800</u>	<u>\$ 1,732,900</u>	<u>\$ 1,952,700</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,269,700	\$ 1,601,600	\$ 925,700
Other Governments and Agencies	5,000	10,000	0
Other Program Revenue	127,600	121,300	27,000
<b>Total Program Revenue</b>	<u>\$ 1,402,300</u>	<u>\$ 1,732,900</u>	<u>\$ 952,700</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	859,500	0	1,000,000
<b>Total Revenues</b>	<u>\$ 2,261,800</u>	<u>\$ 1,732,900</u>	<u>\$ 1,952,700</u>
<b>Expenditures Per Capita</b>	\$ 2.96	\$ 2.59	\$ 2.88

<b>Positions</b>	Total Budgeted Positions	7	7	7
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<b>Contacts</b>	Farmers' Market Board Chair: Margot McCormack	email: m.a.mccormack3@comcast.net
	Executive Director: Tasha Kennard	email: tasha.kennard@nashville.gov
	900 Rosa L. Parks Blvd. 37208	Phone: 615-880-2001

# 60 Farmers' Market-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Facility Management

Facility Management

### Marketing Service

Marketing Service

### Special Events and Grow Local Kitchen

Special Events and Grow Local Kitchen

# 60 Farmers' Market-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Salary Improvement</b>			
Pay Adjustment	SPF**	\$38,500	Allows for salary realignment with most current Metro Pay Plan
<b>Security Enhancement</b>			
Operational Improvement	SPF	55,000	Supports necessary increases in security services providing a safer environment for visitors to the Farmers' Market
<b>Parking Services</b>			
Operational Improvement	SPF	87,400	Covers expenses associated with securing offsite parking for staff, merchants, and customers due to museum construction
<b>Computer Services</b>			
CRM Software Installation	SPF	16,100	Supports necessary increases in security services providing a safer environment for visitors to the Farmers' Market
<b>Waste Management Program</b>			
Operational Improvement	SPF	10,000	Covers costs associated with onsite waste management, recycling, and compost collection
<b>Consultant</b>			
Administrative Improvement	SPF	5,000	Allows for contracted consultant to advise with strategic planning and community engagement
<b>Travel</b>			
Administrative Improvement	SPF	4,800	Covers expenses related to merchant site visits and employee conference attendance
<b>Membership Dues</b>			
Administrative Improvement	SPF	1,500	Allows for collaboration with various organizations to advance Market initiatives
<b>Non-allocated Financial Transactions</b>			
Insurance Billings	SPF	900	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	3,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	(3,200)	No impact on performance
IOD	SPF	(100)	Charges that fund medical payments for employees who are injured in line-of-duty
<b>Special Purpose Funds Total</b>		\$219,800	
<b>TOTAL</b>		\$219,800	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 60 Farmers' Market-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	518,400	360,224	530,900	569,400	38,500	7.25%
OTHER SERVICES:						
Utilities	268,400	274,764	268,400	268,400	0	0.00%
Professional & Purchased Services	490,000	704,630	533,200	603,200	70,000	13.13%
Travel, Tuition, and Dues	800	755	1,000	7,300	6,300	630.00%
Communications	85,300	65,938	85,300	85,300	0	0.00%
Repairs & Maintenance Services	194,300	65,746	179,500	179,500	0	0.00%
Internal Service Fees	22,500	22,506	23,300	43,300	20,000	85.84%
Other Expenses	288,500	333,309	27,900	116,100	88,200	316.13%
TOTAL OTHER SERVICES	1,349,800	1,467,648	1,118,600	1,303,100	184,500	16.49%
<b>TOTAL OPERATING EXPENSES</b>	<b>1,868,200</b>	<b>1,827,872</b>	<b>1,649,500</b>	<b>1,872,500</b>	<b>223,000</b>	<b>13.52%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>81,600</b>	<b>80,500</b>	<b>83,400</b>	<b>80,200</b>	<b>(3,200)</b>	<b>-3.84%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>1,949,800</b>	<b>1,908,372</b>	<b>1,732,900</b>	<b>1,952,700</b>	<b>219,800</b>	<b>12.68%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	1,269,700	1,030,688	1,601,600	925,700	(675,900)	-42.20%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	5,000	5,000	10,000	0	(10,000)	-100.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	127,600	2,500	121,300	27,000	(94,300)	-77.74%
<b>TOTAL PROGRAM REVENUE</b>	<b>1,402,300</b>	<b>1,038,188</b>	<b>1,732,900</b>	<b>952,700</b>	<b>(780,200)</b>	<b>-45.02%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>859,500</b>	<b>897,273</b>	<b>0</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>2,261,800</b>	<b>1,935,461</b>	<b>1,732,900</b>	<b>1,952,700</b>	<b>219,800</b>	<b>12.68%</b>
<b>Expenditures Per Capita</b>	<b>\$2.96</b>	<b>\$2.89</b>	<b>\$2.59</b>	<b>\$2.88</b>	<b>\$0.29</b>	<b>11.20%</b>

# 60 Farmers' Market-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
<b>Farmers Market 60152</b>									
Admin Asst	SR0900	2	2.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 1	SR0600	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	SR1200	1	1.00	2	2.00	2	2.00	0	0.00
Bldg Maint Leader	TG0600	1	1.00	0	0.00	0	0.00	0	0.00
Dir Of Farm Mkt		1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Leader 2	TL0900	0	0.00	1	1.00	1	1.00	0	0.00
Maint & Repair Worker 1	TG0300	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 2	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Special Programs Coord	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>7</b>	<b>7.00</b>	<b>7</b>	<b>7.00</b>	<b>7</b>	<b>7.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>7</b>	<b>7.00</b>	<b>7</b>	<b>7.00</b>	<b>7</b>	<b>7.00</b>	<b>0</b>	<b>0.00</b>

# 62 Board of Fair Commissioners-At a Glance

**Mission** The mission of the Board of Fair Commissioners is to provide multipurpose venues for a variety of events that serve the interests of Nashville citizens and visitors to Nashville. This includes public and private events that showcase consumer products, education, commerce, entertainment, agriculture, technology and industry.

**Budget Summary**

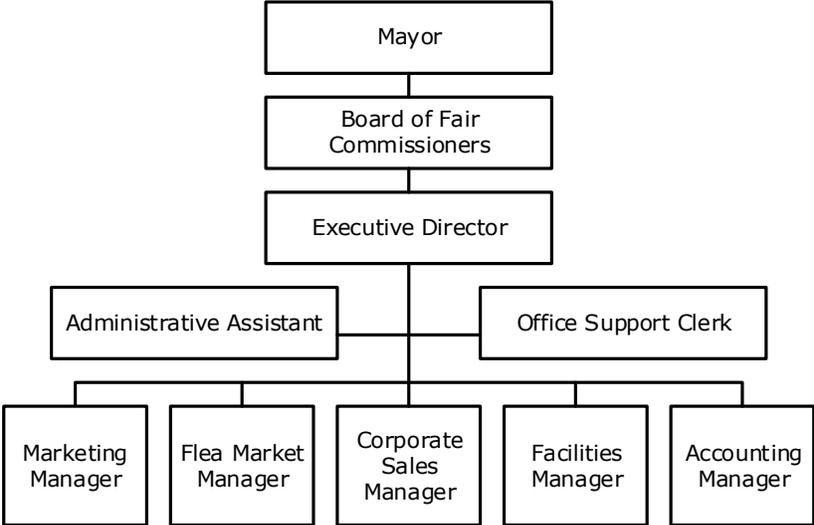
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
Special Purpose Fund	\$ 3,356,600	\$ 3,016,200	\$ 3,290,300
<b>Total Expenditures and Transfers</b>	<u>\$ 3,356,600</u>	<u>\$ 3,016,200</u>	<u>\$ 3,290,300</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,316,600	\$ 3,016,200	\$ 3,290,300
Other Governments and Agencies	0	0	0
Other Program Revenue	40,000	0	0
<b>Total Program Revenue</b>	<u>\$ 3,356,600</u>	<u>\$ 3,016,200</u>	<u>\$ 3,290,300</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 3,356,600</u>	<u>\$ 3,016,200</u>	<u>\$ 3,290,300</u>
<b>Expenditures Per Capita</b>	\$ 5.09	\$ 4.51	\$ 4.85

**Positions** Total Budgeted Positions 116 119 117

**Contacts** Interim Director: Ken Sanders email: kenneth.sanders@nashville.gov  
 Financial Manager: Douglas Peters email: douglas.peters@nashville.gov  
 500 Wedgewood Avenue  
 Post Office Box 40208 37204 Phone: 615-862-8980

# 62 Board of Fair Commissioners-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Corporate Sales

Corporate Sales

# 62 Board of Fair Commissioners-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact	
<b>Maintenance Worker</b>			
Staff Reduction	SPF**	\$(84,000) (2.00 FTEs)	Elimination of unnecessary staffing; no impact on performance
<b>Pay Equalization</b>			
Salary Adjustment	SPF	21,600	Allows for salary realignment with most current Metro Pay Plan
<b>Payroll Expense</b>			
Overtime Adjustment	SPF	16,200	Allows for minimum staffing requirements to be met on an as needed basis for large events
<b>Fringe Reduction</b>			
Benefit Reduction	SPF	(48,400)	Reduces fringes to level that is reflective of employees utilizing benefits; no impact on performance
<b>Utility Expense Increase</b>			
Operational Improvement	SPF	100,000	Covers anticipated increase in rates and usage
<b>Miscellaneous Services</b>			
Various Expenses	SPF	2,000	Covers costs associated with security monitoring, medical services, and trash pickup
<b>Advertising Improvement</b>			
Marketing Materials	SPF	7,100	Accommodates increased promotion for third-party sponsorship and public participation at Fairgrounds
<b>Parking Services Improvement</b>			
Operational Expense Increase	SPF	84,500	Funding adjustment to offset increase in security and parking services due to increased attendance
<b>Facility Maintenance Improvement</b>			
Operational Expense Increase	SPF	58,000	Covers annual increases in maintaining aging facilities and grounds
<b>Computer Services Improvement</b>			
CRM System Expense	SPF	15,600	Covers licensing fees for Customer Relationship Management software
<b>Travel Adjustment</b>			
Administrative Expense	SPF	1,100	Expense adjustment that results in net reduction to travel expense; no impact on performance
<b>Cell Phone Reduction</b>			
Administrative Expense	SPF	(1,300)	Reduces unnecessary cell phone expenses following purchase of high frequency radios
<b>Administrative Services</b>			
Various Expenses	SPF	5,500	Covers increase in administrative supplies

# 62 Board of Fair Commissioners-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Non-allocated Financial Transactions</b>			
Insurance Billings	SPF	22,600	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	28,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	50,300	No impact on performance
IOD	SPF	(5,000)	Charges that fund medical payments for employees who are injured in line-of-duty
<b>Special Purpose Funds Total</b>		\$274,100 (2.00 FTEs)	
<b>TOTAL</b>		\$274,100 (2.00 FTEs)	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 62 Board of Fair Commissioners-Financial

<b>Special Purpose Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	1,415,300	1,517,927	1,569,300	1,474,700	(94,600)	-6.03%
OTHER SERVICES:						
Utilities	624,200	698,582	529,200	629,200	100,000	18.90%
Professional & Purchased Services	395,800	338,651	238,500	340,600	102,100	42.81%
Travel, Tuition, and Dues	5,700	1,866	0	1,100	1,100	0.00%
Communications	146,700	140,266	107,200	113,000	5,800	5.41%
Repairs & Maintenance Services	313,000	185,448	154,700	212,700	58,000	37.49%
Internal Service Fees	35,600	35,600	50,800	79,100	28,300	55.71%
Other Expenses	269,900	702,350	251,400	274,500	23,100	9.19%
TOTAL OTHER SERVICES	1,790,900	2,102,763	1,331,800	1,650,200	318,400	23.91%
<b>TOTAL OPERATING EXPENSES</b>	<b>3,206,200</b>	<b>3,620,690</b>	<b>2,901,100</b>	<b>3,124,900</b>	<b>223,800</b>	<b>7.71%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>150,400</b>	<b>98,100</b>	<b>115,100</b>	<b>165,400</b>	<b>50,300</b>	<b>43.70%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>3,356,600</b>	<b>3,718,790</b>	<b>3,016,200</b>	<b>3,290,300</b>	<b>274,100</b>	<b>9.09%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	3,316,600	3,332,291	3,016,200	3,290,300	274,100	9.09%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	40,000	40,000	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>3,356,600</b>	<b>3,372,291</b>	<b>3,016,200</b>	<b>3,290,300</b>	<b>274,100</b>	<b>9.09%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>79,025</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>3,356,600</b>	<b>3,451,316</b>	<b>3,016,200</b>	<b>3,290,300</b>	<b>274,100</b>	<b>9.09%</b>
<b>Expenditures Per Capita</b>	<b>\$5.09</b>	<b>\$5.64</b>	<b>\$4.51</b>	<b>\$4.85</b>	<b>\$0.34</b>	<b>7.54%</b>

# 62 Board of Fair Commissioners-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
<b>State Fair 60156</b>										
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Bldg Maint Supv	TS1100	1	1.00	1	1.00	1	1.00	0	0.00	
Communications & Public Rel Co		1	1.00	1	1.00	1	1.00	0	0.00	
Facility Coord	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Fair Director		1	1.00	1	1.00	1	1.00	0	0.00	
Finance Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Maint & Repair Leader 2	TL0900	1	1.00	1	1.00	1	1.00	0	0.00	
Maint & Repair Worker 1	TG0300	4	4.00	6	6.00	4	4.00	-2	-2.00	
Maint & Repair Worker 2	TG0400	3	3.00	4	4.00	4	4.00	0	0.00	
Office Support Rep 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Seasonal/Part-time/Temporary		97	6.63	97	6.63	97	6.63	0	0.00	
Special Projects Mgr	SR1500	1	0.48	1	0.48	1	0.48	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>116</b>	<b>25.11</b>	<b>119</b>	<b>28.11</b>	<b>117</b>	<b>26.11</b>	<b>-2</b>	<b>-2.00</b>	

<b>Department Totals</b>		<b>116</b>	<b>25.11</b>	<b>119</b>	<b>28.11</b>	<b>117</b>	<b>26.11</b>	<b>-2</b>	<b>-2.00</b>
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# 60271 Convention Center Authority-At a Glance

<b>Mission</b>			
The mission of the Music City Center is to create significant economic benefits for the citizens of the greater Nashville region by attracting local and national events while focusing on community inclusion, sustainability, and exceptional customer service delivered by our talented team members.			
<b>Budget Summary</b>			
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
Special Purpose Fund	\$ 28,620,400	\$ 32,752,000	\$ 35,402,900
<b>Total Expenditures and Transfers</b>	<u>\$ 28,620,400</u>	<u>\$ 32,752,000</u>	<u>\$ 35,402,900</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 22,397,100	\$ 28,057,800	\$ 32,181,300
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 22,397,100</u>	<u>\$ 28,057,800</u>	<u>\$ 32,181,300</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	6,223,300	4,694,200	3,221,600
<b>Total Revenues</b>	<u>\$ 28,620,400</u>	<u>\$ 32,752,000</u>	<u>\$ 35,402,900</u>
<b>Expenditures Per Capita</b>	\$ 43.46	\$ 49.00	\$ 47.40
<b>Positions</b>			
Total Budgeted Positions	158	162	168
<b>Contacts</b>			
CEO: Charles Starks		email: charles.starks@nashvillemcc.com	
Director of Finance & Administration: Heidi Runion		email: heidi.runion@nashvillemcc.com	
Music City Center, 201 Fifth Avenue S. 37203		Phone: 615-401-1400	

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

## Overview

The Music City Center is Nashville's new convention center located in the heart of downtown. The 2.1 million square foot building sits just south of Broadway between 5<sup>th</sup> Avenue and 8<sup>th</sup> Avenue and features a 353,143 square foot exhibit hall with 32 loading docks to provide easy access for convention planners. The LEED Gold certified facility includes a 57,500 square foot Karl F. Dean Grand Ballroom, the largest grand ballroom in the state, along with the 18,000 square foot Davidson Ballroom. It also offers 90,000 square feet of meeting space, over 100 pieces of public art and a three-level parking garage with spaces for about 1,800 cars. At its tallest point, the building is 150 feet high and overlooks the Country Music Hall of Fame and Bridgestone Arena.

Visited by 600,000 annually, the Music City Center strives to serve the community by bringing meetings and conventions to Nashville. During the first two years of operation, the Music City Center saw record attendance, tourist traffic, tax revenue and hotel occupancy and since opening in May 2013, has generated over \$875 million in economic impact. With the ability to compete for about 75 percent of nation's convention market, the Music City Center plans to make sure that growth continues and will continue to work towards attracting business and convention travelers to Nashville.

# 65 Water & Sewer Services Fund-At a Glance

**Mission** The mission of Metropolitan Water Services is to provide drinking water, wastewater treatment, and storm water management services to our community so we can enjoy a vital, safe, and dependable water supply and protected environment.

**Budget Summary**

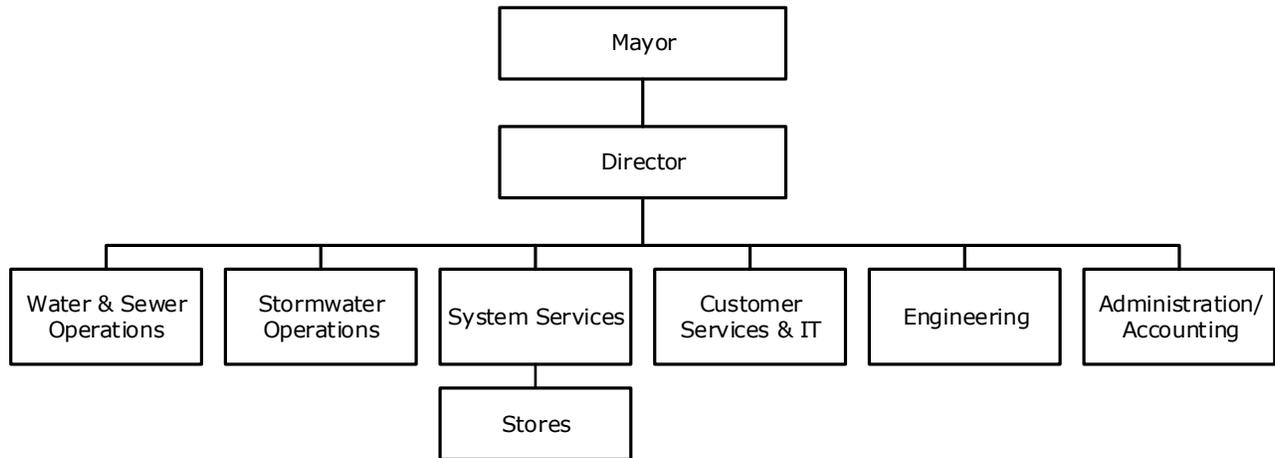
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
Water & Sewer Operating	\$ 119,176,900	\$ 119,176,900	\$ 119,176,900
Water & Sewer Debt	67,530,800	62,488,400	62,487,400
Operating Reserve	120,300	0	0
Water & Sewer Extension	30,272,500	39,725,700	51,400,700
Stormwater Funds	14,443,200	14,443,200	18,443,200
<b>Total Expenditures and Transfers</b>	<u>\$ 231,543,700</u>	<u>\$ 235,834,200</u>	<u>\$ 251,508,200</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 23,794,200	\$ 27,112,200	\$ 34,529,200
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 23,794,200</u>	<u>\$ 27,112,200</u>	<u>\$ 34,529,200</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	207,749,500	208,722,000	212,979,000
<b>Total Revenues</b>	<u>\$ 231,543,700</u>	<u>\$ 235,834,200</u>	<u>\$ 247,508,200</u>
<b>Expenditures Per Capita</b>	\$ 351.13	\$ 352.47	\$ 370.47

<b>Positions</b>	Total Budgeted Positions	807	818	818
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<b>Contacts</b>	Director: Scott Potter	email: <a href="mailto:scott.potter@nashville.gov">scott.potter@nashville.gov</a>
	Financial Manager: Tony Neumaier	email: <a href="mailto:tony.neumaier@nashville.gov">tony.neumaier@nashville.gov</a>
	1600 2 <sup>nd</sup> Avenue North 37208	Phone: 615-862-4505

# 65 Water & Sewer Services Fund-At a Glance

## Organizational Structure



## Programs

### Administration

- Executive Leadership
- Finance
- Human Resources
- IT Applications Support
- Non-allocated Financial Transactions
- Operations Administration
- Procurement

### Customer Service

- Billing and Collections
- Field Activities
- Lobby and Cash
- Meter Reading
- Permits and Customer Connections
- Phone Center

### Distribution and Collection

- Planning
- Sewer Maintenance
- Water Maintenance

### Engineering

- Contract Administration
- Design and Development Review
- Inspection
- System Improvements and Planning

### Stormwater

- Development Review and Permitting
- Master Planning
- Remedial Maintenance
- Routine Maintenance
- Water Quality

### Wastewater Operations

- Collection Facilities Operations and Maintenance
- Laboratory Compliance
- Plant Maintenance
- Security
- Wastewater Treatment Plant Operation

### Water Operations

- Distribution Facilities Operations and Maintenance
- Laboratory Compliance
- Plant Maintenance
- Security
- Water Treatment Plant Operation

# 65 Water & Sewer Services Fund-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact	
<b>Stormwater Fund Balance</b>				
Fund Balance Use		SPF**	\$4,000,000	To support increased Debt Service payments beginning in FY17, with no impact on performance
<b>Stormwater Operations</b>				
Administrative Expenses		SPF	188,000	Continue to provide Stormwater services
<b>Water &amp; Sewer Operations</b>				
Administrative Expenses		SPF	99,700	Continue to deliver wastewater treatment and water distribution management
<b>Non-allocated Financial Transactions</b>				
Insurance Billings	Water & Sewer	SPF	(1,271,000)	Savings realized through reduced cost for fringe benefits
	Stormwater	SPF	(169,000)	
Stormwater				
Insurance Billings	Water & Sewer	SPF	236,900	No impact on performance. Represents direct charges to departments for insurance costs
	Stormwater	SPF	34,700	
Internal Service Charges*	Water & Sewer	SPF	426,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
	Stormwater	SPF	(119,500)	
LOCAP Adjustments	Water & Sewer	SPF	483,400	No impact on performance
	Stormwater	SPF	65,800	
IOD Adjustments	Water & Sewer	SPF	25,000	To ensure a safe workplace for employees
<b>Water Operating Fund Total</b>			\$0	
<b>Stormwater Operating Fund Total</b>			\$4,000,000	
<b>Extension &amp; Replacement Fund Total</b>			\$11,675,000	
<b>Debt Service Fund Total</b>			\$(1,000)	
<b>Operating Reserve Fund Total</b>			\$0	
<b>TOTAL Special Purpose Funds</b>			\$15,674,000	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 65 Water & Sewer Services Fund-Financial

<b>W &amp; S Operating Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	48,817,300	43,936,490	48,817,300	47,546,300	(1,271,000)	-2.60%
OTHER SERVICES:						
Utilities	22,553,300	21,095,990	22,983,000	22,983,000	0	0.00%
Professional & Purchased Services	6,536,500	4,323,214	6,745,500	6,745,500	0	0.00%
Travel, Tuition, and Dues	474,545	497,868	476,200	476,200	0	0.00%
Communications	1,812,300	1,731,286	1,812,200	1,812,200	0	0.00%
Repairs & Maintenance Services	6,022,000	6,154,928	6,004,000	6,004,000	0	0.00%
Internal Service Fees	3,836,000	3,635,974	3,606,100	4,131,800	525,700	14.58%
Other Expenses	19,745,255	17,629,561	18,936,100	19,198,000	261,900	1.38%
TOTAL OTHER SERVICES	60,979,900	55,068,821	60,563,100	61,350,700	787,600	1.30%
<b>TOTAL OPERATING EXPENSES</b>	<b>109,797,200</b>	<b>99,005,311</b>	<b>109,380,400</b>	<b>108,897,000</b>	<b>(483,400)</b>	<b>-0.44%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>9,379,700</b>	<b>9,980,574</b>	<b>9,796,500</b>	<b>10,279,900</b>	<b>483,400</b>	<b>4.93%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>119,176,900</b>	<b>108,985,885</b>	<b>119,176,900</b>	<b>119,176,900</b>	<b>0</b>	<b>0.00%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>119,176,900</b>	<b>119,176,900</b>	<b>119,176,900</b>	<b>119,176,900</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>119,176,900</b>	<b>119,176,900</b>	<b>119,176,900</b>	<b>119,176,900</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$180.73</b>	<b>\$165.27</b>	<b>\$178.12</b>	<b>\$175.55</b>	<b>(\$2.57)</b>	<b>-1.44%</b>

# 65 Water & Sewer Services Fund-Financial

<b>W &amp; S Debt Service Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	67,530,800	34,122,157	62,488,400	62,487,400	(1,000)	0.00%
<b>TOTAL OTHER SERVICES</b>	<b>67,530,800</b>	<b>34,122,157</b>	<b>62,488,400</b>	<b>62,487,400</b>	<b>(1,000)</b>	<b>0.00%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>67,530,800</b>	<b>34,122,157</b>	<b>62,488,400</b>	<b>62,487,400</b>	<b>(1,000)</b>	<b>0.00%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>5,481,414</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>67,530,800</b>	<b>39,603,571</b>	<b>62,488,400</b>	<b>62,487,400</b>	<b>(1,000)</b>	<b>0.00%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	4,948,030	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>4,948,030</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>67,530,800</b>	<b>56,349,785</b>	<b>62,488,400</b>	<b>62,487,400</b>	<b>(1,000)</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>67,530,800</b>	<b>61,297,815</b>	<b>62,488,400</b>	<b>62,487,400</b>	<b>(1,000)</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$102.41</b>	<b>\$60.06</b>	<b>\$93.39</b>	<b>\$92.04</b>	<b>(\$1.35)</b>	<b>-1.45%</b>

# 65 Water & Sewer Services Fund-Financial

<b>W &amp; S Extension and Replacement Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	541,701	7,313,014	1,500,000	1,278,000	(222,000)	-14.80%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	9,274	0	0	0	0.00%
Travel, Tuition, and Dues	0	2,104	0	222,000	222,000	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	29,730,799	68,759,082	33,225,700	44,900,700	11,675,000	35.14%
<b>TOTAL OTHER SERVICES</b>	<b>29,730,799</b>	<b>68,770,460</b>	<b>33,225,700</b>	<b>45,122,700</b>	<b>11,897,000</b>	<b>35.81%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>30,272,500</b>	<b>76,083,474</b>	<b>34,725,700</b>	<b>46,400,700</b>	<b>11,675,000</b>	<b>33.62%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>801,581</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>30,272,500</b>	<b>76,885,055</b>	<b>39,725,700</b>	<b>51,400,700</b>	<b>11,675,000</b>	<b>29.39%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	9,351,000	14,612,506	12,669,000	20,086,000	7,417,000	58.54%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	10,639	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>9,351,000</b>	<b>14,623,145</b>	<b>12,669,000</b>	<b>20,086,000</b>	<b>7,417,000</b>	<b>58.54%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>20,921,500</b>	<b>122,079,992</b>	<b>27,056,700</b>	<b>31,314,700</b>	<b>4,258,000</b>	<b>15.74%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>30,272,500</b>	<b>136,703,137</b>	<b>39,725,700</b>	<b>51,400,700</b>	<b>11,675,000</b>	<b>29.39%</b>
<b>Expenditures Per Capita</b>	<b>\$45.91</b>	<b>\$116.59</b>	<b>\$59.37</b>	<b>\$75.71</b>	<b>\$16.34</b>	<b>27.52%</b>

# 65 Water & Sewer Services Fund-Financial

<b>W &amp; S Operating Reserve Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	120,300	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
<b>TOTAL OTHER SERVICES</b>	<b>120,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>120,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>120,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>120,300</b>	<b>120,296</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>120,300</b>	<b>120,296</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.18</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>0.00%</b>

# 65 Water & Sewer Services Fund-Financial

<b>Stormwater Funds</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	7,472,500	6,236,283	7,472,500	7,303,500	(169,000)	-2.26%
OTHER SERVICES:						
Utilities	109,200	44,440	109,200	109,200	0	0.00%
Professional & Purchased Services	1,347,200	1,257,486	1,475,700	1,475,700	0	0.00%
Travel, Tuition, and Dues	26,400	23,544	26,400	26,400	0	0.00%
Communications	217,800	190,841	217,800	217,800	0	0.00%
Repairs & Maintenance Services	1,294,300	1,335,526	1,171,200	5,171,200	4,000,000	341.53%
Internal Service Fees	514,200	481,400	633,300	701,800	68,500	10.82%
Other Expenses	1,012,700	586,217	393,300	428,000	34,700	8.82%
TOTAL OTHER SERVICES	4,521,800	3,919,454	4,026,900	8,130,100	4,103,200	101.89%
<b>TOTAL OPERATING EXPENSES</b>	<b>11,994,300</b>	<b>10,155,737</b>	<b>11,499,400</b>	<b>15,433,600</b>	<b>3,934,200</b>	<b>34.21%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>2,448,900</b>	<b>2,256,535</b>	<b>2,943,800</b>	<b>3,009,600</b>	<b>65,800</b>	<b>2.24%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>14,443,200</b>	<b>12,412,272</b>	<b>14,443,200</b>	<b>18,443,200</b>	<b>4,000,000</b>	<b>27.69%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	14,443,200	14,382,132	14,443,200	14,443,200	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	47,827	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>14,443,200</b>	<b>14,429,959</b>	<b>14,443,200</b>	<b>14,443,200</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>14,443,200</b>	<b>14,429,959</b>	<b>14,443,200</b>	<b>14,443,200</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures Per Capita</b>	<b>\$21.90</b>	<b>\$18.82</b>	<b>\$21.59</b>	<b>\$27.17</b>	<b>\$5.58</b>	<b>25.85%</b>

# 65 Water & Sewer Services Fund-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>W&amp;S Operating 67331</b>									
Admin Asst	SR0900	7	7.00	3	3.00	3	3.00	0	0.00
Admin Svcs Mgr	SR1300	3	3.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 1	SR0600	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 3	SR1000	3	3.00	4	4.00	4	4.00	0	0.00
Admin Svcs Officer 4	SR1200	9	9.00	6	6.00	6	6.00	0	0.00
Application Tech 1	SR0700	3	3.00	4	4.00	4	4.00	0	0.00
Application Tech 2	SR0800	0	0.00	5	5.00	5	5.00	0	0.00
Application Tech 3	SR0900	10	10.00	8	8.00	8	8.00	0	0.00
Biologist 2	SR1000	3	3.00	0	0.00	0	0.00	0	0.00
Biologist 3	SR1200	1	1.00	0	0.00	0	0.00	0	0.00
Bldg Maint Leader	TG0600	1	1.00	2	2.00	2	2.00	0	0.00
CAD/GIS Analyst 1	SR0900	2	2.00	0	0.00	0	0.00	0	0.00
CAD/GIS Analyst 2	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
Carpenter 2	TL1000	1	1.00	0	0.00	0	0.00	0	0.00
Chemist 2	SR1000	6	6.00	0	0.00	0	0.00	0	0.00
Chemist 3	SR1200	3	3.00	0	0.00	0	0.00	0	0.00
Compliance Inspector 2	SR0900	2	2.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 3	SR1000	2	1.50	1	1.00	1	1.00	0	0.00
Cust Svc Asst Mgr	SR1200	5	5.00	5	5.00	5	5.00	0	0.00
Cust Svc Field Rep 1	SR0500	13	13.00	0	0.00	0	0.00	0	0.00
Cust Svc Field Rep 2	SR0600	12	12.00	23	23.00	23	23.00	0	0.00
Cust Svc Field Rep 3	SR0700	21	21.00	18	18.00	18	18.00	0	0.00
Cust Svc Rep 1	GS0300	2	2.00	0	0.00	0	0.00	0	0.00
Cust Svc Supv	SR1000	0	0.00	5	5.00	5	5.00	0	0.00
Custodian 2	TG0500	3	3.00	1	1.00	1	1.00	0	0.00
Engineer 2	SR1300	26	26.00	15	15.00	15	15.00	0	0.00
Engineer 3	SR1400	4	4.00	12	12.00	12	12.00	0	0.00
Engineer In Training	SR1000	4	4.00	9	9.00	9	9.00	0	0.00
Engineering Tech 1	SR0600	2	2.00	0	0.00	0	0.00	0	0.00
Engineering Tech 2	SR0800	17	17.00	8	8.00	8	8.00	0	0.00
Engineering Tech 3	SR1000	34	34.00	53	53.00	53	53.00	0	0.00
Envir Compliance Officer 2	SR1000	5	4.50	10	10.00	10	10.00	0	0.00
Envir Compliance Officer 3	SR1200	2	2.00	1	1.00	1	1.00	0	0.00
Envir Laboratory Mgr	SR1300	1	1.00	3	3.00	3	3.00	0	0.00
Envir Tech	SR0600	1	1.00	0	0.00	0	0.00	0	0.00
ENvironmental Lab Supt	SR1400	0	0.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 2	SR0600	0	0.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 3	SR0700	4	4.00	0	0.00	0	0.00	0	0.00
Equip Mechanic	TG1100	1	1.00	2	2.00	2	2.00	0	0.00
Equip Operator 2	TG0700	13	13.00	16	16.00	16	16.00	0	0.00
Equip Operator 3	TG0800	11	11.00	16	16.00	16	16.00	0	0.00

# 65 Water & Sewer Services Fund-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Facility Coord	SR1100	1	1.00	0	0.00	0	0.00	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	SR1000	0	0.00	4	4.00	4	4.00	0	0.00
Finance Officer 3	SR1200	7	7.00	4	4.00	4	4.00	0	0.00
Fleet Mgr - Heavy Equip	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Admin	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 3	SR1200	0	0.00	2	2.00	2	2.00	0	0.00
Human Resources Asst 2	SR0700	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Indust Electrician 1	TG1200	8	8.00	7	7.00	7	7.00	0	0.00
Indust Electrician 2	TL1200	4	4.00	4	4.00	4	4.00	0	0.00
Indust Electronics Tech 1	TG1300	0	0.00	3	3.00	3	3.00	0	0.00
Indust Electronics Tech 2	TL1300	4	4.00	5	5.00	5	5.00	0	0.00
Indust Maint Supv 1	TS1200	8	8.00	6	6.00	6	6.00	0	0.00
Indust Maint Supv 2	TS1300	9	9.00	17	17.00	17	17.00	0	0.00
Indust Mechanic 1	TG1100	23	23.00	15	15.00	15	15.00	0	0.00
Indust Mechanic 2	TL1100	10	10.00	18	18.00	18	18.00	0	0.00
Indust Tech Master	TL1400	44	44.00	53	53.00	53	53.00	0	0.00
Info Systems App Analyst 2	SR1100	1	1.00	0	0.00	0	0.00	0	0.00
Info Systems App Analyst 3	SR1200	6	6.00	7	7.00	7	7.00	0	0.00
Info Systems App Tech 2	SR0900	1	1.00	0	0.00	0	0.00	0	0.00
Info Systems Div Mgr	SR1400	2	2.00	1	1.00	1	1.00	0	0.00
Info Systems Mgr	SR1300	3	3.00	2	2.00	2	2.00	0	0.00
Information Systems Advisor 1	SR1300	0	0.00	2	2.00	2	2.00	0	0.00
Maint & Repair Leader 1	TL0700	19	19.00	0	0.00	0	0.00	0	0.00
Maint & Repair Leader 2	TL0900	34	34.00	0	0.00	0	0.00	0	0.00
Maint & Repair Worker 2	TG0400	2	2.00	0	0.00	0	0.00	0	0.00
Masonry Worker	TG0900	1	1.00	0	0.00	0	0.00	0	0.00
Meter Repairer 1	TG0600	2	2.00	0	0.00	0	0.00	0	0.00
Occupational Health Mgr	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 1	SR0400	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 2	SR0500	10	10.00	6	6.00	6	6.00	0	0.00
Office Support Rep 3	SR0600	6	6.00	26	26.00	26	26.00	0	0.00
Office Support Spec 1	SR0700	10	10.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	SR0800	13	13.00	29	29.00	29	29.00	0	0.00
Paint & Body Repairer	TG1100	1	1.00	0	0.00	0	0.00	0	0.00
Painter 1	TG0800	2	2.00	1	1.00	1	1.00	0	0.00
Plumber	TG1100	4	4.00	6	6.00	6	6.00	0	0.00
Printing Equip Operator 2	TL0700	1	1.00	0	0.00	0	0.00	0	0.00
Program Spec 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Purchasing Contract Specialist	HS1400	1	1.00	0	0.00	0	0.00	0	0.00
Safety Coord	SR1200	2	2.00	1	1.00	1	1.00	0	0.00

# 65 Water & Sewer Services Fund-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Security Officer Coord	SR0900	2	2.00	1	1.00	1	1.00	0	0.00
Service Rep 2	SR0700	2	2.00	14	14.00	14	14.00	0	0.00
Skilled Craft Worker 2	TG1000	2	2.00	1	1.00	1	1.00	0	0.00
Special Asst To The Dir	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	SR1500	3	3.00	2	2.00	2	2.00	0	0.00
Stores Mgr	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Stores Supv	SR0800	2	2.00	0	0.00	0	0.00	0	0.00
Svc Rep 1	SR0600	7	7.00	0	0.00	0	0.00	0	0.00
System Svcs Asst Mgr	SR1200	5	5.00	2	2.00	2	2.00	0	0.00
Technical Specialist 1	SR1100	3	3.00	2	2.00	2	2.00	0	0.00
Technical Specialist 2	SR1200	1	1.00	5	5.00	5	5.00	0	0.00
Technical Svcs Coord	SR1100	10	10.00	2	2.00	2	2.00	0	0.00
Training Coord	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Treatment Plant Asst Mgr	SR1200	8	8.00	5	5.00	5	5.00	0	0.00
Treatment Plant Mgr	SR1300	6	6.00	8	8.00	8	8.00	0	0.00
Treatment Plant Shift Operator	TS0900	14	14.00	14	14.00	14	14.00	0	0.00
Treatment Plant Shift Supv	TS1100	9	9.00	14	14.00	14	14.00	0	0.00
Treatment Plant Supt	SR1400	3	3.00	2	2.00	2	2.00	0	0.00
Treatment Plant Tech 1	TG0800	41	41.00	19	19.00	19	19.00	0	0.00
Treatment Plant Tech 2	TG1100	39	39.00	52	51.00	52	51.00	0	0.00
Treatment Plant Tech 3	TL1100	4	4.00	20	20.00	20	20.00	0	0.00
Utility System Helper	TG0500	6	6.00	0	0.00	0	0.00	0	0.00
Water Maint Leader 1	TL0700	0	0.00	8	8.00	8	8.00	0	0.00
Water Maint Leader 2	TL0900	5	5.00	18	18.00	18	18.00	0	0.00
Water Maint Supv	TS0800	0	0.00	8	8.00	8	8.00	0	0.00
Water Maint Tech 1	TG0300	29	29.00	0	0.00	0	0.00	0	0.00
Water Maint Tech 2	TG0400	1	1.00	14	14.00	14	14.00	0	0.00
Water Maint Tech 3	TG0600	15	15.00	25	25.00	25	25.00	0	0.00
Water Quality Analyst 1	SR0800	1	1.00	10	10.00	10	10.00	0	0.00
Water Quality Analyst 2	SR1000	0	0.00	4	4.00	4	4.00	0	0.00
Water Quality Analyst 3	SR1200	0	0.00	4	4.00	4	4.00	0	0.00
Water Services security Manage	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Water Svcs Asst Dir	SR1500	4	4.00	7	7.00	7	7.00	0	0.00
Water Svcs Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Welder	TG0900	1	1.00	0	0.00	0	0.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>714</b>	<b>713.00</b>	<b>725</b>	<b>724.00</b>	<b>725</b>	<b>724.00</b>	<b>0</b>	<b>0.00</b>
<b>W&amp;S SW Stormwater Operating 67431</b>									
Admin Asst	SR0900	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 3	SR1000	0	0.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	SR1200	3	3.00	1	1.00	1	1.00	0	0.00
Central Supply Room Supv		3	3.00	0	0.00	0	0.00	0	0.00

# 65 Water & Sewer Services Fund-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Compliance Inspector 1	SR0700	0	0.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 2	SR0900	0	0.00	2	2.00	2	2.00	0	0.00
Cust Svc Supv	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Engineer 1	SR1200	12	12.00	1	1.00	1	1.00	0	0.00
Engineer 2	SR1300	3	3.00	9	9.00	9	9.00	0	0.00
Engineer 3	SR1400	1	1.00	3	3.00	3	3.00	0	0.00
Engineer In Training	SR1000	4	4.00	3	3.00	3	3.00	0	0.00
Engineering Tech 2	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Engineering Tech 3	SR1000	10	10.00	13	13.00	13	13.00	0	0.00
Envir Compliance Officer 1	SR0800	0	0.00	4	4.00	4	4.00	0	0.00
Envir Compliance Officer 2	SR1000	6	6.00	0	0.00	0	0.00	0	0.00
Envir Compliance Officer 3	SR1200	1	1.00	3	3.00	3	3.00	0	0.00
Equip Operator 2	TG0700	7	7.00	9	9.00	9	9.00	0	0.00
Equip Operator 3	TG0800	4	4.00	0	0.00	0	0.00	0	0.00
Human Resources Mgr	SR1400	0	0.00	1	1.00	1	1.00	0	0.00
Indust Maint Supv 2	TS1300	1	1.00	0	0.00	0	0.00	0	0.00
Maint & Repair Leader 1	TL0700	2	2.00	0	0.00	0	0.00	0	0.00
Maint & Repair Leader 2	TL0900	5	5.00	0	0.00	0	0.00	0	0.00
Maint & Repair Worker 1	TG0300	8	8.00	0	0.00	0	0.00	0	0.00
Maint & Repair Worker 2	TG0400	9	9.00	0	0.00	0	0.00	0	0.00
Masonry Worker	TG0900	5	5.00	4	4.00	4	4.00	0	0.00
Office Support Rep 2	SR0500	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	SR0600	3	3.00	0	0.00	0	0.00	0	0.00
Office Support Spec 2	SR0800	0	0.00	7	7.00	7	7.00	0	0.00
Planner 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Skilled Craft Worker 1	TG0700	0	0.00	1	1.00	1	1.00	0	0.00
System Svcs Mgr	SR1400	0	0.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	SR1100	0	0.00	2	2.00	2	2.00	0	0.00
Technical Specialist 2	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Technical Svcs Coord	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Water Maint Leader 2	TL0900	0	0.00	8	8.00	8	8.00	0	0.00
Water Maint Tech 2	TG0400	0	0.00	6	6.00	6	6.00	0	0.00
Water Maint Tech 3	TG0600	0	0.00	6	6.00	6	6.00	0	0.00
Water Svcs Asst Dir	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>93</b>	<b>93.00</b>	<b>93</b>	<b>93.00</b>	<b>93</b>	<b>93.00</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>807</b>	<b>806.00</b>	<b>818</b>	<b>817.00</b>	<b>818</b>	<b>817.00</b>	<b>0</b>	<b>0.00</b>

# 66/67/69 Hospital Authority-At a Glance

**Mission** To improve the health and wellness of Nashville by providing equitable access to coordinated patient-centered care, supporting tomorrow's caregivers, and translating science into clinical practice.

**Vision** To be the leader in exceptional community healthcare – One neighbor at a time.

**Budget Summary**

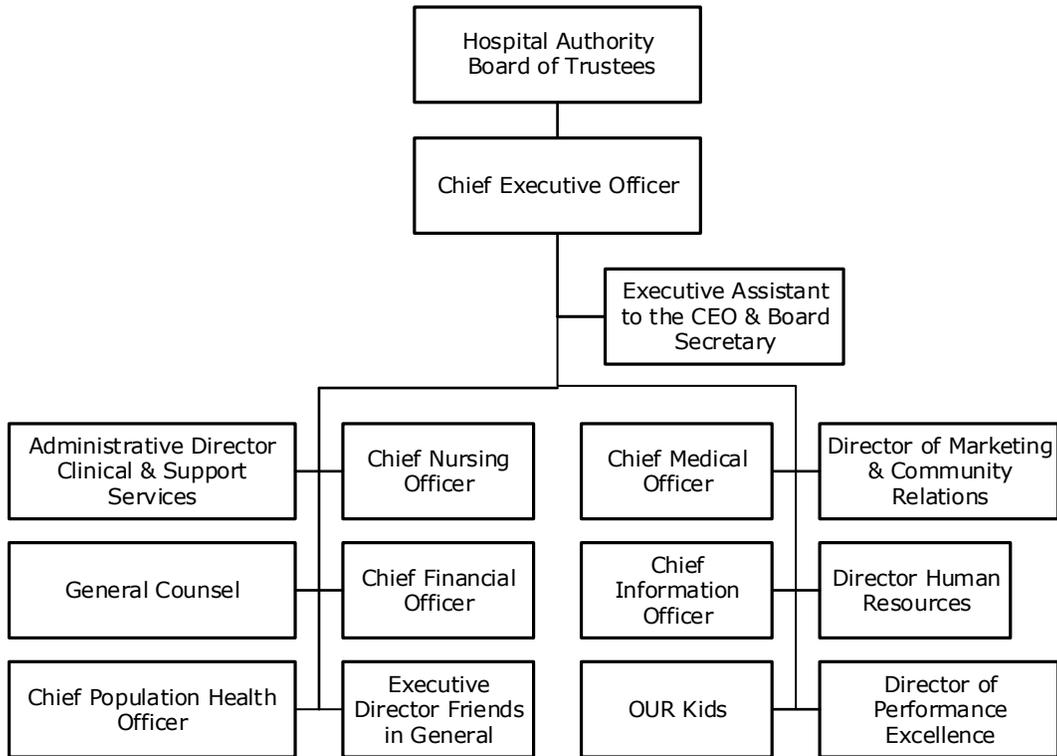
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund - Metro Subsidy	\$ 35,000,000	\$ 45,000,000	\$ 35,000,000
<b>Total Expenditures and Transfers</b>	<u>\$ 35,000,000</u>	<u>\$ 45,000,000</u>	<u>\$ 35,000,000</u>
<b>Expenditures Per Capita</b>	\$ 53.08	\$ 67.26	\$ 51.55

**Positions** Total Budgeted Positions – General 561 563 563  
\*Prior to any service reduction or eliminations, if required

**Contacts** Board Chairman: Mary Bufwack, Ph.D. email: mbufwack@neighborhoodhealthtn.org  
 Chief Executive Officer: Joseph Webb email: joseph.webb@nashvilleha.org  
 Chief Financial Officer: Geoff Blomeley email: geoff.blomeley@nashvilleha.org  
 1818 Albion Street 37208 Phone: 615-341-4491

# 66/67/69 Hospital Authority-At a Glance

## Organizational Structure



# 66/67/69 Hospital Authority-At a Glance

## Clinical Programs and Services

### **MEDICAL**

Cardiology  
Dermatology  
Endocrinology  
Gastroenterology  
Hematology/Oncology  
Infectious Diseases  
Internal Medicine  
Neurology  
Nephrology  
Pathology  
Pulmonology  
Rheumatology  
Women's Services

### **SURGICAL**

Anesthesiology  
Ear, Nose & Throat (ENT)  
General Surgery  
Ophthalmology  
Orthopedics  
Plastic Surgery  
Thoracic Surgery  
Urology  
Vascular Surgery

### **AMBULATORY SERVICES**

Outpatient Infusion Center  
Same Day Surgery  
The Clinics at NGH  
Our Kids Center

### **Graduate Medical Education Programs**

Surgery  
Medicine  
Family Practice  
OB/Gyn  
Rheumatology  
Transition (Preventive & Occupational)

### **Health Sciences Education**

Radiologic Technology  
Cardiographic Technician (EKG) Certification  
Medical Imaging Preceptorship in CT & MRI  
Advanced Placement Radiography

# 75 Metro Action Commission-At a Glance

**Mission** Metropolitan Action Commission changes people's lives, embodies a spirit of hope, improves communities and makes Nashville and Davidson County a better place to live. We care about the entire community and are dedicated to helping people help themselves and each other.

**Budget Summary**

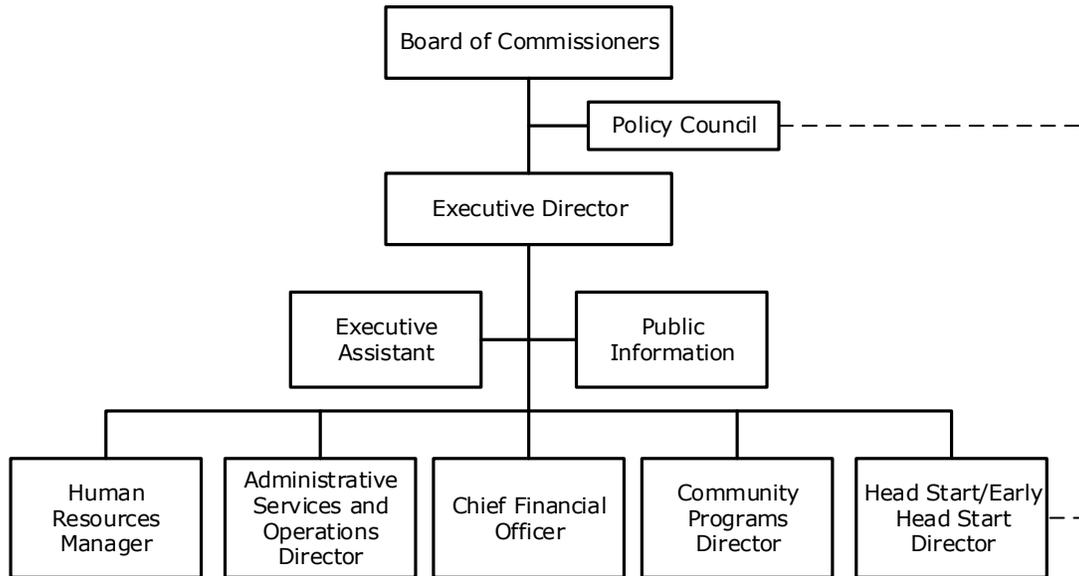
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
Special Purpose Funds	\$ 28,256,100	\$ 29,294,500	\$ 25,840,200
<b>Total Expenditures and Transfers</b>	<u>\$ 28,256,100</u>	<u>\$ 29,294,500</u>	<u>\$ 25,840,200</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 145,200	\$ 145,200	\$ 169,500
Other Governments and Agencies	21,223,500	22,164,400	20,225,300
Other Program Revenue	100,000	100,000	57,000
<b>Total Program Revenue</b>	<u>\$ 21,468,700</u>	<u>\$ 22,409,600</u>	<u>\$ 20,451,800</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	6,787,400	6,884,900	5,388,400
<b>Total Revenues</b>	<u>\$ 28,256,100</u>	<u>\$ 29,294,500</u>	<u>\$ 25,840,200</u>
<b>Expenditures Per Capita</b>	\$ 42.85	\$ 43.78	\$ 38.06

<b>Positions</b>	Total Budgeted Positions	385	412	409
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<b>Contacts</b>	Director: Cynthia Croom	email: <a href="mailto:cynthia.croom@nashville.gov">cynthia.croom@nashville.gov</a>
	Chief Financial Officer: Robert Lee Wright	email: <a href="mailto:robert.wright@nashville.gov">robert.wright@nashville.gov</a>
	800 2nd Avenue North 37201	Phone: 615-862-8860

# 75 Metro Action Commission-At a Glance

## Organizational Structure




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## Programs

### Administrative

Administration and Leasehold  
Non-allocated Financial Transactions

### Child and Family Development

Child Health and Wellness  
Educational Child Development  
Families and Communities as Partners  
Nutrition Services

### Community Empowerment

Community Advocacy

### Community Improvement and Revitalization

Adult Education and Training

### Community Partnership and Linkages

Service Coordination

### Self-Sufficiency

Adult Education, Training and Support  
Health Improvement  
Low-Income Home Energy and Emergency Assistance

# 75 Metro Action Commission-At a Glance

## Budget Changes and Impact Highlights

Recommendation		Impact
<b>Grant Adjustments</b>		
Changes in Grant Amounts	SPF** \$(3,454,300) (38.85 FTEs)	Adjustment to grant amounts to meet expected revenue; no impact on performance
<b>Special Purpose Funds Total</b>	\$(3,454,300) (38.85 FTEs)	
<b>TOTAL</b>	\$(3,454,300) (38.85 FTEs)	

\* Total FY17 Operating Subsidy amount is \$4,304,000. See Administrative Section #01101204.

\*\* SPF – Special Purpose Funds

# 75 Metro Action Commission-Financial

<b>Special Purpose Funds</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	14,541,900	14,516,972	14,551,000	11,780,200	(2,770,800)	-19.04%
OTHER SERVICES:						
Utilities	344,450	317,618	344,450	344,100	(350)	-0.10%
Professional & Purchased Services	7,006,010	4,890,085	7,234,610	5,252,000	(1,982,610)	-27.40%
Travel, Tuition, and Dues	160,200	105,780	158,500	156,100	(2,400)	-1.51%
Communications	231,800	97,940	230,900	226,900	(4,000)	-1.73%
Repairs & Maintenance Services	68,600	361,627	129,800	129,800	0	0.00%
Internal Service Fees	582,200	551,090	570,300	726,100	155,800	27.32%
Other Expenses	2,027,140	1,875,592	2,881,640	2,721,600	(160,040)	-5.55%
TOTAL OTHER SERVICES	10,420,400	8,199,732	11,550,200	9,556,600	(1,993,600)	-17.26%
<b>TOTAL OPERATING EXPENSES</b>	<b>24,962,300</b>	<b>22,716,704</b>	<b>26,101,200</b>	<b>21,336,800</b>	<b>(4,764,400)</b>	<b>-18.25%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>3,293,800</b>	<b>4,678,479</b>	<b>3,193,300</b>	<b>4,503,400</b>	<b>1,310,100</b>	<b>41.03%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>28,256,100</b>	<b>27,395,183</b>	<b>29,294,500</b>	<b>25,840,200</b>	<b>(3,454,300)</b>	<b>-11.79%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	145,200	197,819	145,200	169,500	24,300	16.74%
Federal (Direct & Pass Through)	21,223,500	18,933,021	22,164,400	20,225,300	(1,939,100)	-8.75%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	100,000	40,753	100,000	57,000	(43,000)	-43.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>21,468,700</b>	<b>19,171,593</b>	<b>22,409,600</b>	<b>20,451,800</b>	<b>(1,957,800)</b>	<b>-8.74%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	632	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>632</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>6,787,400</b>	<b>8,626,085</b>	<b>6,884,900</b>	<b>5,388,400</b>	<b>(1,496,500)</b>	<b>-21.74%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>28,256,100</b>	<b>27,798,310</b>	<b>29,294,500</b>	<b>25,840,200</b>	<b>(3,454,300)</b>	<b>-11.79%</b>
<b>Expenditures Per Capita</b>	<b>\$42.85</b>	<b>\$41.54</b>	<b>\$43.78</b>	<b>\$38.06</b>	<b>(\$5.72)</b>	<b>-13.07%</b>

# 75 Metro Action Commission-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
<b>MAC Admin &amp; Leasehold 31500</b>										
Account Clerk 2	MC0600	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Officer	MC0800	1	1.00	0	0.00	0	0.00	0	0.00	
Admin Svcs & Operations Dir	MC1300	1	1.00	1	1.00	1	1.00	0	0.00	
Chief Financial Officer	MC1300	1	1.00	1	1.00	1	1.00	0	0.00	
Exec Dir	MC1400	1	1.00	1	1.00	1	1.00	0	0.00	
Exec Secretary	MC0900	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Officer 1	MC0900	2	2.00	2	2.00	2	2.00	0	0.00	
Finance Officer 2	MC1000	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Officer 3	MC1100	0	0.00	1	1.00	1	1.00	0	0.00	
HR Analyst 1	MC0900	1	1.00	1	1.00	1	1.00	0	0.00	
HR Analyst II	MC1000	1	1.00	1	1.00	1	1.00	0	0.00	
HR Director - MAC	MAC13A	0	0.00	0	0.00	1	1.00	1	1.00	
Human Resources Manager- MAC	MC1300	1	1.00	1	1.00	0	0.00	-1	-1.00	
Office Manager-MAC	MC0800	1	1.00	0	0.00	0	0.00	0	0.00	
Program Asst-HR-MAC	MC0800	0	0.00	1	1.00	1	1.00	0	0.00	
Program Asst-Ops-MAC	MC0800	0	0.00	1	1.00	1	1.00	0	0.00	
Public Info Rep - MAC	MC1200	1	1.00	1	1.00	1	1.00	0	0.00	
<b>Total Positions &amp; FTE</b>		<b>14</b>	<b>14.00</b>	<b>15</b>	<b>15.00</b>	<b>15</b>	<b>15.00</b>	<b>0</b>	<b>0.00</b>	
<b>MAC Headstart Grant 31502</b>										
Admin Officer, Head Start	MC0800	1	1.00	0	0.00	0	0.00	0	0.00	
Assistant Transportation Mgr	MC0700	1	1.00	1	1.00	1	1.00	0	0.00	
Bus Driver	MC0500	25	25.00	25	25.00	27	27.00	2	2.00	
Center Mgr 1	MC1000	7	7.00	0	0.00	0	0.00	0	0.00	
Center Mgr 2	MC1100	7	7.00	0	0.00	0	0.00	0	0.00	
Compliance-Monitoring Mgr	MC1200	2	2.00	2	2.00	1	1.00	-1	-1.00	
Custodian	MC0200	13	13.00	14	14.00	13	13.00	-1	-1.00	
Data Entry Specialist	MC0600	2	2.00	2	2.00	2	2.00	0	0.00	
Disabilities Coord	MC0900	1	1.00	1	1.00	1	0.75	0	-0.25	
Early Childhood Asst Ctr Mgr-MAC	MAC10D	0	0.00	7	7.00	7	7.00	0	0.00	
Early Childhood Ctr Mgr-MAC	MAC11A	0	0.00	7	7.00	7	7.00	0	0.00	
Early Head Start Director	MC1300	1	1.00	1	1.00	1	1.00	0	0.00	
EHS Teacher- MAC	MAC02A	0	0.00	12	12.00	12	12.00	0	0.00	
Education and Training Asst	MC1000	3	3.00	3	3.00	3	3.00	0	0.00	
Education and Training Mgr -MAC	MC1200	0	0.00	0	0.00	1	1.00	1	1.00	
EHS Hlth Mentl Hlth & Dis Coord	MC0900	1	1.00	1	0.37	1	0.25	0	-0.12	
Erly Head Start Family Spec II	MC0700	2	2.00	0	0.00	0	0.00	0	0.00	
EHS P, F, & Com Engag Ad II MAC	MAC07D	0	0.00	2	2.00	3	3.00	1	1.00	
Erly Hed Start Edu Svc Prg Cor	MC1000	1	1.00	1	1.00	0	0.00	-1	-1.00	
Fam & Comm Engage Coord-MAC		1	1.00	2	2.00	1	1.00	-1	-1.00	
Family Svcs Spec 1	MC0600	3	3.00	0	0.00	0	0.00	0	0.00	
Family Svcs Spec 2	MC0700	29	29.00	30	30.00	0	0.00	-30	-30.00	

# 75 Metro Action Commission-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Food Svcs Mgr	MC0900	0	0.00	0	0.00	1	1.00	1	1.00
Food Svc Worker 1	MC0200	0	0.00	0	0.00	2	2.00	2	2.00
Food Svc Worker 2	MC0400	0	0.00	0	0.00	1	1.00	1	1.00
General Maint Worker	MC0500	3	3.00	3	3.00	3	3.00	0	0.00
General Svcs Supv-MAC	MC07C	0	0.00	1	1.00	1	1.00	0	0.00
Head Start Dir	MC1300	1	1.00	1	1.00	1	1.00	0	0.00
Headstart Teacher 1	MC0600	9	9.00	0	0.00	0	0.00	0	0.00
Headstart Teacher 2	MC0800	66	66.00	72	72.00	72	72.00	0	0.00
Headstart Teacher 3-Mast Deg	MC0900	3	3.00	1	1.00	1	1.00	0	0.00
Health & Disabilitie Asst-MAC	MC0600	2	2.00	2	2.00	1	1.00	-1	-1.00
Hlth Coord	MC0900	1	1.00	5	5.00	1	1.00	-4	-4.00
Nutrition Coord	MC1000	1	1.00	1	1.00	0	0.00	-1	-1.00
Nutrition Services Mgr- MAC	MC1100	0	0.00	0	0.00	1	1.00	1	1.00
Parent Involvement Coord	MC0900	0	0.00	0	0.00	0	0.00	0	0.00
PF & Comm Engagement Ad 1-MAC	MAC06B	0	0.00	3	3.00	3	3.00	0	0.00
PF & Comm Engagement Ad II-MAC	MAC07C	0	0.00	0	0.00	30	30.00	30	30.00
PF&Comm Engage Asst-MAC	MAC06A	0	0.00	0	0.00	1	1.00	1	1.00
Program Asst-HS/EHS-MAC	MC06A	0	0.00	1	1.00	1	1.00	0	0.00
Software Support Spec	MC0600	1	1.00	1	1.00	1	1.00	0	0.00
Teacher Asst	MC0100	82	82.00	93	83.00	93	83.00	0	0.00
Transportation Mgr	MC1000	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>270</b>	<b>270.00</b>	<b>296</b>	<b>285.37</b>	<b>296</b>	<b>285.00</b>	<b>0</b>	<b>-0.37</b>
<b>MAC LIHEAP Grant 31503</b>									
Data Entry Specialist	MC0600	3	3.00	3	3.00	3	3.00	0	0.00
Family Dev Specialist 2-MAC		1	1.00	1	1.00	0	0.00	-1	-1.00
<b>Total Positions &amp; FTE</b>		<b>4</b>	<b>4.00</b>	<b>4</b>	<b>4.00</b>	<b>3</b>	<b>3.00</b>	<b>-1</b>	<b>-1.00</b>
<b>MAC CSBG Grant 31504</b>									
Administrative Officer-Seasona	MC0800	0	0.00	0	0.00	1	0.17	1	0.17
Adult Ed and Training Mgr		1	1.00	1	1.00	0	0.00	-1	-1.00
Adult Ed Case Mgr-MAC	MAC07B	0	0.00	0	0.00	1	1.00	1	1.00
Adult Ed Coord-MAC		1	1.00	1	1.00	1	1.00	0	0.00
Adult Ed Instructor-MAC		3	3.00	3	3.00	2	2.00	-1	-1.00
Community Prog Dir-MAC		1	1.00	1	1.00	1	1.00	0	0.00
Customer Svc Rep-MAC		0	0.00	0	0.00	1	1.00	1	1.00
Family Dev Coord-MAC		1	1.00	1	1.00	1	1.00	0	0.00
Family Dev Specialist 1-MAC		1	1.00	1	1.00	1	1.00	0	0.00
Family Dev Specialist 2-MAC		6	6.00	6	6.00	4	4.00	-2	-2.00
Program Assistant/ CSBG-LIHEAP	MC0600	1	1.00	1	1.00	1	1.00	0	0.00
Self Sufficienc Prog Coord	MC0900	0	0.00	0	0.00	0	0.00	0	0.00
Trainer/Comm Services-MAC	MC0800	1	1.00	1	1.00	1	1.00	0	0.00
Workforce Dev Mgr-MAC	MAC12A	0	0.00	0	0.00	1	1.00	1	1.00
<b>Total Positions &amp; FTE</b>		<b>16</b>	<b>16.00</b>	<b>16</b>	<b>16.00</b>	<b>16</b>	<b>15.17</b>	<b>0</b>	<b>-0.83</b>

# 75 Metro Action Commission-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>MAC Summer Food Program 31505</b>									
Administrative Officer-Seasona	MC0800	2	2.00	2	2.00	2	0.34	0	-1.66
Food Service Wkr 1 - Seasonal	MC0200	14	12.96	14	12.96	15	2.55	1	-10.41
Food Service Worker II-Seasona	MC0300	8	8.00	8	8.00	8	1.36	0	-6.64
Food Svs Transport Dvr-Season	MC0500	12	12.00	12	12.00	18	3.06	6	-8.94
<b>Total Positions &amp; FTE</b>		<b>36</b>	<b>34.96</b>	<b>36</b>	<b>34.96</b>	<b>43</b>	<b>7.31</b>	<b>7</b>	<b>-27.65</b>
<b>MAC CACFP 31506</b>									
Food Svc Worker 1	MC0200	5	5.00	5	5.00	1	1.00	-4	-4.00
Food Svc Worker 2	MC0400	8	8.00	8	8.00	4	4.00	-4	-4.00
Food Svcs Mgr	MC0900	1	1.00	1	1.00	0	0.00	-1	-1.00
<b>Total Positions &amp; FTE</b>		<b>14</b>	<b>14.00</b>	<b>14</b>	<b>14.00</b>	<b>5</b>	<b>5.00</b>	<b>-9</b>	<b>-9.00</b>
<b>MAC BF/AF Care Program 31508</b>									
Teacher Asst	MC0100	31	14.88	31	14.88	31	14.88	0	0.00
<b>Total Positions &amp; FTE</b>		<b>31</b>	<b>14.88</b>	<b>31</b>	<b>14.88</b>	<b>31</b>	<b>14.88</b>	<b>0</b>	<b>0.00</b>
<b>Department Totals</b>		<b>385</b>	<b>367.84</b>	<b>412</b>	<b>384.21</b>	<b>409</b>	<b>345.36</b>	<b>-3</b>	<b>-38.85</b>

# 76 Nashville Career Advancement Center-At a Glance

**Mission** To ensure the Middle Tennessee workforce is aligned with the region's long-range economic needs, Workforce Investment funds will provide training and credentials which develop talent for high demand and high skill careers.

**Budget Summary**

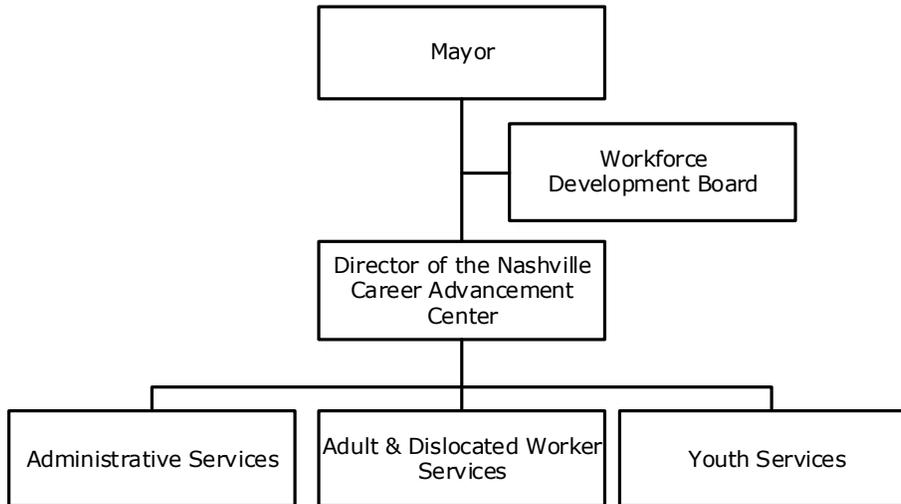
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
Special Purpose Funds	\$ 7,670,000	\$ 6,965,000	\$ 7,690,000
<b>Total Expenditures and Transfers</b>	<u>\$ 7,670,000</u>	<u>\$ 6,965,000</u>	<u>\$ 7,690,000</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	7,574,300	6,869,300	6,869,300
Other Program Revenue	100	100	100
<b>Total Program Revenue</b>	<u>\$ 7,574,400</u>	<u>\$ 6,869,400</u>	<u>\$ 6,869,400</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	95,600	95,600	820,600
<b>Total Revenues</b>	<u>\$ 7,670,000</u>	<u>\$ 6,965,000</u>	<u>\$ 7,690,000</u>
<b>Expenditures Per Capita</b>	\$ 11.63	\$ 10.41	\$ 11.33

<b>Positions</b>	Total Budgeted Positions	43	42	41
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<b>Contacts</b>	Director: Paul Haynes	email: paul.haynes@nashville.gov
	Deputy Director: Brian Clark	email: brian.clark@nashville.gov
	1417 Murfreesboro Pike 37217	Phone: 615-862-8890

# 76 Nashville Career Advancement Center-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Employment Resources Career Center

Job Seeker

# 76 Nashville Career Advancement Center-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>Grant Fund Adjustment</b>			
Position Reduction	SPF**	(1.00 FTE)	Reduction in FTE per grant funding; minimal impact on performance
<b>Employment Initiatives</b>			
Program Expansion	SPF	\$725,000	Expansion of workforce development and youth employment initiatives
<b>Special Purpose Funds Total</b>		\$725,000 (1.00 FTE)	
<b>TOTAL</b>		\$725,000 (1.00 FTE)	

\* Total FY17 Operating Subsidy amount is \$892,300. See Administrative Section #01101213.

\*\* SPF – Special Purpose Funds

# 76 Nashville Career Advancement Center-Financial

<b>Special Purpose Funds</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	3,179,800	2,803,128	3,179,500	3,179,500	0	0.00%
OTHER SERVICES:						
Utilities	4,400	2,985	0	0	0	0.00%
Professional & Purchased Services	1,720,600	1,602,492	1,723,500	2,448,500	725,000	42.07%
Travel, Tuition, and Dues	2,151,300	2,118,493	1,514,800	1,514,800	0	0.00%
Communications	51,800	31,230	33,200	33,200	0	0.00%
Repairs & Maintenance Services	3,600	76,523	117,600	117,600	0	0.00%
Internal Service Fees	65,400	62,500	66,900	78,100	11,200	16.74%
Other Expenses	463,100	953,027	270,600	258,300	(12,300)	-4.55%
TOTAL OTHER SERVICES	4,460,200	4,847,250	3,726,600	4,450,500	723,900	19.43%
<b>TOTAL OPERATING EXPENSES</b>	<b>7,640,000</b>	<b>7,650,378</b>	<b>6,906,100</b>	<b>7,630,000</b>	<b>723,900</b>	<b>10.48%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>30,000</b>	<b>30,000</b>	<b>58,900</b>	<b>60,000</b>	<b>1,100</b>	<b>1.87%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>7,670,000</b>	<b>7,680,378</b>	<b>6,965,000</b>	<b>7,690,000</b>	<b>725,000</b>	<b>10.41%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	7,574,300	6,983,009	6,869,300	6,869,300	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	100	602,353	100	100	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>7,574,400</b>	<b>7,585,362</b>	<b>6,869,400</b>	<b>6,869,400</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>95,600</b>	<b>95,014</b>	<b>95,600</b>	<b>820,600</b>	<b>725,000</b>	<b>758.37%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>7,670,000</b>	<b>7,680,376</b>	<b>6,965,000</b>	<b>7,690,000</b>	<b>725,000</b>	<b>10.41%</b>
<b>Expenditures Per Capita</b>	<b>\$11.63</b>	<b>\$11.65</b>	<b>\$10.41</b>	<b>\$11.33</b>	<b>\$0.92</b>	<b>8.84%</b>

# 76 Nashville Career Advancement Center-Financial

Title	Grade	FY2015 Budgeted		FY2016 Budgeted		FY2017 Budgeted		FY16 - FY17 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
<b>NCAC Expenditure Clearing 31000</b>									
Accountant-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Accounts Clerk-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Acct/HR Mgr/EEO-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Career Coach-NCAC		17	17.00	16	16.00	15	15.00	-1	-1.00
Career Dev Mgr-NCAC		2	2.00	2	2.00	3	3.00	1	1.00
CD Program Assoc - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Contract Admin - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Data Coord-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Data Entry Op II - NCAC		2	2.00	2	2.00	1	1.00	-1	-1.00
Dir of Operations-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Director of Ancillary Services	HO2603	1	1.00	0	0.00	0	0.00	0	0.00
Director of Programs - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Economic Dev Dir - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Employee Svcs Asst-NCAC		1	0.48	1	0.48	1	0.48	0	0.00
Executive Asst - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Executive Director - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Finance Dir - NCAC		1	1.00	1	1.00	0	0.00	-1	-1.00
Policy-Plan-Contract Adm-NCAC		0	0.00	0	0.00	1	1.00	1	1.00
Public Relations Assoc- NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Resource Center Asst-NCAC		2	2.00	1	1.00	1	1.00	0	0.00
Resource Ctr Liaison-NCAC	NS	1	1.00	2	2.00	2	2.00	0	0.00
Sr. Youth CDF-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Systems Spec - NCAC		0	0.00	1	1.00	1	1.00	0	0.00
Youth & Com Svcs Dir-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Youth and Comm Svcs Coord-DPN	NS	1	1.00	1	1.00	1	1.00	0	0.00
Youth Data Spec-NCAC	NS	1	1.00	1	1.00	1	1.00	0	0.00
<b>Total Positions &amp; FTE</b>		<b>43</b>	<b>42.48</b>	<b>42</b>	<b>41.48</b>	<b>41</b>	<b>40.48</b>	<b>-1</b>	<b>-1.00</b>
<b>Department Totals</b>		<b>43</b>	<b>42.48</b>	<b>42</b>	<b>41.48</b>	<b>41</b>	<b>40.48</b>	<b>-1</b>	<b>-1.00</b>

# 78 Metro Transit Authority-At a Glance

<b>Mission</b>	The mission of the MTA is to provide public transportation to our community and its visitors so they can achieve greater mobility and experience a cleaner, healthier environment with less traffic congestion.			
<b>Budget Summary</b>		<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>				
GSD General Fund - Metro Subsidy		\$ 36,370,600	\$ 40,013,600	\$ 42,013,600
<b>Total Expenditures and Transfers</b>		<u>\$ 36,370,600</u>	<u>\$ 40,013,600</u>	<u>\$ 42,013,600</u>
<b>Positions</b>	Total Budgeted Positions	1	1	1
<b>Contacts</b>	Chief Executive Officer: Stephen Bland Chief Financial Officer: Ed Oliphant Controller: Shelly McElhaney  430 Myatt Dr. 37115	email: steve.bland@nashville.gov email: ed.oliphant@nashville.gov email: shelly.mcelhaney@nashville.gov  Phone: 615-862-6129		

## Overview

The Nashville Metropolitan Transit Authority (MTA) provides transit service throughout much of the Nashville metropolitan area. These services consist of fixed-route bus service for the general public and AccessRide paratransit service for those with special needs.

MTA operates 46 routes with five different types of bus services that designed to provide service to the general public.

- **BRT Lite:** daytime frequencies of every 15 minutes
- **Most Frequent:** daytime frequencies of 30 minutes or less
- **Frequent:** daytime frequencies of 30 to 90 minutes
- **Limited:** limited express routes that only operate on weekdays during peak periods
- **Music City Circuit:** free service around downtown Nashville

With its current service level, Nashville MTA provides approximately 10 million passenger trips annually on MTA buses to people who go to work, school, doctor's offices, shopping centers, and other destinations on MTA buses and vans.

As Nashville area continues to grow, public transit will play an increasingly important role in providing an efficient and convenient travel option. Residents will demand more and better public transit service to provide safer, more efficient, and more convenient travel options. Public transit is particularly important for providing access to jobs and services in downtown Nashville, it also moves people between neighborhoods and towns to attend school, shop, recreate, or simply explore. Public transit provides mobility for everyone and it can be a worthwhile travel option as it saves time and money, avoids the hassles of parking, and allows people to read, browse online, and relax while traveling. Most competitive cities have great public transit systems or are developing them.

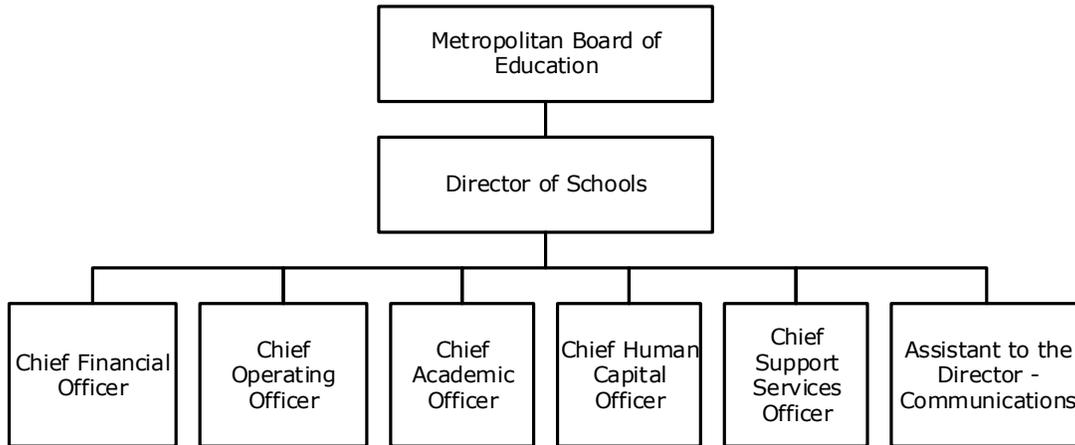
# 80 Metropolitan Nashville Public Schools-At a Glance

<b>Mission &amp; Vision</b>		Metropolitan Nashville Public Schools will provide every student with the foundation of knowledge, skills and character necessary to excel in higher education, work and life.		
		We embrace and value a diverse student population and community. Different perspectives and backgrounds form the cornerstone of our strong public education system.		
<b>Budget Summary</b>		<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>
<b>Expenditures and Transfers:</b>				
Public Education General Fund		\$ 790,067,500	\$ 810,000,000	\$ 843,299,700
Special Purpose Funds		169,062,200	200,335,900	226,494,800
<b>Total Expenditures and Transfers</b>		<b>\$ 959,129,700</b>	<b>\$ 1,010,335,900</b>	<b>\$ 1,069,794,500</b>
<b>Revenues and Transfers:</b>				
Program Revenue				
Charges, Commissions, and Fees		\$ 5,233,400	\$ 5,893,400	\$ 5,984,800
Other Governments and Agencies		380,257,000	420,454,100	443,045,800
Other Program Revenue		406,900	811,900	900,000
<b>Total Program Revenue</b>		<b>\$ 385,897,300</b>	<b>\$ 427,159,400</b>	<b>\$ 449,930,600</b>
Non-program Revenue		480,473,800	514,580,000	549,826,900
Transfers From Other Funds and Units		53,793,300	52,596,500	54,037,000
<b>Total Revenues</b>		<b>\$ 920,164,400</b>	<b>\$ 994,335,900</b>	<b>\$ 1,053,794,500</b>
<b>Expenditures Per Capita</b>		<b>\$ 1,454.49</b>	<b>\$ 1,510.01</b>	<b>\$ 1,575.80</b>
<b>Positions</b>	Total Budgeted Positions	9,293.70	9,658.10	9,909.80
<b>Contacts</b>	Interim Director of Schools: Chris Henson      email: chris.henson@mnps.org			
	2601 Bransford Avenue      37204      Phone: 615-259-4636			

\*\*Line Item Detail not available due to Mayor's Recommended Budget amount pending of Board of Education approval.

# 80 Metropolitan Nashville Public Schools-At a Glance

## Organizational Structure



# 70 Community Education Commission-At a Glance

**Mission** Nashville Community Education's mission is to provide adult education opportunities and resources to the Nashville-Davidson County community.

**Budget Summary**

	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 0	\$ 0	\$ 431,900
Special Purpose Funds	495,900	551,400	300,000
<b>Total Expenditures and Transfers</b>	<u>\$ 495,900</u>	<u>\$ 551,400</u>	<u>\$ 731,900</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 65,000	\$ 60,000	\$ 65,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<u>\$ 65,000</u>	<u>\$ 60,000</u>	<u>\$ 65,000</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	346,500	358,000	0
<b>Total Revenues</b>	<u>\$ 411,500</u>	<u>\$ 418,000</u>	<u>\$ 65,000</u>
<b>Expenditures Per Capita</b>	\$ 0.75	\$ 0.82	\$ 1.08

**Positions** Total Budgeted Positions 4 4 4

**Contacts** Commission Chair: Brian Gilson  
 Executive Director: Mary Beth Harding email: marybeth.harding@nashville.gov  
 4805 Park Ave. Suite 123 37209 Phone: 615-298-8050

# 70 Community Education Commission-At a Glance

## Organizational Structure



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## Programs

### Administrative

Non-allocated Financial Transactions

### Community Education and Development

Community Education and Development

# 70 Community Education Commission-At a Glance

## Budget Changes and Impact Highlights

<b>Recommendation</b>			<b>Impact</b>
<b>Community Education Services</b>			
Move to general fund from enterprise fund	GSD	\$423,000	No impact on services
<b>Non-allocated Financial Transactions</b>			
Internal Service Charges*	GSD	8,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
<b>Special Purpose Fund Adjustment</b>			
Fund balance usage	SPF**	(251,400)	One time use of fund balance for operating resources for the department
<b>General Services District Total</b>		\$431,900	
<b>Special Purpose Funds Total</b>		\$(251,400)	
<b>TOTAL</b>		<b>\$180,500</b>	

\* See Internal Service Charges section for details  
 \*\* SPF – Special Purpose Funds

# 70 Community Education Commission-Financial

<b>GSD General Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	0	0	0	250,400	250,400	100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	47,100	47,100	100.00%
Travel, Tuition, and Dues	0	0	0	4,600	4,600	100.00%
Communications	0	0	0	79,300	79,300	100.00%
Repairs & Maintenance Services	0	0	0	500	500	100.00%
Internal Service Fees	0	0	0	28,900	28,900	100.00%
Other Expenses	0	0	0	21,100	21,100	100.00%
TOTAL OTHER SERVICES	0	0	0	181,500	181,500	100.00%
<b>TOTAL OPERATING EXPENSES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>431,900</b>	<b>431,900</b>	<b>100.00%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>431,900</b>	<b>431,900</b>	<b>100.00%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	0	0	65,000	65,000	100.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65,000</b>	<b>65,000</b>	<b>100.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65,000</b>	<b>65,000</b>	<b>100.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.64</b>	<b>\$0.64</b>	<b>100.00%</b>

# 70 Community Education Commission-Financial

<b>Special Purpose Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	230,100	198,715	238,600	43,500	(195,100)	-81.77%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	47,100	46,681	53,100	53,100	0	-100.00%
Travel, Tuition, and Dues	4,200	6,232	4,700	4,700	0	-100.00%
Communications	54,600	58,103	90,800	53,200	(37,600)	-41.41%
Repairs & Maintenance Services	500	0	500	500	0	-100.00%
Internal Service Fees	16,200	16,653	20,000	1,300	(18,700)	-93.50%
Other Expenses	35,800	18,308	42,700	42,700	0	-100.00%
TOTAL OTHER SERVICES	158,400	145,977	211,800	155,500	(56,300)	-26.58%
<b>TOTAL OPERATING EXPENSES</b>	<b>388,500</b>	<b>344,692</b>	<b>450,400</b>	<b>199,000</b>	<b>(251,400)</b>	<b>-55.82%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>107,400</b>	<b>107,400</b>	<b>101,000</b>	<b>101,000</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>495,900</b>	<b>452,092</b>	<b>551,400</b>	<b>300,000</b>	<b>(251,400)</b>	<b>-45.59%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	65,000	61,098	60,000	0	(60,000)	-100.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>65,000</b>	<b>61,098</b>	<b>60,000</b>	<b>0</b>	<b>(60,000)</b>	<b>-100.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>346,500</b>	<b>346,500</b>	<b>358,000</b>	<b>0</b>	<b>(358,000)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>411,500</b>	<b>407,598</b>	<b>418,000</b>	<b>0</b>	<b>(418,000)</b>	<b>-100.00%</b>
<b>Expenditures Per Capita</b>	<b>\$0.75</b>	<b>\$0.69</b>	<b>\$0.82</b>	<b>\$0.44</b>	<b>(\$0.38)</b>	<b>-46.34%</b>

# 70 Community Education Commission-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY16 - FY17 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
<b>GSD General 10101</b>										
Office Support Rep 1	SR0400	0	0.00	0	0.00	1	1.00	1	1.00	
Part Time Worker 1		0	0.00	0	0.00	1	0.49	1	0.49	
Program Coord	SR0900	0	0.00	0	0.00	1	1.00	1	1.00	
Program Mgr 1	SR1100	0	0.00	0	0.00	1	1.00	1	1.00	
<b>Total Positions &amp; FTE</b>		<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>4</b>	<b>3.49</b>	<b>4</b>	<b>3.49</b>	
<b>Community Education Commission 60170</b>										
Office Support Rep 1	SR0400	1	1.00	1	1.00	0	0.00	-1	-1.00	
Part Time Worker 1		1	0.49	1	0.49	0	0.00	-1	-0.49	
Program Coord	SR0900	1	1.00	1	1.00	0	0.00	-1	-1.00	
Program Mgr 1	SR1100	1	1.00	1	1.00	0	0.00	-1	-1.00	
<b>Total Positions &amp; FTE</b>		<b>4</b>	<b>3.49</b>	<b>4</b>	<b>3.49</b>	<b>0</b>	<b>0.00</b>	<b>-4</b>	<b>-3.49</b>	
<b>Department Totals</b>		<b>4</b>	<b>3.49</b>	<b>4</b>	<b>3.49</b>	<b>4</b>	<b>3.49</b>	<b>0</b>	<b>0.00</b>	

# 68 District Energy System-At a Glance

**Mission** The mission of the Metro Nashville District Energy System is to provide Chilled Water and Steam as a utility service to Metro, State and Private customers of the system so that they can heat and cool their facility spaces in order to support their business functions.

**Budget Summary**

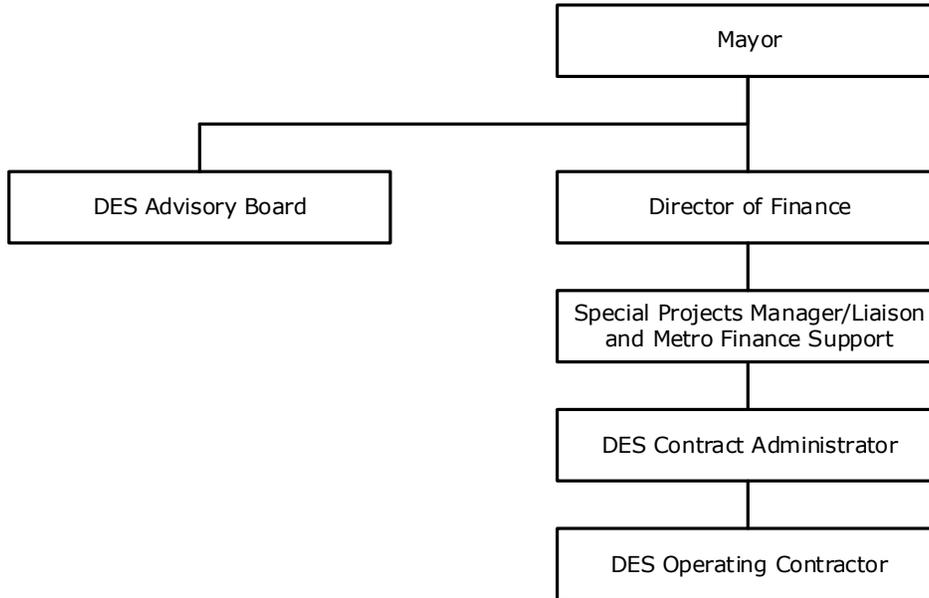
	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
DES Enterprise Fund	\$ 22,175,100	\$ 21,983,700	\$ 20,757,000
<b>Total Expenditures and Transfers</b>	<u>\$ 22,175,100</u>	<u>\$ 21,983,700</u>	<u>\$ 20,757,000</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	22,175,100	21,983,700	20,757,000
<b>Total Revenues</b>	<u>\$ 22,175,100</u>	<u>\$ 21,983,700</u>	<u>\$ 20,757,000</u>
<b>Expenditures Per Capita</b>	\$ 33.63	\$ 32.86	\$ 30.57

**Positions** Total Budgeted Positions 0 0 0

**Contacts** Special Projects Manager: Bob Lackey email: bob.lackey@nashville.gov  
 Metro Nashville District Energy System  
 90 Peabody Street 37210 Phone: 615-742-1883

# 68 District Energy System-At a Glance

## Organizational Structure



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## Programs

### Steam Generation and Chilled Water Generation and Distribution

Steam Generation and Chilled Water Generation and Distribution

# 68 District Energy System-At a Glance

## Budget Changes and Impact Highlights

Recommendation			Impact
<b>DES Operations</b>			
DES fund adjustment	SPF**	\$(1,218,800)	Savings realized through reduced operating costs. There is no impact on performance.
<b>Non-allocated Financial Transactions</b>			
Fringe Benefit Savings	SPF	(4,900)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	SPF	(1,900)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	(1,100)	No impact on performance
<b>Special Purpose Funds Total</b>		\$(1,226,700)	
<b>TOTAL</b>		\$(1,226,700)	

\* See Internal Service Charges section for details

\*\* SPF – Special Purpose Funds

# 68 District Energy System-Financial

<b>DES Enterprise Fund</b>						
	<b>FY2015 Budget</b>	<b>FY2015 Actuals</b>	<b>FY2016 Budget</b>	<b>FY2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES	166,300	94,987	171,400	225,200	53,800	31.39%
<b>OTHER SERVICES:</b>						
Utilities	11,056,400	8,768,491	10,727,400	9,523,700	(1,203,700)	-11.22%
Professional & Purchased Services	4,919,700	5,113,837	5,007,400	4,956,200	(51,200)	-1.02%
Travel, Tuition, and Dues	2,400	0	2,400	2,500	100	4.17%
Communications	22,700	0	23,100	23,800	700	3.03%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	7,500	7,600	13,500	11,600	(1,900)	-14.07%
Other Expenses	198,900	2,548,981	184,600	210,500	25,900	14.03%
<b>TOTAL OTHER SERVICES</b>	<b>16,207,600</b>	<b>16,438,909</b>	<b>15,958,400</b>	<b>14,728,300</b>	<b>(1,230,100)</b>	<b>-7.71%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>16,373,900</b>	<b>16,533,896</b>	<b>16,129,800</b>	<b>14,953,500</b>	<b>(1,176,300)</b>	<b>-7.29%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>5,801,200</b>	<b>6,310,006</b>	<b>5,853,900</b>	<b>5,803,500</b>	<b>(50,400)</b>	<b>-0.86%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>22,175,100</b>	<b>22,843,902</b>	<b>21,983,700</b>	<b>20,757,000</b>	<b>(1,226,700)</b>	<b>-5.58%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees	0	363	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>363</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>22,175,100</b>	<b>21,523,227</b>	<b>21,983,700</b>	<b>20,757,000</b>	<b>(1,226,700)</b>	<b>-5.58%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>22,175,100</b>	<b>21,523,590</b>	<b>21,983,700</b>	<b>20,757,000</b>	<b>(1,226,700)</b>	<b>-5.58%</b>
<b>Expenditures Per Capita</b>	<b>\$33.63</b>	<b>\$34.64</b>	<b>\$32.85</b>	<b>\$30.57</b>	<b>(\$2.28)</b>	<b>-6.94%</b>

# 01 Administrative-At a Glance

<b>Mission</b>	These accounts provide Metro's share of employee benefits for certain central benefits, retired employees, and employees, administrative accounts within the government, contributions to not-for-profit organizations, contracts with other organizations, subsidies, and contingencies.		
<b>Budget Summary</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>
<b>Expenditures and Transfers:</b>			
GSD General Fund	\$ 275,979,300	\$ 278,462,500	\$ 324,048,300
USD General Funds	26,384,600	26,714,900	28,599,700
<b>Total Expenditures and Transfers</b>	<b>\$ 302,363,900</b>	<b>\$ 305,177,400</b>	<b>\$ 352,648,000</b>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Expenditures Per Capita</b>	<b>\$ 458.52</b>	<b>\$ 456.11</b>	<b>\$ 519.45</b>
<b>Positions</b>	Total Budgeted Positions	0	0
<b>Contacts</b>	Finance Director: Talia Lomax-O'dneal Budget Director: Stan Romine  106 Metro Courthouse 37201	email: <a href="mailto:talia.lomaxodneal@nashville.gov">talia.lomaxodneal@nashville.gov</a> email: <a href="mailto:stan.romine@nashville.gov">stan.romine@nashville.gov</a>  Phone: 615-862-6151	

These accounts are administered by the Department of Finance and have no separate organization chart.

Important Note about the Budget: This Administrative department is made up of a group of various-purpose accounts that do not fall into other agencies' budgets. Revenues in this department include all general fund revenues not associated with other agencies, and are not directly related to the budgeted expenditures in this department. Because of this, the financial schedules presented later in this section list individual business units expenditure information, rather than a summary of revenues and expenditures.

# 01 Administrative-At a Glance

## Budget Highlights FY 2017

For budget changes, see the financial schedule.

### Overview

Accounts are grouped into functional area, as presented in the budget ordinance. Each account's title, 8-digit business unit number, legal basis, & description follow. In cases where the Council changed an appropriation in the final (substitute) budget, the original proposal and final adjustments are both described.

### INTERNAL SUPPORT:

- **Insurance & Reserve** (01101301 & 01191301, Resolution R82-1327) protects Metro property against damage, loss and claims. This account pays insurance premiums for Metro vehicles, buildings and equipment, boiler and elevator inspections, and for protection against liability claims. The FY 2017 budget recommends an increase of \$525,500 in the GSD and an increase of \$22,900 in the USD.
- **Surety Bonds** (01101302, TCA § 8-19-101) pays premiums to insurance companies to bond local officials and persons who routinely handle public funds, to insure Metro against misuse, theft, and fraud. The FY 2016 budget removed the \$17,300. Premiums are now paid from the employee blanket bond fund balance in Fund 50123.
- **Corporate Dues and Contributions to Governmental Associations** (01101303, Metro Charter § 18.11(c)) pays dues for Metro memberships in intergovernmental organizations. The FY 2017 budget remains flat at \$465,400 net of FY 2016 carry-forward adjustment.
- **Judgments and Losses** (01101308 & 01191308, Metro Code § 2.40.100) pays on Metro's behalf for judgments and losses that arise in the course of litigation and pays related costs and expenses such as for court reporters, court costs, tax costs, etc. The FY 2017 budget recommends an increase of \$2,500,000 in the GSD (\$2.1M representing a legal settlement) and an increase of \$1,600 in the USD.
- **Pay Plan Improvements** (01101315 & 01191315) Pay plan improvements for active employees in the general funds' departments are included here. Payroll adjustment amounts have been budgeted in this account and will be spread to departments and agencies after the budget is finalized. The FY 2017 budget recommends \$26,520,400 for the GSD (includes \$1.1M for Veteran's Day holiday) and \$3,079,800 in the USD.
- **Post Audits** (01101412, Metro Charter §6.15) pays for an annual independent financial audit and accounting services conducted by one or more certified public accounting firms. Audits are conducted in accordance with federal and state law. The FY 2017 budget includes \$1,077,200.
- **Metro Facility Rental** (01101127) pays rent for occupying non-Metro space. The FY 2017 budget recommends no increase; flat at \$340,000.

- **Election Day and Early Voting** (01101667) funds for Metro Election Day and early voting sites for 2017 elections. The FY 2017 budget recommends \$2,099,700.
- **Transfer to Advance Planning & Research Fund** (01101416, Metro Charter § 6.14) provides the mandated \$50,000 transfer to the APR fund and approximately \$85,000 for the Metro Planning Organization (MPO). The FY 2017 budget recommends an increase of \$21,500 net of the FY 2016 carry-forward.
- **Metro Travel Program** (01101396) funds are used by Metro agencies for business related travel. The FY 2017 budget recommends no change; flat at \$25,000.
- **Subsidy Municipal Auditorium** (01101428) includes recurring funds to subsidize the Municipal Auditorium. The FY 2017 budget recommends a subsidy amount of \$400,000.
- **GSD General Fund Transfer to GSD Debt** (01102160) The FY 2017 budget authorizes an operational transfer of budget dollars to the GSD Debt Fund to balance it for FY 2017.
- **Transfer for 4% Fund** (01101996, Metro Charter) transfers 4% of original revenues in the GSD General Fund to the separate General Fund Reserve Fund for equipment purchases or building repairs for any department funded by the GSD General Fund. The FY 2017 budget estimates a balance of \$29,782,700 for the 4% Fund.
- **Subsidy Community Education** (01101602) The FY 2017 budget transfers Community Education to the General Fund and removes this administrative subsidy of \$349,500.
- **Self-Insured Excise Tax** (01101658) provides funds to cover the \$2 per employee excise tax for Metro's self-insured insurance plan. The FY 2017 budget recommends no change; flat \$75,000.

### EMPLOYEE BENEFITS:

- **Police and Fire Pension Match** (01191102, Metro Charter § 13.09) provides Metro's guaranteed contributions from the USD General Fund to closed police and fire pension plans.
- **Civil Service Retirement Match** (01191103, Metro Charter § 13.09) provides Metro's guaranteed contribution from the USD General Fund to the closed City of Nashville Employees' Retirement plan.
- **Davidson County Retirement Match** (01101104, Metro Charter § 13.09) provides Metro's contribution from the GSD to the old Davidson County civil service pension plan. The FY 2017 budget remains flat at \$3,501,900.
- **Teacher Pensions Match** (01191106, Metro Charter § 9.06) provides Metro's contribution from the USD General Fund to the old city teacher's pension plan.

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- **Davidson County Teacher's Retirement Match** (01101107, Metro Charter §9.06) provides Metro's guaranteed contribution to the closed county teacher's pension plan. The Board of Education makes a separate guaranteed contribution from its Schools Special Revenue Fund to that plan. The FY 2017 budget remains flat at \$6,900,400.
- **Group Health Insurance Match** (01101109 & 01191109, Metro Code §3.16.020, .040, & 3.24.010) provides Metro's share of pensioners' medical and dental insurance premiums. For active employees, these costs are in their departments' budgets. The FY 2017 budget increases by \$3,568,600 in the GSD and decreases by \$468,200 in the USD.
- **Death Benefit Payments** (01101110, Metro Code § 3.28.080) transfers money to a fund that provides a supplementary benefit for deaths in the line of duty. The FY 2017 budget remains flat at \$200,000.
- **Pensioners In-Line-Of-Duty Medical Expense** (01101113 & 01191112, Metro Charter § 13.12) provides medical payments for those pensioners who were disabled by in-line-of-duty injuries. The total cost is budgeted through the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2017 budget reflects a decrease of \$78,000 in the GSD and a decrease of \$42,700 in the USD.
- **Unemployment Compensation** (01101114, TCA § 50-7-401) reimburses the state for unemployment payments to eligible former Metro employees. The FY 2017 budget recommends a reduction of \$361,200 to \$200,000.
- **Group Life Insurance Match** (01101115 & 01191115, Metro Code § 3.16.040) provides payment of life insurance premiums for pensioners. Life insurance for active employees is budgeted in departments' budgets; Metro pays 100% of premiums. The FY 2017 budget recommends a \$28,100 increase in the GSD and a reduction of \$17,600 in the USD.
- **Employees In-Line-Of-Duty Medical Expense** (01101120 & 01191113, Metro Charter § 13.12) provides medical payments for employees injured on-the-job for services that cannot be provided by General Hospital. The total cost is budgeted through the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2017 budget recommends a reduction of \$1,555,000 in the GSD and a reduction of \$226,900 in the USD.
- **Tennessee Consolidated Retirement System (TCRS) Pension** (01101145) a benefit contribution to the TCRS Pension Fund for retirees in the amount of \$39,000. The FY 2017 budget recommends an increase of \$1,100.
- **Benefit Adjustments** (01101140 & 01191140) provides funds for adjustments to the departmental fringe benefit accounts based on projected changes in medical, life, dental, and/or pension rates. For FY 2017, GSD benefit rates are estimated to increase

8.5% or \$1,717,300 for health and dental. The pension benefit contribution rate is decreasing from 15.51% to 12.34%, and is principally accounting for in individual department budgets. In the USD, health and dental increases 8.5% or \$275,300.

## CONTINGENCY:

- **Contingency for Subrogation** (01101224 & 01191224) permits deposit of recoveries and repayment to affected GSD and USD departments for unbudgeted casualty repairs and replacements. The expenditure account is offset by a matching revenue account. The FY 2017 budget remains flat at \$100,000 for the GSD and the USD.
- **District Energy System (DES)** (01101218) The Metro Funding Amount (MFA) represents the 15% of the DES operating budget, 31% of the DES Debt Service, and other costs related to sales and marketing of DES excess capacity to customers. The FY 2017 budget reflects a reduction of \$72,000 to \$1,722,000.
- **Contingency – Local Match** (01101298) provides funds for grant opportunities that require a Metro dollar match. The FY 2017 budget recommends \$169,000; \$119,000 which represents an Early HeadStart grant match.
- **Administrative Contingency** (01101309 and 01191309) provides contingency funds for unforeseen occurrences in the Admin accounts. The FY 2017 budget recommends \$50,000 in both the GSD and USD.

## HEALTH & HOSPITALS:

- **Correctional Health Care** (01101613) The FY 2017 budget recommends no increase in this account.
- **HIPAA Compliance** (01101227) provides funds for implementation of HIPAA privacy and security recommendations. The FY 2017 budget remains flat at \$80,000.
- **Subsidy for Hospital Authority** (01101426, Metro Charter § 10-201) provides a contract subsidy to the Nashville Hospital Authority to support the operations of Metropolitan Nashville General Hospital, an acute care hospital with 150 licensed beds. The FY 2017 budget remains flat at \$35,000,000, when a mid-year FY16 \$10 million supplemental is not considered.
- **Forensic Medical Examiner** (01101614) The FY 2017 budget recommends an increase of \$165,500 to \$4,804,000.

## REGULATION, INSPECTION, & ECONOMIC DEVELOPMENT:

- **Economic Job Development Incentive - Dell** (01101118) provides funds to make economic and community development incentive grants to the Industrial Development Board. These grants are to encourage the location of Fortune 500 companies and creation of new jobs within Davidson County.

# 01 Administrative-At a Glance

The FY 2017 budget recommends no change; flat at \$562,500.

- **Economic Job Development Incentive – UBS** (01101136) provides funds to make economic and community development incentive grants to the Industrial Development Board. The FY 2017 budget recommends \$328,000.
- **Nashville Career Advancement Center (NCAC)** (01101213) provides local funds to offset projected administrative cost deficit and to also support the continuation of a Summer Youth at Work Program. The FY 2017 budget recommends an increase of \$1,042,300 for Workforce Improvement programs.
- **Subsidy to the Bridgestone Arena** (01101221) provides supplemental funds from the GSD General Fund to Powers Management for the operation of the Bridgestone Arena. The FY 2017 budget remains flat at \$5,851,500.
- **Coliseum Capital Maintenance Fund Transfer or Stadium Maintenance** (01101222) provides contractually-mandated funds for maintenance of the Coliseum football stadium. The FY 2017 budget remains flat at \$1,000,000.
- **Sounds Ballpark** (01101678) provides funds for the debt service on the stadium construction bonds. The FY 2017 budget remains flat at \$1,025,000.
- **Contribution to Partnership 2020** (01101506) provides funds to the Nashville Chamber of Commerce for its Partnership 2020 program, which promotes the relocation of companies to Nashville and expansion of existing companies. The FY 2017 budget remains flat at \$375,000.
- **Property Tax Increment Refund or Tax Increment Payment - MDHA** (01101998 & 01191998, State Law Title 13, Chapter 20) provides tax incentive payments for loans incurred by the Metropolitan Development & Housing Authority (MDHA) for authorized redevelopment activities. MDHA promotes private investment in designated development districts. Similar payments are budgeted in all six budgetary funds (GSD & USD General funds, the General Purpose School Fund, and the three related Debt Service funds). The FY 2017 budget recommends an increase of \$1,025,800 in the GSD and a reduction of \$509,600 in the USD.
- **Transfer to GSD Debt Service - Stadium** (01101225) transfers \$3.2 million of Hotel Motel Tax from the GSD General Fund to the GSD Debt Service Fund for the Coliseum stadium. The FY 2017 budget remains flat at \$3,200,000.

## RECREATIONAL, CULTURAL, & COMMUNITY SUPPORT:

- **Barnes Affordable Housing Trust** (01101578) provides funds for lower-income residents of Davidson County to assist in acquiring good quality, affordable housing. The FY 2017 budget recommends an increase of \$9,000,000 for this program, bringing FY17 GSD funding to \$10,000,000.
- **Nashville Civic Design Center** (01101661) The FY 2017 budget recommends a \$25,000 increase to \$125,000 for operational support of the Nashville Civic Design Center.
- **Metropolitan Action Commission (MAC)** (01101204, Metro Code § 2.108.010) provides GSD General Fund matching funds to MAC for administration and leasehold costs, the Head Start program, and other MAC activities. The FY 2017 budget remains flat at \$4,304,000.
- **Public Education Foundation** (01101686) the FY 2017 budget recommends \$250,000 for the Complete College Nashville Initiative to train college counselors in underserved schools.
- **Summer Youth Employment Program** (01101687) the FY 2017 budget recommends \$1,000,000 in support of a city-wide strategy to increase summer employment opportunities for Nashville's youth.
- **Plant the Seed** (01101688) the FY 2017 budget transfers the \$50,000 Community Garden Program from the Parks Department to the non-profit organization, Plant The Seed, to continue the project.
- **Thistle Farms** (01101689) is a non-profit organization that provides healing, hope, and opportunity for women who have survived abuse and addiction. The FY 2017 budget recommends \$300,000 in support of their programs.
- **Property Tax Relief Program** (01101326 & 01191326, TCA § 67-5-702, § 67-5-703 and § 67-5-704) provides tax relief funds for the elderly low-income, disabled and disabled veteran homeowners. The program in effect pays part or all of the property tax of eligible applicants. Metro matches the state expenditures based on the current sales ratio; however the combined Metro and State assistance may only cover the amount of taxes owed. The FY 2017 budget remains flat in the GSD and USD.

## CONTRIBUTIONS:

TCA 7-3-314 (Financial assistance to nonprofit organizations) provides for contributions by metropolitan governments to qualified nonprofit organizations "to promote the general welfare of the residents of the municipality."

- **Contribution to Nashville Symphony** (01101502, Metro Charter 18.11(a)) provides annual funds in the amount of \$15,000 to support the Nashville Symphony.
- **Contribution to Adventure Science Center** (01101503) The FY 2017 budget recommends \$200,000 for the Adventure Science Center.
- **Contribute Nashville Humane Association** (01101521, Metro Charter § 18.11(a)) provides \$12,500 to assist with shelter, food and medical services for abandoned, unwanted, and injured animals and for placement with area residents.

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- **Contribute Sister Cities of Nashville** (01101534)  
The FY 2017 budget remains flat at \$60,000 for the Sister Cities of Nashville agency.
- **The Andrew Jackson Foundation** (01101557) The FY 2017 budget remains flat at \$100,000 for the operations and upkeep of The Hermitage.
- **Contribution to the Community Garden Grant Program** (01101242) The FY 2017 budget transfers this program from the Parks and Recreation Department to the non-profit organization Plant the Seed to continue the project.
- **Contribution to Jefferson United Merchants Partnership (JUMP)** (01101565) The FY 2017 budget removes this non-recurring \$300,000 for the Workforce Development Program.
- **Nashville Technology Council** (01101682) provides funds for the recruitment and hiring of information technology personnel. The FY 2017 budget removes this non-recurring \$75,000 contribution.
- **Domestic Violence Programs** (01101591) the FY 2017 budget recommends \$675,000 for Domestic Violence Programs in the Community Enhancement Fund (CEF) Program. The new accounts for FY 2017 are to be determined. The FY 2016 grant amounts listed below will be eliminated and recipients will have to re-apply for FY 2017 grant funds.  
01101505 – Legal Aid Society - \$178,200.  
01101552 – YWCA of Nashville - \$300,000.  
01101562 – Mary Parrish Center - \$46,400.  
01101576 – Morning Star Sanctuary - \$81,900.  
01101641 – TN Coalition-Dom. Violence - \$68,500.
- **Educational & After School Programs** (01101592) the FY 2017 budget recommends \$675,000 for Educational and After School Programs in the CEF Program. The new accounts for FY 2017 are to be determined. The FY 2016 grant amounts listed below will be eliminated and recipients will have to re-apply for FY 2017 grant funds.  
01101620 – Boys & Girls Club - \$78,500.  
01101684 – Preston Taylor Homes - \$21,300.  
01101621 – Hearing Bridges - \$45,700.  
01101622 – Martha O'Bryan Center - \$106,200.  
01101623 – Monroe Harding, Inc - \$62,200.  
01101624 – Pencil Foundation - \$98,900.  
01101639 – Oasis Center - \$73,000.  
01101642 – Vandy-School of Nursing - \$60,600.  
01101647 – Refugees & Immigrants of TN - \$29,900.  
01101626 – Salama Urban Ministries - \$48,700.  
01101627 – YMCA Afterschool Programs - \$50,000.
- **Miscellaneous Community Agencies and Services** (01101593) the FY 2017 budget recommends \$450,000 for Miscellaneous Community Agencies and Services in the CEF Program. The new accounts for FY 2017 are to be determined. The FY 2016 grant amounts listed below will be eliminated and recipients will have to re-apply for FY 2017 grant funds.  
01101555 – Second Harvest Food Bank - \$127,000.  
01101594 – Family & Children's Services - \$12,100.  
01101612 – Nashville CARES - \$113,200.  
01101628 – NeedLink Nashville - \$61,900.  
01101631 – Fifty Forward-Sr. Citizens - \$51,600.  
01101632 – Arc of Davidson County - \$52,100.  
01101683 – Ladies of Charity - \$32,100.
- **Literacy Programs** (01101516) The FY 2017 budget recommends \$350,000 for Literacy Programs in the CEF. The new accounts for FY 2017 are to be determined. The FY 2016 grant amounts listed below will be eliminated and recipients will have to re-apply for FY 2017 grant funds.  
01101606 – McNeilly Ctr for Children - \$56,700.  
01101608 – St. Luke's Community House - \$47,300.  
01101629 – Conexion Americas - \$33,700.  
01101651 – Big Brothers-Big Sisters - \$25,500.  
01101653 – Nashville Adult Literacy - \$80,100.  
01101654 – Nashville Ctr for Empwrmt - \$77,800.  
01101685 – STARS Nashville - \$28,900.
- **Alignment Nashville** (01101587) The FY 2017 budget remains flat at \$150,000.
- **Music & Entertainment Economic Development** (01101637) provides funding for the implementation of a Music & Entertainment Economic Development initiative in accordance with recommendations of the Nashville Music Council. The FY 2017 budget recommends an increase of \$500,000 for film, TV and event funds.
- **The Nashville Entrepreneur Center** (01101645) provides funds for the education, workforce development and company-creation programming for the Veteran Initiative, Youth Initiative and E-Learning Platform programs. The FY 2017 budget remains flat at \$250,000 for this program.
- **Small Business Incentive Program** (01101650) this program assists in the development and creation of small businesses in Nashville - Davidson County. The FY 2017 budget recommends \$300,000 for this program.
- **Nashville Education, Community and Arts TV (NECAT)** (01101662) are the public access cable channels that provide non-commercial programming for Nashville citizens. The FY 2017 budget recommends \$50,000.
- **The Next Door** (01101660) program assists women of Davidson County to re-enter society from incarceration, rehabilitation or homelessness. The FY 2017 budget removes this non-recurring \$100,000.
- **National League of Cities** (01101238) provided funds for the National League of Cities' conference which was held in Nashville in 2016. The FY 2017 budget removes this non-recurring \$450,000.
- **Community Foundation of Mid Tenn** (01101677) the FY 2017 budget remains flat at \$100,000 for the Community Foundation's "Digital Inclusion" project which provides internet services to low income families in Davidson County.
- **Nashville Ballet** (01101679) the FY 2017 budget removes this non-recurring \$200,000 contribution to the Nashville Ballet.

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- **Transfer – Short-Term Rentals** (01101997) is revenue received through the Hotel Occupancy Tax on short-term rental property is combined with the Barnes Fund Contribution in the FY 2017.

## **INFRASTRUCTURE AND TRANSPORTATION:**

- **Subsidy to the Regional Transit Authority** (01101117) provides local matching funds for the Job Access & Reverse Commute project, and the Murfreesboro to Nashville “Relax and Ride” shuttle.

The FY 2017 budget remains flat at \$320,200 for the RTA programs.

- **Commuter Rail Project** (01101237) provides funds for the continuing operation of the Music City Star commuter rail. The FY 2017 budget remains flat at \$1,500,000 for the Commuter Rail operation.
- **Supplement to Metropolitan Transit Authority (MTA)** (01101304, Metro Charter § 11.401) provides local supplementary funds to the Metropolitan Transit Authority for its various programs. The FY 2017 budget recommends \$42,013,600.

Since revenues in this department are not directly related to the budgeted expenditures in this department, the following financial schedule presents individual business units’ expenditure information.

# 01 Administrative–At A Glance

## GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2015 Budget	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
<b>GSD General Fund:</b>					
01101104	County Retire Match	\$3,501,900	\$3,501,900	\$3,501,900	\$3,501,900
01101107	County Teach Retire Match	6,900,400	6,900,400	6,900,400	6,900,400
01101109	Health Insurance Match	48,514,200	46,292,178	48,514,200	52,082,800
01101110	Death Benefit Payments	200,000	200,000	200,000	200,000
01101113	Pens IOD Medical Expense	11,180,900	11,180,900	10,165,400	10,087,400
01101114	Unemployment Compensation	561,200	141,047	561,200	200,000
01101115	Life Insurance Match	2,865,300	2,865,293	2,886,500	2,914,600
01101117	Regional Transit Authority	155,700	155,700	320,200	320,200
01101118	Econ/Job Incentives – Dell	900,000	732,000	562,500	562,500
01101120	Employee IOD Med Expense	9,094,500	9,094,500	8,198,200	6,643,200
01101127	Metro Facility Rent	335,000	328,878	340,000	340,000
01101131	Study & Formulating Committee	80,000	57,889	22,100	0
01101134	Office of Emergency Mgmt Approp	456,000	0	228,000	0
01101135	Subsidy – Transportation Planning	528,700	528,411	0	0
01101136	Econ/Job Incentives - UBS	0	0	0	328,000
01101140	Benefit Adjustments	5,653,300	0	3,520,300	5,237,600
01101145	TCRS Pension Contribution	37,900	37,164	37,900	39,000
01101150	Metro Telecomm Adjustments	43,900	0	43,900	0
01101204	Metro Action Commission	4,000,000	4,000,000	4,000,000	4,304,000
01101213	NCAC Local Match	95,600	95,014	95,600	1,042,300
01101218	District Energy System	1,849,500	1,849,500	1,794,000	1,722,000
01101221	Subsidy Nashville Arena	5,851,500	5,851,500	5,851,500	5,851,500
01101222	Stadium Maintenance	650,000	650,000	1,000,000	1,000,000
01101224	Contingency Subrogation	100,000	0	100,000	100,000
01101225	GSD Debt Transfer-Stadium	3,200,000	3,200,000	3,200,000	3,200,000
01101227	HIPAA Compliance	80,000	44,853	80,000	80,000
01101230	Contingency for Storm Water Fees	50,000	120	49,000	0
01101233	Subsidy Farmers Market	859,500	859,500	0	0
01101237	Commuter Rail	1,500,000	1,500,000	1,500,000	1,500,000
01101238	National League of Cities	250,000	250,000	450,000	0
01101242	Community Garden Grant Program	25,000	25,000	50,000	0
01101298	Contingency – Local Match	0	0	0	169,000
01101301	Insurance Reserve	1,681,800	1,681,800	2,099,600	2,625,100
01101302	Surety Bonds	17,300	17,300	0	0
01101303	Corp Dues/Contribution	500,000	451,089	510,400	465,400
01101304	Subsidy MTA	36,370,600	36,370,600	40,158,600	42,013,600
01101308	Judgments and Losses	1,416,100	1,416,100	1,360,100	3,860,100
01101309	Admin Contingency Account	0	0	0	50,000
01101315	Pay Plan Improvements	759,900	0	520,100	26,520,400
01101326	Property Tax Relief Program	3,200,000	3,200,000	3,400,000	3,400,000
01101396	Travel Program	267,700	188,167	25,000	25,000
01101412	Post Audit	1,041,100	971,042	1,097,200	1,077,200
01101416	Subsidy Advance Planning	138,300	127,045	143,900	165,400
01101424	Greer Stadium Maintenance	250,000	250,000	0	0
01101426	Hospital Authority Subsidy	35,000,000	35,000,000	45,000,000	35,000,000
01101428	Municipal Auditorium - Enterprise	549,000	549,000	0	400,000
01101430	Pay Plan Study - HR	100,000	70,058	0	0
01101502	Contribute Nash Symphony	15,000	15,000	15,000	15,000
01101503	Contribute Adventure Science Ctr	200,000	200,000	200,000	200,000
01101505	Contribute Legal Aid Society	178,600	178,597	178,200	0
01101506	Contribute Partnership 2020	300,000	300,000	375,000	375,000

# 01 Administrative—At A Glance

## GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2015 Budget	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
<b>GSD General Fund (Cont.):</b>					
01101516	Contribute Literacy Programs	0	0	0	350,000
01101521	Contribute Humane Assoc.	12,500	12,500	12,500	12,500
01101534	Contribute Sister Cities	60,000	60,000	60,000	60,000
01101552	Contribute YWCA Dom. Violence	278,500	278,500	300,000	0
01101555	Contribute Second Harvest	152,500	152,500	127,000	0
01101557	Contribute Andrew Jackson Fndtn	100,000	100,000	100,000	100,000
01101562	Mary Parrish Center	43,500	43,500	46,400	0
01101565	Jefferson St United Partnership	300,000	300,000	300,000	0
01101566	Contingency Utility Increase	200,000	0	200,000	0
01101576	Contribute Morning Star Dom Viol	108,600	107,399	81,900	0
01101578	Barnes Affordable Housing Trust	500,000	500,000	1,000,000	10,000,000
01101587	Contrib. to Alignment Nashville	100,000	100,000	150,000	150,000
01101591	Domestic Violence Programs	0	0	0	675,000
01101592	Education & After School Programs	0	0	0	675,000
01101593	Community Service Programs	0	0	0	450,000
01101594	Contrib. Family & Childrens Srvcs	13,000	13,000	12,100	0
01101597	Contrib. Bookem for Literacy	19,000	18,756	0	0
01101598	Contrib. Fannie Battle Day Home	33,700	33,700	0	0
01101602	Subsidy – Community Education	346,500	346,500	349,500	0
01101605	Contrib. Homework Hotline	43,600	43,600	0	0
01101606	Contrib. McNeilly Ctr for Children	92,700	91,265	56,700	0
01101608	St. Luke’s Commty. House	0	0	47,300	0
01101612	Contrib. Nashville CARES	78,800	78,800	113,200	0
01101613	Correctional Healthcare	12,619,700	11,629,666	12,671,700	12,671,700
01101614	Forensic Medical Examiner	4,573,500	4,573,500	4,638,500	4,804,000
01101617	Office of Sustainability	133,200	120,376	0	0
01101620	Contrib. Boys & Girls Club	0	0	78,500	0
01101621	Contrib. Hearing Bridges	47,100	47,100	45,700	0
01101622	Contrib. Martha O’Bryan Center	135,000	135,000	106,200	0
01101623	Contrib. Monroe Harding, Inc	61,500	61,500	62,200	0
01101624	Contrib. PENCIL Foundation	96,100	96,100	98,900	0
01101626	Contrib. Salama Urban Ministries	0	0	48,700	0
01101627	Contrib. YMCA Afterschool Progs.	0	0	50,000	0
01101628	Contrib. NeedLink (dba Big Bro.)	67,200	67,200	61,900	0
01101629	Contrib. Conexion Americas	145,600	145,600	33,700	0
01101631	Contrib. Fifty Forward	50,000	50,000	51,600	0
01101632	Contrib. Arc of Davidson County	36,000	36,000	52,100	0
01101634	Contrib. United Way Nashville	45,000	44,965	0	0
01101636	Poverty and Adult Literacy Initiative	254,700	212,058	0	0
01101637	Contrib. Music & Entertainment Economic Development	1,100,000	1,090,683	875,000	1,375,000
01101638	Contrib. TSU Foundation	50,000	50,000	0	0
01101639	Contrib. Oasis Center	107,500	105,860	73,000	0
01101641	Contrib. Tenn Coalition Against Domestic Violence	65,800	65,800	68,500	0
01101642	Contrib. Vanderbilt Univ. Center for Health Services	44,900	44,846	60,600	0
01101643	Contrib. Scholars Academy	1,022,800	506,254	0	0
01101645	Contrib. Nashville Entrepreneur Center	200,000	200,000	250,000	250,000

# 01 Administrative—At A Glance

## GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2015 Budget	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
<b>GSD General Fund (Cont.):</b>					
01101647	Contrib. Refugees of Tennessee	36,000	36,000	29,900	0
01101649	Office of Innovation	280,000	262,443	0	0
01101650	Small Business Incentive Program	900,000	28,004	871,900	300,000
01101651	Big Brothers / Big Sisters Mid-Tn	41,500	36,383	25,500	0
01101653	Nashville Adult Literacy Council	77,700	77,700	80,100	0
01101654	Nashville Intrnl Ctr Empowermt	112,800	112,800	77,800	0
01101657	Nashville Achieves	500,000	61,934	0	0
01101658	Self-Insured Excise Tax	120,000	119,961	75,000	75,000
01101659	Victim Resource Center	634,200	432,274	0	0
01101660	The Next Door	100,000	100,000	100,000	0
01101661	Nashville Civic Design Center	100,000	100,000	100,000	125,000
01101662	Nashville Educ Comm Arts TV	50,000	50,000	0	50,000
01101663	In Full Motion	30,000	30,000	0	0
01101664	New Vision, Inc.	50,500	50,500	0	0
01101665	Oasis Church, Inc.	7,500	7,500	0	0
01101666	East Nashville Hope Exchange	9,800	9,800	0	0
01101667	Election Day and Early Voting	0	0	0	2,099,700
01101677	Commtty Foundation of Mid Tenn	0	0	100,000	100,000
01101678	Sounds Ballpark	0	0	1,025,000	1,025,000
01101679	Contrib. Nashville Ballet	0	0	200,000	0
01101682	Nashville Technology Council	0	0	75,000	0
01101683	Ladies of Charity	0	0	32,100	0
01101684	Preston Taylor Homes	0	0	21,300	0
01101685	STARS Nashville	0	0	28,900	0
01101686	Public Education Foundation	0	0	0	250,000
01101687	Summer Youth Employment Prog	0	0	0	1,000,000
01101688	Plant the Seed Garden Program	0	0	0	50,000
01101689	Thistle Farms Program	0	0	0	300,000
01101996	GSD Gen Trnsfr 4% Reserve Fund	27,683,200	28,411,923	27,728,400	29,782,700
01101997	GSD Gen Trnsfr Short-Term Rental	0	0	50,000	0
01101998	GSD MDHA Tax Increments	7,030,100	7,546,761	7,769,000	8,794,800
01102160	Oper Transfer to Debt Service	23,372,100	23,372,100	18,533,300	24,004,300
<b>Total GSD General Fund</b>		<b>\$275,979,300</b>	<b>\$263,736,156</b>	<b>\$278,462,500</b>	<b>\$324,048,300</b>

# 01 Administrative—At A Glance

## GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2015 Budget	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
<b>USD General Fund:</b>					
01191102	Police/Fire Retire Match	\$8,873,000	\$8,873,000	\$8,873,000	\$8,873,000
01191103	Civil Service Retire Match	5,424,700	5,424,700	5,424,700	5,424,700
01191106	Teacher Pens Match	4,592,400	4,592,400	4,592,400	4,592,400
01191109	Health Ins Match	1,968,400	1,455,985	1,968,400	1,500,200
01191112	Pensioner IOD	582,500	582,500	468,100	425,400
01191113	Employee IOD	1,321,600	1,321,600	1,196,400	969,500
01191115	Life Ins Match	78,500	68,072	78,500	60,900
01191140	Benefit Adjustments	501,100	0	951,900	1,227,200
01191224	Contingency Subrogation	100,000	0	100,000	100,000
01191301	Insurance and Reserve	88,900	88,900	91,600	114,500
01191308	Judgments and Losses	8,500	8,500	6,200	7,800
01191309	USD Contingency Account	0	0	0	50,000
01191315	Pay Plan Improvements	138,400	0	79,800	3,079,800
01191326	Property Tax Relief	300,000	300,000	300,000	300,000
01191566	Utility Increase – USD	200,000	0	200,000	0
01191998	USD MDHA Tax Increments	2,206,600	1,608,359	2,383,900	1,874,300
	<b>Total USD General Fund</b>	<b>\$26,384,600</b>	<b>\$24,324,016</b>	<b>\$26,714,900</b>	<b>\$28,599,700</b>

# 90 Debt Service Funds-At a Glance

**Mission** To accumulate funds to repay principal (money borrowed) and interest due on general obligation bonds and notes issued by the government to finance capital projects (land, buildings, equipment, etc.) with lives greater than one year. Three funds are used to account for this debt:

25104 Schools Debt Service Fund  
 20115 GSD Debt Service Fund  
 28315 USD Debt Service Fund

## Budget Summary

	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
Debt Service Funds	\$ 217,840,000	\$ 221,896,600	\$ 240,452,500
<b>Total Expenditures and Transfers</b>	<u>\$ 217,840,000</u>	<u>\$ 221,896,600</u>	<u>\$ 240,452,500</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	2,380,500	2,781,300	4,053,100
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	\$ 2,380,500	\$ 2,781,300	\$ 4,053,100
Non-program Revenue	163,447,800	186,694,400	199,126,100
Transfers From Other Funds and Units	51,991,700	29,420,900	37,273,300
<b>Total Revenues</b>	<u>\$ 217,840,000</u>	<u>\$ 221,896,600</u>	<u>\$ 240,452,500</u>
<b>Expenditures Per Capita</b>	\$ 330.35	\$ 331.64	\$ 354.19

**Positions** Total Budgeted Positions 0 0 0

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 Executive Director Phone: 615-862-7167

These funds are administered by the Department of Finance, and have no separate organization chart.

## Debt Service Expenditures by District & Fund

<u>Source Description</u>	<u>FY 2015 Budget</u>	<u>FY 2015 Actual</u>	<u>FY 2016 Budget</u>	<u>FY 2017 Budget</u>
GSD - General Services District				
20115 GSD Debt Service	\$ 120,997,300	\$ 124,928,600	\$126,278,400	\$136,803,000
25104 MNPS Debt Service	<u>76,356,000</u>	<u>74,263,900</u>	<u>78,037,100</u>	<u>84,403,400</u>
Total GSD	\$197,353,300	\$199,192,500	\$204,315,500	\$221,206,400
USD - Urban Services District				
28315 USD Debt Service	<u>\$ 20,486,700</u>	<u>\$ 20,470,400</u>	<u>\$ 17,581,100</u>	<u>\$ 19,246,100</u>
Total USD	\$ 20,486,700	\$ 20,470,400	\$ 17,581,100	\$ 19,246,100
Total General Obligation Debt Service - GSD+USD	<u>\$217,840,000</u>	<u>\$219,662,900</u>	<u>\$221,896,600</u>	<u>\$240,452,500</u>

# 90 Debt Service Funds-At a Glance

## Budget Highlights FY 2017

The recommended budget services outstanding debt issues in addition to projects recommended in the FY 2016 capital plan based on the current tax rate. Currently, Metro has approximately \$1,234,392,399 in un-issued general obligation bonds authorized for capital plans in Fiscal Years 2010 through 2016 after the de-authorization of some projects in 2009. The current budget reflects the continued funding of these outstanding authorizations at historical spending levels.

## Overview

**Debt Financing:** Periodically, Metro borrows money to undertake selected capital improvements that are included in the Capital Plan by issuing (or selling) bonds and notes, which are written promises to repay the debt at certain times and with certain interest to bondholders/investors. The specific improvements to be financed are listed in the legislation that authorizes the debt. The proceeds from the sale of the debt are used to pay for those improvements.

Debt service is the process of repaying those bonds and notes, and their interest, over time to bondholders/investors. A small portion of the principal is repaid each year between issuance and maturity. This approximately matches the maturity dates of bonds to the lives of the projects they fund, and keeps Metro from having to make a big payment at one time to make a capital improvement.

Metro does not issue long-term notes and bonds to finance operating expenditures or deficits.

**Types of debt:** Debt generally falls into the following categories:

- General obligation (GO) debt is payable from taxes, and is backed by the full faith, credit, and taxing power of the government. There is no legal limit to Metro's use of general obligation debt, although issuance requires passage of a Council ordinance. Only general obligation debt is repaid from the three debt service funds (25104, 20115, and 28315).
- Revenue debt is often used to finance projects that will generate revenue. Part of the revenue generated by a project is used to service the debt on the project. It is accounted for through the enterprise or internal service fund that develops the capital project and receives its revenues.
- Limited obligation revenue debt is a newer hybrid form that normally operates as revenue debt, but is backed by certain non-property-tax revenues (defined in the bond covenants) in the event that there are not sufficient revenues to service the debts.

Interest earned by our bondholders/investors is generally held to be exempt from federal and Tennessee taxation.

**Structure:** Metro's outstanding debt takes three forms:

- Bonds - Long-term debt that usually matures over a period of 20-30 years.
- Notes - Shorter-term debt that is issued for three years, renewable for an additional two terms of three years each. The usual total maturity is 3 to 5 years.
- Commercial paper - Short-term GO obligations with flexible maturities ranging from 2 to 270 days, is issued as cash is needed in blocks of \$100,000 plus

\$1,000 increments. Interest rates are usually lower than bond interest rates.

Notes and commercial paper often provide temporary financing and are retired by issuing longer-term bonds.

Many bonds have "call" provisions that allow Metro to redeem the debt before its scheduled maturity. This is most often done when the debt being called is refunded by issuing new debt for the same period of time but at lower interest rates. The lower interest costs save Metro money over the remaining life of the bond issue.

**Legal Limitations:** There is no legal debt margin limitation on GSD debt. Section 7.08 of the Charter limits the USD total net bonded indebtedness payable from USD ad valorem taxes, after deduction of sinking funds for the payment of principal, to 15% of the USD assessed valuation of taxable property. At June 30, 2009, the taxable property was valued at \$11.211 billion, so the 15% limit was \$1.682 billion. With only \$144.05 million of applicable debt (1.25% of valuation), the margin was \$1.541 billion.

**Bond Ratings:** Metro holds excellent investment-grade ratings from two independent rating agencies (Moody's Aa2 and Standard & Poor's AA). These ratings are based on both the city's financial health and available reserves for paying off debt. Each agency has its own rating system; ratings of the two agencies cannot necessarily be compared to each other. For explanations of the ratings, visit each agency's web site.

Some bonds' scheduled payment of principal and interest is privately insured by Ambac Assurance Corporation, the Financial Guaranty Insurance Company (FGIC), MBIA Insurance or Financial Security Assurance, Inc. (FSA).

**Debt Policies:** The following guidelines are used in managing debt service funds:

- USD general obligation debt is subject to the legal limitation noted above.
- Debt is not issued above the capacity provided by current revenue sources (including property taxes at the current rate) plus anticipated normal growth; debt is not issued in anticipation of a not-yet-approved property tax increase.
- When planning future debt capacity, normal revenue growth is projected conservatively.
- The financing of an improvement will not exceed its useful life. In a multi-purpose bond package, the package maturities will reflect the mix of project lives funded by the package; the average life of the bonds cannot exceed the average life of the projects.
- General obligation issues are sold either by negotiated sale or by bid in public offering; a bid sale is awarded to the bidder with the lowest true interest cost or through negotiated offering.
- Bond issues may be considered for refunding when lower interest rates on the new bonds will result in a 3% or better net present value savings over the old bonds. The term of the refunding bonds will not exceed the terms of the bonds being refunded.

# 90 Debt Service Funds-At a Glance

**Revenue Sources:** Revenues for all three funds are detailed in the budget ordinance. The GSD and USD Debt Service Funds (funds 20115 & 28315) are funded primarily by a dedicated portion of the property tax levies. The GSD Debt Service Fund also receives \$3.2 million from the GSD General Fund (fund 10101) for stadium debt, and the Schools Debt Service Fund (fund 25104) receives substantial schools-related sales taxes.

**Capital Expenditures and the Budget:** The discussion of Capital Improvements in Section A of this book describes how these funds relate to the operating budget.

**Recent Bond Issues:** The Recent Bond Issues table summarizes recent bond issues. Note that only the general obligation issues are serviced through the GSD, USD, and Schools Debt Service funds; the revenue issues are serviced through non-tax sources. Future debt service requirements are listed on the next page.

**Comparative Debt Statistics:** The Comparable Debt Statistics table uses standard indicators to measure debt burden levels and trends.

## Comparative Debt Statistics

Fiscal Year	Net Debt to Assessed Valuation		Net Debt Per Capita	Debt Service to Total Expenditures
	GSD+USD	USD only		
2002	7.50%	1.08%	1,721.58	9.4%
2003	6.94%	0.94%	1,634.61	10.0%
2004	7.49%	1.06%	1,730.99	9.8%
2005	8.46%	1.10%	1,992.91	9.4%
2006	9.76%	1.16%	2,629.23	9.8%
2007	8.97%	1.15%	2,475.02	10.0%
2008	10.23%	1.36%	2,681.96	10.0%
2009	9.35%	1.25%	2,450.19	10.0%
2010	9.77%	1.16%	2,954.43	9.5%
2011	9.64%	1.14%	2,954.26	8.8%
2012	9.88%	1.31%	2,971.28	5.2%
2013	11.62%	1.41%	3,433.01	6.6%
2014	10.92%	1.32%	3,349.79	9.2%
2015	11.32%	1.25%	3,451.98	9.8%

Source: Comprehensive Annual Financial Reports for each year

# 90 Debt Service Funds-At a Glance

Recent Bond Issues						
Issue	Date Issued	Amount & interest rate	Maturity	Ratings *	Fund *	Comments *
GO Public Improvement Refunding Bonds, Series 2004	09/01/04	\$51,340,000 3.000-5.000%	2004 to 2017	M: Aa2 S: AA F: AA+	G S	Advance refund portions of outstanding GO MP Improvement Bonds, Series 1996A
General Obligation Multi-Purpose Bonds, Series 2005A	05/05/05	\$150,275,000 4.250-5.000%	2005 to 2025	M: Aa2 S: AA F: AA+	G U S	Finance the retirement of a portion of the General Obligation Bond Anticipation Notes (commercial paper). Bonds maturing in 2016-2025 are MBIA-Insured.
General Obligation Multi-Purpose Refunding Bonds, Series 2005B	05/05/05	\$190,460,000 4.000-5.000%	2005 to 2025	M: Aa2 S: AA F: AA+	G U S	Advance refund portions of out-standing bonds: GO MP Series 1997A, GO MP Series 1999, Gen. Improvement and Refunding, Series 2001A B, and GO MP Series 2003. Finance the retirement of a portion of the G O Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Refunding Bonds, Series 2006A	05/11/06	\$60,805,000 3.60%	2006 to 2026	M: Aa2/VMIG1 S: AA/A-1 F:AA+/F1+	G	Current Refund of outstanding general obligation public improvement bonds, Series 1996 held in interest rate hedging agreement. Finance the retirement of a portion of the G O Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Bonds, Series 2006B	06/23/06	\$203,315,000 4.00-5.00%	2006 to 2026	M: Aa S: AA F: AA+	G U S	Finance the retirement of a portion of the G O Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Refunding Bonds, Series 2007A	04/24/07	\$186,890,000 4.00%-5.00%	2008 to 2028	M: Aa2 S: AA F: AA	G U S	Current and Advance refund portions of outstanding bonds: GO Bonds Series 2003, GO MP & Refunding Series 1999, Series 1997A and GO Refunding Series 1997
Water and Sewer Revenue Refunding Bonds, Series 2007	07/17/07	\$36,240,000 4.25%-5.00%	2009 to 2016	M: Aaa S: AAA	--	Non-GO. Current refund of W&S Revenue Bonds, Series 1986 (\$13,390,000) maturing in 2016 and W&S Revenue Refunding Bonds, Series 1996 (\$23,925,000) maturing 2009-2014.
Water and Sewer Revenue Refunding Bonds, Series 2008A	02/22/08	\$122,530,000 3.25%-5.25%	2011 to 2022	M: Aa3 S: AA- F: AA-	--	Non-GO. Current refund of W&S Revenue Refunding Bonds, Series 1998A (\$127,775,000) maturing in 2011-2019, and W&S Revenue Bonds, Series 1998B (\$785,000) maturing 2011-2012.
General Obligation Bonds, Series 2008A	03/4/08	\$308,000,000 4.00-5.00%	2011 to 2028	M: Aa2 S: AA F: AA	G U S	Finance the retirement of a portion of the General Obligation Anticipation Notes (Commercial Paper), and general government projects.

# 90 Debt Service Funds-At a Glance

Recent Bond Issues						
Issue	Date Issued	Amount & interest rate	Maturity	Ratings *	Fund *	Comments *
General Obligation Improvement and Refunding Bonds, Series 2010A	06/10/10	\$296,750,000 2.75 - 5.00%	2010 to 2026	M: Aa1 S: AA	G U S	Finance the retirement of a portion of the G.O Anticipation Notes (Commercial Paper), and advance refund portions of out-standing bonds.
General Obligation Improvement Bonds Federally Taxable (BAB's), Series 2010B	06/10/10	\$252,005,000 5.71%	2010 to 2034	M: Aa1 S: AA	G U S	Finance the retirement of a portion of the General Obligation Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Refunding Bonds Federally Taxable (BAB's), Series 2010C	06/10/10	\$51,485,000 2.21 - 3.23%	2010 to 2015	M: Aa1 S: AA	G U S	Advance refund portions of out-standing bonds.
General Obligation Refunding Bonds, Series 2010D	09/21/10	\$291,360,000 1.50 - 5.00%	2010 to 2024	M: Aa1 S:AA	G U S	Advance refund portions of out-standing bonds.
Water and Sewer Revenue Refunding Bonds, Series 2010A	12/9/10	\$104,050,000 3.00 - 5.00%	2010 to 2027	M: Aa3 S: AA	--	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
Water and Sewer Revenue Bonds Federally Taxable, Series 2010B (BAB-Direct Payment)	12/9/10	\$135,000,000 6.39 - 6.57%	2010 to 2037	M: Aa3 S: AA	--	Finance the retirement of currently outstanding W&S Commercial Paper Bond Anticipation Notes and finance additional capital projects.
Water and Sewer Revenue Bonds Federally Taxable Series 2010C (Recovery Zone Economic Dev. Bonds)	12/9/10	\$75,000,000 6.69%	2010 to 2041	M: Aa3 S: AA	--	Finance Water system capital projects.
Water and Sewer Revenue Refunding Bonds Federally Taxable Series 2010D	12/9/10	\$7,610,000	2010 to 2018	M: Aa3 S: AA	--	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
General Obligation Refunding Bonds, Series 2011	09/29/11	\$89,480,000 2.00 - 5.00%	2011 to 2023	M: Aa1 S: AA	G U S	Advance refund portions of out-standing bonds.
General Obligation Refunding Bonds, Series 2012	02/02/12	\$227,110,000 2.00 - 5.00%	2012 to 2025	M: Aa1 S: AA	G U S	Advance refund portions of out-standing bonds.
Water and Sewer Revenue Refunding Bonds, Series 2012	02/02/12	\$129,625,000 1.00 - 5.00%	2012 to 2023	M: A1 S: A+	--	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
General Obligation Improvement Bonds Federally Taxable, Series 2012	08/15/12	\$6,440,000 3.367%	2027	M: Aa1 S: AA	G	Finance the costs of certain public projects of the Metropolitan Government for qualified energy conservation improvements.
District Energy System Revenue and Tax Refunding Bonds, Series 2012A	08/15/12	\$47,450,000 2.00 - 5.00%	2013 To 2033	M: Aa1 S: AA	U	Advance refund of outstanding Energy Production Facility Revenue Bonds.
General Obligation Refunding Bonds, Series 2012B	08/15/12	\$140,345,000 .320 - 2.76%	2013 To 2024	M: Aa1 S: AA	G U S	Advance refund of portions of outstanding bonds.

# 90 Debt Service Funds-At a Glance

Recent Bond Issues						
Issue	Date Issued	Amount & interest rate	Maturity	Ratings *	Fund *	Comments *
General Obligation Refunding Bonds, Series 2013	02/21/13	\$245,485,000 2.00 – 5.00%	2015 To 2027	M: Aa1 S: AA	G U S	Advance refund of portions of outstanding bonds.
Water and Sewer Revenue Bonds, Series 2013	04/25/13	\$237,930,000 3.00 – 5.00%	2022 To 2033	M: Aa3 S: AA-	–	Retire outstanding Water and Sewer commercial paper and to fund a debt reserve fund.
General Obligation Improvement Bonds, Series 2013A	05/09/13	\$374,665,000 3.00 – 5.00%	2020 To 2033	M: Aa1 S: AA	G U S	Retire outstanding General Obligation Commercial paper, and to finance capital projects.
General Obligation Extendable Commercial Paper Notes 2014 Program	07/09/14	Up to \$200,000,000 Market rates	Up to 90 days issue with option to extend up to 270 days after issue	M: P-1 S: A-1+	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
General Obligation Commercial Paper Series A-1	07/09/14	Up to \$300,000,000 Market rates	Up to 270 days after issue	M: P-1 S: A-1+	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
General Obligation Commercial Paper Series A-2	07/09/14	Up to \$200,000,000 Market rates	Up to 270 days after issue	M: P-1 S: A-1+	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
General Obligation Refunding Bonds, Series 2015A	02/19/15	\$59,730,000 5%	2021 To 2026	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.
General Obligation Refunding Bonds, Series 2015B (Taxable)	02/19/15	\$103,980,000 .300 – 3.493%	2015 To 2029	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds
Water and Sewer Extendable Commercial Paper Notes, 2015 Program	04/15/15	Up to \$100,000,000 Market Rate	Up to 90 days issue with option to extend up to 270 days after issue	M: P-1 S: A-1+	–	Provide interim financing of various capital projects and refinance existing projects as relate to Water and Sewer prior to the issuing of bonds.
General Obligation Improvement Bonds, Series 2015C	07/21/15	\$347,235,000 4.00 – 5.00%	2017 To 2034	M: Aa2 S: AA	G U S	Retire outstanding General Obligation Commercial Paper Notes.
Water and Sewer Revenue Commercial Paper Notes, Series A	10/06/15	Up to \$183,000,000 Market Rate	Up to 270 days after Issue	M: P-1 S: A-1+	–	Provide interim financing of various capital projects and refinance existing projects as relate to Water and Sewer prior to the issuing of bonds.
<p>* <b>Ratings:</b> M = Moody's, S = Standard &amp; Poor's, F = Fitch, I = Insured (see text). Maturity dates are <u>underlined</u>.  <b>Fund:</b> This code shows the debt service fund(s) used to repay this issue. G = GSD, U = USD, S = Schools.  <b>Comments:</b> Non-GO = Not a general obligation debt, but included in this table for completeness.</p>						

# 90 Debt Service Funds-At a Glance

## Bonds and Notes Payable at June 30, 2015

### GENERAL OBLIGATION BONDS PAYABLE

#### General Services District (GSD)

	Interest Rate	Date of Issue	Date of Final Maturity	Amount of Issue	June 30, 2015	
					Principal	Interest
GSD G.O. Pub Impr. Refunding Bonds, Series 2004	3.250 - 5.00	Sept. 1, 2004	Nov. 14, 2016	48,367,055	13,203,432	668,297
GSD G.O. Multi-Purpose Bonds, Series 2005A	4.250 - 5.25	May 1, 2005	Jan. 1, 2025	49,817,419	2,414,389	120,717
GSD G.O. MP Refunding Bonds, Series 2005B	4.125 - 5.00	May 1, 2005	Jan. 1, 2020	108,212,477	17,392,244	870,127
GSD G.O. Bonds, Series 2006B	4.00 - 5.00	Jun.15, 2006	Feb. 1, 2026	113,783,394	10,465,285	448,862
GSD G.O. Refunding Bonds, Series 2007A	4.00 - 5.00	April 15, 2007	May 15, 2030	125,908,003	13,161,393	1,306,257
GSD G.O. Bonds, Series 2008A	4.00 - 5.00	Mar. 15, 2008	Jan. 1, 2028	174,880,073	11,787,370	1,768,107
GSD G.O. Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	159,008,728	123,714,158	26,924,280
GSD G.O. Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	138,046,756	138,046,756	125,505,301
GSD G.O. Refunding Bonds Federally Taxable (BAB's), Series 2010C	2.21 - 3.23	Jun.10, 2010	July 1, 2015	25,653,536	6,279,334	101,414
GSD G.O. Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	144,150,016	120,196,747	26,836,240
GSD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	49,712,377	42,252,843	11,534,623
GSD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 20, 2012	July 1, 2025	154,956,701	153,418,119	51,055,777
GSD G.O. Improvement Bonds (QECC Federally Taxable), Series 2012	3.367	Aug. 15, 2012	Aug. 1, 2027	6,440,000	6,440,000	2,710,435
GSD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	67,480,283	65,001,671	8,624,056
GSD G.O. Refunding Bonds, Series 2013	3.00 - 5.00	Feb. 21, 2012	July 1, 2027	138,755,487	138,755,487	62,895,529
GSD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	253,070,885	253,070,885	162,680,475
GSD G.O. Improvement Bonds, Series 2015A	5.00	Feb. 19, 2015	July 1, 2026	33,884,829	33,884,829	14,512,130
GSD G.O. Improvement Bonds, Series 2015B (Taxable)	.30 - 3.493	Feb. 19, 2015	July 1, 2029	72,314,470	72,314,470	13,588,296

#### Total General Obligation Bonds Payable For General Purposes

1,864,442,489      1,221,799,412      512,150,923

#### For School Purposes:

GSD G.O. Pub Impr. Refunding Bonds, Series 2004	3.250 - 5.00	Sept. 1, 2004	Nov. 14, 2016	2,972,945	811,568	41,078
GSD G.O. Multi-Purpose Bonds, Series 2005A	4.250 - 5.25	May 1, 2005	Jan. 1, 2025	79,503,345	3,853,111	192,649
GSD G.O. MP Refunding Bonds, Series 2005B	4.125 - 5.00	May 1, 2005	Jan. 1, 2020	76,238,996	12,106,820	604,827
GSD G.O. Bonds, Series 2006B	4.00 - 5.00	Jun.15, 2006	Feb. 1, 2026	69,160,188	6,361,044	272,872
GSD G.O. Refunding Bonds, Series 2007A	4.00 - 5.00	April 15, 2007	May 15, 2030	58,421,307	5,558,551	546,257
GSD G.O. Bonds, Series 2008A	4.00 - 5.00	Mar. 15, 2008	Jan. 1, 2028	95,095,340	6,409,673	961,451
GSD G. O Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	114,567,598	90,813,911	18,993,981
GSD G. O Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	70,516,649	70,516,649	64,110,257
GSD G. O Refunding Bonds Federally Taxable (BAB's), Series 2010C	2.21 - 3.23	Jun.10, 2010	July 1, 2015	20,052,863	4,908,430	79,272
GSD G. O Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	120,126,326	100,165,056	22,363,777
GSD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	32,574,740	27,479,274	7,142,806
GSD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 20, 2012	July 1, 2025	53,280,200	52,751,175	17,554,982
GSD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	62,161,564	59,878,313	7,944,319
GSD G.O. Refunding Bonds, Series 2013	3.00 - 5.00	Feb. 21, 2012	July 1, 2027	82,814,365	82,814,365	37,538,360
GSD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	84,932,213	84,932,213	54,596,611
GSD G.O. Improvement Bonds, Series 2015A	5.00	Feb. 19, 2015	July 1, 2026	22,804,914	22,804,914	9,766,845
GSD G.O. Improvement Bonds, Series 2015B (Taxable)	.30 - 3.493	Feb. 19, 2015	July 1, 2029	30,240,838	30,240,838	5,682,424

#### Total General Obligation Bonds Payable for School Purposes

1,075,464,391      662,405,905      248,392,768

# 90 Debt Service Funds-At a Glance

**GENERAL OBLIGATION BONDS PAYABLE**  
Urban Services District (USD)

**Bonds and Notes Payable at June 30, 2015**

	Interest Rate	Date of Issue	Date of Final Maturity	Amount of Issue	June 30, 2015	
					Principal	Interest
USD G.O. Multi-Purpose Bonds, Series 2005A	4.250 - 5.25	May 1, 2005	Jan. 1, 2025	13,979,236	677,500	33,874
USD G.O. MP Refunding Bonds, Series 2005B	4.125 - 5.00	May 1, 2005	Jan. 1, 2020	6,008,527	960,936	48,046
USD G.O. Bonds, Series 2006B	4.00 - 5.00	Jun.15, 2006	Feb. 1, 2026	20,371,418	1,873,671	80,366
USD G.O. Refunding Bonds, Series 2007A	4.00 - 5.00	April 15, 2007	May 15, 2030	2,560,690	260,056	25,735
USD G.O. Bonds, Series 2008A	4.00 - 5.00	Mar. 15, 2008	Jan. 1, 2028	38,024,587	2,562,957	384,443
USD G.O. Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	22,899,473	19,732,730	3,414,252
USD G.O. Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	43,441,595	43,441,595	39,494,954
USD G.O. Refunding Bonds Federally Taxable (BAB's), Series 2010C	2.21 - 3.23	Jun.10, 2010	July 1, 2015	5,488,045	1,343,335	21,696
USD G.O. Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	25,925,413	21,617,414	4,826,504
USD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	6,688,796	6,688,796	1,979,606
USD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 20, 2012	July 1, 2025	18,873,099	18,685,706	6,218,387
USD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	7,471,610	7,197,170	954,880
USD G.O. Refunding Bonds, Series 2013	3.00 - 5.00	Feb. 21, 2012	July 1, 2027	23,915,148	23,915,148	10,840,336
USD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	30,135,613	30,135,613	19,371,947
USD G.O. Improvement Bonds, Series 2015A	5.00	Feb. 19, 2015	July 1, 2026	3,040,257	3,040,257	1,302,075
USD G.O. Improvement Bonds, Series 2015B (Taxable)	.30 - 3.493	Feb. 19, 2015	July 1, 2029	1,424,692	1,424,692	267,708
<b>Total General Obligation Bonds Payable (governmental activities)</b>				<b>270,248,199</b>	<b>183,557,576</b>	<b>89,264,809</b>
USD G.O. Multi-purpose Bonds, Series 2005A (District Energy System) (1)	4.250 - 5.25	May 1, 2005	Jan. 1, 2025	7,695,000	390,000	19,513
USD G.O. Improvement & Refunding Bonds, Series 2010A (1)	2.21 - 5.71	Jun.10, 2010	July 1, 2034	274,201	274,201	39,472
USD G.O. Refunding Bonds Federally Taxable (BAB's), Series 2010C (1)	2.21 - 3.23	Jun.10, 2010	July 1, 2015	290,556	118,901	1,921
USD G.O. Refunding Bonds, Series 2010D (DES)	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	1,158,245	965,783	215,628
USD G.O. Refunding Bonds, Series 2011 (DES)	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	504,087	504,087	195,591
District Energy System Revenue Refunding Bonds, Series 2012A	2.000 - 5.000	Aug. 15, 2012	Oct. 1, 2033	47,450,000	44,435,000	21,174,975
USD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	3,231,543	3,112,846	412,995
USD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	6,526,289	6,526,289	4,195,268
<b>Total General Obligation Bonds Payable (business-type activities)</b>				<b>67,129,921</b>	<b>56,327,107</b>	<b>26,255,363</b>
<b>Total General Obligation Bonds Payable - Urban Services District</b>				<b>337,378,120</b>	<b>239,884,683</b>	<b>115,520,172</b>
<b>REVENUE BONDS PAYABLE</b>						
Dept of Water and Sew erage Rev. Refunding Bonds of 2007	4.25 - 5.00	Jul. 15, 2007	Jan. 1, 2016	36,240,000	2,460,000	104,550
Dept of Water and Sew erage Rev. Refunding Bonds of 2008A	3.250 - 5.250	Feb. 15, 2008	Jan. 1, 2022	122,530,000	96,190,000	20,698,050
Dept of Water and Sew erage Rev. Refunding Bonds, Series 2010A	3.00 - 5.00	Dec. 9, 2010	Jul. 1, 2027	104,050,000	88,490,000	29,899,325
Dept of Water and Sew erage Rev. Bonds Federally Taxable, Series 2010B(BABs)	6.393 - 6.568	Dec. 9, 2010	Jul. 1, 2037	135,000,000	135,000,000	157,026,464
Dept of Water and Sew erage Rev. Bonds Federally Taxable, Seies 2010C	6.693	Dec. 9, 2010	Jul. 1, 2041	75,000,000	75,000,000	124,813,406
Dept of Water and Sew erage Rev. Refunding Bonds, Federally Taxable Series 2010D	4.255 - 4.791	Dec. 9, 2010	Jul. 1, 2018	7,610,000	7,610,000	870,210
Dept of Water and Sew erage Rev. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 2, 2012	Jul. 1, 2025	129,625,000	122,505,000	28,457,625
Dept of Water and Sew erage Revenue Bonds, Series 2013	1.89 - 5.00	Apr. 25, 2013	Jul. 1, 2033	237,930,000	237,930,000	220,558,625
<b>Total Revenue Bonds Payable - Department of Water and Sewerage</b>				<b>847,985,000</b>	<b>765,185,000</b>	<b>582,428,255</b>
<b>Total Revenue Bonds Payable - Urban Services District</b>				<b>847,985,000</b>	<b>765,185,000</b>	<b>582,428,255</b>
<b>Total Bonds Payable - Urban Services District</b>				<b>1,185,363,120</b>	<b>1,005,069,683</b>	<b>697,948,427</b>

# 90 Debt Service Funds-At a Glance

Future Debt Service Requirements for Debt Outstanding at 06/30/15

## General Obligation Debt (Debt Service Funds)

Fiscal Year	GSD Debt Service			GSD School Debt Service		
	Principal	Interest	Total	Principal	Interest	Total
2016	63,187,260	55,029,070	118,216,330	41,601,306	29,107,720	70,709,026
2017	66,845,579	52,240,923	119,086,502	46,302,391	27,139,669	73,442,060
2018	65,790,044	49,769,241	115,559,285	47,168,640	25,414,567	72,583,207
2019	70,168,163	46,664,286	116,832,449	48,768,330	23,315,831	72,084,161
2020	76,182,364	43,903,951	120,086,315	42,040,500	21,571,541	63,612,041
2021	79,513,512	40,742,743	120,256,255	43,587,323	19,816,701	63,404,024
2022	80,071,420	37,095,356	117,166,776	44,678,237	17,817,568	62,495,805
2023	88,267,715	33,269,689	121,537,404	43,178,226	15,822,169	59,000,395
2024	88,055,122	29,416,527	117,471,649	51,176,111	13,805,918	64,982,029
2025	88,576,735	25,580,256	114,156,991	48,745,716	11,722,686	60,468,402
2026	77,496,105	21,768,688	99,264,793	40,435,081	9,725,609	50,160,690
2027	66,763,226	18,328,555	85,091,781	33,512,192	7,952,576	41,464,768
2028	67,211,144	15,078,132	82,289,276	28,647,294	6,411,398	35,058,692
2029	39,611,135	12,448,943	52,060,078	16,109,071	5,276,131	21,385,202
2030	41,367,411	10,388,977	51,756,388	16,804,332	4,426,309	21,230,641
2031	40,282,057	8,287,610	48,569,667	16,308,556	3,560,706	19,869,262
2032	42,103,195	6,143,670	48,246,865	17,025,799	2,678,954	19,704,753
2033	44,013,153	3,903,687	47,916,840	17,777,169	1,758,796	19,535,965
2034	17,808,774	1,563,129	19,371,903	9,097,027	798,473	9,895,500
2035	18,485,298	527,490	19,012,788	9,442,604	269,446	9,712,050
<b>Total</b>	<b>1,221,799,412</b>	<b>512,150,923</b>	<b>1,733,950,335</b>	<b>662,405,905</b>	<b>248,392,768</b>	<b>910,798,673</b>

# 90 Debt Service Funds-At a Glance

Future Debt Service Requirements for Debt Outstanding at 06/30/15

## General Obligation Debt (Debt Service Funds)

Fiscal Year	Water Service (USD)			USD Debt Service		
	Principal	Interest	Total	Principal	Interest	Total
2016	20,275,000	40,175,458	60,450,458	12,464,275	11,666,057	24,130,332
2017	28,795,000	39,028,808	67,823,808	9,381,434	11,171,216	20,552,650
2018	37,475,000	37,476,030	74,951,030	11,567,030	10,736,465	22,303,495
2019	38,225,000	35,654,524	73,879,524	13,576,316	10,284,968	23,861,284
2020	39,120,000	33,743,634	72,863,634	13,313,507	9,652,257	22,965,764
2021	40,180,000	31,823,496	72,003,496	11,657,136	9,143,464	20,800,600
2022	40,985,000	29,812,021	70,797,021	12,209,165	8,628,063	20,837,228
2023	31,780,000	27,663,509	59,443,509	12,380,343	8,032,069	20,412,412
2024	22,235,000	26,448,384	48,683,384	13,109,059	7,431,099	20,540,158
2025	15,945,000	25,539,009	41,484,009	14,788,767	6,814,397	21,603,164
2026	16,720,000	24,747,784	41,467,784	14,657,549	6,169,108	20,826,657
2027	17,545,000	23,901,434	41,446,434	13,148,814	5,519,122	18,667,936
2028	18,430,000	22,945,607	41,375,607	14,149,582	4,860,048	19,009,630
2029	19,185,000	21,945,278	41,130,278	13,746,562	4,174,017	17,920,579
2030	19,990,000	20,883,312	40,873,312	10,594,794	3,564,721	14,159,515
2031	20,905,000	19,699,453	40,604,453	11,043,257	3,022,573	14,065,830
2032	21,860,000	18,451,344	40,311,344	11,449,387	2,458,661	13,908,048
2033	22,880,000	17,135,511	40,015,511	11,931,006	1,872,133	13,803,139
2034	23,940,000	15,759,250	39,699,250	12,444,678	1,245,031	13,689,709
2035	25,055,000	14,319,833	39,374,833	8,919,199	574,772	9,493,971
2036	26,220,000	12,814,244	39,034,244	5,817,098	165,988	5,983,086
2037	27,445,000	11,239,340	38,684,340			
2038	28,720,000	9,588,611	38,308,611			
2039	30,025,000	7,852,927	37,877,927			
2040	31,330,000	6,034,798	37,364,798			
2041	32,680,000	4,145,639	36,825,639			
2042	34,015,000	2,256,719	36,271,719			
2043	16,280,000	1,003,400	17,283,400			
2044	16,945,000	338,898	17,283,898			
<b>Total</b>	<b>765,185,000</b>	<b>582,428,255</b>	<b>1,347,613,255</b>	<b>239,884,683</b>	<b>115,520,172</b>	<b>355,404,855</b>

# 90 Debt Service Funds-At a Glance

## Highlights from the Metropolitan Government of Nashville and Davidson County's Debt Management Policy

The purpose of the Policy is to establish and document the objectives and practices for debt management for the Metropolitan Government and to assist all concerned parties in understanding the Metropolitan Government's approach to debt management.

### Policy Statement

In managing its debt, it is the Metropolitan Government's policy to:

- Achieve the lowest cost of capital
- Ensure high credit quality
- Assure access to the capital credit markets
- Preserve financial flexibility
- Manage interest rate risk exposure

### Goals & Objectives

Debt policies and procedures are tools that ensure that financial resources are adequate to meet the Metropolitan Government's long-term financing objectives. In addition, the Policy helps to ensure that financings undertaken by the Metropolitan Government satisfy certain clear objective standards which allow the Metropolitan Government to protect its financial resources in order to meet its short-term financing and long-term capital needs. The adoption of clear and comprehensive financial policies enhances the internal financial management of the Metropolitan Government.

### Issuance Process

The Metropolitan Government charter, which was approved by referendum on June 28, 1962, as amended, and Title 9, Chapter 21 of the Tennessee Code Annotated authorizes the Metropolitan Government to issue general obligation bonds subject to the adoption of a bond resolution by the Metropolitan Council. Other sections of the Tennessee Code Annotated and the Federal Tax Code may govern the issuance or structure of the Metropolitan Government's bonds.

The Metropolitan Government strongly prefers a competitive issuance process for all debt issuances. The Metropolitan Government will consider a negotiated issuance or private placement process only where it is clear that such process is in the best interests of the Metropolitan Government.

### Credit Quality and Credit Enhancement

The Metropolitan Government's debt management activities will be conducted to receive the highest credit ratings possible, consistent with the Metropolitan Government's financing objectives. The Director of Finance will be responsible for maintaining relationships and communicating with the rating agencies that assign

ratings to the Metropolitan Government's debt. The Director of Finance will provide the rating agencies with periodic updates of the general financial condition of the Metropolitan Government. Full disclosure of operations and open lines of communication shall be maintained with the rating agencies. The Metropolitan Government, together with the Financial Advisor, shall prepare presentations to the rating agencies to assist credit analysts in making an informed decision. The Director of Finance shall be responsible for determining whether or not a rating shall be requested on a particular financing, and which of the major rating agencies will be asked to provide such rating.

The Metropolitan Government will make an annual credit presentation to the Metropolitan Council, explaining the Metropolitan Government's current rating, rating agency views on the Metropolitan Government's performance and current items which may positively or adversely affect the Metropolitan Government's credit rating.

The Metropolitan Government will consider the use of credit enhancements on a case-by-case basis, evaluating the economic benefit versus cost for each case. Only when clearly demonstrable savings can be shown shall an enhancement be considered.

### Debt Affordability

It is the intent of the Metropolitan Government to promote the most efficient and cost-effective use of debt financing in order to facilitate long-term access to capital while ensuring that financial leveraging decisions do not negatively impact the Metropolitan Government's annual operations. To this end, the government will periodically review basic measures of debt affordability, including but not limited to, average life of new debt, percentage of principal paid within 10 years, per capita debt/per capita income, per capita debt/per capita assessed value, and debt service/general fund operating expenses.

### Bond Structure

The Metropolitan Government shall establish all terms and conditions relating to the issuance of bonds, and will invest all bond proceeds pursuant to the terms of the Metropolitan Government's Investment Policy. Unless otherwise authorized by the Metropolitan Government, the following shall serve as bond requirements:

1. **Term.** Capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements with a maximum of twenty (20) years. In certain circumstances where the debt meets legal requirements and is in the best interest of the Metropolitan Government this period may be extended to a maximum of thirty (30) years.

# 90 Debt Service Funds-At a Glance

- Capitalized Interest.** From time to time certain financings may require the use of capitalized interest from the issuance date until the Metropolitan Government has beneficial use and/or occupancy of the financed project. Interest shall not be funded (capitalized) beyond three (3) years or a shorter period if further restricted by statute. Interest earnings may, at the Metropolitan Government's discretion, be applied to extend the term of capitalized interest but in no event beyond the term statutorily authorized or three years, whichever is shorter.
- Debt Service Structure.** Debt issuance shall be planned to achieve relatively level debt service for an individual bond issue, while still matching debt service to the useful life of the capital asset financed by the debt. The Metropolitan Government shall avoid the use of bullet or balloon maturities except in those instances where these maturities serve to make existing overall debt service level or match a specific income stream.
- Call Provisions.** In general, the Metropolitan Government's securities will include a call feature, which is no later than ten (10) years from the date of delivery of the bonds. The Metropolitan Government will avoid the sale of long-term non-callable bonds absent careful evaluation by the Metropolitan Government with respect to the value of the call option.
- Original Issuance Discount/Premium.** Bonds with original issuance discount/premium will be permitted.
- Deep Discount Bonds.** Deep discount bonds may provide a lower cost of borrowing in certain markets. The Metropolitan Government will carefully consider their value and effect on any future refinancing as a result of the lower-than-market coupon.
- Synthetic Debt.** The Metropolitan Government will consider the limited use of swaps, derivatives and other forms of synthetic debt as a hedge against future interest rate risk when appropriate and in accordance with state guidelines. The Metropolitan Government will not use structured products for speculative purposes. The Metropolitan Government will consider the use of structured products when it is able to gain a comparative borrowing advantage and is able to quantify and understand the potential risks or to achieve fixed and/or variable rate exposure targets.

## Types of Debt

When the Metropolitan Government determines that the use of debt is appropriate, the following criteria will be utilized to evaluate the type of debt to be issued.

### Structure

- General Obligation Bonds.** The Metropolitan Government may issue general obligation bonds

supported by the full faith and credit of the Metropolitan Government. General obligation bonds shall be used to finance capital projects that do not have independent creditworthiness and significant ongoing revenue streams. The Metropolitan Government may also use its general obligation pledge to support other bond issues, if such support improves the economics of the other bond issue and is used in accordance with these guidelines.

- Revenue Bonds.** The Metropolitan Government may issue revenue bonds, where repayment of the bonds will be made through revenues generated from other sources. Revenue bonds will typically be issued for capital projects which can be supported from project or enterprise-related revenues.

### Duration

- Long-Term Debt.** The Metropolitan Government may issue long-term debt where it is deemed that capital improvements should not be financed from current revenues or short-term borrowings. Long-term borrowing will not be used to finance current operations or normal maintenance. Long-term debt will be self-supporting and structured such that financial obligations do not exceed the expected useful life of the project.
- Short-Term Debt.** Short-term borrowing may be utilized for construction financing, the temporary funding of operational cash flow deficits or anticipated revenues (defined as an assured source with the anticipated amount based on conservative estimates) subject to the following policies:
  - Bond Anticipation Notes (BANs)* in the form of Commercial Paper shall be used only for the purpose of providing financing for the cost of all or any of the public purposes for which Bonds have been authorized and for the payment of principal of outstanding commercial paper.
  - Revenue Anticipation Notes (RANs) and Tax Anticipation Notes (TANs)* shall be issued only to meet cash flow needs consistent with a finding by bond counsel that the sizing of the issue fully conforms to Federal IRS and state requirements and limitations.
  - Lines of Credit* shall be considered as an alternative to other short-term borrowing options. The lines of credit shall be structured to limit concerns as to the Internal Revenue Code.
  - Other Short-Term Debt* may be used when it provides an interest rate advantage or as interim financing until market conditions are more favorable. The Metropolitan Government will determine and utilize the least costly method for short-term borrowing. The Metropolitan Government may issue short-term debt when there is a defined repayment source or amortization of principal.

# 90 Debt Service Funds-At a Glance

## Refinancing Outstanding Debt

The Director of Finance for the Metropolitan Government, with assistance from the Metropolitan Government's Financial Advisor, shall have the responsibility to analyze outstanding bond issues for refunding opportunities. The Metropolitan Government will consider the following issues when analyzing possible refunding opportunities:

- 1. Debt Service Savings.** The Metropolitan Government establishes a minimum present value savings threshold of 3.5% of the refunded bond principal amount. The present value savings will be net of all costs related to the refinancing. If present value savings is less than 3.5%, the Metropolitan Government may consider the option value captured as a percent of total savings. If the option value exceeds 70% and present value savings is less than 3.5%, the Metropolitan Government may opt to complete a refunding. The decision to take savings on an upfront or deferred basis must be explicitly approved by the Metropolitan Government.
- 2. Restructuring.** The Metropolitan Government will refund debt when it is in the best financial interest of the Metropolitan Government to do so. Such refunding will be limited to restructuring to meet unanticipated revenue expectations, achieve cost savings, mitigate irregular debt service payments, release reserve funds or remove unduly restrictive bond covenants.
- 3. Term of Refunding Issues.** The Metropolitan Government will refund bonds within the term of the originally issued debt. However, the Metropolitan Government may consider maturity extension, when necessary to achieve a desired outcome, provided that such extension is legally permissible. The Metropolitan Government may also consider shortening the term of the originally issued debt to realize greater savings. The remaining useful life of the financed facility and the concept of inter-generational equity should guide this decision.
- 4. Escrow Structuring.** The Metropolitan Government shall utilize the least costly securities available in structuring refunding escrows. A certificate will be provided by a third party agent, who is not a broker-dealer stating that the securities were procured through an arms-length, competitive bid process (in the case of open market securities), that such securities were more cost effective than State and Local Government Obligations (SLGS), and that the price paid for the securities was reasonable within Federal guidelines. Under no circumstances shall an underwriter, agent or financial advisor sell escrow securities to the Metropolitan Government from its own account.
- 5. Arbitrage.** The Metropolitan Government shall take all necessary steps to optimize escrows and to avoid negative arbitrage in its refunding.

# 30003 4% Reserve Fund-At a Glance

<b>Mission</b>	To provide for the purchase of equipment and/or building repairs for departments that receive their operating funds from the general fund budget.		
<b>Budget Summary</b>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
<b>Expenditures and Transfers:</b>			
General Four (4%) Reserve Fund	\$ 27,683,200	\$ 27,728,400	\$ 29,782,700
<b>Total Expenditures and Transfers</b>	<u>\$ 27,683,200</u>	<u>\$ 27,728,400</u>	<u>\$ 29,782,700</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	27,683,200	27,728,400	29,782,700
<b>Total Revenues</b>	<u>\$ 27,683,200</u>	<u>\$ 27,728,400</u>	<u>\$ 29,782,700</u>
<b>Expenditures Per Capita</b>	\$ 41.98	\$ 41.44	\$ 43.87
<b>Positions</b>	Total Budgeted Positions	0	0
<b>Contacts</b>	Finance Manager: Greg A. McClarin	email: greg.mcclarin@nashville.gov	
	700 2nd Avenue South, Suite 201 37210	Phone: 615-862-6120	

## Overview

This fund (Fund 30003) is used to finance small-to-medium size capital expenditures for GSD General Fund departments. Four percent (4%) of all original monies collected by the GSD General Fund during any year is placed in this reserve fund and is kept separate and apart from other funds of the government. This separate fund can be used only for the purchase of equipment for any department of Metro and for repairs to any building owned by any department of the Metropolitan Government. Larger capital expenditures are financed using notes or bonds in the manner discussed in the "Debt Service Funds" section.

**Revenues:** Four percent (4%) of all original monies collected by the GSD General Fund (fund 10101) are transferred to this fund. Administratively, the 4% is based on all GSD General Fund gross receipts except for revenues from other governments and certain other internal sources and transfer accounts.

The transfer of monies from the General Fund to the 4% Reserve Fund is in the budget as an expenditure account in the 01 Administrative section of the GSD General Fund.

**Expenditures:** This separate fund can be used only for GSD General Fund departments' expenditures for the purchase of equipment and for repairs to buildings.

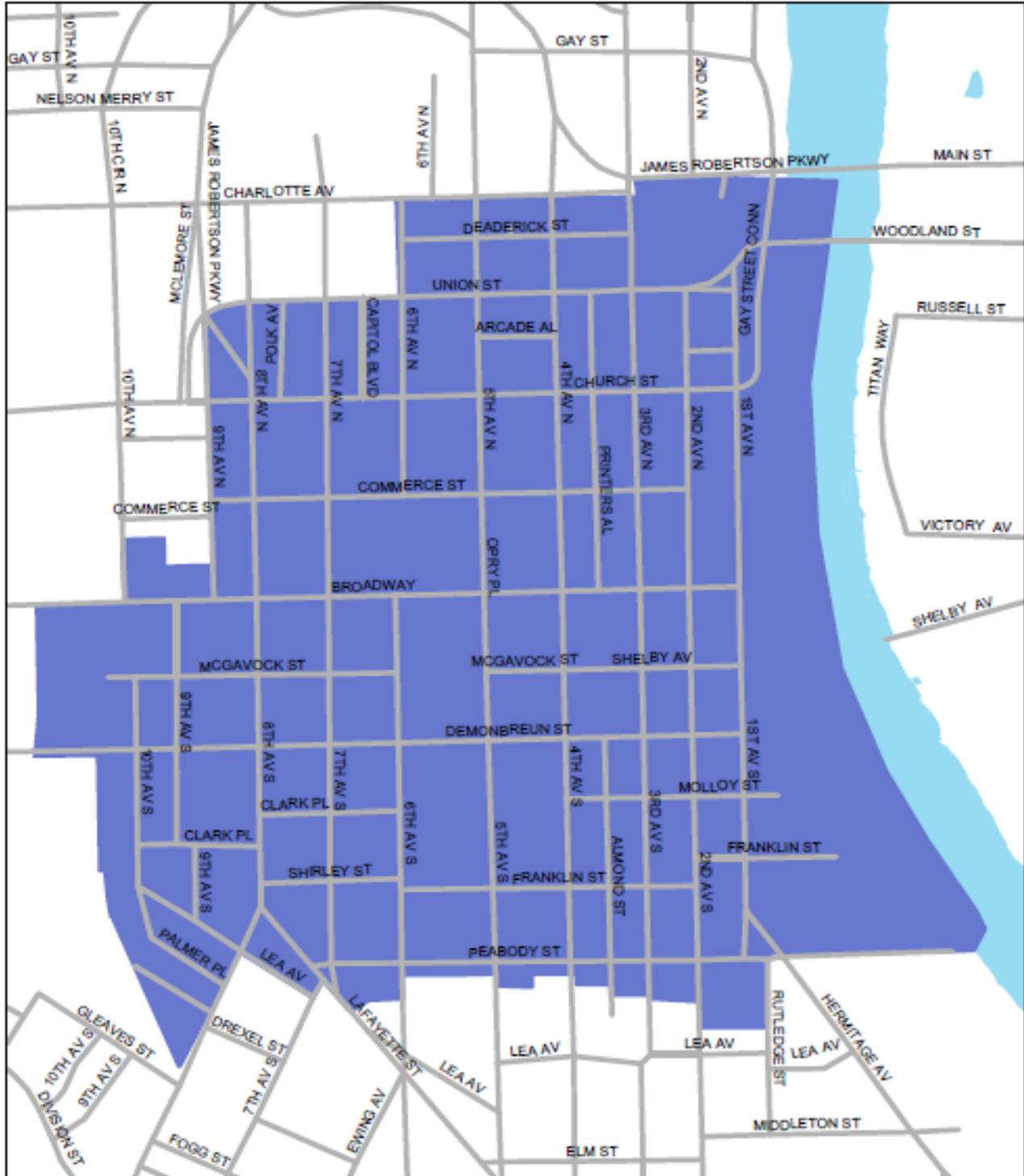
**Minimum Balance:** Administrative policy is to maintain a \$500,000 balance in the fund at all times. The Council approved a policy of maintaining an additional \$500,000 balance in the fund, for a total balance of at least \$1 million.

**USD Charter Provision:** The Charter also allows the Council to establish by ordinance the same type of fund for the Urban Services District. This has not occurred.

**Historical Information:** The Charter originally required a five percent (5%) deduction from revenues. This was amended at an election held August 4, 1983 to four percent (4%).



# 30005 Central BID-At a Glance



# 38005 Gulch CBID-At a Glance

<b>Mission</b>	To undertake and provide an enhanced level of programs and services not provided by the Metropolitan Government that will help make the Gulch a clean, safe and vibrant urban neighborhood in which to work, live, shop and be entertained.			
<b>Budget Summary</b>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	
<b>Expenditures and Transfers:</b>				
Special Purpose Fund	\$ 263,000	\$ 365,700	\$ 430,800	
<b>Total Expenditures and Transfers</b>	<u>\$ 263,000</u>	<u>\$ 365,700</u>	<u>\$ 430,800</u>	
<b>Revenues and Transfers:</b>				
Program Revenue				
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	
Other Governments and Agencies	0	0	0	
Other Program Revenue	0	0	0	
<b>Total Program Revenue</b>	\$ 0	\$ 0	\$ 0	
Non-program Revenue	263,000	365,700	430,800	
Transfers From Other Funds and Units	0	0	0	
<b>Total Revenues</b>	<u>\$ 263,000</u>	<u>\$ 365,700</u>	<u>\$ 430,800</u>	
<b>Expenditures Per Capita</b>	\$ 0.40	\$ 0.55	\$ 0.63	
<b>Positions</b>	Total Budgeted Positions	0	0	0
<b>Contacts</b>	President and CEO: Tom Turner email: tturner@nashvilledowntown.com			
	Nashville Downtown Partnership, 150 4th Ave. North, Suite G-150 37219 Phone: 615-743-3090			

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

## Overview

The Gulch Central Business Improvement District (GCBID) was established by Metro Ordinance under the authority of the state law to enhance the local business climate and help manage the area and ensure that it is clean, safe and vibrant and will bring more people to the Gulch area of downtown Nashville to work, live, shop and play.

The GCBID is a district management corporation chartered pursuant to the provisions of the Nonprofit Corporation Act of Tennessee for the purpose of administering within and for the GCBID district, the making of improvements within and for the district, and the provision of services and projects within and for the district.

The GCBID has the power to acquire, construct or to maintain parking facilities, public improvements, and child care facilities; and to provide services for the improvement and operation of the district, including promotion, advertising, health and sanitation, public safety, elimination of problems related to traffic and parking, security services, recreation, cultural enhancements, aesthetic improvements, furnishing music in public places, design assistance, and activities in

support of business or residential recruitment, retention, and management development.

These services are provided to and in support of the Metropolitan Government, paid from revenues from the special assessment. These levels of service are in addition to, and not instead of, Urban Services District (USD) services.

The GCBID Board of Directors is elected by and from district property and business owners who pay the special assessment. The Board administers the GCBID's operations and services directly or by contract through the Nashville Downtown Partnership.

The boundaries of the GCBID are set by law. The district includes all properties shown within the shaded area in the map. Those properties are assessed a levy based on real property values.

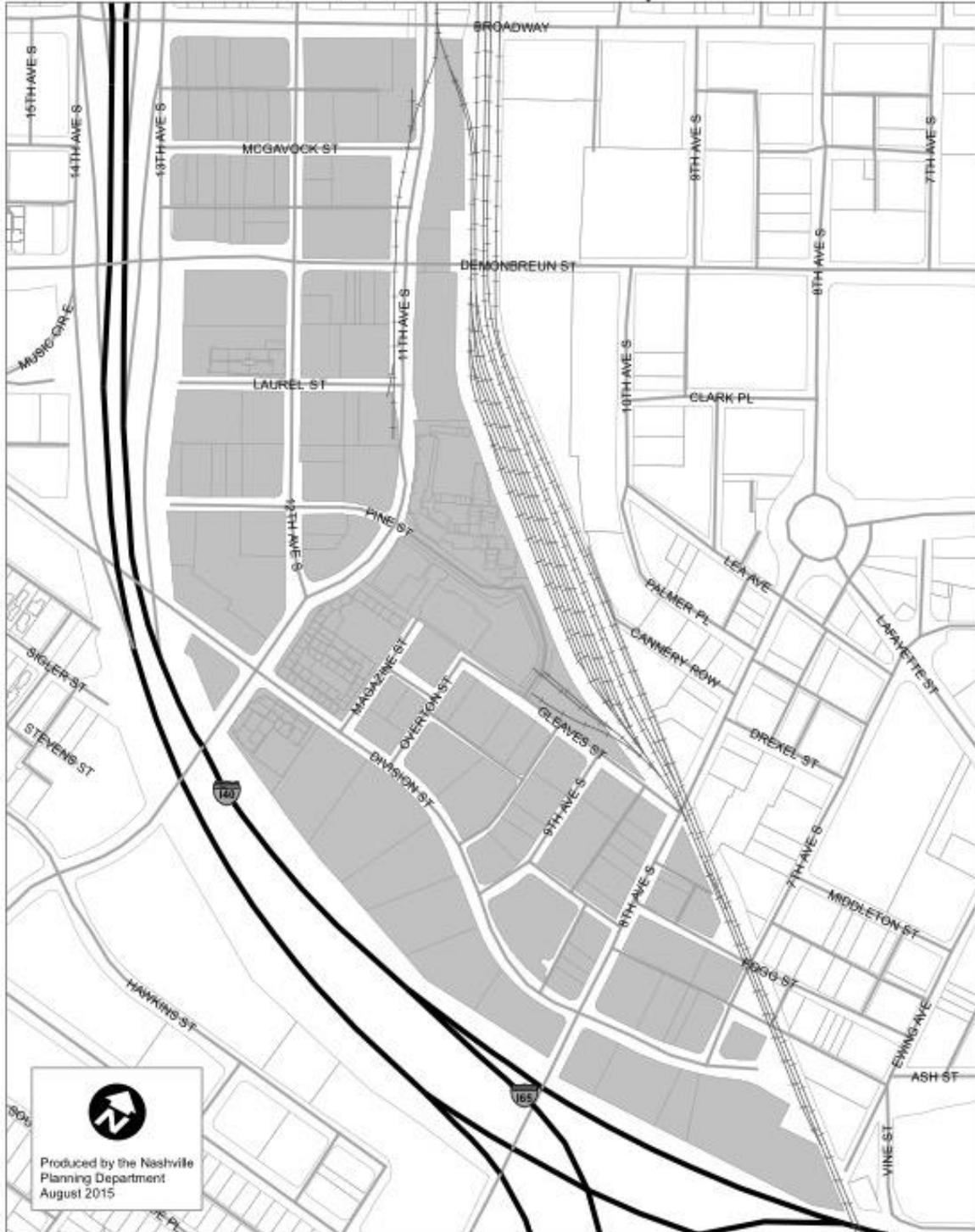
Those funds are used to provide additional services within the GCBID. Ordinance BL2015-67, approved January 6, 2016, extends the current GCBID term until December 31, 2026, and directs the levy as follows:

# 38005 Gulch CBID-At a Glance

not exceeding \$0.18 per \$100 of assessed value of real property for calendar year 2017, and not exceeding \$0.15 per \$100 of assessed value of real property for calendar year 2018.

GC BID's annual budget is approved as part of the Metro Nashville Government's annual operating budget.

## Boundaries of The Gulch Business Improvement District



# 30031-30047 Hotel Tax Funds-Financial

**Mission** Funds 30031, and 30041 through 30047 accounts for the receipt and distribution of the \$2.00 and \$0.50 Surtax and 6% Hotel Occupancy Privilege Tax used for tourist promotion, tourist-related activities, the Convention Center, the Nashville Convention & Visitors Bureau contract and the operating transfer to the GSD General Fund.

**Budget Summary**

	2014-15	2015-16	2016-17
<b>Expenditures and Transfers:</b>			
Hotel Occupancy Tax Fund	\$ 58,547,700	\$ 75,450,000	\$ 83,120,000
<b>Total Expenditures and Transfers</b>	<u>\$ 58,547,700</u>	<u>\$ 75,450,000</u>	<u>\$ 83,120,000</u>
<b>Revenues and Transfers:</b>			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
<b>Total Program Revenue</b>	\$ 0	\$ 0	\$ 0
Non-program Revenue	58,547,700	75,450,000	83,120,000
Transfers From Other Funds and Units	0	0	0
<b>Total Revenues</b>	<u>\$ 58,547,700</u>	<u>\$ 75,450,000</u>	<u>\$ 83,120,000</u>
<b>Expenditures Per Capita</b>	\$ 88.79	\$ 112.76	\$ 122.44

**Positions** Total Budgeted Positions 0 0 0

**Contacts** Director of Finance: Talia Lomax-O'dneal email: talia.lomaxodneal@nashville.gov  
 Finance Manager: Greg McClarin email: greg.mcclarin@nashville.gov

## Flow of Funds:

Tax Allocation *	Tax / Purpose	FY16 Revenue Estimated	FY17 Revenue Estimated
\$2.00 Surtax	Airport Ground / Rental Car	\$ 15,600,000	\$ 16,250,000
\$0.50 Surtax	Event and Marketing	\$ 3,400,000	\$ 3,440,000
6% Tax	Estimated Hotel / Motel Tax Receipts	\$ 56,450,000	\$ 63,430,000
	<b>The Full Tax is estimated above and the Distribution is outlined below.</b>		
\$2.00 Surtax	Fund 30031 – Hotel Occupancy – Conv Ctr 2007	\$ 15,600,000	\$ 16,250,000
\$0.50 Surtax	Fund 30041 – Event and Marketing Fund	\$ 3,400,000	\$ 3,440,000
1%	Fund 30042 – Hotel Occupancy Convention Ctr 1% Tax	\$ 9,400,000	\$ 10,570,000
1%	Fund 30043 – Hotel Occupancy Conv Ctr 2007 1% Tax	\$ 7,800,000	\$ 9,070,000
	Fund 30047 – Hotel Occupancy 2007 1% Secondary TDZ	\$ 1,600,000	\$ 1,500,000
2%	Fund 30044 – Hotel Occupancy Tourist Promotion	\$ 18,800,000	\$ 21,150,000
1%	Fund 30045 – Hotel Occupancy Tourist Related	\$ 9,400,000	\$ 10,570,000
1%	Fund 30046 – Hotel Occupancy General Fund Transfer	\$ 9,450,000	\$ 10,570,000

# 30031-30047 Hotel Tax Funds-Financial

<b>Hotel Motel Fund</b>						
	FY2015 Budget	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>OPERATING EXPENSES:</b>						
PERSONAL SERVICES						
OTHER SERVICES:						
Utilities						
Professional & Purchased Services						
Travel, Tuition, and Dues						
Communications *	*	*	*	*	*	*
Repairs & Maintenance Services						
Internal Service Fees						
Other Expenses	51,513,200	63,779,623	66,000,000	72,550,000	6,550,000	9.92%
<b>TOTAL OTHER SERVICES</b>	<b>51,513,200</b>	<b>63,779,623</b>	<b>66,000,000</b>	<b>72,550,000</b>	<b>6,550,000</b>	<b>9.92%</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>51,513,200</b>	<b>63,779,623</b>	<b>66,000,000</b>	<b>72,550,000</b>	<b>6,550,000</b>	<b>9.92%</b>
<b>TRANSFERS TO OTHER FUNDS/UNITS</b>	<b>7,034,500</b>	<b>8,900,101</b>	<b>9,450,000</b>	<b>10,570,000</b>	<b>1,120,000</b>	<b>11.85%</b>
<b>TOTAL EXPENSES &amp; TRANSFERS</b>	<b>58,547,700</b>	<b>72,679,724</b>	<b>75,450,000</b>	<b>83,120,000</b>	<b>7,670,000</b>	<b>10.17%</b>
<b>PROGRAM REVENUE:</b>						
Charges, Commissions, & Fees						
Federal (Direct & Pass Through)						
State Direct						
Other Government Agencies						
Other Program Revenue **						
<b>TOTAL PROGRAM REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>NON-PROGRAM REVENUE:</b>						
Property Taxes						
Local Option Sales Tax						
Other Tax, Licenses, & Permits	58,547,700	71,220,655	75,450,000	83,120,000	7,670,000	10.17%
Fines, Forfeits, & Penalties						
Compensation From Property						
<b>TOTAL NON-PROGRAM REVENUE</b>	<b>58,547,700</b>	<b>71,220,655</b>	<b>75,450,000</b>	<b>83,120,000</b>	<b>7,670,000</b>	<b>10.17%</b>
<b>TRANSFERS FROM OTHER FUNDS/UNITS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL REVENUE &amp; TRANSFERS</b>	<b>58,547,700</b>	<b>71,220,655</b>	<b>75,450,000</b>	<b>83,120,000</b>	<b>7,670,000</b>	<b>10.17%</b>
<b>Expenditures Per Capita</b>	<b>\$88.79</b>	<b>\$110.22</b>	<b>\$112.76</b>	<b>\$122.44</b>	<b>\$11.30</b>	<b>10.02%</b>

\* Financials are restated by category, from Communications to Other Expenses, for fiscal year FY2015 Actuals and FY2015, FY2016 and FY2017 Budget for comparative purposes. Expenses included in the Communication line item are: Object Account 502801 - Advertising & Promotion. For FY2015 Actual = \$22,398,041; FY2015 Budget = \$16,882,200; FY2016 Budget = \$22,200,000; FY2017 Budget = \$24,590,000. Also, un-budgeted, fund balance operational transfers have been excluded for presentation purposes.

\*\* Financials are restated from Other Program Revenue to Other Tax, Licenses & Permits for comparative purposes. The FY2015 Actual expense was \$32,178.00 recorded in Object Account 405471 Interest-MIP for the eight funds making up the Hotel Occupancy Tax.

# Program Budgets

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# Metropolitan Council

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## Administration Line of Business

The purpose of the Administration Line of Business is to provide support for the Metropolitan Council in performing its legislative function.

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### Administration Program

The purpose of the Administration Program is to provide support for the Metropolitan Council in performing its legislative function.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,733,900	1,728,036	1,822,200	2,059,500	237,300	13.0%
	Total	\$1,733,900	\$1,728,036	\$1,822,200	\$2,059,500	\$237,300	13.0%
<b>FTEs:</b>	GSD General Fund	48.30	48.30	48.30	53.30	5.00	10.4%
	Total	48.30	48.30	48.30	53.30	5.00	10.4%

### Performance

Proposed legislation researched and drafted	675	751	750	na
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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	25,600	0	3,300	-17,500	-20,800	-630.3%
	Total	\$25,600	\$0	\$3,300	-\$17,500	-\$20,800	-630.3%

### Performance

No applicable performance measure	na	na	na	na
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# Metropolitan Clerk

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	2,041	0	7,000	7,000	100.0%
	Total	\$0	\$2,041	\$0	\$7,000	\$7,000	100.0%

## Performance

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## Legislative Line of Business

The purpose of the Legislative Line of Business is to manage the records and history of the city's legislative activity and the other official city government documents in a way that will ensure the integrity of the record and easy access to the information.

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## Legislative Program

The purpose of the Legislative program is to manage the records and history of the city's legislative activity and the other official city government documents in a way that will ensure the integrity of the record and easy access to the information.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	443,000	398,924	494,800	546,400	51,600	10.4%
	Total	\$443,000	\$398,924	\$494,800	\$546,400	\$51,600	10.4%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

## Performance

Number of legislative items (ordinances and resolutions) supported and maintained

nr                      798                      nr                      na

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**Records Management Line of Business**

The purpose of the Records Management Line of Business is to provide professional document management, secure records destruction, and records management training services to all departments of the Metro Government and to provide a secure, centralized, off-site facility for storage of less active records of those departments.

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**Records Management Program**

The purpose of the Records Management Program is to provide professional document management, secure records destruction, and records management training services to all departments of the Metro Government and to provide a secure, centralized, off-site facility for storage of less active records of those departments.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	179,300	169,749	193,700	218,700	25,000	12.9%
Total	\$179,300	\$169,749	\$193,700	\$218,700	\$25,000	12.9%
<b>FTEs:</b> GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

**Performance**

Number of records requests received	nr	6,985	nr	na
Number of containers stored	nr	46,153	46,000	na

# Mayor's Office

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## Executive Line of Business

The purpose of the Executive Line of Business is to oversee the departmental annual budget review, legislative/contract review and Metro Nashville's environmental sustainability efforts.

### Executive

The purpose of the Executive Program is to oversee the departmental annual budget review, legislative/contract review and Metro Nashville's environmental sustainability efforts.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	1,328,900	1,230,152	3,747,700	3,946,000	198,300	5.3%
<b>Budget:</b> Special Purpose Fund	80,000	111,843	123,000	0	-123,000	-100.0%
Total	\$1,408,900	\$1,341,995	\$3,870,700	\$3,946,000	\$75,300	1.9%
<b>FTEs:</b> Special Purpose Fund	1.00	1.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b> GSD General Fund	17.00	17.00	30.00	30.00	0.00	0.0%
Total	18.00	18.00	30.00	30.00	0.00	0.0%

### Performance

No performance measure currently established

na na na na

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	0	0	0	-86,600	-86,600	100.0%
Total	\$0	\$0	\$0	-\$86,600	-\$86,600	100.0%

### Performance

No applicable performance measure

na na na na

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## Office of Children & Youth Line of Business

The purpose of the Office of Children and Youth Line of Business is to work in partnership with public and private entities to ensure that all of Nashville's children are healthy, safe, successful in school and connected to caring adults, allowing them the opportunity to succeed in life.

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### Office of Children & Youth

The purpose of the Office of Children and Youth is to work in partnership with public and private entities to ensure that all of Nashville's children are healthy, safe, successful in school and connected to caring adults, allowing them the opportunity to succeed in life.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	125,600	37,797	0	0	0	0.0%
<b>Budget:</b>	Special Purpose Fund	10,600	6,686	0	0	0	0.0%
	Total	\$136,200	\$44,483	\$0	\$0	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.00	2.00	0.00	0.00	0.00	0.0%
	Total	2.00	2.00	0.00	0.00	0.00	0.0%

### Performance

Increase the visibility and public understanding of issues affecting Nashville's children and youth

na na na na

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### Office of Economic and Community Development Line of Business

The purpose of the Office of Economic and Community Development Line of Business is to recruit new businesses to Nashville and help existing businesses in the city expand in order to create new, high-quality jobs for Nashville residents and grow the city's tax base.

### Office of Economic & Community Development

The purpose of the Office of Economic and Community Development is to recruit new businesses to Nashville and help existing businesses in the city expand in order to create new, high-quality jobs for Nashville residents and grown the city's tax base.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	353,300	342,698	0	0	0	0.0%
<b>Budget:</b>	Special Purpose Fund	145,000	130,198	143,600	46,300	-97,300	-67.8%
	Total	\$498,300	\$472,896	\$143,600	\$46,300	-\$97,300	-67.8%
<b>FTEs:</b>	GSD General Fund	3.00	3.00	0.00	0.00	0.00	0.0%
	Total	3.00	3.00	0.00	0.00	0.00	0.0%

### Performance

Increase number of business relocations and expansions

na na na na

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**Office of Neighborhoods Line of Business**

The purpose of the Office of Neighborhoods Line of Business is improve the quality of life in Nashville's neighborhoods through a more informed, active and involved citizenry and enhanced governmental response to community needs.

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**Office of Neighborhoods**

The purpose of the Office of Neighborhoods is to improve the quality of life in Nashville's neighborhoods through a more informed, active and involved citizenry and enhanced governmental response to community needs.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	202,300	196,292	0	0	0	0.0%
	Total	\$202,300	\$196,292	\$0	\$0	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	0.00	0.00	0.00	0.0%
	Total	4.00	4.00	0.00	0.00	0.00	0.0%

**Performance**

Assist constituents with concerns and questions in a timely and helpful manner and increase public awareness of current initiatives through engagement.

na na na na

# Election Commission

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	176,000	224,700	48,700	27.7%
	Total	\$0	\$0	\$176,000	\$224,700	\$48,700	27.7%

## Performance

No applicable performance measure

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## Election Line of Business

The purpose of the Election Line of Business is to provide accurate and timely election preparation, information, results and services to the general public so they can have confidence in the election process.

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## Election Procedures Program

The purpose of the Election Procedures Program is to provide election services to registered voters of Davidson County so that the necessary tools and materials to vote are available.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	175,300	37,525	175,300	174,900	-400	-0.2%
	Total	\$175,300	\$37,525	\$175,300	\$174,900	-\$400	-0.2%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

## Performance

No performance measure currently established

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### Register to Vote Program

The purpose of the Register to Vote Program is to provide voter registration services to Davidson County residents in order to register to vote.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	3,840,600	3,762,146	5,231,600	2,232,700	-2,998,900	-57.3%
Total	\$3,840,600	\$3,762,146	\$5,231,600	\$2,232,700	-\$2,998,900	-57.3%
<b>FTEs:</b> GSD General Fund	38.53	38.53	38.52	40.52	2.00	5.2%
Total	38.53	38.53	38.52	40.52	2.00	5.2%

### Performance

No performance measure currently established

na	na	na	na
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# Law

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	19,100	0	64,700	5,600	-59,100	-91.3%
	Total	\$19,100	\$0	\$64,700	\$5,600	-\$59,100	-91.3%

## Performance

No applicable performance measure

	na	na	na	na
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## Legal Services Line of Business

The purpose of the Legal Services Line of Business is to provide client advice and support, contracts, legislation and litigation services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.

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## Client Advice and Support Program

The purpose of Client Advice and Support Program is to provide legal advice and support to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so that they can effectively and efficiently conduct the business of the Metropolitan Government.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,839,300	1,833,902	2,030,900	2,130,900	100,000	4.9%
	Total	\$1,839,300	\$1,833,902	\$2,030,900	\$2,130,900	\$100,000	4.9%
<b>FTEs:</b>	GSD General Fund	13.21	13.21	13.21	13.21	0.00	0.0%
	Total	13.21	13.21	13.21	13.21	0.00	0.0%

## Performance

Percentage of client advice requests reviewed within 3 days	95%	96%	95%	na
Percentage of clients reporting that the client advice provided assisted them in making good business decisions	100%	100%	100%	na

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**Contracts Program**

The purpose of the Contracts Program is to provide negotiation, drafting and review services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can execute contracts legally and in a timely fashion.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	130,100	83,239	124,900	124,900	0	0.0%
	Total	\$130,100	\$83,239	\$124,900	\$124,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.36	2.36	2.36	2.36	0.00	0.0%
	Total	2.36	2.36	2.36	2.36	0.00	0.0%

**Performance**

Percentage of contracts reviewed within 4 business days                      95%                      99%                      95%                      na

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**Legislation Program**

The purpose of the Legislation Program is to provide analysis and draft legislation services to the departments, boards, commissions, agencies and officials of the Metropolitan Government so they can propose and pass legislation that accomplishes their goals.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	108,600	69,950	110,700	110,700	0	0.0%
	Total	\$108,600	\$69,950	\$110,700	\$110,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.75	0.75	0.75	0.75	0.00	0.0%
	Total	0.75	0.75	0.75	0.75	0.00	0.0%

**Performance**

Percentage of clients responding indicate that council legislation passed accomplishes the stated goal                      100%                      100%                      100%                      na

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**Litigation and Administrative Hearings Program**

The purpose of the Litigation and Administrative Hearings Program is to provide representation and advocacy services to the departments, boards, commissions, agencies, officials of the Metropolitan Government and its employees so they can experience high quality dispute resolutions.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	2,772,700	2,872,879	2,880,800	2,881,900	1,100	0.0%
	Total	\$2,772,700	\$2,872,879	\$2,880,800	\$2,881,900	\$1,100	0.0%
<b>FTEs:</b>	GSD General Fund	24.79	24.79	24.79	24.79	0.00	0.0%
	Total	24.79	24.79	24.79	24.79	0.00	0.0%

**Performance**

Percentage of dispute resolutions considered high quality as reported by Metropolitan Government clients                      100%                      100%                      100%                      na

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### Risk Management Line of Business

The purpose of the Risk Management Line of Business is to provide claims and insurance services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources.

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#### Claims Program

The purpose of the Claims Program is to provide investigation, negotiation and recovery services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can minimize the financial impact of claims brought against the Metropolitan Government and maximize the monetary recovery of claims in favor of the Metropolitan Government.

Budget Performance Summary		2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	274,500	240,771	265,900	265,900	0	0.0%
	Total	\$274,500	\$240,771	\$265,900	\$265,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	6.08	6.08	6.08	6.08	0.00	0.0%
	Total	6.08	6.08	6.08	6.08	0.00	0.0%

#### Performance

Ratio of costs to dollars recovered or paid	15%	13.28%	15%	na
Ratio of dollars recovered to dollars owed	85%	65%	85%	na
Percentage of claims settled without litigation	98%	95%	98%	na

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#### Insurance Program

The purpose of the Insurance Program is to provide insurance management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can adequately protect their assets at the best value.

Budget Performance Summary		2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	114,800	126,348	134,600	134,600	0	0.0%
	Total	\$114,800	\$126,348	\$134,600	\$134,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.81	0.81	0.81	0.81	0.00	0.0%
	Total	0.81	0.81	0.81	0.81	0.00	0.0%

#### Performance

Percentage of contracts with completed initial review and approval or client notification of disapproval within two days	95%	92%	95%	na
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# Planning Commission

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	0	3,800	3,800	100.0%
	Total	\$0	\$0	\$0	\$3,800	\$3,800	100.0%

## Performance

No applicable performance measure

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## Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide management and leadership services to the department and community by providing tools, information, education and guidance as to critical planning alternatives and options necessary to attain a sustainable community.

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## Executive Leadership Program

The purpose of the Executive Leadership Program is to provide management and leadership services to the department and community by providing tools, information, education and guidance as to critical planning alternatives and options necessary to attain a sustainable community.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	808,200	838,027	819,400	819,400	0	0.0%
	Total	\$808,200	\$838,027	\$819,400	\$819,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

## Performance

Reduction in Nashville's carbon footprint

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### NashvilleNext General Plan Program

The purpose of the Nashville Next General Plan program is to update Nashville/Davidson County's General Plan at the request of Mayor Karl Dean. The update process, Nashville Next, began in 2012 and will be completed in 2015. NashvilleNext will create a unified, county-wide vision for Nashville/Davidson County's future well-being and prosperity. The planning effort will involve unprecedented levels of community input from residents, regional partners and Nashvillians with expertise in topics that will impact Nashville's success in the future.

<b>Budget Performance Summary</b>		<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	113,500	93,660	93,500	93,500	0	0.0%
	Total	\$113,500	\$93,660	\$93,500	\$93,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

### Performance

Present a new General Plan the Metropolitan Planning Commission by 2015	nr	Done	na	na
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Complete NashvilleNext planning effort and produce the General Plan Update document by the end of FY14/15	nr	Done	nr	na
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### GIS Information Services Line of Business

The Purpose of GIS Information Services Line of Business is to efficiently provide spatial data and information, applications and geographic analysis to Metro Departments/ Agencies, Elected Officials and the general public so they can have the critical information available to make decisions based on accurate data.

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### Geographic Data Maintenance Program

The purpose of the Geographic Data Maintenance Program is to provide accurate geographic and land information products to Planning Department staff, other Metro Departments and Agencies, and the public, so they can have timely and accurate property and zoning datasets that meet national standards (NSDI) to achieve their objectives and avoid duplication of effort.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	305,400	307,556	315,100	315,100	0	0.0%
	Total	\$305,400	\$307,556	\$315,100	\$315,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

#### Performance

Percentage of property and zoning dataset entries made accurately on initial entry	84%	85%	84%	na
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### GIS Services and Application Program

The purpose of GIS Services and Application Development Program is to efficiently provide spatial data and information, applications and geographic analysis to Metro Departments/Agencies, Elected Officials and the general public so they can have the critical information available to make decisions based on accurate data.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	471,400	464,337	494,000	494,000	0	0.0%
<b>Budget:</b>	Special Purpose Fund	81,000	64,512	126,000	126,000	0	0.0%
	Total	\$552,400	\$528,849	\$620,000	\$620,000	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

#### Performance

Change in the percentage of lines of business that are utilizing Metro's enterprise GIS in their workflow	.5%	1.8%	.5%	na
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### Land Development Line of Business

The purpose of the Land Development Line of Business is to provide design expertise, professional planning advice, and policy and regulatory tools and techniques to decision-makers, developers and the general public so they can have the information and regulatory framework to implement and apply the principles of sustainable development consistent with the community's vision established in the General Plan.

### Land Development Program

The purpose of the Land Development Program is to provide design expertise, professional planning advice, and policy and regulatory tools and techniques to decision-makers, developers and the general public so they can have the information and regulatory framework to implement and apply the principles of sustainable development consistent with the community's vision established in the General Plan.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,109,600	961,297	1,128,200	1,211,900	83,700	7.4%
	Total	\$1,109,600	\$961,297	\$1,128,200	\$1,211,900	\$83,700	7.4%
<b>FTEs:</b>	GSD General Fund	12.00	12.00	12.00	13.00	1.00	8.3%
	Total	12.00	12.00	12.00	13.00	1.00	8.3%

### Performance

Percentage of total zoning change applications submitted that requested rezoning to an identified "smart growth" district

51%	77%	nr	na
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### Planning Policy and Design Line of Business

The purpose of the Planning Policy and Design Line of Business is to develop sustainable community and neighborhood plans and implementation strategies necessary to achieve comprehensive sustainable development.

### Planning Policy and Design Program

The purpose of the Planning Policy and Design Program is to develop sustainable community and neighborhood plans and implementation strategies necessary to achieve comprehensive sustainable development.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	981,800	952,698	1,035,100	1,279,500	244,400	23.6%
<b>Budget:</b>	Special Purpose Fund	50,000	50,000	50,000	50,000	0	0.0%
	Total	\$1,031,800	\$1,002,698	\$1,085,100	\$1,329,500	\$244,400	22.5%
<b>FTEs:</b>	GSD General Fund	12.00	12.00	12.00	15.00	3.00	25.0%
	Total	12.00	12.00	12.00	15.00	3.00	25.0%

### Performance

Percentage increase in land designated by policy as appropriate for "smart growth" projects

0%	n/a	nr	na
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# Human Resources

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## Administration and Systems Support

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### Administration and Systems Support

The purpose of Administration and Systems Support is to provide quality service and support to Metro departments and agencies with enterprise wide human resource and payroll systems; to maintain accurate personnel records; to assure compliance with policy and legal requirements; to maintain and provide appropriate and accurate Human Resource data as well as provide administrative support for central Human Resources. Administration and Systems Support contains the following areas: EBS, Payroll, Financials, Records Management, and HRIS.

Budget Performance Summary		2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,509,500	1,373,956	1,594,100	1,544,100	-50,000	-3.1%
	Total	\$1,509,500	\$1,373,956	\$1,594,100	\$1,544,100	-\$50,000	-3.1%
<b>FTEs:</b>	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

### Performance

Percentage of department's satisfaction	na	na	95%	na
Percentage of satisfaction from respondents with HR entries, support and record management	na	na	95%	na

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### Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Performance Summary		2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	67,300	110,100	42,800	63.6%
	Total	\$0	\$0	\$67,300	\$110,100	\$42,800	63.6%

### Performance

No applicable performance measure	na	na	na	na
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## Benefits Administration, Benefit Board and Committees

### Benefit Services

The purpose of Benefit Services is to provide accurate, timely, quality benefit and resolution services to Metro employees and retirees; to ensure their health, retirement and other benefit services are satisfactory and that any concerns or issues are resolved in a timely manner. Benefit Services contains the following areas: Benefit Services and Compliance, Pension Services, Benefit Board, and Disability Services.

Budget Performance Summary		2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,253,300	1,118,313	1,397,300	1,397,300	0	0.0%
	Total	\$1,253,300	\$1,118,313	\$1,397,300	\$1,397,300	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	22.00	22.00	23.00	23.00	0.00	0.0%
	Total	22.00	22.00	23.00	23.00	0.00	0.0%

### Performance

Percentage of benefit data entries that are made correctly	99%	99.81%	99%	na
Percentage of calls screened that score a 2 or above on a scale of 1-3	95%	97.26%	96%	na

### Employee Relations

The purpose of Employee Relations is to provide training, consultation, policy development and interpretation, as well as providing administrative support and staff recommendations to the Employee Civil Service Commission in order to promote and maintain a professional, quality workforce with fair and equitable employment practices. Employee Relations contains the following areas: EEO, Training, Civil Service Commission, Veteran's Outreach, and Labor Relations.

Budget Performance Summary		2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	515,900	485,464	613,800	613,800	0	0.0%
	Total	\$515,900	\$485,464	\$613,800	\$613,800	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	6.00	6.00	7.00	7.00	0.00	0.0%
	Total	6.00	6.00	7.00	7.00	0.00	0.0%

### Performance

Percentage of recruitment steps that are completed within pre-established targets	95%	99.66%	na	na
Percentage of respondents who said the course met or exceeded their expectations for relevant content on the topic and for presentation	na	nr	99%	na

## Workforce Management

The purpose of Workforce Management is to provide quality compensation products, career opportunities, staffing services, maintain classification and compensation systems as well as customer service and support to Metro departments and agencies in a timely and efficient manner, so they can meet and maintain their staffing needs while ensuring compliance with policy and legal requirements. The area of Workforce Management contains the following areas: Recruitment, Classification Compensation, and Risk Administration.

<b>Budget Performance Summary</b>		<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,135,500	1,134,221	1,184,900	1,184,900	0	0.0%
	Total	\$1,135,500	\$1,134,221	\$1,184,900	\$1,184,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	17.50	17.50	17.50	17.50	0.00	0.0%
	Total	17.50	17.50	17.50	17.50	0.00	0.0%

## Performance

Percentage of filled positions with qualified applicants	na	na	99%	na
Percentage of Metro departments with a written work safety plan	na	100%	na	na

# Register of Deeds

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## Administration Line of Business

The purpose of the Administration Line of Business is to record, index and maintain property records and other documents as specified by TCA.

## Administration Program

The purpose of the Administration Program is to record, index and maintain property records and other documents as specified by TCA.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	290,400	290,396	265,000	265,000	0	0.0%
<b>Budget:</b>	na	0	2,570,342	0	0	0	0.0%
	Total	\$290,400	\$2,860,738	\$265,000	\$265,000	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

## Performance

Number of documents recorded	130,000	124,868	125,000	na
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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	0	-12,000	-12,000	100.0%
	Total	\$0	\$0	\$0	-\$12,000	-\$12,000	100.0%

## Performance

No applicable performance measure	na	na	na	na
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## Computer Line of Business

The purpose of the Computer Line of Business is the purchase and maintenance of computer equipment and software for the Register of Deeds Office.

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**Computer Program**

The purpose of the Computer Program is the purchase and maintenance of computer equipment and software for the Register of Deeds Office.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> Special Purpose Fund	92,300	48,995	52,300	37,300	-15,000	-28.7%
Total	\$92,300	\$48,995	\$52,300	\$37,300	-\$15,000	-28.7%
<b>FTEs:</b> Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

**Performance**

Total revenue is based on a \$2 fee for the filing and recording of certain instruments	260,000	249,168	250,000	na
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# General Services

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## Building Operations Support Services Line of Business

The purpose of the Building Operations Support Services Line of Business is to provide facility maintenance, grounds maintenance, environmental services, design and construction services, and ADA compliance products to Metro agencies so they can conduct business in clean, comfortable, and accessible facilities.

### ADA Compliance Program

The purpose of the ADA Compliance program is to provide information, resources, assessments, consultations, and training products to Metro agencies and policymakers so they can be assured that Metro Government is in compliance with ADA.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	322,400	311,513	342,700	342,700	0	0.0%
	Total	\$322,400	\$311,513	\$342,700	\$342,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
<b>FTEs:</b>	Internal Service Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

### Performance

Percentage of projects closed within the reporting period that are compliant with the ADA	95%	92.30%	95%	na
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## Design and Construction Program

The purpose of the Design and Construction program is to provide sustainable and customer-focused design and construction services for new and existing facilities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	30,300	30,797	29,500	29,500	0	0.0%
<b>Budget:</b>	Internal Service Fund	0	0	0	0	0	0.0%
	Total	\$30,300	\$30,797	\$29,500	\$29,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
<b>FTEs:</b>	Internal Service Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

### Performance

Percentage of design and construction projects incorporating green building practices for utilities	100%	100%	100%	na
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**Facilities Maintenance Program**

The purpose of the Facilities Maintenance program is to provide maintenance products to Metro agencies so they can conduct business in an appropriately maintained facility.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	20,294,500	20,587,260	20,326,600	21,226,600	900,000	4.4%
<b>Budget:</b>	Internal Service Fund	0	0	0	0	0	0.0%
	Total	\$20,294,500	\$20,587,260	\$20,326,600	\$21,226,600	\$900,000	4.4%
<b>FTEs:</b>	GSD General Fund	28.00	28.00	28.00	27.00	-1.00	-3.6%
<b>FTEs:</b>	Internal Service Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	28.00	28.00	28.00	27.00	-1.00	-3.6%

**Performance**

Percentage of preventative maintenance completed on time

nr	nr	nr	na
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**Business Office Line of Business**

The purpose of the Business Office Line of Business is to provide business policy and decision products to General Services so it can deliver results for customers.

**Business Office Program**

The purpose of the Business Office Program is to provide business policy and decision products to General Services so it can deliver results for customers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,111,500	1,092,773	1,165,000	1,165,000	0	0.0%
	Total	\$1,111,500	\$1,092,773	\$1,165,000	\$1,165,000	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

**Performance**

Percentage of departmental key results achieved

nr	nr	nr	na
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**Non-allocated Financial Transactions**

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> Enterprise Fund	0	700	27,600	39,400	11,800	42.8%
<b>Budget:</b> GSD General Fund	552,700	458,888	275,200	532,500	257,300	93.5%
<b>Budget:</b> Internal Service Fund	0	2,025	0	179,200	179,200	100.0%
Total	\$552,700	\$461,613	\$302,800	\$751,100	\$448,300	148.1%

**Performance**

No applicable performance measure na na na na

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**Business Support Line of Business**

The purpose of the Business Support Line of Business is to provide administrative products to Metro agencies so they can improve business processes.

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**E-Bid Surplus Property Distribution Program**

The purpose of the e-Bid Surplus Property Distribution program is to provide information, resource and online auction products to Metro agencies so they can realize the maximum return on the sale or reuse of their surplus vehicle, equipment, furniture, and real estate assets.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> Enterprise Fund	932,600	873,333	953,500	953,500	0	0.0%
Total	\$932,600	\$873,333	\$953,500	\$953,500	\$0	0.0%
<b>FTEs:</b> Enterprise Fund	8.00	8.00	8.00	8.00	0.00	0.0%
Total	8.00	8.00	8.00	8.00	0.00	0.0%

**Performance**

Percentage change in sales 6% 375.37% 6% na

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**Mail Services Program**

The purpose of the Mail Services program is to provide mail processing, delivery and mail consultation products to Metro agencies so they can send and receive mail in a timely manner.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	948,300	821,688	960,100	1,074,100	114,000	11.9%
<b>Budget:</b>	Internal Service Fund	0		0	0	0	0.0%
	Total	\$948,300	\$821,688	\$960,100	\$1,074,100	\$114,000	11.9%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
<b>FTEs:</b>	Internal Service Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

**Performance**

Percentage of mail delivered in one business day	90%	92%	90%	na
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**Fleet Operations Line of Business**

The purpose of the Fleet Operations Line of Business is to provide vehicle/equipment inspection and repair, roadside assistance and fuel products, and fleet asset management products to Metro agencies so they can have reliable vehicles/equipment to meet their program goals.

**Fleet Asset Management Program**

The purpose of the Fleet Asset Management program is to provide vehicle/equipment acquisition, utilization, and disposal services which minimize life-cycle costs to ensure Metro agencies have reliable vehicles/equipment to meet their program goals.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	1,188,500	11,916,783	1,229,700	1,229,700	0	0.0%
	Total	\$1,188,500	\$11,916,783	\$1,229,700	\$1,229,700	\$0	0.0%
<b>FTEs:</b>	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

**Performance**

Percentage of vehicles meeting utilization standards established by OFM	80%	80.86%	80%	na
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**Fuel Supply Program**

The purpose of the Fuel Supply program is to provide clean, operable, and environmentally compliant fueling site products to Metro employees so they can acquire fuel as needed.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	9,887,400	9,085,100	9,743,400	9,743,400	0	0.0%
	Total	\$9,887,400	\$9,085,100	\$9,743,400	\$9,743,400	\$0	0.0%
<b>FTEs:</b>	Internal Service Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

**Performance**

Percentage of fuel transactions via commercial fuel card	nr	nr	nr	na
Percentage of customers who were able to acquire fuel as needed	90%	99.99%	98%	na

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**Vehicle and Equipment Repair Program**

The purpose of the Vehicle and Equipment Repair program is to provide vehicle inspection, maintenance, repair, and roadside assistance products to Metro agencies so they can have available and reliable vehicles and equipment to meet their program goals.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	9,865,900	11,092,479	10,505,700	11,241,300	735,600	7.0%
	Total	\$9,865,900	\$11,092,479	\$10,505,700	\$11,241,300	\$735,600	7.0%
<b>FTEs:</b>	Internal Service Fund	88.00	88.00	88.00	96.00	8.00	9.1%
	Total	88.00	88.00	88.00	96.00	8.00	9.1%

**Performance**

Percentage change in vehicle/equipment availability	1%	-0.53%	1%	na
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**Radio Communications Line of Business**

The purpose of the Radio Communication and Equipment Line of Business is to provide installation, repair and infrastructure products to radio system users so they can have reliable functional equipment.

### Radio and Public Safety Equipment Program

The purpose of the Radio and Public Safety Equipment program is to provide installation, maintenance, and repair products to federal, state and local government agencies so they can have reliable and functional radio equipment.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	1,945,900	840,322	983,500	0	-983,500	-100.0%
	Total	\$1,945,900	\$840,322	\$983,500	\$0	-\$983,500	-100.0%
<b>FTEs:</b>	Internal Service Fund	10.00	10.00	10.00	0.00	-10.00	-100.0%
	Total	10.00	10.00	10.00	0.00	-10.00	-100.0%

#### Performance

Percentage of repaired radio equipment that is not returned for the same repairs within 30 days	99%	97.12%	98%	na
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### Radio System Infrastructure Program

The purpose of the Radio System Infrastructure program is to provide infrastructure and fixed radio repair and support products to Metro radio system users so they can have reliable radio system communications across the service area.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	1,779,700	5,045,257	2,304,200	0	-2,304,200	-100.0%
	Total	\$1,779,700	\$5,045,257	\$2,304,200	\$0	-\$2,304,200	-100.0%
<b>FTEs:</b>	Internal Service Fund	5.00	5.00	5.00	0.00	-5.00	-100.0%
	Total	5.00	5.00	5.00	0.00	-5.00	-100.0%

#### Performance

Percentage of time the radio system is available to end-users	99.9%	99.99%	99%	na
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# Historical Commission

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	7,500	0	6,500	12,600	6,100	93.8%
	Total	\$7,500	\$0	\$6,500	\$12,600	\$6,100	93.8%

## Performance

No applicable performance measure	na	na	na	na
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## Governmental and Public Partnership Line of Business

The purpose of the Governmental and Public Partnership Line of Business is to provide advisory, evaluative and informational products to regulatory agencies such as Metro Departments, Metro Officials, agencies of state and federal government, as well as neighborhoods, business people, non-profit groups, and property owners so that they can use the information and advice provided to preserve and protect historic resources, comply with legal requirements, and determine development opportunities and land use policies in a timely manner.

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### Governmental and Public Partnership Program

The purpose of the Governmental and Public Partnership Program is to provide advisory, evaluative and informational products to regulatory agencies such as Metro Departments, Metro Officials, agencies of state and federal government, as well as neighborhoods, business people, non-profit groups, and property owners so that they can use the information and advice provided to preserve and protect historic resources, comply with legal requirements, and determine development opportunities and land use policies in a timely manner.

<b>Budget Performance Summary</b>		<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	267,600	266,212	287,100	290,700	3,600	1.3%
<b>Budget:</b>	Special Purpose Fund	20,000	0	62,000	50,000	-12,000	-19.4%
	Total	\$287,600	\$266,212	\$349,100	\$340,700	-\$8,400	-2.4%
<b>FTEs:</b>	GSD General Fund	3.50	3.50	3.50	3.50	0.00	0.0%
	Total	3.50	3.50	3.50	3.50	0.00	0.0%

### Performance

Number of Mandatory Referrals submitted	150	170	150	na
Number of Section 106 determinations submitted	200	155	200	na
Number of properties added to the National Register of Historic Places	5	1	5	na
Number of historic properties added to Metro Planning Commission's historic resource surveys	100	15	nr	na
Percentage of survey respondents reporting that the information needed was provided in accordance with designated time limitations	90%	nr	90%	na

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### Historic Zoning Line of Business

The purpose of the Historic Zoning Line of Business is to provide advisory, evaluative, permit and interpretive products to owners of properties with Local Historic Designation and to assist the City with the preservation of historic resources and fulfilling sustainability goals.

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### Historic Zoning Program

The purpose of the Historic Zoning Program is to provide advisory, evaluative, permit and interpretive products to owners of properties in historic neighborhoods and districts so they can proceed in a timely manner to preserve historic resources without damaging the historic and architectural integrity of the individual property or properties.

Budget Performance Summary		2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	308,200	323,379	397,000	388,500	-8,500	-2.1%
<b>Budget:</b>	Special Purpose Fund	0	-4	3,000	0	-3,000	-100.0%
	Total	\$308,200	\$323,375	\$400,000	\$388,500	-\$11,500	-2.9%
<b>FTEs:</b>	GSD General Fund	3.55	3.55	4.55	4.55	0.00	0.0%
	Total	3.55	3.55	4.55	4.55	0.00	0.0%

### Performance

Percentage of permit applicants receiving a preservation permit or action by the Commission within 15 business days or action by the administration within three days	75%	nr	75%	na
Percentage of respondents reporting that information provided by the MHZC was helpful	100%	nr	100%	na
Number of properties added in designated historic overlay districts	250	252	300	na

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### Information, Education and Tourism Line of Business

The purpose of the Information, Education and Tourism Line of Business is to provide education, publication, interpretive and technical assistance products to non-profit groups, citizens and students of, and visitors to, Nashville and Davidson County, so they can gain knowledge of history, historical places and architectural heritage that is useful in their professional, public or personal interests and activities.

## Information, Education and Tourism Program

The purpose of the Information, Education and Tourism Program is to provide education, publication, interpretive, and technical assistance products to citizens and students of, and visitors to, Nashville and Davidson County, so they can gain knowledge of history, historical places and architectural heritage that is useful in their professional, public or personal interests and activities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	157,700	141,766	153,200	153,200	0	0.0%
	Total	\$157,700	\$141,766	\$153,200	\$153,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.95	1.95	1.95	1.95	0.00	0.0%
	Total	1.95	1.95	1.95	1.95	0.00	0.0%

### Performance

Percentage of attendees of MHC sponsored events who rated the programs as useful in their professional, public or personal interests or activities, based on number of completed surveys	100%	nr	100%	na
Percentage of MHC/MHZC customers who rate products provided as useful in their professional, public or personal interests or activities based on the number of completed surveys	95%	nr	95%	na
Percentage increase in number of persons using electronic media to access opportunities for information, education and tourism	2%	29%	3%	na

# Information Technology Service

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## Business Applications Solutions and Support Line of Business

The purpose of the Business Applications Solutions and Support Line of Business is to provide information via application, database, ERP, Procurement technology, and website services to Citizens, Metro Departments and Agencies so they can better serve and inform their customers.

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## Application Solutions Program

The purpose of the Applications Solutions program is to provide application development and support products to ITS, Metro departments and agencies so they can support their business processes.

Budget Performance Summary		2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Internal Service Fund	288,200	262,610	0	0	0	0.0%
	Total	\$288,200	\$262,610	\$0	\$0	\$0	0.0%
<b>FTEs:</b>	Internal Service Fund	5.00	5.00	5.00	4.00	-1.00	-20.0%
	Total	5.00	5.00	5.00	4.00	-1.00	-20.0%

## Performance

Percentage of application problems and service requests resolved within agreed upon time per priority deadlines	90%	nr	nr	na
Percentage of customers reporting that their overall experience with the Application Solutions team meets or exceeds expectations	96%	nr	nr	na
Percentage of total BC/DR plans tested	100%	nr	nr	na

### Business Solutions Program

The purpose of the Business Solutions Program is to provide ERP and Procurement technology products to Metro departments and agencies so they can conduct business and improve their business processes.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	880,300	777,400	926,600	0	-926,600	-100.0%
<b>Budget:</b>	Internal Service Fund	0	0	0	4,055,000	4,055,000	100.0%
	Total	\$880,300	\$777,400	\$926,600	\$4,055,000	\$3,128,400	337.6%
<b>FTEs:</b>	GSD General Fund	10.00	10.00	10.00	0.00	-10.00	-100.0%
<b>FTEs:</b>	Internal Service Fund	0.00	0.00	0.00	10.00	10.00	100.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

### Performance

Percentage of financial application problems and service requests resolved within agreed upon time per priority deadlines	92%	nr	nr	na
Percentage of customers reporting that their overall experience with the ITS Business Solutions team meets or exceeds expectations	92%	nr	nr	na

### Collaboration Services

The purpose of the Collaboration Services program is to enable work across department functions to enhance operational effectiveness

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Internal Service Fund	0	152,373	770,200	845,200	75,000	9.7%
	Total	\$0	\$152,373	\$770,200	\$845,200	\$75,000	9.7%

### Performance

Performance Measure not established	na	na	na	na
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## Enterprise Applications and Database Solutions Program

The purpose of the Enterprise Application and Database Solutions program is to provide enterprise application and database support products to Metro Departments and Agencies so they can support their business processes and store, access, and share data.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	3,739,500	3,805,691	4,374,700	1,429,800	-2,944,900	-67.3%
	Total	\$3,739,500	\$3,805,691	\$4,374,700	\$1,429,800	-\$2,944,900	-67.3%
<b>FTEs:</b>	Internal Service Fund	9.00	9.00	9.00	8.00	-1.00	-11.1%
	Total	9.00	9.00	9.00	8.00	-1.00	-11.1%

### Performance

Percentage of time that enterprise applications are available (Key)	95%	nr	nr	na
Percentage of enterprise applications and databases at vendor supported level	50%	nr	nr	na
Percentage of enterprise application problems and service requests resolved within agreed upon time per priority deadlines	85%	nr	nr	na
Percentage of customers reporting that their overall experience with the Enterprise Application and Database Solutions team meets or exceeds expectations	95%	nr	nr	na

## Web Based Services Program

The purpose of the Web Based Services Program is to provide design, publication, and multimedia website services to Metro Departments and Agencies so they can support their business processes using online communications and tools.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	415,200	485,878	693,800	668,800	-25,000	-3.6%
	Total	\$415,200	\$485,878	\$693,800	\$668,800	-\$25,000	-3.6%
<b>FTEs:</b>	Internal Service Fund	5.00	5.00	5.00	4.00	-1.00	-20.0%
	Total	5.00	5.00	5.00	4.00	-1.00	-20.0%

### Performance

Percentage of Departments where the customer experiences satisfaction with ITS performance and product delivery of Web Based Services design consultations and updates	96%	nr	nr	na
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**Business Operations Line of Business**

The purpose of the Business Operations Line of Business is to provide operations support service products to both ITS and other Metro departments and agencies so they can efficiently perform their job functions.

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**Employee and Account Care Program**

The purpose of the Employee and Account Care Program is to provide internal business support functions throughout ITS and Metro Government departments and agencies so they can maintain business operations and improve service quality.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	1,262,600	1,138,563	1,157,600	1,266,400	108,800	9.4%
	Total	\$1,262,600	\$1,138,563	\$1,157,600	\$1,266,400	\$108,800	9.4%
<b>FTEs:</b>	Internal Service Fund	8.00	8.00	8.00	9.00	1.00	12.5%
	Total	8.00	8.00	8.00	9.00	1.00	12.5%

**Performance**

Percentage of employees reporting their HR needs were met	90%	nr	nr	na
Percentage of customers responding that their customer service satisfaction level meets or exceeds expectations	90%	nr	nr	na

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**Executive Leadership Program**

The purpose of the Executive Leadership Program is to provide business policy and information security products to ITS so it can deliver results and retain service availability for customers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	442,200	416,780	459,600	459,600	0	0.0%
	Total	\$442,200	\$416,780	\$459,600	\$459,600	\$0	0.0%
<b>FTEs:</b>	Internal Service Fund	4.00	4.00	4.00	3.00	-1.00	-25.0%
	Total	4.00	4.00	4.00	3.00	-1.00	-25.0%

**Performance**

Percentage of employees who have signed the Acceptable Use of Information Technology Assets Policy Consent and	95%	nr	nr	na
Percentage of departmental key results achieved	90%	nr	nr	na
Percentage of ISO 27001 controls covered by information security policies	60%	nr	nr	na
Percentage of employees successfully completing the Basic Security Awareness Training (BSAT) module	95%	nr	nr	na

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### Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	1,500	0	0	0	0	0.0%
<b>Budget:</b> Internal Service Fund	0	744,172	0	-154,100	-154,100	100.0%
Total	\$1,500	\$744,172	\$0	-\$154,100	-\$154,100	100.0%

### Performance

No applicable performance measure	na	na	na	na
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### Communication and Infrastructure Services Line of Business

The purpose of the Communication and Infrastructure Services Line of Business is to provide connectivity, communication, server, and storage systems products to Metro departments and agencies so they can securely, continuously, and reliably communicate, store, access, process and recover data in a timely and effective manner.

### Data Infrastructure Support Program

The purpose of the Data Infrastructure Program is to provide protected critical component facility products to Metro Departments and Agencies so they can continuously access reliable IT services.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> Internal Service Fund	281,100	326,782	317,300	325,600	8,300	2.6%
Total	\$281,100	\$326,782	\$317,300	\$325,600	\$8,300	2.6%
<b>FTEs:</b> Internal Service Fund	2.00	2.00	2.00	1.00	-1.00	-50.0%
Total	2.00	2.00	2.00	1.00	-1.00	-50.0%

### Performance

Percentage of time supported critical components are available	99%	nr	nr	na
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### Enterprise Server and Storage Services Program

The purpose of the Enterprise Server and Storage Services Program is to provide server & data storage systems products to Metro Departments and agencies so they can continuously and reliably store, access, process, and recover data in a timely manner.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Internal Service Fund	1,524,700	1,545,478	1,582,100	1,606,800	24,700	1.6%
	Total	\$1,524,700	\$1,545,478	\$1,582,100	\$1,606,800	\$24,700	1.6%
<b>FTEs:</b>	Internal Service Fund	15.00	15.00	15.00	14.00	-1.00	-6.7%
	Total	15.00	15.00	15.00	14.00	-1.00	-6.7%

#### Performance

Percentage of time supported servers are available                      99.9%                      nr                      nr                      na

### Enterprise Services Program

The purpose of the Enterprise Services Program is to provide electronic messaging, scheduling and monitoring to Metro departments and agencies so they can reliably and consistently send and receive messages, schedule events, collaborate electronically, and monitor infrastructure devices.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Internal Service Fund	267,700	213,957	0	0	0	0.0%
	Total	\$267,700	\$213,957	\$0	\$0	\$0	0.0%
<b>FTEs:</b>	Internal Service Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

#### Performance

Percentage of time the electronic mailbox services are available                      99.9%                      nr                      nr                      na

### Identity and Access Management Program

The purpose of the Identity and Access Management Program is to provide Active Directory, infrastructure, network naming, imaging, and certificate products to Metro Government information resources so that Metro Departments and Agencies can access the Metro Government Wide Area Network.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Internal Service Fund	172,200	362,295	167,200	167,200	0	0.0%
	Total	\$172,200	\$362,295	\$167,200	\$167,200	\$0	0.0%
<b>FTEs:</b>	Internal Service Fund	2.00	2.00	2.00	1.00	-1.00	-50.0%
	Total	2.00	2.00	2.00	1.00	-1.00	-50.0%

#### Performance

Percentage of Active Directory accounts that are available                      100%                      nr                      nr                      na

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**Network Communication Services Program**

The purpose of the Network Communication Services Program is to provide communications products and projects to Metro departments and agencies so they can reliably, securely and continuously transport data, voice, and video.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	1,752,500	1,778,314	2,515,300	5,098,200	2,582,900	102.7%
	Total	\$1,752,500	\$1,778,314	\$2,515,300	\$5,098,200	\$2,582,900	102.7%
<b>FTEs:</b>	Internal Service Fund	8.50	8.50	9.50	15.50	6.00	63.2%
	Total	8.50	8.50	9.50	15.50	6.00	63.2%

**Performance**

Percentage of time network communication services are available 99.75% nr nr na

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**Physical Security Program**

The purpose of the Physical Security Support Program is to provide systems infrastructure for cameras, cardkeys and key boxes for Metro Departments and agencies so they can provide reliable physical security programs that help protect Metro's employees and assets.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	0	0	288,200	403,000	114,800	39.8%
	Total	\$0	\$0	\$288,200	\$403,000	\$114,800	39.8%
<b>FTEs:</b>	Internal Service Fund	0.00	0.00	0.00	1.00	1.00	100.0%
	Total	0.00	0.00	0.00	1.00	1.00	100.0%

**Performance**

Performance Measure not established na na na na

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**Security Assurance Program**

The purpose of the Security Assurance Program is to provide security products to Metro departments and agencies so they can have reliable and secure access to protected facilities, data and applications.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	1,338,700	1,248,262	1,337,200	1,578,700	241,500	18.1%
	Total	\$1,338,700	\$1,248,262	\$1,337,200	\$1,578,700	\$241,500	18.1%
<b>FTEs:</b>	Internal Service Fund	9.00	9.00	9.00	10.00	1.00	11.1%
	Total	9.00	9.00	9.00	10.00	1.00	11.1%

**Performance**

Number of security incidents that result in exposure of confidential data based on the date of actual discovery less than 1% nr nr na

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**System Lifecycle Management Program**

The purpose of the System Lifecycle Management Program is to provide solutions to develop, update and support the processes used to build and monitor the health of the desktops, laptops, tablets and servers used by Metro Departments and Agencies so they can better serve and inform their customers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	0	0	355,800	358,800	3,000	0.8%
	Total	\$0	\$0	\$355,800	\$358,800	\$3,000	0.8%

**Performance**

Performance Measure not established	na	na	na	na
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**Voice Communication Solutions Program**

The purpose of the Voice Communications Solutions Program is to provide design, engineering, BC/DR planning, new installations, upgrades, troubleshooting, repairs, and structured wiring to Metro departments and Agencies so they can experience a full suite of voice telecommunication services.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	877,300	625,216	940,800	1,009,800	69,000	7.3%
	Total	\$877,300	\$625,216	\$940,800	\$1,009,800	\$69,000	7.3%
<b>FTEs:</b>	Internal Service Fund	8.00	8.00	8.00	9.00	1.00	12.5%
	Total	8.00	8.00	8.00	9.00	1.00	12.5%

**Performance**

Percentage of time telephone numbers are in service	99.9%	nr	nr	na
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**Customer Support Services Line of Business**

The purpose of the Customer Support Services Line of Business is to deliver 24x7 information technology support and communications to Metro Agencies so they can receive the agreed levels of IT services in support of their day-to-day business operations.

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**Field Services Program**

The purpose of the Field Services Program is to provide supported personal computing products to Metro departments and agencies so they can continuously access business data and applications to conduct business.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	1,588,500	1,572,784	1,438,000	1,438,000	0	0.0%
	Total	\$1,588,500	\$1,572,784	\$1,438,000	\$1,438,000	\$0	0.0%
<b>FTEs:</b>	Internal Service Fund	19.00	19.00	19.00	18.00	-1.00	-5.3%
	Total	19.00	19.00	19.00	18.00	-1.00	-5.3%

**Performance**

Percentage of computing devices eligible for replacement replaced within 90 days of end of life	90%	nr	nr	na
Percentage of calls for service for computing devices completed within the agreed SLA timeframes	95%	nr	nr	na

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**Technical Support Service Center Program**

The purpose of the Technical Support Service Center Program is to provide 24x7 information technology assistance, monitoring, and notification products to Metro Departments and agencies so they can have availability of systems and infrastructure to support their day-to-day business operations.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	1,341,100	1,353,188	1,357,900	1,357,900	0	0.0%
	Total	\$1,341,100	\$1,353,188	\$1,357,900	\$1,357,900	\$0	0.0%
<b>FTEs:</b>	Internal Service Fund	17.00	17.00	17.00	16.00	-1.00	-5.9%
	Total	17.00	17.00	17.00	16.00	-1.00	-5.9%

**Performance**

Percentage of system checks completed on time	85%	nr	nr	na
Percentage of Break-Fix (BFX) Calls for Service (CFS) resolved by Technical Support Service Center	60%	nr	nr	na

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**Public, Education and Government Television Line of Business**

The purpose of the Public, Education and Government Television Line of Business is to provide management and television production products to Metro Department and Agencies and Community Producers so they can better inform the citizens of Nashville.

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**Metro 3 Television Network Program**

The purpose of the Metro 3 Television Network Program is to provide video information services to the citizens of Nashville so they can watch government proceedings and be better informed about local government.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	645,400	701,769	705,700	0	-705,700	-100.0%
<b>Budget:</b> Internal Service Fund	0	0	0	696,000	696,000	100.0%
Total	\$645,400	\$701,769	\$705,700	\$696,000	-\$9,700	-1.4%
<b>FTEs:</b> GSD General Fund	9.00	9.00	9.00	0.00	-9.00	-100.0%
<b>FTEs:</b> Internal Service Fund	0.00	0.00	0.00	16.00	16.00	100.0%
Total	9.00	9.00	9.00	16.00	7.00	77.8%

**Performance**

Percentage of Metro Departments that report that the video met or exceeded their pre-determined requirements	95%	nr	nr	na
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Percentage of citizens reporting that they are better informed about local government because of Metro 3	80%	nr	nr	na
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## Studio Management Program

The purpose of the Studio Management program is to provide management and oversight products to the users of Metro's Public Educational and Governmental television channels 9, 10, and 19 so they can produce and air arts, educational and community programs and services to the citizens of Nashville.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	160,100	185,493	174,500	0	-174,500	-100.0%
<b>Budget:</b> Internal Service Fund	0	0	0	194,100	194,100	100.0%
Total	\$160,100	\$185,493	\$174,500	\$194,100	\$19,600	11.2%
<b>FTEs:</b> GSD General Fund	3.00	3.00	3.00	0.00	-3.00	-100.0%
<b>FTEs:</b> Internal Service Fund	0.00	0.00	0.00	5.00	5.00	100.0%
Total	3.00	3.00	3.00	5.00	2.00	66.7%

## Performance

Percentage of time studio services are available to Community Producers	98%	nr	nr	na
Percentage of community producers who report the classes improved their ability to produce television programs	95%	nr	nr	na
Percentage of Community Producers who report the studio is managed in a way that allows them to produce television programs	98%	nr	nr	na
Percentage of NECAT Board members who report the Studio is managed in such a way as to provide the NECAT membership products enabling them to produce quality television programming	99%	nr	nr	na

# Finance

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## Business Integrity and Accountability Line of Business

The purpose of the Business Integrity and Accountability Line of Business is to provide performance audit, financial control and compliance, monitoring and special project reports products to policymakers and Metro departments and agencies so they can make timely, informed decisions to improve operations, controls and processes and be assured that Metro programs are compliant with applicable regulations.

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### Compliance Monitoring and Accountability Program

The purpose of the Compliance Monitoring and Accountability Program is to provide financial and programmatic monitoring reports, special reviews reports, consultations, and training products to Metro departments, agencies and policymakers so they can be assured of the integrity of Metro Government's programs and compliance with applicable federal, state and local regulations.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	482,100	484,348	410,300	410,300	0	0.0%
Total	\$482,100	\$484,348	\$410,300	\$410,300	\$0	0.0%
<b>FTEs:</b> GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
Total	5.00	5.00	5.00	5.00	0.00	0.0%

### Performance

Percentage of Metro programs in compliance with applicable federal, state and local regulations	62.5%	89%	75%	na
Percentage of flood projects completed and closed out	100%	97.8%	100%	na

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## Business Support and Solutions Line of Business

The purpose of the Business Support and Solutions Line of Business is to provide financial, business development, capital asset management and technology products to Metro departments and agencies so they can improve their business processes and functions and assist the Nashville business community in conducting business with Metro.

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**Accounts Payable Program**

The purpose of the Accounts Payable Program is to provide vendor payment products to Metro departments and agencies so they can have the goods and services they need to achieve their results.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	780,800	728,716	802,200	802,200	0	0.0%
Total	\$780,800	\$728,716	\$802,200	\$802,200	\$0	0.0%
<b>FTEs:</b> GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
Total	13.00	13.00	13.00	13.00	0.00	0.0%

**Performance**

Percentage change in rate of payments voided	-1%	0.63%	-5%	na
Percentage of payments made electronically	65%	60.4%	65%	na
Percentage of scanned invoice images routed accurately	99.9%	99.7%	99.9%	na

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**Business Assistance Office Program**

The purpose of the Business Assistance Office Program is to provide contract monitoring and business development/outreach products so that Metro can purchase products, services, and construction to ensure economic inclusion of small, minority-owned and woman-owned businesses and service-disabled veteran-owned.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	537,800	522,503	602,900	652,900	50,000	8.3%
Total	\$537,800	\$522,503	\$602,900	\$652,900	\$50,000	8.3%
<b>FTEs:</b> GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
Total	6.00	6.00	6.00	6.00	0.00	0.0%

**Performance**

Percentage of total purchasing dollars spent with small, minority-owned, and woman-owned and service-disabled veteran-owned prime contractors and subcontractors	26%	52.87%	20%	na
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**Cash Operations Program**

The purpose of the Cash Operations Program is to provide receipt, disbursement and information products to the Metro Government so it can maximize earnings and satisfy financial commitments.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Internal Service Fund	359,400	422,152	314,700	405,200	90,500	28.8%
	Total	\$359,400	\$422,152	\$314,700	\$405,200	\$90,500	28.8%
<b>FTEs:</b>	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

**Performance**

Percentage of time Metro`s core operational bank account balances meet Policy Guidelines	100%	99%	100%	na
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**Financial Accounting and Reporting Program**

The purpose of the Financial Accounting and Reporting Program is to provide financial policy, support, general accounting, audited financial statements, and other financial reporting products to policymakers and Metro departments and agencies and investors so they can make timely, well-informed decisions and have confidence in the integrity of the financial condition of the Metropolitan Government.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,296,000	1,194,211	1,334,200	1,334,200	0	0.0%
	Total	\$1,296,000	\$1,194,211	\$1,334,200	\$1,334,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	17.00	17.00	17.00	17.00	0.00	0.0%
	Total	17.00	17.00	17.00	17.00	0.00	0.0%

**Performance**

Percentage of accounting entries posted on time	90%	90%	93%	na
Percentage of time receiving Award of Certificate of Achievement for excellence in Financial Reporting	100%	100%	100%	na

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**Payroll Operations Program**

The purpose of the Payroll Operations Program is to provide payroll disbursement products to employees and pensioners so they can be assured of accurate and timely compensation.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	587,800	522,318	602,300	602,300	0	0.0%
	Total	\$587,800	\$522,318	\$602,300	\$602,300	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

**Performance**

Percentage of statutory reports completed accurately and on time	100%	100%	100%	na
Percentage of payrolls delivered accurately and on time	99.8%	99.7%	99.8%	na

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**Purchasing Program**

The purpose of the Purchasing Program is to provide centralized contracting products so that Metro can purchase products, services, and construction in a cost-effective manner.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,305,800	1,144,160	1,192,200	1,192,200	0	0.0%
	Total	\$1,305,800	\$1,144,160	\$1,192,200	\$1,192,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	17.00	17.00	15.00	15.00	0.00	0.0%
	Total	17.00	17.00	15.00	15.00	0.00	0.0%

**Performance**

Total savings achieved as a percent of the operations budget	950%	2947%	1600%	na
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**Real Estate Management Program**

The purpose of the Real Estate Management Program is to provide real estate acquisition and disposal products to Metro departments and agencies so they can acquire/dispose of real estate that meets their pre-determined real estate requirements.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	265,100	278,113	362,200	370,200	8,000	2.2%
	Total	\$265,100	\$278,113	\$362,200	\$370,200	\$8,000	2.2%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

**Performance**

Percentage of completed real estate transactions that meet predetermined real estate requirements	100%	100%	100%	na
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**Tourism Tax Program**

The purpose of the Tourism Tax Program is to collect taxes and fees related to Davidson County's tourism industry so funding obligations supported by these taxes and fees can be met.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	115,100	119,814	163,300	240,500	77,200	47.3%
	Total	\$115,100	\$119,814	\$163,300	\$240,500	\$77,200	47.3%
<b>FTEs:</b>	GSD General Fund	2.00	2.00	2.00	3.00	1.00	50.0%
	Total	2.00	2.00	2.00	3.00	1.00	50.0%

**Performance**

Percentage of hotels that file timely tax returns	83.34%	92.00%	89.93%	na
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**Executive Leadership Line of Business**

The purpose of the Executive Leadership Line of Business is to provide business policy and decision products to this Metro department so it can deliver results for customers.

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**Executive Leadership Program**

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	498,700	501,587	939,600	939,600	0	0.0%
	Total	\$498,700	\$501,587	\$939,600	\$939,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

**Performance**

Percentage of departmental results achieved	80%	81.8%	80%	na
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### Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	39,500	983,800	944,300	2390.6%
<b>Budget:</b>	Internal Service Fund	0	1,404	0	-5,600	-5,600	100.0%
	Total	\$0	\$1,404	\$39,500	\$978,200	\$938,700	2376.5%

### Performance

No applicable performance measure

	na	na	na	na
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### Strategic Resource Allocation and Management Line of Business

The purpose of the Strategic Resource Allocation and Management Line of Business is to provide knowledge, planning, advisory and consultation products to Metro departments and agencies, policymakers and the Nashville community and investors so they can make better informed decisions and have confidence that Metro is using public resources in the most effective and efficient way possible.

### Budget Planning and Management Program

The purpose of the Budget Planning and Management Program is to provide budgetary assistance and information to the Mayor, Council, and Metro departments and agencies so they can make timely, well-informed budgetary decisions and to assist departments in effectively developing and managing their budgets and performance results.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,456,400	1,275,877	1,434,700	1,434,700	0	0.0%
	Total	\$1,456,400	\$1,275,877	\$1,434,700	\$1,434,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

### Performance

Percentage of customers (Mayor, Council Members and Department and Agency Heads) who report they have the information they need to make timely, well-informed budgetary decisions

	85%	nr	85%	na
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### Cost Planning and Management Program

The purpose of the Cost Planning and Management Program is to provide planning, implementation and support products to Metro departments and agencies so they can manage key product costs within predetermined performance targets and use the cost information to make resource and operational improvement decisions.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	125,200	126,698	132,400	132,400	0	0.0%
Total	\$125,200	\$126,698	\$132,400	\$132,400	\$0	0.0%
<b>FTEs:</b> GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
Total	1.00	1.00	1.00	1.00	0.00	0.0%

#### Performance

Percentage of Metro agencies that are in compliance with OMB Policy 1 Indirect Cost Recovery and Planning	100%	100%	100%	na
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### Grants Assessment and Resource Program

The purpose of the Grants Assessment and Resource Program is to provide grants, gifts and donations information, grants planning, assessment and technical products to Metro departments, agencies and decision-makers so they can be sure that grants, gifts and donations received by Metro Government are managed efficiently and effectively

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	232,000	164,985	169,400	169,400	0	0.0%
Total	\$232,000	\$164,985	\$169,400	\$169,400	\$0	0.0%
<b>FTEs:</b> GSD General Fund	3.00	3.00	4.00	4.00	0.00	0.0%
Total	3.00	3.00	4.00	4.00	0.00	0.0%

#### Performance

Percentage of Community Enhancement Fund (CEF) and Direct Appropriation Contracts Executed by December 31 of each calendar year	100%	100%	100%	na
Percentage of grant dollars returned to grantors due to disallowed costs	0%	0%	0%	na
Percentage of grant applications and awards processed within two business days	100%	93%	100%	na

### Investment Committee Support Program

The purpose of the Investment Committee Support Program is to provide administrative and operational support products to the Investment Committee so they can make informed decisions regarding the money manager's performance against benchmarks.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Internal Service Fund	203,600	157,153	280,000	267,000	-13,000	-4.6%
	Total	\$203,600	\$157,153	\$280,000	\$267,000	-\$13,000	-4.6%
<b>FTEs:</b>	Internal Service Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

### Performance

Percentage of time the money managers meet composite benchmarks (5 year rate of return)	80%	100%	100%	na
Percentage of Metro's investment committee members who report satisfaction with the information provided to them by staff	100%	100%	100%	na
Percentage of time the cash investments meet composite benchmark (1 year rate of return)	100%	100%	100%	na

### Investor Relations Program

The purpose of the Investor Relations Program is to provide debt management products to investors and the Metro Government so Metro can issue debt at the lowest cost.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Internal Service Fund	255,700	128,356	255,600	244,800	-10,800	-4.2%
	Total	\$255,700	\$128,356	\$255,600	\$244,800	-\$10,800	-4.2%
<b>FTEs:</b>	Internal Service Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

### Performance

Percentage of time Metro completes debt activities (compliance reports, continuous disclosure statements, debt payments) accurately and timely	100%	100%	100%	na
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# Assessor of Property

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	64,300	48,200	-16,100	-25.0%
	Total	\$0	\$0	\$64,300	\$48,200	-\$16,100	-25.0%

## Performance

No applicable performance measure

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## Assessment Line of Business

The purpose of the Assessment Line of Business is to produce, provide, and maintain an annual assessment roll pursuant to all applicable laws, rules, and regulations.

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## Assessment Program

The purpose of the Assessment Program is to produce, provide, and maintain an annual assessment roll pursuant to all applicable laws, rules, and regulations.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	6,469,500	6,095,928	6,654,200	6,868,200	214,000	3.2%
	Total	\$6,469,500	\$6,095,928	\$6,654,200	\$6,868,200	\$214,000	3.2%
<b>FTEs:</b>	GSD General Fund	76.00	76.00	76.00	76.00	0.00	0.0%
	Total	76.00	76.00	76.00	76.00	0.00	0.0%

## Performance

Number of residential and commercial real property parcels and personal property accounts assessed pursuant to applicable laws, rules and regulations

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**Board of Equalization Line of Business**

The purpose of the Board of Equalization Line of Business is to provide an entity that serves to review the annual assessment roll, including hearing appeals of taxpayers who feel their property is over assessed.

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**Board of Equalization Program**

The purpose of the Board of Equalization Program is to provide an entity that serves to review the annual assessment roll, including hearing appeals of taxpayers who feel their property is over assessed.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	8,000	4,552	8,000	8,000	0	0.0%
	Total	\$8,000	\$4,552	\$8,000	\$8,000	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

**Performance**

Number of residential and commercial real property and personal property matters timely acted upon by the Metropolitan Board of Equalization

4,500      2,045      4,000      na

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**Hearing Officer Review Line of Business**

The purpose of the Hearing Officer Review Line of Business is to assist the Board of Equalization to timely and efficiently conduct its work to review the annual assessment roll by hearing appeals of taxpayers who feel their property is over assessed.

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### Hearing Officer Review Program

The purpose of the Hearing Officer Review Program is to assist the Board of Equalization to timely and efficiently conduct its work to review the annual assessment roll by hearing appeals of taxpayers who feel their property is over assessed.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	40,000	7,816	40,000	75,000	35,000	87.5%
	Total	\$40,000	\$7,816	\$40,000	\$75,000	\$35,000	87.5%
<b>FTEs:</b>	GSD General Fund	1.50	1.50	1.50	2.50	1.00	66.7%
	Total	1.50	1.50	1.50	2.50	1.00	66.7%

### Performance

Number of residential and commercial real property matters timely heard by Hearing Officers	3,000	399	2,500	na
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### Personal Property Audit Line of Business

The purpose of the Personal Property Audit Line of Business is to perform audits in compliance with State requirements and to encourage all entities liable for tangible personal property taxes to report accurately.

### Personal Property Audit Program

The purpose of the Personal Property Audit Program is to perform audits in compliance with State requirements and to encourage all entities liable for tangible personal property taxes to report accurately.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	400,000	235,500	400,000	400,000	0	0.0%
	Total	\$400,000	\$235,500	\$400,000	\$400,000	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

### Performance

Number of tangible personal property audits performed	300	287	300	na
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# Trustee

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## Administration Line of Business

The purpose of the Administration Line of Business is to collect and process real property, utility and personalty taxes.

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## Administration Program

The purpose of the Administration program is to collect and process real property, utility and personalty taxes.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	2,317,500	2,180,760	2,404,300	2,436,000	31,700	1.3%
	Total	\$2,317,500	\$2,180,760	\$2,404,300	\$2,436,000	\$31,700	1.3%
<b>FTEs:</b>	GSD General Fund	25.20	25.20	25.20	25.20	0.00	0.0%
	Total	25.20	25.20	25.20	25.20	0.00	0.0%

## Performance

Amount of real property, utility and personalty tax receivable      879,500,000   3,109,813.09   864,000,000      na

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	6,000	0	2,600	-5,600	-8,200	-315.4%
	Total	\$6,000	\$0	\$2,600	-\$5,600	-\$8,200	-315.4%

## Performance

No applicable performance measure      na      na      na      na

# County Clerk

## Administration Line of Business

The purpose of the Administration Line of Business is to oversee the issuance of various licenses, such as vehicle registration, business tax, marriage, and notary commission. Local and state fees and taxes related to the various licenses are collected. Additionally, fees are collected for birth certificate and passport services.

## Administration

The Administration Program collects certain State privilege license fees as well as other State and Local revenues, fees, commissions and taxes as required by law.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	4,109,800	3,938,163	4,251,900	4,137,900	-114,000	-2.7%
<b>Budget:</b>	Special Purpose Fund	0	0	35,000	45,000	10,000	28.6%
	Total	\$4,109,800	\$3,938,163	\$4,286,900	\$4,182,900	-\$104,000	-2.4%
<b>FTEs:</b>	GSD General Fund	79.00	79.00	79.00	79.00	0.00	0.0%
	Total	79.00	79.00	79.00	79.00	0.00	0.0%

## Performance

Total number of vehicle registrations issued, as well as the issuance of other licenses, permits, and commissions required by state and local law	620,000	662,999	na	na
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Number of motor vehicle title and registration transactions in addition to the number of licenses, permits, commissions issued in our Business, Marriage & Notary Services divisions.	nr	nr	620,000	na
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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	20,900	0	0	-31,300	-31,300	100.0%
	Total	\$20,900	\$0	\$0	-\$31,300	-\$31,300	100.0%

## Performance

No applicable performance measure	na	na	na	na
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**Computer Line of Business**

The purpose of the Computer Line of Business is the purchase and maintenance of computer equipment and software for the County Clerk's Office.

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**Computer Program**

The purpose of the Computer Program is the purchase or replacement of computer hardware and other usual and necessary computer related expenses from earmarked revenue for the County Clerk's Office.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	50,000	43,931	75,000	75,000	0	0.0%
	Total	\$50,000	\$43,931	\$75,000	\$75,000	\$0	0.0%

**Performance**

No performance measure currently established

	na	na	na	na
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# Internal Audit

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	0	7,700	7,700	100.0%
	Total	\$0	\$0	\$0	\$7,700	\$7,700	100.0%

## Performance

No applicable performance measure	na	na	na	na
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## Business Integrity and Accountability Line of Business

The purpose of the Business Integrity and Accountability Line of Business is to provide performance audit, financial control and compliance, monitoring and special project reports products to policymakers, and Metro departments and agencies so they can make timely, informed decisions to improve operations, controls and processes and be assured that Metro programs are compliant with applicable regulations.

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## Advisory Services Program

The purpose of the Advisory Services Program is to provide operational evaluation and advisory products to departments and agencies so they can improve their processes.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	124,600	86,352	125,500	125,500	0	0.0%
	Total	\$124,600	\$86,352	\$125,500	\$125,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.50	0.50	0.50	0.50	0.00	0.0%
	Total	0.50	0.50	0.50	0.50	0.00	0.0%

## Performance

Number of user requested advisory projects completed	2	1	na	na
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### Audit Assurance Services Program

The purpose of the Audit Assurance Services Program is to provide audit assurance and implementation monitoring products to policymakers, and departments and agencies so they can measurably improve their efficiency, operational results, internal controls and effectiveness of operations.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	860,900	735,813	935,300	985,300	50,000	5.3%
	Total	\$860,900	\$735,813	\$935,300	\$985,300	\$50,000	5.3%
<b>FTEs:</b>	GSD General Fund	8.50	8.50	8.50	8.50	0.00	0.0%
	Total	8.50	8.50	8.50	8.50	0.00	0.0%

#### Performance

Percentage of direct audit time to available time	85%	76%	85%	na
Percentage of audit recommendations accepted	90%	79%	90%	na
Percentage of completed audit projects to number scheduled	100%	100%	100%	na

### Integrity Hotline and Innovation Suggestion Box Program

The purpose of the Integrity Hotline and Innovation Suggestion Box Program is to provide anonymous communication reporting products to employees, vendors and citizens so instances of fraud, waste and abuse are deterred. Additionally, suggestions for improvement are referred to policymakers, and departments and agencies.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	229,400	162,130	230,100	230,100	0	0.0%
	Total	\$229,400	\$162,130	\$230,100	\$230,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

#### Performance

Number of Integrity Hotline/Innovative Suggestion Box alerts referred to departments and agencies for investigation and review	2	0	na	na
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# Office of Emergency Management

## Office of Emergency Management Line of Business

The purpose of the Office of Emergency Management Line of Business is to oversee the establishment of and monitor the progress of multi-year training and exercise plans as well as educational and training materials related to the Emergency Management program which addresses disaster mitigation and preparedness.

## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	22,300	0	35,300	15,600	-19,700	-55.8%
Total	\$22,300	\$0	\$35,300	\$15,600	-\$19,700	-55.8%

## Performance

No applicable performance measure

na na na na

## Office of Emergency Management

The purpose of the Office of Emergency Management is to oversee the establishment of and monitor the progress of multi-year training and exercise plans as well as educational and training materials related to the Emergency Management program which addresses disaster mitigation and preparedness.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	781,900	766,338	790,700	790,700	0	0.0%
<b>Budget:</b> Special Purpose Fund	176,800	337,646	260,500	244,600	-15,900	-6.1%
Total	\$958,700	\$1,103,984	\$1,051,200	\$1,035,300	-\$15,900	-1.5%
<b>FTEs:</b> GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
<b>FTEs:</b> Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	13.00	13.00	13.00	13.00	0.00	0.0%

## Performance

Ensure EOC operational readiness relative to Federal/State standards

nr nr nr na

# ECC Emergency Communications Center

## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide educational, organizational and informational products to MNECC staff, other Metro Departments and Emergency Communications District Board Members so that the MNECC can fulfill its mission.

## Leadership and Accreditation Program

The purpose of the Leadership and Accreditation Program is to provide key results and accreditation products as well as education and community involvement products to the public so their needs are met using the highest industry standards.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	764,600	796,613	804,400	804,400	0	0.0%
	Total	\$764,600	\$796,613	\$804,400	\$804,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	3.00	3.00	3.25	3.25	0.00	0.0%
	Total	3.00	3.00	3.25	3.25	0.00	0.0%

## Performance

Percentage of accreditations maintained	100%	100%	100%	na
Percentage of ECD and MNECC meetings attended	100%	nr	100%	na

## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	153,000	0	33,700	-186,600	-220,300	-653.7%
	Total	\$153,000	\$0	\$33,700	-\$186,600	-\$220,300	-653.7%

## Performance

No applicable performance measure	na	na	na	na
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### Communications Operational Support Line of Business

The purpose of the Communications Operational Support Line of Business is to provide systems management, results management, Human Resources, Finance, Payroll, and emergency communications training and information products to our emergency communications professionals and our 1st responder partners so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

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#### 911 Communications Systems and Equipment Management Program

The purpose of the 911 Communications Systems and Equipment Management Program is to provide troubleshooting, maintenance and administration products to internal and external first responders so they can save lives, protect property, and reduce risk without technology-related delays.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	728,100	763,277	749,500	749,500	0	0.0%
	Total	\$728,100	\$763,277	\$749,500	\$749,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	7.70	7.70	7.70	7.70	0.00	0.0%
	Total	7.70	7.70	7.70	7.70	0.00	0.0%

#### Performance

Percentage availability of the Computer Aided Dispatch system for use by customers	99%	99%	100%	na
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### HR, Payroll & Financial Services Program

The purpose of the HR, Payroll, & Financial Program is to provide human resources, payroll and financial management products to the department and to serve as the liaison between MNECC and Metro Central Agencies so MNECC can receive coordination of internal services.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	252,500	281,688	257,400	257,400	0	0.0%
	Total	\$252,500	\$281,688	\$257,400	\$257,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.25	2.25	2.25	2.25	0.00	0.0%
	Total	2.25	2.25	2.25	2.25	0.00	0.0%

#### Performance

Percentage of payroll checks processed accurately	97%	99.87%	98%	na
Percentage of employees annual evaluations entered into Timeforce	95%	nr	95%	na
Percentage of OMB requested financial reports	100%	100%	100%	na

### Quality Assurance Program

The purpose of the Quality Assurance Program is to provide quality assurance and organizational performance measurement products to the department, Metro stakeholders, and the public so they can receive the best possible response to their Public Safety Communications needs.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	439,100	452,431	439,700	439,700	0	0.0%
	Total	\$439,100	\$452,431	\$439,700	\$439,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	3.10	3.10	3.10	3.10	0.00	0.0%
	Total	3.10	3.10	3.10	3.10	0.00	0.0%

### Performance

Percentage of complaints received from Police, Fire and Citizens compared to total calls received	0.005%	0.002%	0.005%	na
Percentage of 1st Responder Partner Survey responses received with satisfactory responses	90%	87.50%	90%	na

### Training Academy Program

The purpose of the Training Academy Program is to provide public safety communications certification, professional development, and other emergency communications training products to the department, our 1st responder partners, and other emergency communications professionals so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	329,600	359,306	346,900	346,900	0	0.0%
	Total	\$329,600	\$359,306	\$346,900	\$346,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	7.45	7.45	7.45	7.45	0.00	0.0%
	Total	7.45	7.45	7.45	7.45	0.00	0.0%

### Performance

Percentage of MNECC Operations employees demonstrating the delivery of quick, appropriate emergency and non-emergency assistance to the public.	100%	94%	100%	na
Percentage of Telecommunicators are adequately trained to NENA/APCO standards	nr	100%	nr	na

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### Information and Non-Emergency Services Line of Business

The purpose of the Information and Non-Emergency Services Line of Business is to provide general information and education products and non-emergency response and dispatch products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain the services they need.

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#### Non-Emergency Responses Program

The purpose of the Non-Emergency Services Program is to provide directory assistance, media inquiries and other general information service products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain a non-emergency service response.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	5,396,500	5,388,646	5,782,300	5,782,300	0	0.0%
	Total	\$5,396,500	\$5,388,646	\$5,782,300	\$5,782,300	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	32.80	32.80	32.80	32.80	0.00	0.0%
	Total	32.80	32.80	32.80	32.80	0.00	0.0%

#### Performance

Percentage of callers who obtain non-emergency service responses	90%	82%	94%	na
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### Life Safety Line of Business

The purpose of the Life Safety Line of Business is to provide emergency instructions, critical dispatch and logistic support products to individuals in need of emergency assistance and our First Responder partners so that lives can be saved, property protected, and risk reduced for everyone involved.

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#### Operations Public Life Safety Program

The purpose of the Operations Public Life Safety Program is to provide emergency assistance products to individuals in need of emergency assistance and to provide critical dispatch products to Police, Fire, EMS, and other first responders so they can respond quickly to save lives, protect property and reduce risk for everyone involved.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	5,381,300	5,357,346	5,766,300	6,094,800	328,500	5.7%
	Total	\$5,381,300	\$5,357,346	\$5,766,300	\$6,094,800	\$328,500	5.7%
<b>FTEs:</b>	GSD General Fund	124.95	124.95	127.95	132.95	5.00	3.9%
	Total	124.95	124.95	127.95	132.95	5.00	3.9%

#### Performance

Percentage of individuals in crisis who obtain emergency assistance within 90 seconds	90%	96%	90%	na
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# District Attorney

## 20th Judicial Drug Task Force Line of Business

The purpose of the 20th Judicial Drug Task Force Line of Business is to target major narcotic organizations that supply drugs to Davidson County. These investigations are complex, often multi year, and involve the use of advanced technical systems and investigative techniques.

## 20th Judicial Drug Task Force Program

The purpose of the 20th Judicial Drug Task Force Program is to target major narcotic organizations that supply drugs to Davidson County. These investigations are complex, often multi year, and involve the use of advanced technical systems and investigative techniques.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> Special Purpose Fund	1,899,700	2,199,671	1,900,000	1,900,000	0	0.0%
Total	\$1,899,700	\$2,199,671	\$1,900,000	\$1,900,000	\$0	0.0%
<b>FTEs:</b> Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

## Performance

Number of targets arrested during given period	nr	62	nr	na
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## Administration – Criminal Division Line of Business

The purpose of the Administration – Criminal Division Line of Business is to provide all activities necessary to support the mission of the office.

### Administration – Criminal Division Program

The purpose of the Administration – Criminal Division Program is to provide all activities necessary to support the mission of the office.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	5,830,300	5,823,627	6,022,200	6,200,900	178,700	3.0%
<b>Budget:</b> Special Purpose Fund	0	14,314	0	0	0	0.0%
Total	\$5,830,300	\$5,837,941	\$6,022,200	\$6,200,900	\$178,700	3.0%
<b>FTEs:</b> Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b> GSD General Fund	91.80	91.80	91.80	91.80	0.00	0.0%
Total	91.80	91.80	91.80	91.80	0.00	0.0%

### Performance

Number of criminal indictments returned as "true bills" during the given calendar year	nr	2,880	nr	na
Number of criminal information returned during the given calendar year	nr	1,236	nr	na
Number of "Bound Over" (BO) Warrants for the given period	nr	9,053	nr	na
Number of criminal cases reaching disposition during the given period	nr	7,918	nr	na
Number of General Sessions cases filed during the given period	nr	92,102	nr	na
Number of General Sessions cases reaching disposition during the given period	nr	80,091	nr	na

### Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	0	0	38,500	-45,300	-83,800	-217.7%
<b>Budget:</b> Special Purpose Fund	0	5,798	75,000	75,000	0	0.0%
Total	\$0	\$5,798	\$113,500	\$29,700	-\$83,800	-73.8%

### Performance

No applicable performance measure	na	na	na	na
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# Public Defender

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## Administration Team

The purpose of the Administration Team is to provide support to the legal staff in matters related to finance, procurement, record management and human resources.

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## Administration Team

The purpose of the Administration Team is to provide support to the legal staff in matters related to finance, procurement, record management and human resources.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	479,800	462,192	494,700	579,500	84,800	17.1%
<b>Budget:</b>	Special Purpose Fund	9,500	3,187	0	0	0	0.0%
	Total	\$489,300	\$465,379	\$494,700	\$579,500	\$84,800	17.1%
<b>FTEs:</b>	Special Purpose Fund	1.00	1.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	6.05	6.05	7.05	8.05	1.00	14.2%
	Total	7.05	7.05	7.05	8.05	1.00	14.2%

## Performance

Percentage of invoices submitted to Metro Payment Services on time	90%	93.64%	90%	na
Percentage of records sent to the record center in a timely manner	90%	100%	90%	na
Percentage of revenue requested within the first 15 days of the quarter after the state advises us of our revenue amount	75%	100%	75%	na

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	0	0	34,700	-55,500	-90,200	-259.9%
	Total	\$0	\$0	\$34,700	-\$55,500	-\$90,200	-259.9%

## Performance

No applicable performance measure	na	na	na	na
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**Appellate Court Team**

The purpose of the Appellate Court Team is to provide constitutionally effective legal representation to indigent criminal defendants pursuing appeals before the state appellate courts.

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**Appellate Court Team**

The purpose of the Appellate Court Team is to provide constitutionally effective legal representation to indigent criminal defendants pursuing appeals before the state appellate courts.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	265,400	268,644	281,900	281,900	0	0.0%
	Total	\$265,400	\$268,644	\$281,900	\$281,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.50	2.50	2.50	2.50	0.00	0.0%
	Total	2.50	2.50	2.50	2.50	0.00	0.0%

**Performance**

Average number of cases handled by each attorney on the Appellate Court Team in a year is at or below the recognized State standard (25 appeals/year/attorney)

25                      7                      25                      na

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**Criminal Court Team**

The purpose of the Criminal Court Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in Criminal Court.

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**Criminal Court Team**

The purpose of the Criminal Court Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in Criminal Court.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	3,385,300	3,226,001	3,621,600	3,621,600	0	0.0%
Total	\$3,385,300	\$3,226,001	\$3,621,600	\$3,621,600	\$0	0.0%
<b>FTEs:</b> GSD General Fund	41.64	41.64	41.64	41.64	0.00	0.0%
Total	41.64	41.64	41.64	41.64	0.00	0.0%

**Performance**

Average number of cases (excluding first degree murder cases) handled by each attorney on the Criminal Court Team in a year is at or below the recognized State standard (233 felony cases/year/attorney)

233	176	233	na
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**General Sessions Team**

The purpose of the General Sessions Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in General Sessions Court.

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**General Sessions Team**

The purpose of the General Sessions Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in General Sessions Court.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,935,000	1,902,717	2,073,100	2,073,100	0	0.0%
	Total	\$1,935,000	\$1,902,717	\$2,073,100	\$2,073,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	20.80	20.80	21.80	21.80	0.00	0.0%
	Total	20.80	20.80	21.80	21.80	0.00	0.0%

**Performance**

Average number of cases handled by each attorney on the General Sessions Team in a year is at or below the recognized State standard (maximum of 500 misdemeanor cases/year/attorney)

500	1,719	500	na
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**Juvenile Court Team**

The purpose of the Juvenile Court Team is to provide constitutionally effective legal representation to indigent juvenile clients accused of committing a delinquent act or in need of a guardian ad litem.

**Juvenile Court Team**

The purpose of the Juvenile Court Team is to provide constitutionally effective legal representation to indigent juvenile clients accused of committing a delinquent act or in need of a guardian ad litem.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	829,100	828,181	887,000	887,000	0	0.0%
	Total	\$829,100	\$828,181	\$887,000	\$887,000	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	10.00	10.00	11.00	11.00	0.00	0.0%
	Total	10.00	10.00	11.00	11.00	0.00	0.0%

**Performance**

Average number of cases handled by each attorney on the Juvenile Court Team in a year is at or below the recognized State standard (273 cases/year/attorney)	273	226	273	na
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# Juvenile Court Clerk

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## Administration Line of Business

The purpose of the Administration Line of Business is to provide recordkeeping, file management, and fee collection support to the Juvenile Court.

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## Administration Program

The purpose of the Administration Program is to provide record keeping, file management and fee collection to support the Juvenile Court.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,554,300	1,555,422	1,626,800	1,671,600	44,800	2.8%
	Total	\$1,554,300	\$1,555,422	\$1,626,800	\$1,671,600	\$44,800	2.8%
<b>FTEs:</b>	GSD General Fund	29.00	29.00	30.00	31.00	1.00	3.3%
	Total	29.00	29.00	30.00	31.00	1.00	3.3%

## Performance

Number of cases appearing on judicial dockets	45,000	42,634	42,000	na
Number of payments received	8,000	7,863	8,000	na
Number of petitions and motions filed	20,000	19,254	20,000	na

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	4,200	0	23,100	-1,300	-24,400	-105.6%
	Total	\$4,200	\$0	\$23,100	-\$1,300	-\$24,400	-105.6%

## Performance

No applicable performance measure	na	na	na	na
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**Computerization Line of Business**

The purpose of the Computerization Line of Business is the purchase and maintenance of computer equipment and software for the Juvenile Court Clerk.

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**Computerization Program**

The purpose of the Computerization Program is the purchase and maintenance of computer equipment and software for the Juvenile Court Clerk.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	16,000	15,333	16,000	16,000	0	0.0%
	Total	\$16,000	\$15,333	\$16,000	\$16,000	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

**Performance**

No performance measure currently established

nr

nr

nr

na

# Circuit Court Clerk

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	0	-42,800	-42,800	100.0%
	Total	\$0	\$0	\$0	-\$42,800	-\$42,800	100.0%

## Performance

No applicable performance measure	na	na	na	na
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## Circuit Court Clerk's Office and General Sessions Civil Division Office Line of Business

The purpose of the Circuit Court Clerk's Office and General Sessions Civil Division Office Line of Business is to file and maintain all records associated with cases filed in the Circuit Court Clerk's Office and the General Sessions Civil Division Office.

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## Circuit Court Clerk's Office and General Sessions Civil Division Office

The purpose of the Circuit Court Clerk's Office and General Sessions Civil Division Office Program is to file and maintain all records associated with cases filed in the Circuit Court Clerk's Office and the General Sessions Civil Division Office.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	131,500	133,665	140,300	140,300	0	0.0%
	Total	\$131,500	\$133,665	\$140,300	\$140,300	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

## Performance

Number of cases filed in Circuit Court	10,500	10,062	7,900	na
Number of cases filed in General Sessions Civil Division	45,000	43,859	45,000	na

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**Probate Court Clerk's Office Line of Business**

The purpose of the Probate Court Clerk's Office Line of Business is to file and maintain all records associated with cases filed in the Probate Court Clerk's Office.

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**Probate Court Clerk's Office**

The purpose of the Probate Court Clerk's Office Program is to file and maintain all records associated with cases filed in the Probate Court Clerk's Office.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	13,700	14,737	13,700	13,700	0	0.0%
	Total	\$13,700	\$14,737	\$13,700	\$13,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

**Performance**

Number of cases filed in Probate Court	1,900	2,126	2,000	na
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**Traffic Violations Bureau Line of Business**

The purpose of the Traffic Violations Bureau Line of Business is to process moving tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police, and to process parking tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police.

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**Traffic Violations Bureau**

The purpose of the Traffic Violations Bureau Program is to process moving tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police, and to process parking tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	3,064,800	2,755,071	3,121,400	3,121,400	0	0.0%
	Total	\$3,064,800	\$2,755,071	\$3,121,400	\$3,121,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	46.00	46.00	44.00	44.00	0.00	0.0%
	Total	46.00	46.00	44.00	44.00	0.00	0.0%

**Performance**

Number of moving tickets issued	78,000	69,307	77,000	na
Number of parking tickets issued	40,000	42,464	48,000	na

# Criminal Court Clerk

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## Administration Line of Business

The purpose of the Administration Line of Business is to provide clerical/record management duties for the operation of the criminal courts, both General Sessions and State Trial Court.

## Administration Program

The purpose of the Administration Program is to provide clerical/record management duties for the operation of the criminal courts, both General Sessions and State Trial Court.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	5,332,200	5,149,218	5,526,600	5,669,700	143,100	2.6%
<b>Budget:</b>	Special Purpose Fund	155,000	171,599	175,000	154,000	-21,000	-12.0%
	Total	\$5,487,200	\$5,320,817	\$5,701,600	\$5,823,700	\$122,100	2.1%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	81.11	81.11	81.11	84.11	3.00	3.7%
	Total	81.11	81.11	81.11	84.11	3.00	3.7%

## Performance

No performance measure currently established

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	34,700	0	0	-64,700	-64,700	100.0%
	Total	\$34,700	\$0	\$0	-\$64,700	-\$64,700	100.0%

## Performance

No applicable performance measure

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## Computerization Line of Business

The purpose of the Computerization Line of Business is to further computerization of the criminal court.

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**Computerization Program**

The purpose of the Computerization Program is to further computerization of the criminal court.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	150,000	39,703	152,100	67,400	-84,700	-55.7%
	Total	\$150,000	\$39,703	\$152,100	\$67,400	-\$84,700	-55.7%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

**Performance**

Earmarked funds for computerization (TCA 8-21-401j)	75,000	75,405	65,000	na
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# Clerk and Master - Chancery

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## Administration Line of Business

The purpose of the Administration Line of Business is to collect delinquent tax payments for Metropolitan Government.

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## Administration Program

The purpose of the Administration Program is to collect delinquent tax payments for Metropolitan Government.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,458,600	1,275,543	1,489,300	1,500,300	11,000	0.7%
	Total	\$1,458,600	\$1,275,543	\$1,489,300	\$1,500,300	\$11,000	0.7%
<b>FTEs:</b>	GSD General Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

## Performance

Amount of delinquent real property taxes collected	5,500,000	5,891,669	5,500,000	na
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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	0	-10,900	-10,900	100.0%
	Total	\$0	\$0	\$0	-\$10,900	-\$10,900	100.0%

## Performance

No applicable performance measure	na	na	na	na
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# Juvenile Court

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results to customers.

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## Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	470,300	433,621	508,200	508,200	0	0.0%
	Total	\$470,300	\$433,621	\$508,200	\$508,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

## Performance

Percentage of departmental key results achieved	95%	56%	90%	na
Percentage of employees saying they use performance data as a regular part of their decision-making process	90%	nr	nr	na

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## Finance Program

The purpose of the Finance Program is to provide financial management to this Metro Department so it can effectively manage its financial resources.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	154,800	131,469	195,500	195,500	0	0.0%
	Total	\$154,800	\$131,469	\$195,500	\$195,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.50	1.50	3.00	3.00	0.00	0.0%
	Total	1.50	1.50	3.00	3.00	0.00	0.0%

## Performance

Percentage of payroll authorizations filed accurately and timely (JC)	99%	99%	99%	na
Percentage of payment approvals filed by due dates	90%	66%	75%	na
Percentage of budget variance	4%	3%	2%	na

### Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	234,800	247,907	201,300	201,300	0	0.0%
	Total	\$234,800	\$247,907	\$201,300	\$201,300	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	9.00	9.00	2.00	2.00	0.00	0.0%
	Total	9.00	9.00	2.00	2.00	0.00	0.0%

### Performance

Disciplinary/grievance hearings per 100 employees	1	1	1	na
Percentage of employee turnover	5%	5%	5%	na

### Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	3,659,200	3,270,879	51,200	-28,800	-80,000	-156.3%
	Total	\$3,659,200	\$3,270,879	\$51,200	-\$28,800	-\$80,000	-156.3%

### Performance

No applicable performance measure	na	na	na	na
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### Records Management Program

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	225,100	105,163	180,400	180,400	0	0.0%
	Total	\$225,100	\$105,163	\$180,400	\$180,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	2.00	2.00	0.00	0.0%
	Total	4.00	4.00	2.00	2.00	0.00	0.0%

### Performance

Percentage of records managed in compliance with legal and policy requirements	95%	95%	95%	na
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### Star Team Program

The purpose of the STAR team program is to provide data analysis, training and resource products to staff so they can deliver viable resources to children and families who come in contact with the Juvenile Court.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	0	0	238,100	238,100	0	0.0%
	Total	\$0	\$0	\$238,100	\$238,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	3.00	3.00	0.00	0.0%
	Total	0.00	0.00	3.00	3.00	0.00	0.0%

### Performance

No performance measure currently established

na                  na                  na                  na

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### Child/Family Protection and Advocacy Line of Business

The purpose of the Child/Family Protection and Advocacy Line of Business is to provide advocacy, education, counseling, and case support products to families or children at risk or in need so they cannot only have their case (complaint) addressed, but that they can develop necessary skills to be a productive citizen.

### Assessment Program

The purpose of the Assessment program is to provide assessment products to children and families so they can develop an individualized plan of intervention to treat and rehabilitate the child.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	0	0	552,200	552,200	0	0.0%
	Total	\$0	\$0	\$552,200	\$552,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	8.00	8.00	0.00	0.0%
	Total	0.00	0.00	8.00	8.00	0.00	0.0%

### Performance

Percentage of cases assessed within 30 days

na                  9%                  na                  na

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**Foster Care Review Board (FCRB) Program**

The purpose of the Foster Care Review Board Program is to provide compliance review products to Davidson County foster care children so they can have their foster care status reviewed in a timely manner in order to achieve permanency status per State and Federal Law.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	113,900	130,211	272,100	272,100	0	0.0%
	Total	\$113,900	\$130,211	\$272,100	\$272,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.00	2.00	6.00	6.00	0.00	0.0%
	Total	2.00	2.00	6.00	6.00	0.00	0.0%

**Performance**

Percentage of cases that have Foster Care Review Board scheduled and heard within 270 days of the child entering custody	98%	82%	95%	na
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**Family Accountability Line of Business**

The purpose of the Family Accountability Line of Business is to provide judicial consequences and case management products to children charged with status or delinquent offenses and their families so they can remain in/return to the community without compromising community safety.

### Community Based Gang Probation Program

The purpose of the Community Based Gang Probation Program is to provide gang education and intensive probation monitoring products to Nashville children on supervised gang probation so they can decrease their gang involvement and drug activities.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	67,400	71,346	170,900	170,900	0	0.0%
<b>Budget:</b>	Special Purpose Fund	0	0	0	0	0	0.0%
	Total	\$67,400	\$71,346	\$170,900	\$170,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	3.00	3.00	0.00	0.0%
	Total	0.00	0.00	3.00	3.00	0.00	0.0%

#### Performance

Percentage of program participants who result in a positive curfew check	nr	44%	na	na
Percentage of program participants who are not charged with felony offenses while active in the program	nr	nr	na	na
Percentage of program participants who result in a positive life-style free of gang involvement	na	nr	nr	na
Percentage of program participants who are not charged with any offenses at least one year after completion	na	nr	70%	na

### Intake Program

The purpose of the intake program is to provide petition products to plaintiffs so they can have their case filed.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	492,100	492,100	0	0.0%
	Total	\$0	\$0	\$492,100	\$492,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	10.00	10.00	0.00	0.0%
	Total	0.00	0.00	10.00	10.00	0.00	0.0%

#### Performance

Percentage of delinquency petitions filed within 30 days	na	99%	na	na
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### Metro Student Attendance Center (M-SAC) Program

The purpose of the Metro Student Attendance Center (M-SAC) program is to provide early intervention products to truant students so they can re-engage in regular school attendance.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	774,400	691,210	852,100	852,100	0	0.0%
	Total	\$774,400	\$691,210	\$852,100	\$852,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	12.00	12.00	0.00	0.0%
	Total	0.00	0.00	12.00	12.00	0.00	0.0%

#### Performance

Percentage of juveniles in compliance with their M-SAC agreement	nr	90%	80%	na
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### Support Intervention Accountability (SIA) Program

The purpose of the SIA program is to provide support, intervention, and accountability products to children and families so they can avoid returning to the Juvenile Justice System.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	1,574,500	1,757,700	183,200	11.6%
<b>Budget:</b>	Special Purpose Fund	0	0	443,400	443,300	-100	0.0%
	Total	\$0	\$0	\$2,017,900	\$2,201,000	\$183,100	9.1%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	20.00	23.00	3.00	15.0%
	Total	0.00	0.00	20.00	23.00	3.00	15.0%

#### Performance

Percentage of children who successfully satisfy their probation /community based conditions	na	73%	na	na
Percentage of children in compliance of their valid court order	na	61%	na	na
Percentage of cases diverted from formal court action	na	24%	na	na
Percentage of children who satisfy their PTD/IA and have their charges dismissed	na	80%	na	na
Percentage of curfew checks in which juveniles are in compliance with their curfew	na	61%	na	na

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**Judicial Actions Line of Business**

The purpose of the Judicial Actions Line of Business is to provide court orders, adjudication, depositions and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

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**Judicial Actions Program**

The purpose of the Judicial Actions Program is to provide court orders, adjudication, dispositional and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	870,300	904,338	897,600	897,600	0	0.0%
	Total	\$870,300	\$904,338	\$897,600	\$897,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	13.00	13.00	5.00	5.00	0.00	0.0%
	Total	13.00	13.00	5.00	5.00	0.00	0.0%

**Performance**

Percentage of cases disposed pursuant to the guidelines established by Tennessee rules of Juvenile procedure, statutory requirements, and American Safe Family Act

85%      81%      85%      na

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**Juvenile Court Pretrial Line of Business**

The purpose of the Juvenile Court Pretrial Line of Business is to provide assessment, referral, and monitoring products to court referred youth so they can be held accountable for their actions without formal court process.

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**Community Outreach/Youth Court**

The purpose of the community outreach/youth court program is to provide community outreach and restorative justice products to first time offenders so they can have their case reconciled by peers who assume the role as court officials.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	0	0	309,800	357,200	47,400	15.3%
	Total	\$0	\$0	\$309,800	\$357,200	\$47,400	15.3%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	4.00	5.00	1.00	25.0%
	Total	0.00	0.00	4.00	5.00	1.00	25.0%

**Performance**

No performance measure currently established

na      na      na      na

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**Juvenile Detention Center Line of Business**

The purpose of the Juvenile Detention Center Line of Business is to provide short-term structured confinement products to Juvenile detainees so they can safely transition to a home or secure alternative environment.

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**Metro Juvenile Detention Center Program**

The purpose of the Detention Center Program is to provide short-term structured confinement products to Juvenile detainees so they can be confined in a safe environment.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	3,864,800	4,107,186	3,679,800	3,679,800	0	0.0%
	Total	\$3,864,800	\$4,107,186	\$3,679,800	\$3,679,800	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

**Performance**

Percentage compliance with mandatory American Correctional Association (ACA) life safety standards

100%      100%      100%      na

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**Parentage and Child Support Line of Business**

The purpose of the Parentage and Child Support Line of Business is to provide paternity, support, visitation and custody products to parents, guardians, children and the State so they can have their rights and responsibilities established and enforced.

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**Parentage and Child Support Program**

The purpose of the Parentage and Child Support Program is to provide paternity, support, and enforcement products to parents, guardians, children, and the State so they can establish paternity and receive child support.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	508,600	422,664	513,800	560,800	47,000	9.1%
<b>Budget:</b>	Special Purpose Fund	1,495,800	1,243,129	1,495,800	1,634,800	139,000	9.3%
	Total	\$2,004,400	\$1,665,793	\$2,009,600	\$2,195,600	\$186,000	9.3%
<b>FTEs:</b>	Special Purpose Fund	16.00	16.00	23.00	23.00	0.00	0.0%
	Total	16.00	16.00	23.00	23.00	0.00	0.0%

**Performance**

Percentage of cases where paternity is established and/or child support ordered

80%      73%      75%      na

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**Security and Service of Process Line of Business**

The purpose of the Security and Service of process Line of Business is to provide safety and legal notice products to individuals with matters at the court so they can conduct their business in a safe and secure environment.

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**Juvenile Court Safety and Security Program**

The purpose of the Juvenile Court Safety and Security Program is to provide safety and security products to customers, visitors and employees of Juvenile Court so they can conduct their business without disturbances, distractions, and delays.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	815,200	886,511	714,900	714,900	0	0.0%
	Total	\$815,200	\$886,511	\$714,900	\$714,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.00	1.00	11.00	11.00	0.00	0.0%
	Total	1.00	1.00	11.00	11.00	0.00	0.0%

**Performance**

Percentage of business days at Juvenile Court without disturbances, distractions, and delays	85%	93%	90%	na
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**Service of Process Program**

The purpose of the Service of Process Program is to provide statutorily required personal legal notice products to individuals with business before the court so they can participate effectively in the court process.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	148,000	161,635	170,500	170,500	0	0.0%
	Total	\$148,000	\$161,635	\$170,500	\$170,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.20	2.20	2.00	2.00	0.00	0.0%
	Total	2.20	2.20	2.00	2.00	0.00	0.0%

**Performance**

Percentage of people successfully served with notice to appear in court	75%	64%	70%	na
Percentage of arrest orders and attachments served successfully	65%	83%	65%	na

# General Sessions Court

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## Administration Line of Business

The purpose of the Administration Line of Business is to manage the fiscal/personnel management for the Court's entire operation and coordination of court interpretation and office automation support.

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## Administration Program

The purpose of the Administration program is to manage the fiscal/personnel management for the Court's entire operation and coordination of court interpretation and office automation support.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,320,000	1,335,935	1,418,200	1,418,200	0	0.0%
	Total	\$1,320,000	\$1,335,935	\$1,418,200	\$1,418,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

## Performance

Number of Americans with Disabilities (ADA) accommodations made: Criminal Docket and Civil/Traffic related dockets	nr	27	18	na
Number of appointments for docketed court language interpreters	nr	10,129	8,000	na
Number of Computer (desktop, laptop, tablets) Devices and Multi-Function (printer/copier/fax/scanner) Devices Supported	186	195	203	na
Number of in-court language interpretations coordinated	nr	nr	300	na

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	103,700	1,100	-102,600	-98.9%
	Total	\$0	\$0	\$103,700	\$1,100	-\$102,600	-98.9%

## Performance

No applicable performance measure	na	na	na	na
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**Drug Court Line of Business**

The purpose of the Drug Court Line of Business is to help addicted, non-violent drug offenders receive intensive and lengthy treatment for their addictions.

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**Drug Court Program**

The purpose of the Drug Court program is to help addicted, non-violent drug offenders receive intensive and lengthy treatment for their addictions.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	66,800	59,306	67,500	67,500	0	0.0%
<b>Budget:</b>	Special Purpose Fund	41,100	32,748	43,400	43,400	0	0.0%
	Total	\$107,900	\$92,054	\$110,900	\$110,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

**Performance**

Recidivism rate of graduated participants	15%	18.10%	18.4%	na
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**Drug Court Treatment Line of Business**

Pursuant to Drug Court Act of 2003, fees collected are used by the county exclusively for the creation and maintenance of state drug court treatment programs.

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**Drug Court Treatment Program**

Pursuant to Drug Court Act of 2003, fees collected are used by the county exclusively for the creation and maintenance of state drug court treatment programs.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	50,000	104,148	55,000	53,300	-1,700	-3.1%
	Total	\$50,000	\$104,148	\$55,000	\$53,300	-\$1,700	-3.1%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

**Performance**

No performance measure currently established	na	na	na	na
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**DUI Offender Line of Business**

Pursuant to T.C.A. 55-10-452, participants convicted of DUI and reckless driving charges pay funds earmarked for mental health and drug treatment services.

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**DUI Offender Program**

Pursuant to T.C.A. 55-10-452, participants convicted of DUI and reckless driving charges pay funds earmarked for mental health and drug treatment services.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	25,800	19,004	23,500	-100	-23,600	-100.4%
	Total	\$25,800	\$19,004	\$23,500	-\$100	-\$23,600	-100.4%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

**Performance**

Amount of revenue collected for program activities	116,500	123,775	148,000	na
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**General Probation Line of Business**

The purpose of the General Probation Line of Business is to monitor enforcement and adherence to court orders and conditions of a sentence.

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**General Probation Program**

The purpose of the General Probation program is to monitor enforcement and adherence to court orders and conditions of a sentence.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	2,399,900	2,399,865	2,437,700	2,551,200	113,500	4.7%
	Total	\$2,399,900	\$2,399,865	\$2,437,700	\$2,551,200	\$113,500	4.7%
<b>FTEs:</b>	GSD General Fund	34.73	34.73	33.73	35.73	2.00	5.9%
	Total	34.73	34.73	33.73	35.73	2.00	5.9%

**Performance**

Number of revocations as a result of non-compliance of court ordered probation	nr	860	950	na
Number of violations/warrants that occur as a result of non-compliance	nr	1,279	na	na

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**Judges Line of Business**

The purpose of the Judicial Administration Line of Business is for the 11 judicial divisions and the 5 judicial commissioners to comply with federal, state, and local laws in adjudicating civil, criminal, metro ordinance, and environmental cases.

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**Judges Program**

The purpose of the Judicial Administration program is for the 11 judicial divisions and the 5 judicial commissioners to comply with federal, state, and local laws in adjudicating civil, criminal, metro ordinance, and environmental cases.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	5,600,300	5,541,008	5,654,200	5,876,400	222,200	3.9%
	Total	\$5,600,300	\$5,541,008	\$5,654,200	\$5,876,400	\$222,200	3.9%
<b>FTEs:</b>	GSD General Fund	51.35	51.35	51.35	54.39	3.04	5.9%
	Total	51.35	51.35	51.35	54.39	3.04	5.9%

**Performance**

Total civil, traffic and criminal docketed caseload	228,962	223,987	235,000	na
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**Mental Health Court Line of Business**

The purpose of the Mental Health Court Line of Business is to link the needs of identified clients to community programs offering psychiatric care and medication stabilization.

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**Mental Health Court Program**

The purpose of the Mental Health Court program is to link the needs of identified clients to community programs offering psychiatric care and medication stabilization.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	307,900	301,463	319,700	438,600	118,900	37.2%
<b>Budget:</b>	Special Purpose Fund	60,100	121,879	60,100	46,700	-13,400	-22.3%
	Total	\$368,000	\$423,342	\$379,800	\$485,300	\$105,500	27.8%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	5.00	7.00	2.00	40.0%
	Total	5.00	5.00	5.00	7.00	2.00	40.0%

**Performance**

Recidivism rate of graduated participants	16.29%	3.70%	nr	na
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**Traffic School Line of Business**

The purpose of the Traffic School Line of Business is to offer traffic safety education curriculum to address the needs of persons cited with traffic and motoring violations.

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**Traffic School Program**

The purpose of the Traffic School program is to offer traffic safety education curriculum to address the needs of persons cited with traffic and motoring violations.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	760,000	726,779	773,200	773,200	0	0.0%
	Total	\$760,000	\$726,779	\$773,200	\$773,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	12.80	12.80	13.80	13.80	0.00	0.0%
	Total	12.80	12.80	13.80	13.80	0.00	0.0%

**Performance**

Number of instructors recertified	10	10	12	na
Number of students attending live classes	14,265	16,996	16,004	na
Number of students taking on-line classes	15,221	11,546	14,016	na

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**Veteran's Treatment Court Line of Business**

The purpose of the Veteran's Treatment Court Line of Business is to provide specialized judicial services to veterans.

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**Veteran's Treatment Court Program**

The purpose of the Veteran's Treatment Court Program is to provide specialized judicial services to veterans.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	52,900	52,787	104,000	104,000	0	0.0%
	Total	\$52,900	\$52,787	\$104,000	\$104,000	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	2.20	2.20	0.00	0.0%
	Total	0.00	0.00	2.20	2.20	0.00	0.0%

**Performance**

No performance measure currently established	na	na	na	na
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# State Trial Courts

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## Alternative Felony Supervision Line of Business

The purpose of the Alternative Felony Supervision Line of Business is to monitor the court ordered compliance of convicted offenders through the Criminal Courts.

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## Alternative Felony Supervision Program

The purpose of the Alternative Felony Supervision program is to monitor the court ordered compliance of convicted offenders through the Criminal Courts.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	267,300	247,988	255,700	255,700	0	0.0%
<b>Budget:</b>	Special Purpose Fund	1,534,700	1,516,694	1,545,300	1,545,300	0	0.0%
	Total	\$1,802,000	\$1,764,682	\$1,801,000	\$1,801,000	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	33.50	33.50	33.50	33.50	0.00	0.0%
	Total	33.50	33.50	33.50	33.50	0.00	0.0%

## Performance

Amount of fees collected	60,000	56,324	62,000	na
Community service hours worked	95,000	89,708	105,000	na

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## Drug Court Line of Business

The purpose of the Drug Court Line of Business is to reduce and eliminate addictive and criminal behaviors while reintegrating adult non-violent offenders into the community by providing substance abuse treatment with continuous judicial supervision.

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**Drug Court Program**

The purpose of the Drug Court program is to reduce and eliminate addictive and criminal behaviors while reintegrating adult non-violent offenders into the community by providing substance abuse treatment with continuous judicial supervision.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	1,576,100	1,540,072	1,610,900	1,471,300	-139,600	-8.7%
	Total	\$1,576,100	\$1,540,072	\$1,610,900	\$1,471,300	-\$139,600	-8.7%
<b>FTEs:</b>	Special Purpose Fund	8.50	8.50	11.00	9.00	-2.00	-18.2%
	Total	8.50	8.50	11.00	9.00	-2.00	-18.2%

**Performance**

Percentage of defendants who do not return to Drug Court within one year of being released. 85% 85% 85% na

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**Trial Court Administrative Services Line of Business**

The purpose of the Trial Court Administrative Services Line of Business is to provide support services, juries, probation services, and security to facilitate the effective operation of the Chancery, Criminal and Circuit Courts.

**Non-allocated Financial Transactions**

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	0	0	0	-102,400	-102,400	100.0%
	Total	\$0	\$0	\$0	-\$102,400	-\$102,400	100.0%

**Performance**

No applicable performance measure na na na na

### Trial Court Administrative Services Program

The purpose of the Trial Court Administrative Services program is to provide support services, juries, probation services, and security to facilitate the effective operation of the Chancery, Criminal and Circuit Courts.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	7,417,400	7,210,506	7,854,000	8,019,000	165,000	2.1%
<b>Budget:</b> Special Purpose Fund	722,500	725,036	729,800	729,800	0	0.0%
<b>Total</b>	<b>\$8,139,900</b>	<b>\$7,935,542</b>	<b>\$8,583,800</b>	<b>\$8,748,800</b>	<b>\$165,000</b>	<b>1.9%</b>
<b>FTEs:</b> Special Purpose Fund	19.50	19.50	19.50	19.50	0.00	0.0%
<b>FTEs:</b> GSD General Fund	95.00	95.00	96.00	96.00	0.00	0.0%
<b>Total</b>	<b>114.50</b>	<b>114.50</b>	<b>115.50</b>	<b>115.50</b>	<b>0.00</b>	<b>0.0%</b>

### Performance

Number of Chancery Court cases filed	1,350	1,689	1,350	na
Number of Circuit Court civil cases filed	2,800	5,968	2,900	na
Number of Circuit Court domestic cases filed	5,000	5,397	5,200	na
Number of Criminal Court cases filed	9,400	8,452	9,500	na
Number of Probate Court cases filed	1,900	2,150	2,100	na
Number of Chancery Court cases concluded	1,575	1,709	1,600	na
Number of Circuit Court civil cases concluded	2,750	5,634	2,750	na
Number of Circuit Court domestic cases concluded	6,000	3,772	4,600	na
Number of Criminal Court cases concluded	8,500	7,918	8,500	na
Number of Probate Court cases concluded	1,850	2,290	nr	na

# Justice Integration Services

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative products to JIS program employees so they can have the resources needed to perform their duties.

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## Executive Leadership Program

The purpose of the Executive Leadership Program is to provide administrative products to JIS program employees so they can have the resources needed to perform their duties.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	463,000	457,586	484,900	484,900	0	0.0%
	Total	\$463,000	\$457,586	\$484,900	\$484,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.50	1.50	1.50	1.50	0.00	0.0%
	Total	1.50	1.50	1.50	1.50	0.00	0.0%

## Performance

Percentage of key results achieved                      90%                      nr                      90%                      na

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	0	-45,100	-45,100	100.0%
	Total	\$0	\$0	\$0	-\$45,100	-\$45,100	100.0%

## Performance

No applicable performance measure                      na                      na                      na                      na

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## Applications Line of Business

The purpose of the Applications Line of Business is to provide connectivity and justice integration solution products to Metro Nashville Justice Agencies so they can receive and utilize continuous access to critical information services.

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**Applications Program**

The purpose of the Applications Program is to provide analysis, strategic recommendations and enhancement products to Metro Nashville Justice Agencies so they can implement new and/or improved services.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,316,500	1,299,764	1,492,600	1,517,600	25,000	1.7%
	Total	\$1,316,500	\$1,299,764	\$1,492,600	\$1,517,600	\$25,000	1.7%
<b>FTEs:</b>	GSD General Fund	14.74	14.74	14.74	14.74	0.00	0.0%
	Total	14.74	14.74	14.74	14.74	0.00	0.0%

**Performance**

Percentage of committed requirements that have been delivered	95%	100%	95%	na
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**Customer Support Line of Business**

The purpose of the Customer Support Line of Business is to provide project reporting, support and application availability notification products to Metro Nashville Justice Agencies so they can appropriately plan for or respond to events that may impact their ability to deliver services.

**Customer Support Program**

The purpose of the Customer Support Program is to deliver hardware solutions, maintain hardware infrastructure, and provide preventative hardware maintenance to Metro Nashville Justice Agencies so they can perform their duties with minimal disruption.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	472,200	357,055	493,500	503,500	10,000	2.0%
	Total	\$472,200	\$357,055	\$493,500	\$503,500	\$10,000	2.0%
<b>FTEs:</b>	GSD General Fund	2.76	2.76	2.76	2.76	0.00	0.0%
	Total	2.76	2.76	2.76	2.76	0.00	0.0%

**Performance**

Percentage of helpdesk (desktop) tickets resolved within the designated timeframe	90%	84.52%	90%	na
Percentage of operations (server) tickets resolved within the designated timeframe	90%	79.93%	90%	na

# Sheriff

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## Administration Line of Business

The purpose of the Administration Line of Business is to provide policy, reporting and decision products to the DCSO so it can be the leader in the field of corrections, service of civil process, and innovative community-based programs.

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## Administrative Support Services Program

The purpose of the Administrative Support Services Program is to provide data, reporting and reimbursement products to the DCSO so it can be fiscally responsible.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	10,101,400	11,797,692	10,672,300	10,672,300	0	0.0%
<b>Budget:</b>	Special Purpose Fund	0	0	15,900	15,900	0	0.0%
	Total	\$10,101,400	\$11,797,692	\$10,688,200	\$10,688,200	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	2.00	2.00	2.00	2.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

## Performance

Percentage of time quarterly expense forecast is projected at or below annual budget

nr	100%	100%	na
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## Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the DCSO so it can deliver results for customers.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	859,200	766,081	890,100	890,100	0	0.0%
	Total	\$859,200	\$766,081	\$890,100	\$890,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

## Performance

Percentage of agency key results achieved

nr	nr	nr	na
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**Non-allocated Financial Transactions**

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,048,700	0	588,900	-143,400	-732,300	-124.4%
	Total	\$1,048,700	\$0	\$588,900	-\$143,400	-\$732,300	-124.4%

**Performance**

No applicable performance measure na na na na

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**Armed Services Line of Business**

The purpose of the Armed Services Line of Business is to provide inmate transportation and facility security products to county hospitals and courts so they can access these facilities in a safe manner.

**Security Services Program**

The purpose of the Security Services Program is to provide security products to county hospitals and courthouses so those using these facilities can be in a safe environment.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,126,500	1,493,994	1,172,000	1,172,000	0	0.0%
	Total	\$1,126,500	\$1,493,994	\$1,172,000	\$1,172,000	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

**Performance**

Percentage of people using AA Birch Courthouse who generate an incident report nr nr nr na



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**Correctional Development Center-Female (CDC-F) Line of Business**

The purpose of the Correctional Development Center-Female (CDC-F) Line of Business is to provide security and program products to female inmates so they can safely and productively experience their confinement.

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**CDC-F Inmate Management Program**

The purpose of the Correctional Development Center-Female (CDC-F) Inmate Management Program is to provide institutional service products to CDC-F inmates so they can experience minimal conflict while under DCSO supervision.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	4,142,300	3,393,770	4,309,500	4,309,500	0	0.0%
	Total	\$4,142,300	\$3,393,770	\$4,309,500	\$4,309,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	86.00	86.00	86.00	86.00	0.00	0.0%
	Total	86.00	86.00	86.00	86.00	0.00	0.0%

**Performance**

Percentage of CDC-F inmates not generating incident reports

nr	78%	80%	na
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**CDC-F Program Management and Support Services Program**

The purpose of the Correctional Development Center-Female (CDC-F) Program Management and Support Services Program is to provide behavior modification products to CDC-F inmates so they can contribute to strong families and safer communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,093,300	799,231	1,138,100	1,138,100	0	0.0%
	Total	\$1,093,300	\$799,231	\$1,138,100	\$1,138,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	12.50	12.50	12.50	12.50	0.00	0.0%
	Total	12.50	12.50	12.50	12.50	0.00	0.0%

**Performance**

Percentage of CDC-F inmates who complete behavior modification programs who do not return to jail within twelve months

nr	61%	70%	na
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**Correctional Development Center-Male (CDC-M) Line of Business**

The purpose of the Correctional Development Center-Male (CDC-M) Line of Business is to provide security and program products to CDC-M inmates so they can safely and productively experience their confinement.



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**Correctional Services Program**

The purpose of the Correctional Services Program is to provide neighborhood cleanup, special event support and general assistance products to Davidson County residents, non-profit and Metro agencies so they can achieve their desired project result.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,739,500	2,084,476	1,797,300	1,797,300	0	0.0%
<b>Budget:</b>	Special Purpose Fund	115,000	154,579	154,600	154,600	0	0.0%
	Total	\$1,854,500	\$2,239,055	\$1,951,900	\$1,951,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	30.00	30.00	30.00	30.00	0.00	0.0%
	Total	30.00	30.00	30.00	30.00	0.00	0.0%

**Performance**

Percentage of customers who report correctional service sessions delivered the desired project result

nr 95.50% 99% na

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**Laundry Program**

The purpose of the Laundry Program is to provide clothing and linen cleaning products to DCSO inmates so they can have clean clothes and linens.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	233,400	265,417	242,700	242,700	0	0.0%
	Total	\$233,400	\$265,417	\$242,700	\$242,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

**Performance**

Percentage of requests for clean clothes and linens provided in a timely manner

nr nr nr na

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**Maintenance Program**

The purpose of the Maintenance Program is to provide preventative, corrective, inspection and repair products to the DCSO so it can experience a safe and secure operational environment.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	851,100	963,958	884,400	884,400	0	0.0%
	Total	\$851,100	\$963,958	\$884,400	\$884,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

**Performance**

Percentage of time critical facility systems are operational (HVAC, plumbing, electricity and security doors)

nr nr nr na

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**Warehouse Program**

The purpose of the Warehouse Program is to provide facility supply products to the DCSO so it can receive needed materials when requested.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,312,100	1,350,717	1,323,600	1,323,600	0	0.0%
	Total	\$1,312,100	\$1,350,717	\$1,323,600	\$1,323,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	34.00	34.00	34.00	34.00	0.00	0.0%
	Total	34.00	34.00	34.00	34.00	0.00	0.0%

**Performance**

Percentage of DCSO supply requests provided in a timely manner

nr                      nr                      nr                      na

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**Criminal Justice Center (CJC) Line of Business**

The purpose of the Criminal Justice Center (CJC) Line of Business is to provide processing, security and program products to criminal defendants so they can experience due process and CJC inmates so they can safely and productively experience their confinement.

**Booking and Releasing Program**

The purpose of the Booking and Releasing Program is to provide criminal defendant processing products to criminal defendants so they can access their rights to due process.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	5,967,900	5,462,177	6,211,700	6,211,700	0	0.0%
	Total	\$5,967,900	\$5,462,177	\$6,211,700	\$6,211,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	80.00	80.00	80.00	80.00	0.00	0.0%
	Total	80.00	80.00	80.00	80.00	0.00	0.0%

**Performance**

Percentage of inmates who are booked and released accurately

nr                      100%                      100%                      na



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**DUI Safety School Program**

The purpose of the DUI Safety School Program is to provide alcohol and drug education or referral to a licensed treatment center for offenders.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	927,600	1,412,896	964,200	964,200	0	0.0%
	Total	\$927,600	\$1,412,896	\$964,200	\$964,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

**Performance**

Percentage of participants who successfully complete the required program

	nr	nr	nr	na
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**Hill Detention Center (HDC) Line of Business**

The purpose of the Hill Detention Center (HDC) Line of Business is to provide security and program products to HDC inmates so they can safely and productively experience their confinement.

**HDC Inmate Management Program**

The purpose of the Hill Detention Center (HDC) Inmate Management Program is to provide institutional service products to HDC inmates so they can experience minimal conflict while under DCSO supervision.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	4,240,600	3,860,673	4,391,400	4,391,400	0	0.0%
	Total	\$4,240,600	\$3,860,673	\$4,391,400	\$4,391,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	108.00	108.00	108.00	108.00	0.00	0.0%
	Total	108.00	108.00	108.00	108.00	0.00	0.0%

**Performance**

Percentage of HDC inmates not generating incident reports

	nr	74%	72.5%	na
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**Offender Information Services Line of Business**

The purpose of the Offender Information Services Line of Business is to provide custody information to the public and service agencies, and mail, money, and visit products to the offender population.

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**Offender Information Services Program**

The purpose of the Offender Information Services Program is to provide custody information to the public and service agencies, and mail, money, and visit products to the offender population.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,170,000	298,174	1,218,800	1,218,800	0	0.0%
	Total	\$1,170,000	\$298,174	\$1,218,800	\$1,218,800	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

**Performance**

Percentage of offenders who complete grievances on mail, money, visitation, or phone products

nr      3.10%      2%      na

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**Offender Reentry Center (ORC) Line of Business**

The purpose of the Offender Reentry Center (ORC) Line of Business is to provide security and program products to offenders so they can safely experience their confinement and reenter the community gainfully employed.

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**ORC Inmate Management Program**

The purpose of the Offender Reentry Center (ORC) Inmate Management Program is to provide institutional service products to ORC offenders so they can experience minimal conflict while under DCSS supervision.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	202,200	277,004	202,200	202,200	0	0.0%
	Total	\$202,200	\$277,004	\$202,200	\$202,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	37.00	37.00	37.00	37.00	0.00	0.0%
	Total	37.00	37.00	37.00	37.00	0.00	0.0%

**Performance**

Percentage of ORC offenders not generating incident reports

nr      nr      nr      na

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### ORC Program Management and Support Services Program

The purpose of the Offender Reentry Center (ORC) Program Management and Support Services Program is to provide access to ORC offenders so they can reenter the community gainfully employed.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,162,000	73,972	1,210,200	1,210,200	0	0.0%
<b>Budget:</b>	Special Purpose Fund	0	360	0	0	0	0.0%
	Total	\$1,162,000	\$74,332	\$1,210,200	\$1,210,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	20.00	20.00	20.00	20.00	0.00	0.0%
	Total	20.00	20.00	20.00	20.00	0.00	0.0%

#### Performance

Percentage of eligible ORC offenders who participate in work release

nr	nr	nr	na
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### Training and Staff Development Line of Business

The purpose of the Training and Staff Development Line of Business is to provide educational and coaching products to DCSO employees so they can deliver improved individual and organizational performance.

#### Training and Staff Development Program

The purpose of the Training and Staff Development Program is to provide educational and coaching products to DCSO employees so they can deliver improved individual and organizational performance.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	686,600	1,064,733	709,700	709,700	0	0.0%
	Total	\$686,600	\$1,064,733	\$709,700	\$709,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

#### Performance

Percentage of employees who complete required training

nr	100%	100%	na
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# Police

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

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## Departmental Executive Leadership Program

The purpose of the Departmental Executive Leadership program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,750,900	1,514,247	2,703,200	2,703,200	0	0.0%
	Total	\$1,750,900	\$1,514,247	\$2,703,200	\$2,703,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	24.50	24.50	24.50	24.50	0.00	0.0%
	Total	24.50	24.50	24.50	24.50	0.00	0.0%

## Performance

Percentage of departmental programs meeting their key result measures

nr                      nr                      nr                      na

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## Finance Program

The purpose of the Finance Program is to manage and support the financial functions and to prepare and present the budget needs of the Police Department.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	2,105,800	1,815,005	2,229,700	2,229,700	0	0.0%
<b>Budget:</b>	Special Purpose Fund	20,000	1,314	20,000	20,000	0	0.0%
	Total	\$2,125,800	\$1,816,319	\$2,249,700	\$2,249,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	17.00	17.00	17.00	17.00	0.00	0.0%
	Total	17.00	17.00	17.00	17.00	0.00	0.0%

## Performance

Percentage of budget variance

1%                      1.50%                      nr                      na

### Human Resources Program

The Human Resource Division is responsible for the implementation and interpretation of departmental and civil service related policies, programs, and procedures. In addition, this division ensures that all employees, in the Nashville Metropolitan Police Department, receive fair and equal treatment according to state and federal guidelines.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	3,879,300	3,724,617	4,792,500	4,792,500	0	0.0%
<b>Budget:</b> Special Purpose Fund	135,700	22,786	200,300	150,000	-50,300	-25.1%
<b>Budget:</b> USD General Fund	481,000	481,000	481,000	481,000	0	0.0%
Total	\$4,496,000	\$4,228,403	\$5,473,800	\$5,423,500	-\$50,300	-0.9%
<b>FTEs:</b> Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b> GSD General Fund	18.00	18.00	18.00	18.00	0.00	0.0%
Total	18.00	18.00	18.00	18.00	0.00	0.0%

### Performance

Percentage change in the number of background investigations processed by MNPD HR

	nr	344%	nr	na
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### Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	6,608,600	7,026,180	7,575,100	7,614,300	39,200	0.5%
Total	\$6,608,600	\$7,026,180	\$7,575,100	\$7,614,300	\$39,200	0.5%
<b>FTEs:</b> GSD General Fund	29.00	29.00	29.00	29.00	0.00	0.0%
Total	29.00	29.00	29.00	29.00	0.00	0.0%

### Performance

Percentage of mission critical application uptime

	nr	99.60%	99.99%	na
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### Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	912,800	0	1,918,600	-897,900	-2,816,500	-146.8%
Total	\$912,800	\$0	\$1,918,600	-\$897,900	-\$2,816,500	-146.8%

### Performance

No applicable performance measure

	na	na	na	na
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**Records Management Program**

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	2,834,300	2,920,498	3,031,800	3,031,800	0	0.0%
<b>Budget:</b>	Special Purpose Fund	12,000	2,296	12,000	12,000	0	0.0%
	Total	\$2,846,300	\$2,922,794	\$3,043,800	\$3,043,800	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	59.00	59.00	60.00	60.00	0.00	0.0%
	Total	59.00	59.00	60.00	60.00	0.00	0.0%

**Performance**

Percentage change in the number of records processed 5% 2% nr na

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**Risk Management Program**

The purpose of the Risk Management program is to provide safety enhancement and risk management products to this Metro department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	227,400	90,069	226,600	226,600	0	0.0%
	Total	\$227,400	\$90,069	\$226,600	\$226,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

**Performance**

Percentage change in the number of injury claims processed vs same reporting period previous year nr -2.47% nr na

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**Field Operations Line of Business**

The purpose of the Field Operations Line of Business is to provide community-policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust.

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**Central Precinct Program**

The purpose of the Central Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Central Precinct.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	9,766,600	10,930,817	10,384,900	10,385,000	100	0.0%
	Total	\$9,766,600	\$10,930,817	\$10,384,900	\$10,385,000	\$100	0.0%
<b>FTEs:</b>	GSD General Fund	124.00	124.00	124.00	124.00	0.00	0.0%
	Total	124.00	124.00	124.00	124.00	0.00	0.0%

**Performance**

Percentage change in the total Part I crimes reported	nr	7.60%	nr	na
Percentage change in the occurrence of property crimes	nr	5.50%	nr	na
Percentage change in the occurrence of violent crimes	nr	14.70%	nr	na

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**East Precinct Program**

The purpose of the East Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the East Precinct.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	10,661,200	10,494,940	11,265,800	11,265,900	100	0.0%
	Total	\$10,661,200	\$10,494,940	\$11,265,800	\$11,265,900	\$100	0.0%
<b>FTEs:</b>	GSD General Fund	133.00	133.00	133.00	133.00	0.00	0.0%
	Total	133.00	133.00	133.00	133.00	0.00	0.0%

**Performance**

Percentage change in the total Part I crimes reported	nr	6.80%	nr	na
Percentage change in the occurrence of property crimes	nr	8.30%	nr	na
Percentage change in the occurrence of violent crimes	nr	3.80%	nr	na

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**Emergency Contingency Program**

The Emergency Contingency Program provides equipment management, training and response to critical incidents for the Metropolitan Nashville Police Department to ensure the safety of MNPD personnel and the public during response to critical incidents that may involve Chemical, Biological, Radiological, Nuclear or Explosive (CBRNE) elements.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,249,300	1,219,758	1,180,300	1,180,300	0	0.0%
	Total	\$1,249,300	\$1,219,758	\$1,180,300	\$1,180,300	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

**Performance**

Percentage change in the number of pieces of equipment tested (as compared to same reporting period last year)

nr                      1%                      nr                      na

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**Field Training Officer Program**

The purpose of the Field Training Officer Program is to provide training products to the Metropolitan Nashville Police Department so they can receive well-trained, professional, community oriented police officers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	95,400	71,993	103,400	103,400	0	0.0%
	Total	\$95,400	\$71,993	\$103,400	\$103,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

**Performance**

Percentage of Officers in training that receive a score of 80% or higher on their OIT (Officer in Training) Assessment test

nr                      35.85%                      nr                      na

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**Hermitage Precinct Program**

The purpose of the Hermitage Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Hermitage Precinct.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	12,821,600	12,710,858	13,001,000	13,001,100	100	0.0%
	Total	\$12,821,600	\$12,710,858	\$13,001,000	\$13,001,100	\$100	0.0%
<b>FTEs:</b>	GSD General Fund	150.00	150.00	150.00	150.00	0.00	0.0%
	Total	150.00	150.00	150.00	150.00	0.00	0.0%

**Performance**

Percentage change in the total Part I Crimes reported	-5%	0.90%	nr	na
Percentage change in the occurrence of property crimes	5%	-1.20%	nr	na
Percentage change in the occurrence of violent crimes	-5%	8.80%	nr	na

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**Madison Precinct Program**

The purpose of the Madison Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Madison Precinct.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	9,436,500	9,843,423	9,863,300	9,863,300	0	0.0%
	Total	\$9,436,500	\$9,843,423	\$9,863,300	\$9,863,300	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	103.00	103.00	103.00	103.00	0.00	0.0%
	Total	103.00	103.00	103.00	103.00	0.00	0.0%

**Performance**

Percentage change in the total Part I crimes reported	-5%	12.60%	nr	na
Percentage change in the occurrence of property crimes	nr	12.10%	nr	na
Percentage change in the occurrence of violent crimes	nr	14.70%	nr	na

### Mid-Town Precinct Program

The purpose of the Mid-Town Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the 8th Precinct.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	10,897,400	9,174,517	11,113,500	11,113,500	0	0.0%
	Total	\$10,897,400	\$9,174,517	\$11,113,500	\$11,113,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	60.00	60.00	60.00	60.00	0.00	0.0%
	Total	60.00	60.00	60.00	60.00	0.00	0.0%

#### Performance

Percentage change in the total Part I crimes reported	nr	-5.50%	nr	na
Percentage change in the occurrence of property crimes	nr	-30.30%	nr	na
Percentage change in the occurrence of violent crimes	nr	8%	nr	na

### North Precinct Program

The purpose of the North Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the North Precinct.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	10,017,800	10,150,019	10,385,500	10,385,600	100	0.0%
<b>Budget:</b>	Special Purpose Fund	1,200	447	1,200	0	-1,200	-100.0%
	Total	\$10,019,000	\$10,150,466	\$10,386,700	\$10,385,600	-\$1,100	0.0%
<b>FTEs:</b>	GSD General Fund	113.00	113.00	113.00	113.00	0.00	0.0%
	Total	113.00	113.00	113.00	113.00	0.00	0.0%

#### Performance

Percentage change in the total Part I crimes reported	nr	2%	nr	na
Percentage change in the occurrence of violent crime	nr	7.20%	nr	na
Percentage change in the occurrence of property crimes	nr	-0.60%	nr	na

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**Park Police Program**

To provide police services and products in Metro area parks so that residents and visitors can enjoy safe and peaceful parks and recreation areas within Metropolitan Nashville and Davidson County.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	131,400	135,045	139,900	139,900	0	0.0%
	Total	\$131,400	\$135,045	\$139,900	\$139,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

**Performance**

Percentage change in the number of part 1 offenses reported in Metro Nashville Government Parks as compared to the same reporting period for the previous year

nr nr nr na

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**Patrol Task Force Program**

The purpose of the Patrol Task Force Program is to provide selective enforcement products to citizens residing in Metropolitan Department of Housing Authority properties to enhance the quality of life in those areas.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	785,700	677,172	819,600	855,000	35,400	4.3%
	Total	\$785,700	\$677,172	\$819,600	\$855,000	\$35,400	4.3%
<b>FTEs:</b>	Special Purpose Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

**Performance**

Percentage change in the number complaints received

nr -30% nr na

Percentage change in special enforcement operations completed

nr -26% nr na

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**S.W.A.T. Program**

The purpose of the S.W.A.T. Program is to provide S.W.A.T. and Crisis Negotiation Response products to all divisions of the Metropolitan Nashville Police Department and the public so they can resolve high-risk and other special tactical situations with reduced risk of disabling injury or death.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,466,300	1,501,432	1,553,500	1,553,500	0	0.0%
	Total	\$1,466,300	\$1,501,432	\$1,553,500	\$1,553,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

**Performance**

Percentage change in the number of SWAT/SRT team responses

nr 7.80% nr na

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**School Crossing Guard Program**

The purpose of the School Crossing Guard Program is to provide pedestrian and car traffic control products to school children, other pedestrians and motorists so they can safely commute to and from school.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	2,526,000	2,119,668	2,588,500	2,588,500	0	0.0%
	Total	\$2,526,000	\$2,119,668	\$2,588,500	\$2,588,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	91.05	91.05	91.05	91.05	0.00	0.0%
	Total	91.05	91.05	91.05	91.05	0.00	0.0%

**Performance**

Percentage of schools monitored by School Crossing Guards

nr	90%	nr	na
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**School Resources Program**

The purpose of the School Resources Program is to provide personnel and training products to Metropolitan Middle and High Schools so that students can enjoy a safe environment for education.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	6,204,100	6,391,165	6,280,300	6,274,900	-5,400	-0.1%
<b>Budget:</b>	Special Purpose Fund	498,800	164,368	304,200	75,000	-229,200	-75.3%
	Total	\$6,702,900	\$6,555,533	\$6,584,500	\$6,349,900	-\$234,600	-3.6%
<b>FTEs:</b>	GSD General Fund	72.00	72.00	72.00	72.00	0.00	0.0%
	Total	72.00	72.00	72.00	72.00	0.00	0.0%

**Performance**

Percentage of middle and high school students involved in violent or drug related incidents as measured by MPD offense reports

1%	< 1%	nr	na
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### South Precinct Program

The purpose of the South Precinct Program is to provide community patrols, investigative assistance, rapid first response, proactive enforcement, and community based policing products to the public, so they can enjoy a safe and peaceful environment through a partnership of trust within the South Precinct.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	13,513,200	13,132,970	13,851,100	13,851,200	100	0.0%
<b>Budget:</b>	Special Purpose Fund	1,000	0	1,000	0	-1,000	-100.0%
	Total	\$13,514,200	\$13,132,970	\$13,852,100	\$13,851,200	-\$900	0.0%
<b>FTEs:</b>	GSD General Fund	171.00	171.00	171.00	171.00	0.00	0.0%
	Total	171.00	171.00	171.00	171.00	0.00	0.0%

### Performance

Percentage change in the total Part I crimes reported	nr	0.30%	nr	na
Percentage change in the occurrence of property crimes	nr	3.70%	nr	na
Percentage change in the occurrence of violent crimes	nr	-9.80%	nr	na

### Special Events Program

The purpose of the Special Events Program is to provide public safety products to the citizens of Nashville and Davidson County, the business community, and the various private, commercial, and other entertainment venues to ensure a safe and secure event for all participants, and to limit disruptions to normal community and business operations.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	2,459,500	3,440,792	3,201,500	4,041,100	839,600	26.2%
	Total	\$2,459,500	\$3,440,792	\$3,201,500	\$4,041,100	\$839,600	26.2%
<b>FTEs:</b>	GSD General Fund	1.00	1.00	1.00	2.00	1.00	100.0%
	Total	1.00	1.00	1.00	2.00	1.00	100.0%

### Performance

Percentage of special events that do not require more than 5% of on-duty personnel for total staffing	97%	94%	nr	na
Percentage change in the number of Special Events administered by the Special Events Unit	na	na	nr	na

### Tactical Investigations Program

The purpose of the Tactical Investigations Program is to provide specialized technical assistance products to law enforcement agencies, fire agencies, and the public so they can quickly, safely, and effectively conduct searches.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	3,849,100	3,940,058	3,951,800	3,951,800	0	0.0%
<b>Budget:</b>	Special Purpose Fund	131,500	32,071	131,500	131,400	-100	-0.1%
	Total	\$3,980,600	\$3,972,129	\$4,083,300	\$4,083,200	-\$100	0.0%
<b>FTEs:</b>	GSD General Fund	34.00	34.00	34.00	34.00	0.00	0.0%
	Total	34.00	34.00	34.00	34.00	0.00	0.0%

#### Performance

Percentage change in the utilization of tactical units by patrol

	5%	-7.90%	nr	na
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### Traffic Program

The purpose of the Traffic Program is to provide investigative and enforcement products to the public so they can experience safe and timely travel.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	2,560,300	2,688,774	2,883,800	2,883,800	0	0.0%
<b>Budget:</b>	Special Purpose Fund	434,500	893,909	433,000	433,000	0	0.0%
	Total	\$2,994,800	\$3,582,683	\$3,316,800	\$3,316,800	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	30.00	30.00	30.00	30.00	0.00	0.0%
	Total	30.00	30.00	30.00	30.00	0.00	0.0%

#### Performance

Percentage change in the number of fatal crashes

	nr	15%	nr	na
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### West Precinct Program

The purpose of the West Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the West Precinct.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	9,598,300	10,397,006	10,179,400	10,179,500	100	0.0%
	Total	\$9,598,300	\$10,397,006	\$10,179,400	\$10,179,500	\$100	0.0%
<b>FTEs:</b>	GSD General Fund	160.00	160.00	160.00	160.00	0.00	0.0%
	Total	160.00	160.00	160.00	160.00	0.00	0.0%

#### Performance

Percentage change in the total Part I crimes reported

	nr	0.80%	nr	na
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Percentage change in the occurrence of property crimes

	nr	-1.90%	nr	na
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Percentage change in the occurrence of violent crimes

	nr	19.50%	nr	na
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## Investigative Services Line of Business

The Investigative Services Line of Business is to provide criminal investigative products to the Metropolitan Nashville Police Department, the community, and other agencies so the Department can solve crimes and the public can enjoy a reduced risk of becoming a victim.

### Crime Lab Program

The purpose of the Crime Lab Program is to provide forensic analysis products and reports to the Metropolitan Nashville Police Department and other criminal justice agencies so to assist in case resolution, victim/suspect identification and DNA profiling.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	5,340,400	4,685,981	6,032,700	6,532,700	500,000	8.3%
	Total	\$5,340,400	\$4,685,981	\$6,032,700	\$6,532,700	\$500,000	8.3%
<b>FTEs:</b>	GSD General Fund	57.00	57.00	57.00	61.00	4.00	7.0%
	Total	57.00	57.00	57.00	61.00	4.00	7.0%

### Performance

Percentage of arrestees whose identification is confirmed within 2 minutes of request	100%	nr	na	na
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### Criminal Investigations Program

The purpose of the Criminal Investigations Program is to provide investigative products to the community so they can experience a community safe from violent and property crime offenders.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	5,540,600	5,635,682	5,469,300	5,469,300	0	0.0%
<b>Budget:</b>	Special Purpose Fund	477,400	418,419	477,400	477,400	0	0.0%
	Total	\$6,018,000	\$6,054,101	\$5,946,700	\$5,946,700	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	1.00	1.00	1.40	1.40	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	59.00	59.00	59.00	59.00	0.00	0.0%
	Total	60.00	60.00	60.40	60.40	0.00	0.0%

### Performance

Percentage change in the occurrence of reported rape	-5%	2.30%	-1.1%	na
Percentage change in the occurrence of reported Auto Theft	-5%	15.80%	-6.3%	na

### Domestic Violence Program

The purpose of the Domestic Violence Program is to provide domestic violence reduction and awareness products to all persons affected by domestic violence so they can lessen the risk of becoming a victim of future domestic violence.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	2,797,200	2,812,632	2,868,400	3,368,400	500,000	17.4%
	Total	\$2,797,200	\$2,812,632	\$2,868,400	\$3,368,400	\$500,000	17.4%
<b>FTEs:</b>	GSD General Fund	31.23	31.23	31.23	37.23	6.00	19.2%
	Total	31.23	31.23	31.23	37.23	6.00	19.2%

#### Performance

Percentage change in the occurrence of intimate partner domestic assault

nr      0.88%      nr      na

### Forensic Services Program

The purpose of the Forensic Services Program is to provide forensic analysis products to the Metropolitan Nashville Police Department and other criminal justice agencies so they can have identities of persons confirmed and have evidence and suspects identified.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	2,109,900	2,173,359	2,133,400	2,133,400	0	0.0%
	Total	\$2,109,900	\$2,173,359	\$2,133,400	\$2,133,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	22.50	22.50	22.50	22.50	0.00	0.0%
	Total	22.50	22.50	22.50	22.50	0.00	0.0%

#### Performance

Percentage change in the number of crime scenes processed compared to same time previous year

nr      nr      -8%      na

### Fugitives Program

The purpose of the Fugitives Program is to provide arrest, transport, and extradition products for the Davidson County District Attorney and law enforcement agencies so they can commence with trial and/or incarceration proceedings in a timely manner.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	651,000	665,760	781,200	781,200	0	0.0%
<b>Budget:</b>	Special Purpose Fund	44,400	48,317	44,400	45,400	1,000	2.3%
	Total	\$695,400	\$714,077	\$825,600	\$826,600	\$1,000	0.1%
<b>FTEs:</b>	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

#### Performance

Percentage change in the number of extraditions completed

nr      -1.47%      nr      na

### Special Investigations Program

The purpose of the Special Investigations Program is to provide information, analysis, security, special investigations, and surveillance to members of the Metropolitan Nashville Police Department, other law enforcement agencies, and the community, so they can reduce and prosecute crime.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	7,744,400	7,654,067	7,353,800	7,319,400	-34,400	-0.5%
<b>Budget:</b>	Special Purpose Fund	5,765,700	2,690,235	5,805,700	5,725,700	-80,000	-1.4%
	Total	\$13,510,100	\$10,344,302	\$13,159,500	\$13,045,100	-\$114,400	-0.9%
<b>FTEs:</b>	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	79.50	79.50	79.50	79.50	0.00	0.0%
	Total	80.50	80.50	80.50	80.50	0.00	0.0%

### Performance

Percentage change in the number of gang related crimes investigated by the program

nr	10.60%	nr	na
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### Warrants Program

The purpose of the Warrants Program is to provide housing, modification and warrant service products to the MNPD, citizens and other law enforcement agencies both within and outside of Davidson County.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	2,334,200	2,530,510	1,849,800	1,849,800	0	0.0%
	Total	\$2,334,200	\$2,530,510	\$1,849,800	\$1,849,800	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	31.00	31.00	21.00	21.00	0.00	0.0%
	Total	31.00	31.00	21.00	21.00	0.00	0.0%

### Performance

Percentage change in the number of warrants served by the Warrant Section

nr	5%	nr	na
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### Youth Services Program

The purpose of the Youth Services Program is to provide investigations and counseling products to child victims, families, schools, and youth offenders, so they can experience a resolution of their case and youth offenders do not commit additional crimes in the community.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	2,213,400	2,214,827	2,301,100	2,461,500	160,400	7.0%
	Total	\$2,213,400	\$2,214,827	\$2,301,100	\$2,461,500	\$160,400	7.0%
<b>FTEs:</b>	GSD General Fund	26.00	26.00	26.00	28.00	2.00	7.7%
	Total	26.00	26.00	26.00	28.00	2.00	7.7%

### Performance

Percentage change in the number of assigned cases

nr	0.02%	nr	na
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### Operational Support Line of Business

The purpose of the Operational Support Line of Business is to provide support functions, professional and ethical accountability, training, and quality assurance products to the Metropolitan Nashville Police Department operational components so they can have the resources they require to achieve their results.

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#### Accreditation Program

The purpose of the Accreditation Program is to provide program and policy products to ensure the Metropolitan Nashville Police Department maintains its nationally accredited status.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	311,000	221,119	293,300	293,300	0	0.0%
	Total	\$311,000	\$221,119	\$293,300	\$293,300	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

#### Performance

Percentage of CALEA Standards successfully met	nr	0%	nr	na
Percentage of proofs collected	nr	47.84%	nr	na

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### Behavioral Health Services Program

The purpose of the Behavioral Health Services Program is to provide counseling, consultation, and education products to public safety personnel, victims of crime, and the public so they develop better coping skills.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,104,500	1,076,254	1,264,600	1,264,600	0	0.0%
<b>Budget:</b>	Special Purpose Fund	208,600	128,860	260,900	260,900	0	0.0%
	Total	\$1,313,100	\$1,205,114	\$1,525,500	\$1,525,500	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	2.60	2.60	2.60	2.60	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	11.00	11.00	11.00	11.00	0.00	0.0%
	Total	13.60	13.60	13.60	13.60	0.00	0.0%

#### Performance

Percentage of customers randomly surveyed bi-annually, who report the information and services they received were helpful	98%	98%	nr	na
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### Case Preparation Program

The purpose of the Case Preparation Program is to provide timely case preparation products to the Metropolitan Nashville Police Department and the District Attorney's Office so they can know the laws of the State of Tennessee and the Metropolitan Government, and make informed decisions to pursue criminal prosecutions.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	547,600	591,033	614,900	614,900	0	0.0%
	Total	\$547,600	\$591,033	\$614,900	\$614,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

### Performance

Percentage of case preparation requests completed within 30 days

nr      92%      nr      na

### Crime Analysis Program

The purpose of the Crime Analysis program is to provide tactical, administrative, and strategic level crime analysis products to the executive leadership, management teams, and operational sections of the Metropolitan Nashville Police Department, so they can make decisions, allocate resources, in support of crime reduction initiatives.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	535,600	461,289	514,500	514,500	0	0.0%
	Total	\$535,600	\$461,289	\$514,500	\$514,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

### Performance

Percentage of component commanders reporting overall satisfaction with crime analysis products

nr      100%      nr      na

### Facility Security Program

The purpose of the Facility Security Program is to provide security products to Metropolitan Nashville Police Department personnel and members of the public working or visiting the MNPD Criminal Justice Center to ensure a safe location and work environment.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,266,300	1,128,717	1,339,100	1,339,100	0	0.0%
	Total	\$1,266,300	\$1,128,717	\$1,339,100	\$1,339,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	21.00	21.00	21.00	21.00	0.00	0.0%
	Total	21.00	21.00	21.00	21.00	0.00	0.0%

### Performance

Percentage change in the number of incidents reported

nr      3%      nr      na

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**Inspections Program**

The purpose of the Safety and Inspections Program is to provide quality assurance products to the Metropolitan Nashville Police Department to insure the resources of the department are at all times compliant with safety policies and are ready for deployment.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	748,000	750,472	782,100	782,100	0	0.0%
	Total	\$748,000	\$750,472	\$782,100	\$782,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

**Performance**

Percentage change in the number of subpoenas issued to MNPB personnel processed vs. same reporting period last year

nr	-13.66%	nr	na
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**Office of Professional Accountability Program**

The purpose of the Office of Professional Accountability Program is to provide misconduct investigations and educational and community outreach products to the Metropolitan Nashville Police Department leadership, employees, and the public so they can have confidence in and knowledge of the investigative process, findings that are thorough, fair and timely, and the assurance of professionalism throughout the department.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,280,200	1,052,327	1,346,900	1,346,900	0	0.0%
	Total	\$1,280,200	\$1,052,327	\$1,346,900	\$1,346,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

**Performance**

Percentage of cases completed within 45 days

95%	100%	74%	na
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**Property and Evidence Program**

The purpose of the Property and Evidence Program is to provide secured storage and evidence disposal products to law enforcement so they can maintain the integrity of evidence, have contraband destroyed, and return property to the rightful owners.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,359,800	1,234,313	1,322,100	1,322,100	0	0.0%
	Total	\$1,359,800	\$1,234,313	\$1,322,100	\$1,322,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

**Performance**

Percentage of property items permanently disposed of

nr	4.67%	nr	na
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### Strategic Development Program

The purpose of the Strategic Development Program is to provide police-related policy and program development, monitoring, analysis, and evaluation products to the Metropolitan Nashville Police Department management team and other personnel, community groups, the public, and other government agencies, so they can use the information and policies to make the Police Department more efficient, effective, and enhance the public's ability to make their community safer.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	382,400	404,810	504,400	504,400	0	0.0%
<b>Budget:</b> Special Purpose Fund	483,700	125,129	383,200	0	-383,200	-100.0%
Total	\$866,100	\$529,939	\$887,600	\$504,400	-\$383,200	-43.2%
<b>FTEs:</b> GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
Total	5.00	5.00	5.00	5.00	0.00	0.0%

### Performance

Percentage of component commanders reporting overall satisfaction with Strategic Development products

nr                  nr                  nr                  na

### Training Program

The purpose of the Training Program is to provide recruiting, educational, and developmental products to Metropolitan Nashville Police Department personnel and other law enforcement agencies so they can perform their duties safely, professionally, effectively, and lawfully.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	9,993,600	10,288,219	10,171,100	10,171,100	0	0.0%
<b>Budget:</b> Special Purpose Fund	1,282,900	192,990	1,500,600	1,368,500	-132,100	-8.8%
Total	\$11,276,500	\$10,481,209	\$11,671,700	\$11,539,600	-\$132,100	-1.1%
<b>FTEs:</b> Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b> GSD General Fund	24.00	24.00	24.00	24.00	0.00	0.0%
Total	24.00	24.00	24.00	24.00	0.00	0.0%

### Performance

Percentage of officers achieving 75% or higher on departmentally required examinations and/or practical performance tests

100%                  100%                  100%                  na

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### Vehicle Storage Program

The purpose of the Vehicle Storage Program is to provide secured storage of vehicles and vehicle disposal products to law enforcement so they can maintain the integrity of evidence, have proper disposal procedures, and return property to the rightful owners.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Enterprise Fund	375,000	375,000	375,000	375,000	0	0.0%
<b>Budget:</b>	GSD General Fund	490,200	468,691	485,100	485,100	0	0.0%
	Total	\$865,200	\$843,691	\$860,100	\$860,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

### Performance

Percentage of vehicles disposed of	nr	nr	nr	na
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# Criminal Justice Planning

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,600	0	16,300	11,300	-5,000	-30.7%
	Total	\$1,600	\$0	\$16,300	\$11,300	-\$5,000	-30.7%

## Performance

No applicable performance measure

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## Reporting Line of Business

The purpose of the Reporting Line of Business is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed management decisions.

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## Reporting Program

The purpose of the Reporting Program is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed management decisions.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	453,000	424,386	473,700	477,400	3,700	0.8%
	Total	\$453,000	\$424,386	\$473,700	\$477,400	\$3,700	0.8%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

## Performance

Percentage of customers who say reports provided were useful in making current and future management decisions

75%      100%      75%      na

Percentage of Annual Population Correctional Projection Report projections within 4% of actuals

100%      100%      100%      na

# Office of Family Safety

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## Office of Family Safety

not established

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### Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	0	-9,200	-9,200	100.0%
	Total	\$0	\$0	\$0	-\$9,200	-\$9,200	100.0%

### Performance

Performance measure not currently associated

na na na na

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## Office of Family Safety

not established

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	758,000	855,400	97,400	12.8%
<b>Budget:</b>	Special Purpose Fund	0	0	327,300	302,100	-25,200	-7.7%
	Total	\$0	\$0	\$1,085,300	\$1,157,500	\$72,200	6.7%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	2.00	2.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	10.00	11.00	1.00	10.0%
	Total	0.00	0.00	12.00	13.00	1.00	8.3%

### Performance

Performance measure not established

na na na na

# Fire

## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

## Administration Program

The purpose of the Administration Program is to provide business policy and decision products to the Nashville Fire Department so it can deliver results for customers.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,729,800	1,496,174	1,845,600	1,845,600	0	0.0%
<b>Budget:</b>	USD General Fund	449,400	381,257	465,800	565,800	100,000	21.5%
	Total	\$2,179,200	\$1,877,431	\$2,311,400	\$2,411,400	\$100,000	4.3%
<b>FTEs:</b>	USD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	19.50	19.50	19.50	19.50	0.00	0.0%
	Total	19.50	19.50	19.50	19.50	0.00	0.0%

## Performance

Percentage of operational procedures and guidelines (OPGs) that are reviewed and revised

20%      0.069%      nr      na

## Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to the Nashville Fire Department so it can constantly function in a clean and operational work environment.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,674,300	1,708,377	1,704,700	1,704,700	0	0.0%
<b>Budget:</b>	USD General Fund	311,400	310,725	481,500	481,500	0	0.0%
	Total	\$1,985,700	\$2,019,102	\$2,186,200	\$2,186,200	\$0	0.0%
<b>FTEs:</b>	USD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

## Performance

Percentage of time maintenance requests are received and processed for completion within 48 hours

95%      nr      na      na

### Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to the Nashville Fire Department so it can efficiently and securely meet its business needs.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,582,900	1,793,068	1,715,700	1,715,700	0	0.0%
	Total	\$1,582,900	\$1,793,068	\$1,715,700	\$1,715,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

### Performance

Percentage of time that any type of support requests are received and processed within 72hrs	95%	nr	na	na
Percentage of employees supported by mission critical applications	na	100%	100%	na

### Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	704,700	168,100	-536,600	-76.1%
<b>Budget:</b>	Special Purpose Fund	0	0	2,500	0	-2,500	-100.0%
<b>Budget:</b>	USD General Fund	500,000	0	549,200	-326,000	-875,200	-159.4%
	Total	\$500,000	\$0	\$1,256,400	-\$157,900	-\$1,414,300	-112.6%

### Performance

No applicable performance measure	na	na	na	na
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### Safety Program

The purpose of the Safety Program is to provide safety enhancements and risk management to the Nashville Fire Department employees so it can prevent accidents and injuries and effectively respond to accidents and injuries that do occur.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	691,600	690,506	650,800	650,800	0	0.0%
<b>Budget:</b>	Special Purpose Fund	0	-1,378	0	0	0	0.0%
	Total	\$691,600	\$689,128	\$650,800	\$650,800	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

### Performance

Percentage of hours lost due to accidents	3%	0.470%	nr	na
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**Emergency Operations Logistics Line of Business**

The purpose of the Emergency Operations Logistics Line of Business is to provide support, staffing, supplies and training products to the Nashville Fire Department so it can mitigate the loss of life and property as a result of fire, illness, or injury.

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**EMS Support Program**

The purpose of the EMS Support Program is to provide scheduling and assignment information products to the Nashville Fire Department administrative staff so they can assure the appropriate levels of EMS resources are available at each EMS response per workload management staffing.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,907,200	1,640,761	1,725,600	2,050,600	325,000	18.8%
	Total	\$1,907,200	\$1,640,761	\$1,725,600	\$2,050,600	\$325,000	18.8%
<b>FTEs:</b>	GSD General Fund	10.00	10.00	10.00	14.00	4.00	40.0%
	Total	10.00	10.00	10.00	14.00	4.00	40.0%

**Performance**

Percentage of shifts staffing resources are available before overtime payment is necessary

50%	36.5%	nr	na
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**Fire Support Program**

The purpose of the Fire Support Program is to provide scheduling and assignment information products to the Nashville Fire Department administrative staff so they can assure the appropriate levels of fire resources are available at each fire response per work load management guidelines.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,170,800	974,892	684,900	684,900	0	0.0%
	Total	\$1,170,800	\$974,892	\$684,900	\$684,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

**Performance**

Percentage of shifts staffing resources are available before overtime payment is necessary

80%	50%	nr	na
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## Logistics Program

The purpose of the Logistics Program is to provide equipment and supply products to the employees of the Nashville Fire Department so they can have their orders processed in a timely manner.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	3,540,100	3,547,845	3,834,000	3,834,000	0	0.0%
<b>Budget:</b>	USD General Fund	2,912,400	3,386,726	3,273,400	3,273,400	0	0.0%
	Total	\$6,452,500	\$6,934,571	\$7,107,400	\$7,107,400	\$0	0.0%
<b>FTEs:</b>	USD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

## Performance

Percentage of orders processed within 48 business hours of receipt of a request

nr	100%	nr	na
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## Emergency Response Line of Business

The purpose of the Emergency Response Line of Business is to provide fire suppression, emergency medical services, hazardous materials, rescue, and products so they can receive scene stabilization in a timely manner.

## EMS Operations Program

The purpose of the EMS Operations Program is to provide emergency medical care products to the citizens and visitors within our community so they can receive quality advanced patient care.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	21,989,700	22,900,648	24,557,100	25,407,100	850,000	3.5%
	Total	\$21,989,700	\$22,900,648	\$24,557,100	\$25,407,100	\$850,000	3.5%
<b>FTEs:</b>	GSD General Fund	230.00	230.00	230.00	254.00	24.00	10.4%
	Total	230.00	230.00	230.00	254.00	24.00	10.4%

## Performance

Percentage of Medical tickets (medical forms that document patient information) audited through random sampling that are compliant with departmental Advanced Life Support medical protocols

85%	80.3%	nr	na
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## Fire Operations Program

The purpose of the Fire Operations Program is to provide emergency mitigation products to the citizens and visitors within our community so they can have emergencies mitigated within a reasonable time frame.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	11,912,100	10,938,793	10,266,400	10,266,400	0	0.0%
<b>Budget:</b>	Special Purpose Fund	1,100,700	1,087,487	0	0	0	0.0%
<b>Budget:</b>	USD General Fund	59,687,100	59,274,160	61,763,400	61,763,400	0	0.0%
	Total	\$72,699,900	\$71,300,440	\$72,029,800	\$72,029,800	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b>	USD General Fund	694.00	694.00	694.00	694.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	156.00	156.00	156.00	156.00	0.00	0.0%
	Total	850.00	850.00	850.00	850.00	0.00	0.0%

### Performance

Percentage of time personnel arrives at emergencies within 5.00 minutes or less from initial dispatch	75%	65%	nr	na
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## Specialized Services Program

The purpose of the Specialized Services Program is to provide scene stabilization products to the citizens and visitors within our community so they can have minimal disruption to any critical systems.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	225,500	407,412	454,000	454,000	0	0.0%
<b>Budget:</b>	Special Purpose Fund	5,000	5,000	0	0	0	0.0%
	Total	\$230,500	\$412,412	\$454,000	\$454,000	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

### Performance

Percentage of fire fighters assigned to Special Operations Units	33%	19.7%	nr	na
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**Training Program**

The purpose of the Training Program is to provide professional development products to the employees of the Nashville Fire Department so they can be knowledgeable on handling the various types of emergencies encountered in our city and/or knowledgeable in handling assigned administrative duties.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	850,300	988,343	1,271,300	1,271,300	0	0.0%
<b>Budget:</b>	Special Purpose Fund	0	49,989	0	0	0	0.0%
	Total	\$850,300	\$1,038,332	\$1,271,300	\$1,271,300	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

**Performance**

Percentage of employees that attend the required minimum of professional development courses each calendar year

na na nr na

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**Prevention and Risk Reduction Line of Business**

The purpose of the Prevention and Risk Reduction Line of Business is to provide information, inspection and prevention products to the Nashville Fire Department so it can reduce loss of life, environmental hazards, and property loss associated with fire as well as promote information associated with health and safety.

### Fire Prevention Program

The purpose of the Fire Prevention Program is to provide NFPA/IFC code enforcement products to the business owners within our community so they can eliminate code violations in their work environment that can create fire and/or other dangers for employees and patrons.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	1,329,000	1,117,180	1,225,600	1,384,200	158,600	12.9%
<b>Budget:</b> Special Purpose Fund	0	291	0	0	0	0.0%
<b>Budget:</b> USD General Fund	1,732,300	1,535,621	1,608,600	1,683,500	74,900	4.7%
Total	\$3,061,300	\$2,653,092	\$2,834,200	\$3,067,700	\$233,500	8.2%
<b>FTEs:</b> USD General Fund	19.00	19.00	19.00	20.00	1.00	5.3%
<b>FTEs:</b> GSD General Fund	16.00	16.00	16.00	18.00	2.00	12.5%
Total	35.00	35.00	35.00	38.00	3.00	8.6%

### Performance

Percentage of all buildings (including existing structures and new structures) that upon being inspected by a state certified fire inspector I or II are found to have no fire code violations based on the total number of buildings inspected annually	55%	nr	na	na
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### Public Education Program

The purpose of the Public Education Program is to provide hazard prevention products to the citizens and visitors within our community so they can eliminate hazards in their home and work environment that can lead to an accident, fire, or medical emergency.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	9,500	9,679	9,500	9,500	0	0.0%
<b>Budget:</b> USD General Fund	249,700	286,932	327,400	327,400	0	0.0%
Total	\$259,200	\$296,611	\$336,900	\$336,900	\$0	0.0%
<b>FTEs:</b> USD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
<b>FTEs:</b> GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	5.00	5.00	5.00	5.00	0.00	0.0%

### Performance

Percentage of Senior Citizen Focus Centers that complete a Train the Trainer Program on the Safety and Fall Education Program	85%	nr	na	na
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# Public Works

## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers

## Administrative Program

The purpose of the Administrative Program is to provide IT support, facilities management, HR support, financial management support, procurement support, records retention support, safety and risk management support, and leadership support products to the operational divisions of Public Works so they can focus on operational issues while still having their administrative needs met.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	9,158,300	8,442,923	9,142,100	12,685,700	3,543,600	38.8%
<b>Budget:</b> USD General Fund	9,321,300	9,297,069	13,137,800	12,637,600	-500,200	-3.8%
<b>Budget:</b> Waste Management Fu	3,052,000	2,805,575	3,937,400	3,944,200	6,800	0.2%
Total	\$21,531,600	\$20,545,567	\$26,217,300	\$29,267,500	\$3,050,200	11.6%
<b>FTEs:</b> Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b> Waste Management Fu	7.00	7.00	9.00	9.00	0.00	0.0%
<b>FTEs:</b> USD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b> GSD General Fund	16.00	16.00	16.00	19.50	3.50	21.9%
Total	23.00	23.00	25.00	28.50	3.50	14.0%

## Performance

Percentage of budget variance 3% 0.89% 3% na

## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	0	0	204,500	137,100	-67,400	-33.0%
<b>Budget:</b> USD General Fund	0	0	0	-6,800	-6,800	100.0%
<b>Budget:</b> Waste Management Fu	0	0	0	79,100	79,100	100.0%
Total	\$0	\$0	\$204,500	\$209,400	\$4,900	2.4%

## Performance

No applicable performance measure na na na na

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**Customer Service Line of Business**

The purpose of the Customer Service Line of Business is to provide informational products to the public and other Metro agencies so their requests and inquiries will be acknowledged and responded to in a timely manner.

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**Customer Response and Support Program**

The purpose of the Customer Response and Support Program is to answer 311, Waste Management and Streets and Roads calls.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	431,700	561,989	450,100	450,100	0	0.0%
	Total	\$431,700	\$561,989	\$450,100	\$450,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	8.00	8.00	8.00	7.00	-1.00	-12.5%
	Total	8.00	8.00	8.00	7.00	-1.00	-12.5%

**Performance**

Number of 311, Waste Management and Streets and Roads calls received	100,000	98,108	100,000	na
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**Engineering Line of Business**

The purpose of the Engineering Line of Business is to provide infrastructure design, review, construction, parking, and inspection products to citizens, neighborhoods, Metro departments, consultants and contractors so they can have a variety of options as to their mode of transportation.

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**Consultant Services Program**

The purpose of the Consultant Services Program is to provide engineering review to our clients.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,057,600	1,079,622	1,090,100	1,090,100	0	0.0%
	Total	\$1,057,600	\$1,079,622	\$1,090,100	\$1,090,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	11.00	11.00	11.00	12.00	1.00	9.1%
	Total	11.00	11.00	11.00	12.00	1.00	9.1%

**Performance**

Number of report decisions completed	800	1,742	1,100	na
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**Intelligent Transportation System (ITS) Program**

The purpose of the Intelligent Transportation System (ITS) Program is to maintain traffic control equipment within the ITS systems.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	230,200	232,779	244,000	244,000	0	0.0%
Total	\$230,200	\$232,779	\$244,000	\$244,000	\$0	0.0%
<b>FTEs:</b> GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

**Performance**

Number of ITS traffic devices 520 522 520 na

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**Parking Program**

The purpose of the Parking Program is to monitor Metro garage operations and monitor on-street parking in Metro Davidson County.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	807,400	1,119,946	966,700	1,086,700	120,000	12.4%
<b>Budget:</b> Special Purpose Fund	4,854,300	4,012,641	5,125,300	6,583,800	1,458,500	28.5%
Total	\$5,661,700	\$5,132,587	\$6,092,000	\$7,670,500	\$1,578,500	25.9%
<b>FTEs:</b> Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b> GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
Total	9.00	9.00	9.00	9.00	0.00	0.0%

**Performance**

On-street parking revenue change year over year 5% -0.02% 5% na

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**Right of Way Permit Program**

The purpose of the Right of Way Permit Program is to provide excavation and lane closure permits.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	320,300	437,652	475,900	551,400	75,500	15.9%
Total	\$320,300	\$437,652	\$475,900	\$551,400	\$75,500	15.9%
<b>FTEs:</b> GSD General Fund	6.00	6.00	6.00	7.00	1.00	16.7%
Total	6.00	6.00	6.00	7.00	1.00	16.7%

**Performance**

Number of permits issued 16,000 25,137 20,000 na

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**Sidewalk Construction Program**

The purpose of the Sidewalk Construction Program is to contract and repair sidewalks.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	63,800	144,384	64,400	64,400	0	0.0%
	Total	\$63,800	\$144,384	\$64,400	\$64,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

**Performance**

Number of sidewalk linear feet constructed	50,000	39,748	60,000	na
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**Street Construction Program**

The purpose of the Street Construction Program is to maintain Davidson County's roadways, alleyways and bikeways.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,019,400	996,503	1,042,900	1,193,900	151,000	14.5%
	Total	\$1,019,400	\$996,503	\$1,042,900	\$1,193,900	\$151,000	14.5%
<b>FTEs:</b>	GSD General Fund	10.50	10.50	10.50	11.50	1.00	9.5%
	Total	10.50	10.50	10.50	11.50	1.00	9.5%

**Performance**

Number of lane miles paved	150	169.5	200	na
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**Traffic Engineering Program**

The purpose of the Traffic Engineering Program is to respond to safety requests.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	831,700	778,882	812,000	868,000	56,000	6.9%
	Total	\$831,700	\$778,882	\$812,000	\$868,000	\$56,000	6.9%
<b>FTEs:</b>	GSD General Fund	9.00	9.00	9.00	10.00	1.00	11.1%
	Total	9.00	9.00	9.00	10.00	1.00	11.1%

**Performance**

Number of traffic reports investigated	2,800	2,432	2,000	na
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**Right of Way Operations Line of Business**

The purpose of the Right of Way Operations Line of Business is to provide right of way installation, maintenance and repair products to the public so they can enjoy clean and safe public ways.

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**Emergency Response Program**

The purpose of the Emergency Response Program is to provide timely emergency response products to the public so their homeland security is enhanced and their exposure to any man made or natural incident that may pose a threat to their ability to safely travel upon Metro roadways or designated emergency routes is minimized.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	266,700	256,608	255,700	255,700	0	0.0%
	Total	\$266,700	\$256,608	\$255,700	\$255,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

**Performance**

Percentage of emergency incidents receiving a response within one hour	100%	96.79%	100%	na
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**Roadway Maintenance Program**

The purpose of the Roadway Maintenance Program is to provide roadway and bridge installation, maintenance and repair products to the traveling public so they can travel in right of ways with a minimum of exposures to pavement defects or other hazards.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	10,350,700	10,547,559	10,338,900	8,245,800	-2,093,100	-20.2%
<b>Budget:</b>	Special Purpose Fund	4,000,000	4,593,727	4,000,000	4,000,000	0	0.0%
<b>Budget:</b>	USD General Fund	9,489,900	9,490,649	9,722,000	11,748,200	2,026,200	20.8%
	Total	\$23,840,600	\$24,631,935	\$24,060,900	\$23,994,000	-\$66,900	-0.3%
<b>FTEs:</b>	USD General Fund	27.00	27.00	27.00	31.00	4.00	14.8%
<b>FTEs:</b>	GSD General Fund	152.00	152.00	152.00	155.50	3.50	2.3%
	Total	179.00	179.00	179.00	186.50	7.50	4.2%

**Performance**

Percentage of customer inquiries appropriately resolved within 30 days	98%	95.81%	98%	na
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**Traffic Sign and Marking Program**

The purpose of the Traffic Sign and Marking Program is to provide traffic sign and street marking installation, maintenance and repair products to the traveling public so they can travel in a safe traffic system and receive timely and accurate traffic information, instructions and warnings.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	761,700	607,452	793,400	793,400	0	0.0%
	Total	\$761,700	\$607,452	\$793,400	\$793,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

**Performance**

Percentage of non-regulatory sign repairs appropriately resolved within 30 days	100%	99.45%	100%	na
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**Traffic Signal Program**

The purpose of the Traffic Signal Program is to provide traffic signal installation, maintenance and repair products to the traveling public so they can travel in a system that is well maintained.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,567,000	1,564,132	1,595,500	1,649,100	53,600	3.4%
	Total	\$1,567,000	\$1,564,132	\$1,595,500	\$1,649,100	\$53,600	3.4%
<b>FTEs:</b>	GSD General Fund	19.00	19.00	19.00	18.00	-1.00	-5.3%
	Total	19.00	19.00	19.00	18.00	-1.00	-5.3%

**Performance**

Percentage of time traffic signals are operational	100%	99.94%	100%	na
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**Transportation Licensing Line of Business**

The purpose of the Transportation Licensing Line of Business is to provide permitting, inspection and enforcement services to wrecker and passenger vehicle for hire industries operating in Nashville/Davidson County so they can safely transport vehicles and the general public.

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### Transportation Licensing Program

The purpose of the Transportation Licensing Program is to provide permitting, inspection and enforcement services to wrecker and passenger vehicle for hire industries operating in Nashville/Davidson County so they can safely transport vehicles and the general public.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	505,500	363,105	517,200	517,200	0	0.0%
	Total	\$505,500	\$363,105	\$517,200	\$517,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	6.00	6.00	6.00	4.00	-2.00	-33.3%
	Total	6.00	6.00	6.00	4.00	-2.00	-33.3%

### Performance

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### Waste Management Line of Business

The purpose of the Waste Management Line of Business is to provide waste collection and disposal products to Nashvillians so they can have environmentally safe and efficient collection and disposal of waste.

### Drop-Off and Convenience Centers Program

The purpose of the Drop-Off and Convenience Centers Program is to provide residents of Davidson County with additional opportunities to recycle and dispose of waste.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	85,000	85,000	85,000	85,000	0	0.0%
<b>Budget:</b>	Waste Management Fu	2,353,100	2,353,929	2,642,800	3,018,200	375,400	14.2%
	Total	\$2,438,100	\$2,438,929	\$2,727,800	\$3,103,200	\$375,400	13.8%
<b>FTEs:</b>	Waste Management Fu	16.00	16.00	21.00	21.00	0.00	0.0%
	Total	16.00	16.00	21.00	21.00	0.00	0.0%

### Performance

Tons of recyclables, household hazardous waste and solid waste	25,000	47,930	50,000	na
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**Environmental Education Program**

The purpose of the Environmental Education Program is to provide waste handling information products to people in Davidson County so they can receive more cost efficient services due to their compliance with proper procedures.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	0	5,978	0	0	0	0.0%
<b>Budget:</b>	Waste Management Fu	245,300	139,974	246,900	246,900	0	0.0%
	Total	\$245,300	\$145,952	\$246,900	\$246,900	\$0	0.0%
<b>FTEs:</b>	Waste Management Fu	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

**Performance**

Number of educational opportunities provided 450 301 450 na

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**Waste Collection Program**

The purpose of the Waste Collection Program is to collect waste from Davidson County citizens and business in the Urban Services district.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	595,000	0	97,000	97,000	0	0.0%
<b>Budget:</b>	Waste Management Fu	16,611,700	16,610,741	17,244,500	17,660,100	415,600	2.4%
	Total	\$17,206,700	\$16,610,741	\$17,341,500	\$17,757,100	\$415,600	2.4%
<b>FTEs:</b>	Waste Management Fu	72.50	72.50	72.50	72.50	0.00	0.0%
	Total	72.50	72.50	72.50	72.50	0.00	0.0%

**Performance**

Number of scheduled trash pickups in Davidson County 127,000 128,168 128,000 na

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**Waste Disposal Program**

The purpose of the Waste Disposal Program is to provide an environmentally safe and efficient means to dispose of Municipal Solid Waste in Davidson County.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Waste Management Fu	411,100	413,334	414,100	414,100	0	0.0%
	Total	\$411,100	\$413,334	\$414,100	\$414,100	\$0	0.0%
<b>FTEs:</b>	Waste Management Fu	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

**Performance**

Number of tons of Metro and Contracted Municipal Solid Waste 153,000 155,739 154,000 na

# Codes Administration

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

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## Administrative Program

The purpose of the Administrative Program is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	433,800	365,617	448,900	344,500	-104,400	-23.3%
<b>Budget:</b>	Special Purpose Fund	275,000	81,650	275,000	275,000	0	0.0%
	Total	\$708,800	\$447,267	\$723,900	\$619,500	-\$104,400	-14.4%
<b>FTEs:</b>	GSD General Fund	2.05	2.05	2.05	2.05	0.00	0.0%
	Total	2.05	2.05	2.05	2.05	0.00	0.0%

## Performance

Percentage employee turnover	13%	15%	12%	na
Percentage of budget variance	10%	12%	10%	na
Percentage of payment approvals filed by due dates	96%	94%	96%	na
Percentage of payroll authorizations filed accurately and timely	100%	100%	100%	na
Disciplinary or grievance hearings per one hundred employees	4	5	4	na

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	0	42,727	207,600	257,900	50,300	24.2%
	Total	\$0	\$42,727	\$207,600	\$257,900	\$50,300	24.2%

## Performance

No applicable performance measure	na	na	na	na
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**Building Safety Line of Business**

The purpose of the Building Safety Line of Business is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

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**Building Safety Program**

The purpose of the Building Safety Program is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	2,807,500	2,416,669	2,889,000	2,889,000	0	0.0%
	Total	\$2,807,500	\$2,416,669	\$2,889,000	\$2,889,000	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	28.45	28.45	29.45	29.45	0.00	0.0%
	Total	28.45	28.45	29.45	29.45	0.00	0.0%

**Performance**

Percentage of building projects obtaining a Use and Occupancy Letter indicating all required inspections performed and approved

nr                      nr                      nr                      na

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**Code Enforcement Notification Line of Business**

The purpose of the Code Enforcement Notification Line of Business is to provide notice and information products to code violators so that violations can be corrected.

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### Code Enforcement Notification Program

The purpose of the Code Enforcement Notification Program is to provide notice and information products to code violators so they can correct violations and avoid penalties.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	537,900	428,400	585,100	585,100	0	0.0%
	Total	\$537,900	\$428,400	\$585,100	\$585,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	11.25	11.25	11.25	11.25	0.00	0.0%
	Total	11.25	11.25	11.25	11.25	0.00	0.0%

### Performance

Percentage of newly issued code violations corrected	83%	80%	83%	na
Percentage of backlogged code violations corrected	71%	64%	70%	na

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### Construction and Land Use Line of Business

The purpose of the Construction and Land Use Line of Business is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

### Construction and Land Use Program

The purpose of the Construction and Land Use Program is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,480,900	1,439,461	1,519,300	1,575,300	56,000	3.7%
	Total	\$1,480,900	\$1,439,461	\$1,519,300	\$1,575,300	\$56,000	3.7%
<b>FTEs:</b>	GSD General Fund	18.15	18.15	19.15	20.15	1.00	5.2%
	Total	18.15	18.15	19.15	20.15	1.00	5.2%

### Performance

Percentage of construction/land use permits issued in a timely manner	85%	85%	85%	na
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**Information Services Line of Business**

The purpose of the Information Services Line of Business is to provide information, instruction, and support products to boards, public officials and the general public so they can have the information they are seeking in a timely manner.

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**Board Support Services Program**

The purpose of the Board Support Services Program is to provide case preparation and presentation products to six appeal boards so they can have timely and accurate information.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	142,000	109,176	144,100	144,100	0	0.0%
	Total	\$142,000	\$109,176	\$144,100	\$144,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.60	2.60	2.60	2.60	0.00	0.0%
	Total	2.60	2.60	2.60	2.60	0.00	0.0%

**Performance**

Percentage of board members that have accurate information in a timely manner	100%	100%	100%	na
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**Information Sharing Program**

The purpose of the Information Sharing Program is to provide reporting, reference and consultation products to public officials and individuals seeking information so they can have their service requests addressed in a timely manner.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,237,700	995,522	1,215,700	1,215,700	0	0.0%
	Total	\$1,237,700	\$995,522	\$1,215,700	\$1,215,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	23.70	23.70	23.70	23.70	0.00	0.0%
	Total	23.70	23.70	23.70	23.70	0.00	0.0%

**Performance**

Percentage of individuals who get their service requests addressed in a timely manner	73%	67%	70%	na
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# Beer Board

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	3,400	2,107	0	2,000	2,000	100.0%
	Total	\$3,400	\$2,107	\$0	\$2,000	\$2,000	100.0%

## Performance

No applicable performance measure

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## Inspection Line of Business

The purpose of the Inspection Line of Business is to provide information and inspections to applicants and permit holders so they can operate in accordance with state and local laws and the rules and regulations of the Metropolitan Beer Permit Board.

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## Inspection Program

The purpose of the Inspection Program is to provide information and inspections to applicants and permit holders so they can operate in accordance with state and local laws and the rules and regulations of the Metropolitan Beer Permit Board.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	147,800	83,728	204,600	204,600	0	0.0%
	Total	\$147,800	\$83,728	\$204,600	\$204,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.75	1.75	2.75	2.75	0.00	0.0%
	Total	1.75	1.75	2.75	2.75	0.00	0.0%

## Performance

Percentage of permit holders in compliance at the time of inspection

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**Permit Application Line of Business**

The purpose of the Permit Application Line of Business is to provide permitting and instructional products to applicants so they can better understand the rules, regulations and Beer laws and obtain a permit.

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**Permit Application Program**

The purpose of the Permit Application Program is to provide permitting and instructional products to applicants so they can better understand the rules, regulations and Beer laws and obtain a permit.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	178,100	223,216	175,000	175,000	0	0.0%
	Total	\$178,100	\$223,216	\$175,000	\$175,000	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.25	2.25	2.25	2.25	0.00	0.0%
	Total	2.25	2.25	2.25	2.25	0.00	0.0%

**Performance**

Percentage of re-inspections passed	70%	57%	70%	na
Total number of permits or licenses issued for off-premises consumption	140	89	140	na

# Agricultural Extension

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## 4-H and Youth Development Line of Business

The purpose of the 4-H and Youth Development Line of Business is to provide life skills training to youth so they can develop career decision making skills.

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### 4-H and Youth Development Program

The purpose of the 4-H and Youth Development Program is to provide life skills training to youth so they can develop career decision making skills.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	58,900	67,548	66,200	66,200	0	0.0%
	Total	\$58,900	\$67,548	\$66,200	\$66,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

### Performance

Percentage of participants who improve their communications and career decision making skills	70%	86%	80%	na
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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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### Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	3,200	0	11,600	15,400	3,800	32.8%
	Total	\$3,200	\$0	\$11,600	\$15,400	\$3,800	32.8%

### Performance

No applicable performance measure	na	na	na	na
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**Agriculture and Horticulture Line of Business**

The purpose of Agriculture and Horticulture Line of Business is to provide gardening and horticulture educational products to customers so they can increase gardening production and horticultural job skills.

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**Agriculture and Horticulture Program**

The purpose of the Agriculture and Horticulture Program is to provide gardening and horticultural education products to customers so they increase gardening production and horticultural job skills.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	146,900	119,953	145,400	140,300	-5,100	-3.5%
	Total	\$146,900	\$119,953	\$145,400	\$140,300	-\$5,100	-3.5%
<b>FTEs:</b>	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

**Performance**

Percentage of commercial applicators that attended Agent's training classes and passed the pesticide licensing exam

85%      80%      85%      na

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**Family and Consumer Sciences Line of Business**

The purpose of the Family and Consumer Sciences Line of Business is to provide financial and nutritional educational products to individuals and families so they can increase personal wealth and improve their health.

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**Family and Consumer Sciences Program**

The purpose of the Family and Consumer Sciences Program is to provide financial and nutritional educational products to individuals and families so they can increase personal wealth and improve their health.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	79,300	86,385	85,000	85,000	0	0.0%
	Total	\$79,300	\$86,385	\$85,000	\$85,000	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

**Performance**

Percentage of participants who establish and adhere to a savings plan for 1 year

45%      50%      45%      na

Percentage of participants who report eating an increased amount of fruits and vegetables for one year

75%      91%      75%      na

# Soil and Water Conservation

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	2,766	0	1,100	1,100	100.0%
	Total	\$0	\$2,766	\$0	\$1,100	\$1,100	100.0%

## Performance

No applicable performance measure

	na	na	na	na
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## Watershed Conservation Line of Business

The purpose of the Watershed Conservation Line of Business is to provide regional conservation, resource and land use information products to landowners, developers and public agencies so they can conduct business in a way that maintains or improves the watershed.

## Watershed Conservation Program

The purpose of the Watershed Conservation Program is to provide regional conservation, resource and land use information products to landowners, developers and public agencies so they can conduct business in a way that maintains or improves the watershed.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	80,800	71,640	91,500	88,900	-2,600	-2.8%
	Total	\$80,800	\$71,640	\$91,500	\$88,900	-\$2,600	-2.8%
<b>FTEs:</b>	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

### Performance

Percentage of watersheds evaluated that maintained or improved baseline levels of the Environmental Integrity Index (water, sediment and recreational quality, aquatic habitat and physical integrity levels)	nr	25%	25%	na
Percentage change in best-management-practices implemented	nr	10%	15%	na
Percentage change in follow-up contacts as a result of educational services delivered	nr	50%	50%	na
Percentage of participants who say they have the information to make better decisions regarding the conservation of natural resources	nr	10%	10%	na

# Social Services

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## Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide business, policy and decision products to MSS so it can deliver results for customers.

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## Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to Metro Social Services so it can deliver results for customers.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	880,800	802,977	771,600	771,600	0	0.0%
<b>Budget:</b>	Special Purpose Fund	500	3,037	19,690	490	-19,200	-97.5%
	Total	\$881,300	\$806,014	\$791,290	\$772,090	-\$19,200	-2.4%
<b>FTEs:</b>	GSD General Fund	8.00	8.00	7.00	7.00	0.00	0.0%
	Total	8.00	8.00	7.00	7.00	0.00	0.0%

## Performance

Percentage of departmental key results achieved	85%	88%	80%	na
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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	0	-1,600	-1,600	100.0%
	Total	\$0	\$0	\$0	-\$1,600	-\$1,600	100.0%

## Performance

No applicable performance measure	na	na	na	na
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## Family Support Services Line of Business

The purpose of the Family Support Services Line of Business is to provide assessment, homemaker, nutrition, life management and burial assistance services to eligible residents of Davidson County to address or respond to their identified needs.

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**Burial Assistance Program**

The purpose of the Burial Assistance Program is to provide burial/cremation services to representatives of the decedent so they can experience a respectful and safe burial or cremation.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	317,100	294,395	318,000	318,000	0	0.0%
	Total	\$317,100	\$294,395	\$318,000	\$318,000	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

**Performance**

Percentage of applicants or representatives surveyed reporting the deceased received a respectful burial or cremation

95%      95%      95%      na

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**Family Support Services Program**

The purpose of the Family Support Services Program is to provide life management, information and brief counseling services to eligible Davidson County residents so they can develop or improve life skills, increase independence and/or improve family stability.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,153,300	1,009,110	1,348,700	1,348,700	0	0.0%
	Total	\$1,153,300	\$1,009,110	\$1,348,700	\$1,348,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	14.00	14.00	15.00	15.00	0.00	0.0%
	Total	14.00	14.00	15.00	15.00	0.00	0.0%

**Performance**

Percentage of customer goals achieved

82%      85%      80%      na

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**Homeless Services Program**

The purpose of the Homeless Services Program is to provide assessment and intervention products to homeless individuals and those at risk of becoming homeless so they can obtain or maintain permanent supportive housing.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	523,300	500,419	532,600	532,600	0	0.0%
	Total	\$523,300	\$500,419	\$532,600	\$532,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

**Performance**

Percentage of customers served who achieve their goal of obtaining or maintaining housing

50%      42%      50%      na

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**Homemaker Program**

The purpose of the Homemaker Program is to provide light house keeping, personal care and essential errand services to eligible adults and families with children so they can have a safe, clean, protective and least restrictive home environment.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,278,200	1,179,065	1,088,900	754,500	-334,400	-30.7%
	Total	\$1,278,200	\$1,179,065	\$1,088,900	\$754,500	-\$334,400	-30.7%
<b>FTEs:</b>	GSD General Fund	25.00	25.00	15.00	15.00	0.00	0.0%
	Total	25.00	25.00	15.00	15.00	0.00	0.0%

**Performance**

Percentage of customers that report they maintain a safe, clean and protective home environment

90%	99%	95%	na
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**Nutrition Program**

The purpose of the Nutrition Program is to provide nutritionally sound meals, nutrition supplements, nutrition education and socialization products to low income seniors and disabled persons so they can continue independent living.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,652,800	1,653,316	1,728,000	1,728,000	0	0.0%
<b>Budget:</b>	Special Purpose Fund	300	0	14,681	-19	-14,700	-100.1%
	Total	\$1,653,100	\$1,653,316	\$1,742,681	\$1,727,981	-\$14,700	-0.8%
<b>FTEs:</b>	GSD General Fund	14.76	14.76	14.76	14.76	0.00	0.0%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	14.76	14.76	14.76	14.76	0.00	0.0%

**Performance**

Percentage of customers that report they are less hungry throughout the day

75%	83%	85%	na
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**Planning and Coordination Line of Business**

The purpose of the Planning and Coordination Line of Business is to establish partnerships, provide information and processes for the long-term planning, community awareness and implementation of evidenced-based social services to the community.

### Homelessness Commission Program

The Metropolitan Homelessness Commission has an unwavering commitment to a single mission: to end homelessness in Nashville. Together with many community partners including people who have experienced homelessness, we lead efforts to create, implement, fund, and advocate for programs and policies that generate measurable results and lead to a clear, 30-day path out of homelessness that provides housing stability for individuals and families.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,465,200	1,449,835	1,489,500	1,489,500	0	0.0%
<b>Budget:</b>	Special Purpose Fund	542,500	404,870	834,260	157,529	-676,731	-81.1%
	Total	\$2,007,700	\$1,854,705	\$2,323,760	\$1,647,029	-\$676,731	-29.1%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	6.00	6.00	0.00	0.0%
	Total	5.00	5.00	6.00	6.00	0.00	0.0%

### Performance

Percentage of the annual applicants of our SOAR (SSI/SSDI) program are approved for benefits on the initial application	90%	100%	98%	na
Percentage of chronically homeless individuals in Housing First (permanent housing with intensive case management) will retain their permanent housing status	85%	78	na	na
Monthly update of community housing placement report of people experiencing homelessness	na	12	12	na
Monthly update of community housing retention report for people who exited homelessness	na	na	12	na

### Planning and Coordination Program

The purpose of the Planning and Coordination Program is to analyze and report on social/human service needs; document demographic, social and socioeconomic trends; identify gaps in services; promote evidence-based practices; and inform the community about poverty in Davidson County.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	612,400	598,600	631,000	631,000	0	0.0%
	Total	\$612,400	\$598,600	\$631,000	\$631,000	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

### Performance

Annual update of Community Needs Evaluation	1	1	1	na
Quarterly newsletters with topical reports published and made available to the public	4	4	4	na

# Health

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## Communicable Disease and Emergency Preparedness Line of Business

The purpose of the Communicable Disease and Emergency Preparedness Line of Business is to provide disease prevention and emergency preparation services.

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### Immunizations Program

The purpose of the Immunization Program is to provide comprehensive health screenings, care coordination, and intervention services to target populations of Davidson County in need of preventive health care so that they can experience the earliest possible detection of health indicators and protection against preventable disease.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Special Purpose Fund	512,400	415,325	512,400	512,400	0	0.0%
	Total	\$512,400	\$415,325	\$512,400	\$512,400	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	12.59	12.59	8.00	8.00	0.00	0.0%
	Total	12.59	12.59	8.00	8.00	0.00	0.0%

### Performance

Percentage of reportable Vaccine Preventable Diseases (VPD) investigated within 24 hours of health department staff notification	100%	98.20%	100%	na
Percentage of 24 year old children are adequately immunized against preventable disease	90%	nr	90%	na

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## Public Health Emergency Preparedness Program

The purpose of the Public Health Emergency Preparedness Program is to provide planning, preparation, response, and recovery services to the residents of Davidson County in order to minimize the impact of natural and man-made public health emergencies.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	333,800	238,083	298,000	298,000	0	0.0%
<b>Budget:</b>	Special Purpose Fund	820,900	714,241	814,600	814,600	0	0.0%
	Total	\$1,154,700	\$952,324	\$1,112,600	\$1,112,600	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	5.00	5.00	5.00	5.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	6.00	6.00	7.00	7.00	0.00	0.0%
	Total	11.00	11.00	12.00	12.00	0.00	0.0%

### Performance

Percentage of CDC emergency preparedness standards will be achieved	100%	100%	100%	na
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### Ryan White Program

The purpose of the Ryan White Program is to provide funding for HIV treatment and support services and support a community planning process in order to improve the health status of persons living with HIV disease and eliminate new HIV infections in the community.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	4,440,200	3,734,984	4,470,400	4,375,400	-95,000	-2.1%
	Total	\$4,440,200	\$3,734,984	\$4,470,400	\$4,375,400	-\$95,000	-2.1%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	1.00	1.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	1.00	1.00	0.00	0.0%

### Performance

Percentage of Ryan White Part A clients will have two or more clinic visits within 12 months

	75%	80.10%	75%	na
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### STD and HIV Prevention and Intervention Program

The purpose of the STD and HIV Prevention and Intervention Program is to provide education, screening, assessment, treatment, and referral products to persons with Sexually Transmitted Diseases and/or HIV infection.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	506,400	504,868	575,000	575,000	0	0.0%
<b>Budget:</b>	Special Purpose Fund	1,429,100	1,408,293	1,387,900	1,252,900	-135,000	-9.7%
	Total	\$1,935,500	\$1,913,161	\$1,962,900	\$1,827,900	-\$135,000	-6.9%
<b>FTEs:</b>	Special Purpose Fund	26.00	26.00	26.00	25.00	-1.00	-3.8%
<b>FTEs:</b>	GSD General Fund	8.00	8.00	9.00	9.00	0.00	0.0%
	Total	34.00	34.00	35.00	34.00	-1.00	-2.9%

### Performance

Percentage of reported cases of Chlamydia, Gonorrhea, and Syphilis will be appropriately treated

	90%	96%	90%	na
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### Tuberculosis Elimination Program

The purpose of the Tuberculosis Elimination Program is to provide education, screening, assessment, treatment, and referral products to anyone in Nashville with risk for tuberculosis infection (TB) or disease so that the community can be free from TB exposure.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	571,000	586,794	661,700	661,700	0	0.0%
<b>Budget:</b> Special Purpose Fund	1,649,500	1,599,196	1,632,700	1,688,300	55,600	3.4%
Total	\$2,220,500	\$2,185,990	\$2,294,400	\$2,350,000	\$55,600	2.4%
<b>FTEs:</b> Special Purpose Fund	21.00	21.00	21.00	21.00	0.00	0.0%
<b>FTEs:</b> GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
Total	27.00	27.00	27.00	27.00	0.00	0.0%

### Performance

Percentage of treatment courses for active TB cases will be completed	90%	97.10%	90%	na
Percentage of treatment courses for latent (non-infectious) TB cases will be completed	50%	60.80%	50%	na

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### Community Health Line of Business

The purpose of the Community Health Line of Business is to provide direct services and improve service delivery systems for preventive care, supplemental nutrition, and medical care for people in need so that they can be healthier.

### Children's Special Services Program

The purpose of the Children's Special Services Program is to provide payment for eligible medical expenses and care coordination services so that chronically ill children can obtain needed health care services and have a medical home.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	7,100	508	1,500	61,000	59,500	3966.7%
<b>Budget:</b> Special Purpose Fund	767,100	656,951	727,500	727,500	0	0.0%
Total	\$774,200	\$657,459	\$729,000	\$788,500	\$59,500	8.2%
<b>FTEs:</b> Special Purpose Fund	8.50	8.50	9.50	9.50	0.00	0.0%
<b>FTEs:</b> GSD General Fund	0.00	0.00	0.00	0.50	0.50	100.0%
Total	8.50	8.50	9.50	10.00	0.50	5.3%

#### Performance

Percentage of CSS children will have a documented medical home within three months after enrolling or recertifying

	95%	98.90%	95%	na
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### Clinical Services Program

The purpose of the Clinical Services Program is to provide immunizations for children and adults, family planning services, head lice evaluations, and pregnancy testing and referral to those who need the services.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	1,630,000	1,855,321	1,825,700	1,905,700	80,000	4.4%
<b>Budget:</b> Special Purpose Fund	854,600	854,600	941,400	854,600	-86,800	-9.2%
Total	\$2,484,600	\$2,709,921	\$2,767,100	\$2,760,300	-\$6,800	-0.2%
<b>FTEs:</b> Special Purpose Fund	0.00	0.00	4.59	4.59	0.00	0.0%
<b>FTEs:</b> GSD General Fund	21.00	21.00	21.00	21.00	0.00	0.0%
Total	21.00	21.00	25.59	25.59	0.00	0.0%

#### Performance

Percentage of clients aged 24 months and younger will have their immunization status assessed and receive education at every visit

	na	94.70%	0.9	na
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### Health Care for the Homeless Program

The purpose of the Health Care for the Homeless Program is to provide medical, dental, mental health, substance abuse, and social services to adults, families, and children who are homeless so they can have access to appropriate health care services designed to meet their needs.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	355,200	325,600	355,200	355,200	0	0.0%
	Total	\$355,200	\$325,600	\$355,200	\$355,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

#### Performance

Percentage of homeless clients specified in the contract with United Neighborhood Health Services (UNHS) will receive mental health, substance abuse, and dental services at UNHS clinics	100%	100%	100%	na
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### Nutrition Services Program

The purpose of the Nutrition Services Program is to provide nutrition education, assessment, intervention, and referral along with supplemental food products/vouchers to eligible residents in Davidson County so they can provide nutritional meals for their families.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	75,300	62,759	71,100	71,100	0	0.0%
<b>Budget:</b>	Special Purpose Fund	5,150,900	4,654,484	5,258,800	5,038,800	-220,000	-4.2%
	Total	\$5,226,200	\$4,717,243	\$5,329,900	\$5,109,900	-\$220,000	-4.1%
<b>FTEs:</b>	Special Purpose Fund	86.20	86.20	85.20	85.20	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	1.20	1.20	1.20	1.20	0.00	0.0%
	Total	87.40	87.40	86.40	86.40	0.00	0.0%

#### Performance

Percentage of potentially eligible participants will receive WIC (Women, Infants, Children) vouchers	70%	83.10%	70%	na
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### Office of the Civil Service Medical Examiner Program

The purpose of the Office of the Civil Service Medical Examiner is to provide physical examination reports and disability evaluation assessments in a timely manner so that accurate and comprehensive information is available to Metro Departments and agencies upon which to make informed and appropriate employment benefit decisions.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	606,700	545,144	614,400	614,400	0	0.0%
	Total	\$606,700	\$545,144	\$614,400	\$614,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	6.00	6.00	8.20	8.20	0.00	0.0%
	Total	6.00	6.00	8.20	8.20	0.00	0.0%

#### Performance

Percentage of examinations and disability evaluation assessments will be provided in a timely manner (timely manner is the time frame established by department served)

98%	96.70%	98%	na
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### Oral Health Services Program

The purpose of the Oral Health Services Program is to provide prevention, education, clinical services, and outreach to K-8 children in high need schools so they are free from untreated oral disease.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	482,500	457,549	577,800	577,800	0	0.0%
<b>Budget:</b>	Special Purpose Fund	696,000	684,484	696,000	903,400	207,400	29.8%
	Total	\$1,178,500	\$1,142,033	\$1,273,800	\$1,481,200	\$207,400	16.3%
<b>FTEs:</b>	Special Purpose Fund	10.00	10.00	10.00	13.00	3.00	30.0%
<b>FTEs:</b>	GSD General Fund	3.20	3.20	4.40	4.40	0.00	0.0%
	Total	13.20	13.20	14.40	17.40	3.00	20.8%

#### Performance

Percentage of K-8 children in high needs schools will be free from untreated oral disease

70%	73.70%	65%	na
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### School Health Program

The purpose of the School Health Program is to provide skilled nursing services for students with special health care needs so that they will be able to attend school.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Special Purpose Fund	4,059,600	3,894,720	4,316,600	4,417,800	101,200	2.3%
	Total	\$4,059,600	\$3,894,720	\$4,316,600	\$4,417,800	\$101,200	2.3%
<b>FTEs:</b>	Special Purpose Fund	55.24	55.24	53.24	53.24	0.00	0.0%
	Total	55.24	55.24	53.24	53.24	0.00	0.0%

#### Performance

Percentage of provider ordered scheduled procedures will be completed

98.5%	99.10%	98.5%	na
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### Environmental Health Line of Business

The purpose of the Environmental Health Line of Business is to provide assessment and information to everyone in Nashville so they can experience healthy living conditions through clean air, safe food, and reduced exposure to environmental health and safety hazards.

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#### Air Quality Program

The purpose of the Air Quality Program (includes Vehicle Inspection and Maintenance) is to provide assessment and information to everyone in Nashville so they can experience healthy living conditions through clean air and reduced exposure to environmental health and safety hazards.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	664,800	812,477	770,900	770,900	0	0.0%
<b>Budget:</b>	Special Purpose Fund	604,000	515,730	654,000	695,000	41,000	6.3%
	Total	\$1,268,800	\$1,328,207	\$1,424,900	\$1,465,900	\$41,000	2.9%
<b>FTEs:</b>	Special Purpose Fund	5.00	5.00	5.00	5.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	8.00	8.00	5.00	5.00	0.00	0.0%
	Total	13.00	13.00	10.00	10.00	0.00	0.0%

#### Performance

Percentage of days in the year, Nashville's air quality will be in the good or moderate range according to EPA's Air Quality Index (AQI)	95%	nr	na	na
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Percentage of active complaints to the Pollution Control Division (PCD) that have a response time of two hours or less	75%	97.70%	75%	na
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### Environmental Engineering Program

The purpose of the Engineering Program is to provide septic assessment, training, design, and information services to property owners in Nashville so that all septic systems in Nashville operate safely.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	512,100	489,941	435,800	435,800	0	0.0%
	Total	\$512,100	\$489,941	\$435,800	\$435,800	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	5.00	5.00	0.00	0.0%
	Total	4.00	4.00	5.00	5.00	0.00	0.0%

#### Performance

Percentage of failed septic systems will be properly abated	98%	94.10%	98%	na
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### Food Protection Services Program

The purpose of the Food Protection Services Program is to provide assessment and information to everyone in Nashville so they can enjoy safe food.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	874,100	910,762	942,300	1,105,400	163,100	17.3%
<b>Budget:</b>	Special Purpose Fund	92,600	85,188	78,100	96,700	18,600	23.8%
	Total	\$966,700	\$995,950	\$1,020,400	\$1,202,100	\$181,700	17.8%
<b>FTEs:</b>	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	14.00	14.00	14.00	17.00	3.00	21.4%
	Total	15.00	15.00	15.00	18.00	3.00	20.0%

#### Performance

Percentage of the three critical CDC risk factors (hand washing, food temperatures, sanitation of work surfaces) identified will be abated

99%	100%	99%	na
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### Pest Management Services Program

The purpose of the Pest Management Services Program is to provide training, assessment, and information to people in Nashville so they can experience reduced risk of diseases from exposure to mosquitoes, rodents, and other pests.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	296,300	296,081	278,000	278,000	0	0.0%
	Total	\$296,300	\$296,081	\$278,000	\$278,000	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

#### Performance

Percentage of identified pest threats will be successfully abated

90%	99.30%	90%	na
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### Public Facilities Program

The purpose of the Public Facilities Program is to provide inspections, training, assessment, and information services to establishments frequented by the public so they can reduce environmental health and safety hazards.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	497,500	513,546	516,400	516,400	0	0.0%
	Total	\$497,500	\$513,546	\$516,400	\$516,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

#### Performance

Percentage of environmental complaints and violations will be abated

90%	95.30%	90%	na
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**Executive Leadership Line of Business**

The purpose of the Executive Leadership Line of Business is to provide vision, leadership, and management support to the Health Department so it can efficiently and effectively deliver results for customers.

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**Executive Leadership Program**

The purpose of the Executive Leadership Program is to provide business policy and decision products to the Metro Health Department so it can deliver results for customers.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	1,004,100	1,078,347	938,600	938,600	0	0.0%
Total	\$1,004,100	\$1,078,347	\$938,600	\$938,600	\$0	0.0%
<b>FTEs:</b> GSD General Fund	8.00	8.00	7.00	7.00	0.00	0.0%
Total	8.00	8.00	7.00	7.00	0.00	0.0%

**Performance**

Percentage of departmental key result measures will be achieved                      90%              75.80%              90%              na

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**Finance and Administration Line of Business**

The purpose of the Finance and Administration Line of Business is to provide financial management and support services to the department so it can be a good steward of public resources.

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**Animal Care and Control Program**

The purpose of the Animal Care and Control Program is to provide field and shelter based animal control services and investigation and assessment, adoption, and information products to the public so that everyone can experience reduced risk of animal bites and rabies.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	2,019,600	1,850,191	2,251,700	2,251,700	0	0.0%
<b>Budget:</b> Special Purpose Fund	305,000	13,668	324,500	318,800	-5,700	-1.8%
Total	\$2,324,600	\$1,863,859	\$2,576,200	\$2,570,500	-\$5,700	-0.2%
<b>FTEs:</b> GSD General Fund	31.00	31.00	34.50	34.50	0.00	0.0%
Total	31.00	31.00	34.50	34.50	0.00	0.0%

**Performance**

Percentage of the time, Metro Animal Care and Control will respond to and properly abate priority incidents (person in danger, animal in danger, or urgent), within a two (2) hours response period                      90%              nr              90%              na

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**Correctional Health Services Program**

The purpose of the Correctional Health Services Program is to assure appropriate treatment and health care are provided to inmates in Nashville so that standards of care and contractual requirements can be met.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	231,100	223,846	233,500	233,500	0	0.0%
	Total	\$231,100	\$223,846	\$233,500	\$233,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

**Performance**

Percentage of detainees seen in intake will receive a health assessment within 12 hours by a qualified health care professional

98%      99.30%      98%      na

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**Facilities Management Program**

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,307,400	1,359,085	1,462,600	1,462,600	0	0.0%
	Total	\$1,307,400	\$1,359,085	\$1,462,600	\$1,462,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	11.00	11.00	11.00	11.00	0.00	0.0%
	Total	11.00	11.00	11.00	11.00	0.00	0.0%

**Performance**

Percentage of customers surveyed will indicate satisfactory or higher ratings of housekeeping and maintenance services

95%      96.60%      95%      na

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**Finance Program**

The purpose of the Finance Program is to provide financial management to the Metro Public Health Department so it can effectively manage its financial resources.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,225,400	1,229,424	1,276,400	1,276,400	0	0.0%
	Total	\$1,225,400	\$1,229,424	\$1,276,400	\$1,276,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	14.01	14.01	14.01	14.01	0.00	0.0%
	Total	14.01	14.01	14.01	14.01	0.00	0.0%

**Performance**

Percentage of MPHD's operating budget will be expended during the fiscal year

95%      93.80%      95%      na

### Human Resources Program

The purpose of the Human Resources Program is to provide recruiting, training, evaluation, and records maintenance for applicants and employees so the department will retain competent staff to carry out needed functions.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	543,500	508,831	530,600	530,600	0	0.0%
	Total	\$543,500	\$508,831	\$530,600	\$530,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

### Performance

Percentage of full time employees hired and not subject to lay off will still be employed by MPHD after 12 months	80%	78%	80%	na
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### Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,382,000	1,338,123	1,527,600	1,527,600	0	0.0%
<b>Budget:</b>	Special Purpose Fund	725,200	844,934	725,200	725,200	0	0.0%
	Total	\$2,107,200	\$2,183,057	\$2,252,800	\$2,252,800	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	7.00	7.00	7.00	7.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	3.85	3.85	0.00	0.0%
	Total	11.00	11.00	10.85	10.85	0.00	0.0%

### Performance

Percentage of projects will be completed satisfactorily and on time (IT Committee sets priorities and timelines)	90%	100%	90%	na
Percentage of all Help Desk tickets assigned to Health Department employees are resolved and completed within four working days.	na	na	90%	na

### Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	271,600	0	49,000	-77,500	-126,500	-258.2%
<b>Budget:</b> Special Purpose Fund	473,000	139,555	0	0	0	0.0%
Total	\$744,600	\$139,555	\$49,000	-\$77,500	-\$126,500	-258.2%

### Performance

No applicable performance measure na na na na

### Office of Forensic Medical Examiner Program

The purpose of the Office of Forensic Medical Examiner is to perform forensic procedures, investigations, examinations, and death determinations for Metro Government so that the correct cause of death can be determined.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	0	75,047	0	0	0	0.0%
Total	\$0	\$75,047	\$0	\$0	\$0	0.0%
<b>FTEs:</b> GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

### Performance

Percentage of cases will receive a valid cause of death in accordance with National Medical Association Guidelines 100% 100% 100% na

### Records Management Program

The purpose of the Records Management Program is to maintain departmental records and provide vital records, permits, and reports to qualified representatives so they can obtain the records they need.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> GSD General Fund	707,000	754,876	740,900	1,141,200	400,300	54.0%
Total	\$707,000	\$754,876	\$740,900	\$1,141,200	\$400,300	54.0%
<b>FTEs:</b> GSD General Fund	10.00	10.00	9.00	10.00	1.00	11.1%
Total	10.00	10.00	9.00	10.00	1.00	11.1%

### Performance

Percentage of persons who request certified birth and death records will receive them in accordance with the Tennessee Department of Health Handbook of Instructions for Local Registrars 100% 100% 100% na

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**Population Health Line of Business**

The purpose of the Population Health Line of Business is to provide information, advocacy, clinical services, and service coordination products to people in Nashville so that everyone can enjoy healthier conditions, make healthier choices, and reduce their risk of communicable diseases, chronic diseases, and injury.

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**Behavioral Health Services Program**

The purpose of the Behavioral Health Services Program is to provide screening, education, service linkage, and assurance of quality mental health and substance abuse treatment to qualifying participants so that they may experience a healthy life.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	384,200	367,401	387,500	464,700	77,200	19.9%
Total	\$384,200	\$367,401	\$387,500	\$464,700	\$77,200	19.9%
<b>FTEs:</b> GSD General Fund	5.00	5.00	5.00	6.00	1.00	20.0%
Total	5.00	5.00	5.00	6.00	1.00	20.0%

**Performance**

Percentage of behavioral health clients (A&D/co-occurring and mental health) will be linked with a community provider	70%	85.60%	70%	na
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**Epidemiology and Data Program**

The purpose of the Epidemiology and Data Program is to provide health information, data, and consultation to the Director and community so they can create sound public health policy and assure best practices.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	596,400	610,557	601,300	601,300	0	0.0%
Total	\$596,400	\$610,557	\$601,300	\$601,300	\$0	0.0%
<b>FTEs:</b> Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b> GSD General Fund	6.00	6.00	5.95	5.95	0.00	0.0%
Total	6.00	6.00	5.95	5.95	0.00	0.0%

**Performance**

Percentage of reports and publications will be completed on time	95%	84.60%	95%	na
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### Fetal Infant Mortality Initiatives Program

The purpose of the Fetal Infant Mortality Initiatives (FIMI) Program is to provide information and education on infant health (to prevent infant deaths) to Davidson County providers and citizens so that they will be better informed and active in reducing risk factors that put infants at risk for early death.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	351,600	316,569	406,600	406,600	0	0.0%
<b>Budget:</b>	Special Purpose Fund	468,600	306,391	318,600	318,600	0	0.0%
	Total	\$820,200	\$622,960	\$725,200	\$725,200	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	1.00	1.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	6.00	6.00	5.00	5.00	0.00	0.0%

#### Performance

Percentage of eligible fetal and infant deaths will be assessed by a core team within 3 months of fetal/infant death to identify factors contributing to the death

90%      100%      90%      na

### Health Care Access Program

The purpose of the Health Care Access Program is to provide screening, referral, and linkage services to uninsured residents of Nashville so that they can obtain primary health care from a regular source.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	493,700	504,997	495,300	495,300	0	0.0%
<b>Budget:</b>	Special Purpose Fund	94,000	81,490	94,000	94,000	0	0.0%
	Total	\$587,700	\$586,487	\$589,300	\$589,300	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

#### Performance

Percentage of the estimated uninsured residents in Nashville will be linked to a source of primary care

4.5%      1.40%      3%      na

### Healthy Eating and Active Living Program

The purpose of the Healthy Eating and Active Living Program is to provide health education sessions, information, health risk assessments and policy related advice to the Nashville community so it can be empowered to make healthy lifestyle choices by increasing healthy eating and active living.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	268,500	201,016	182,300	182,300	0	0.0%
<b>Budget:</b>	Special Purpose Fund	212,100	197,824	192,100	192,100	0	0.0%
	Total	\$480,600	\$398,840	\$374,400	\$374,400	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	5.50	5.50	5.50	5.50	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	3.00	3.00	2.00	2.00	0.00	0.0%
	Total	8.50	8.50	7.50	7.50	0.00	0.0%

#### Performance

Percentage of target organizations that adopt a policy or program related to Healthy Eating/Active Living/Tobacco	20%	30.10%	20%	na
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### Home Visiting Program

The purpose of the home Visiting Program (includes Help Us Grow, Bright Beginnings, and Healthy Start) is to provide public health home visits to at risk families so that they may receive the health and/or social services that they need.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	360,200	480,192	390,700	390,700	0	0.0%
<b>Budget:</b>	Special Purpose Fund	945,000	869,098	952,000	807,200	-144,800	-15.2%
	Total	\$1,305,200	\$1,349,290	\$1,342,700	\$1,197,900	-\$144,800	-10.8%
<b>FTEs:</b>	Special Purpose Fund	12.50	12.50	10.50	9.02	-1.48	-14.1%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	17.50	17.50	15.50	14.02	-1.48	-9.5%

#### Performance

Percentage of eligible families referred to the HUGS home visiting program that could be contacted will receive a home visit within 15 working days	nr	83.90%	75%	na
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### TENNderCare Program

The purpose of the TENNderCare Program is to provide outreach and information to children, parents and caregivers so that children can benefit from the early detection of health problems.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Special Purpose Fund	840,600	649,375	840,600	671,400	-169,200	-20.1%
	Total	\$840,600	\$649,375	\$840,600	\$671,400	-\$169,200	-20.1%
<b>FTEs:</b>	Special Purpose Fund	18.85	18.85	23.83	19.85	-3.98	-16.7%
	Total	18.85	18.85	23.83	19.85	-3.98	-16.7%

#### Performance

Percentage of parents and caregivers of Davidson County children and youth (ages 0-20) will receive information regarding the importance of well child check ups

65%	46.70%	50%	na
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### Tobacco Control Program

The purpose of the Tobacco Control Program is to provide health education sessions, information, policy related research, and tobacco compliance assessments to the Nashville community so it can be empowered to make healthy lifestyle choices by eliminating and avoiding the use of tobacco products.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Special Purpose Fund	417,800	189,773	417,800	417,800	0	0.0%
	Total	\$417,800	\$189,773	\$417,800	\$417,800	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

#### Performance

Percentage of patients, 13 years of age and older, seen in MPH D clinics will be screened annually for tobacco use

nr	91.60%	70%	na
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# Human Relations Commission

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,200	0	0	6,300	6,300	100.0%
	Total	\$1,200	\$0	\$0	\$6,300	\$6,300	100.0%

## Performance

No applicable performance measure	na	na	na	na
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## Advocacy, Compliance, and Education Line of Business

The purpose of the Advocacy, Compliance, and Education Line of Business is to support the Commissions strategic goals encompassed by the Advocacy, Compliance, and Education program.

## Advocacy, Compliance, and Education Program

The goal of the Advocacy, Compliance, and Education Program is to 1) engage in data-gathering to produce and support evidence-based policy recommendations related to human and civil rights, including in the areas of employment, housing, financial services, commercial transactions, public accommodations, and the provision of city activities and services; 2) to receive and investigate inquiries, allegations, and complaints of perceived discrimination and discriminatory misconduct in the general services area and by metropolitan government employees; and 3) to promote and foster improved human relations through educational programming.

Budget Performance Summary		2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	371,400	347,753	433,900	428,900	-5,000	-1.2%
	Total	\$371,400	\$347,753	\$433,900	\$428,900	-\$5,000	-1.2%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

### Performance

MHRC direct delivery of general and custom education programs in three target areas: General Diversity Education (schools & community)	nr	12	5	na
MHRC direct delivery of general and custom education programs in three target areas: Title VI Compliance (LEP, small and emerging businesses)	nr	5	5	na
MHRC direct delivery of general and custom education programs in three target areas: Intercultural Understanding and Integration	nr	10	5	na
MHRC expands multicultural education and outreach through increased collaboration with state, federal, and local community-based agencies and organizations (including higher education)	nr	35	na	na
MHRC positions itself for grant-funding to support its education initiatives	nr	5	na	na
Number of individuals/organizations that register inquiries or complaints with the MHRC	nr	41	50	na
Percentage of formal/informal claims resolved	nr	95%	90%	na
Number of actual complaints addressed; types of service rendered	nr	41	50	na
Staff pursues public and private funding opportunities to advance its mission, activities	nr	5	na	na

# Public Library

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## Administrative Line of Business

The Administrative Line of Business provides executive direction and administrative support services for the Nashville Public Library

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## Administrative Support Program

The purpose of the Administrative Support program is to provide finance, procurement and human resources support services for the library.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,798,600	1,378,605	1,847,700	1,847,700	0	0.0%
<b>Budget:</b>	Special Purpose Fund	28,000	35,167	27,300	0	-27,300	-100.0%
	Total	\$1,826,600	\$1,413,772	\$1,875,000	\$1,847,700	-\$27,300	-1.5%
<b>FTEs:</b>	Special Purpose Fund	0.49	0.49	0.49	0.49	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	14.00	14.00	14.00	14.00	0.00	0.0%
	Total	14.49	14.49	14.49	14.49	0.00	0.0%

## Performance

Percentage of vendors paid within 45 days of invoice	90%	94.25%	90%	na
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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	0	114,400	114,400	100.0%
	Total	\$0	\$0	\$0	\$114,400	\$114,400	100.0%

## Performance

No applicable performance measure	na	na	na	na
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**Operations and Maintenance Program**

The purpose of the Operations and Maintenance program is to provide maintenance, custodial and landscaping services for the library system.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	3,413,400	3,485,877	3,565,700	3,590,000	24,300	0.7%
	Total	\$3,413,400	\$3,485,877	\$3,565,700	\$3,590,000	\$24,300	0.7%
<b>FTEs:</b>	GSD General Fund	40.00	40.00	42.00	42.00	0.00	0.0%
	Total	40.00	40.00	42.00	42.00	0.00	0.0%

**Performance**

Percentage of customer satisfaction with quality of custodial services 96% 95.74% 96% na

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**Public Relations Program**

The purpose of the Public Relations program is to provide marketing internal/external communications, Media Relations and Public Relations services.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	303,800	392,204	311,100	311,100	0	0.0%
	Total	\$303,800	\$392,204	\$311,100	\$311,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	3.75	3.75	3.75	3.75	0.00	0.0%
	Total	3.75	3.75	3.75	3.75	0.00	0.0%

**Performance**

Percentage of individuals who visit the library as a result of promotional materials 39% 42.38% 40% na

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**Research and Special Projects Program**

The purpose of the Research and Special Projects program is to provide special projects support services include the T.O.T.A.L. Program, and other special projects, linking NPL to other organizations and partnerships in the city and county.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	288,700	371,345	306,100	442,300	136,200	44.5%
<b>Budget:</b>	Special Purpose Fund	503,300	228,240	484,100	367,000	-117,100	-24.2%
	Total	\$792,000	\$599,585	\$790,200	\$809,300	\$19,100	2.4%
<b>FTEs:</b>	Special Purpose Fund	2.52	2.52	1.76	1.76	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	4.80	6.80	2.00	41.7%
	Total	7.52	7.52	6.56	8.56	2.00	30.5%

**Performance**

Annual outreach attendance 13,000 68,226 25,000 na

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**Branch Library Line of Business**

The purpose of the Branch Library Line of Business is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities in Davidson County.

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**Bellevue Library Program**

The purpose of the Bellevue Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	517,300	496,497	796,600	832,500	35,900	4.5%
<b>Budget:</b>	Special Purpose Fund	500	800	500	500	0	0.0%
	Total	\$517,800	\$497,297	\$797,100	\$833,000	\$35,900	4.5%
<b>FTEs:</b>	GSD General Fund	15.96	15.96	15.98	15.98	0.00	0.0%
	Total	15.96	15.96	15.98	15.98	0.00	0.0%

**Performance**

Patron visits at the Bellevue Branch	230,000	163,781	230,000	na
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**Bordeaux Library Program**

The purpose of the Bordeaux Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	534,000	548,195	611,500	657,200	45,700	7.5%
<b>Budget:</b>	Special Purpose Fund	2,100	1,000	2,100	2,100	0	0.0%
	Total	\$536,100	\$549,195	\$613,600	\$659,300	\$45,700	7.4%
<b>FTEs:</b>	GSD General Fund	10.49	10.49	13.47	13.47	0.00	0.0%
	Total	10.49	10.49	13.47	13.47	0.00	0.0%

**Performance**

Patron visits at the Bordeaux Branch	97,000	90,561	100,000	na
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**Donelson Library Program**

The purpose of the Donelson Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	268,900	306,514	293,800	333,900	40,100	13.6%
<b>Budget:</b>	Special Purpose Fund	500	350	500	500	0	0.0%
	Total	\$269,400	\$306,864	\$294,300	\$334,400	\$40,100	13.6%
<b>FTEs:</b>	GSD General Fund	4.99	4.99	4.99	5.99	1.00	20.0%
	Total	4.99	4.99	4.99	5.99	1.00	20.0%

**Performance**

Patron visits at the Donelson Branch	165,000	125,837	165,000	na
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**East Library Program**

The purpose of the East Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	190,000	181,763	194,100	194,100	0	0.0%
<b>Budget:</b>	Special Purpose Fund	500	861	500	500	0	0.0%
	Total	\$190,500	\$182,624	\$194,600	\$194,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

**Performance**

Patron visits at the East Branch 81,000 142,569 81,000 na

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**Edgehill Library Program**

The purpose of the Edgehill Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	158,800	186,763	164,200	164,200	0	0.0%
<b>Budget:</b>	Special Purpose Fund	500	950	500	500	0	0.0%
	Total	\$159,300	\$187,713	\$164,700	\$164,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

**Performance**

Patron visits at the Edgehill Branch 63,000 53,994 63,000 na

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**Edmondson Pike Library Program**

The purpose of the Edmondson Pike Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	677,000	703,355	809,100	884,700	75,600	9.3%
<b>Budget:</b>	Special Purpose Fund	2,500	504	2,500	2,500	0	0.0%
	Total	\$679,500	\$703,859	\$811,600	\$887,200	\$75,600	9.3%
<b>FTEs:</b>	GSD General Fund	15.47	15.47	18.47	18.47	0.00	0.0%
	Total	15.47	15.47	18.47	18.47	0.00	0.0%

**Performance**

Patron visits at the Edmondson Pike Branch 264,000 287,516 264,000 na

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**Goodlettsville Library Program**

The purpose of the Goodlettsville Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	379,500	449,454	406,600	494,100	87,500	21.5%
<b>Budget:</b>	Special Purpose Fund	500	686	500	500	0	0.0%
	Total	\$380,000	\$450,140	\$407,100	\$494,600	\$87,500	21.5%
<b>FTEs:</b>	GSD General Fund	8.97	8.97	8.97	10.97	2.00	22.3%
	Total	8.97	8.97	8.97	10.97	2.00	22.3%

**Performance**

Patron visits at the Goodlettsville Branch 263,000 98,206 180,000 na

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**Green Hills Library Program**

The purpose of the Green Hills Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	949,100	1,009,513	1,088,300	1,172,300	84,000	7.7%
<b>Budget:</b>	Special Purpose Fund	2,500	1,453	2,500	2,500	0	0.0%
	Total	\$951,600	\$1,010,966	\$1,090,800	\$1,174,800	\$84,000	7.7%
<b>FTEs:</b>	GSD General Fund	18.97	18.97	21.97	21.97	0.00	0.0%
	Total	18.97	18.97	21.97	21.97	0.00	0.0%

**Performance**

Patron visits at the Green Hills Branch 259,000 233,461 250,000 na

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**Hadley Park Library Program**

The purpose of the Hadley Park Library program is to provide materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	136,500	148,739	132,200	132,200	0	0.0%
<b>Budget:</b>	Special Purpose Fund	500	75	500	500	0	0.0%
	Total	\$137,000	\$148,814	\$132,700	\$132,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	3.49	3.49	3.49	3.49	0.00	0.0%
	Total	3.49	3.49	3.49	3.49	0.00	0.0%

**Performance**

Patron visits at the Hadley Park Branch 60,000 56,602 60,000 na

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**Hermitage Library Program**

The purpose of the Hermitage Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	655,500	712,004	734,700	794,200	59,500	8.1%
<b>Budget:</b>	Special Purpose Fund	4,600	2,616	4,600	4,600	0	0.0%
	Total	\$660,100	\$714,620	\$739,300	\$798,800	\$59,500	8.0%
<b>FTEs:</b>	GSD General Fund	12.50	12.50	14.50	14.50	0.00	0.0%
	Total	12.50	12.50	14.50	14.50	0.00	0.0%

**Performance**

Patron visits at the Hermitage Branch 224,000 201,038 200,000 na

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**Inglewood Library Program**

The purpose of the Inglewood Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	208,800	235,204	212,900	300,400	87,500	41.1%
<b>Budget:</b>	Special Purpose Fund	500	947	500	500	0	0.0%
	Total	\$209,300	\$236,151	\$213,400	\$300,900	\$87,500	41.0%
<b>FTEs:</b>	GSD General Fund	3.49	3.49	3.49	5.49	2.00	57.3%
	Total	3.49	3.49	3.49	5.49	2.00	57.3%

**Performance**

Patron visits at the Inglewood Branch 140,000 139,776 140,000 na

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**Looby Library Program**

The purpose of the Looby Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	228,300	204,075	232,200	232,200	0	0.0%
<b>Budget:</b>	Special Purpose Fund	500	480	500	500	0	0.0%
	Total	\$228,800	\$204,555	\$232,700	\$232,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

**Performance**

Patron visits at the Looby Branch 130,000 104,097 130,000 na

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**Madison Library Program**

The purpose of the Madison Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	607,100	727,474	738,100	765,600	27,500	3.7%
<b>Budget:</b>	Special Purpose Fund	1,500	410	1,500	1,500	0	0.0%
	Total	\$608,600	\$727,884	\$739,600	\$767,100	\$27,500	3.7%
<b>FTEs:</b>	GSD General Fund	12.98	12.98	15.98	15.98	0.00	0.0%
	Total	12.98	12.98	15.98	15.98	0.00	0.0%

**Performance**

Patron visits at the Madison Branch 294,000 259,563 294,000 na

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**North Library Program**

The purpose of the North Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	110,900	114,091	113,000	113,000	0	0.0%
<b>Budget:</b>	Special Purpose Fund	500	410	500	500	0	0.0%
	Total	\$111,400	\$114,501	\$113,500	\$113,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.49	2.49	2.49	2.49	0.00	0.0%
	Total	2.49	2.49	2.49	2.49	0.00	0.0%

**Performance**

Patron visits at the North Branch 100,000 68,635 90,000 na

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**Old Hickory Library Program**

The purpose of the Old Hickory Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	193,500	174,850	197,600	197,600	0	0.0%
<b>Budget:</b>	Special Purpose Fund	500	560	500	500	0	0.0%
	Total	\$194,000	\$175,410	\$198,100	\$198,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

**Performance**

Patron visits at the Old Hickory Branch 62,000 52,005 62,000 na

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**Pruitt Library Program**

The purpose of the Pruitt Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	165,700	207,341	168,900	168,900	0	0.0%
<b>Budget:</b>	Special Purpose Fund	500	49	500	500	0	0.0%
	Total	\$166,200	\$207,390	\$169,400	\$169,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

**Performance**

Patron visits at the Pruitt Branch 110,000 37,105 110,000 na

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**Richland Park Library Program**

The purpose of the Richland Park Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	235,000	276,442	243,300	330,800	87,500	36.0%
<b>Budget:</b>	Special Purpose Fund	500	379	500	500	0	0.0%
	Total	\$235,500	\$276,821	\$243,800	\$331,300	\$87,500	35.9%
<b>FTEs:</b>	GSD General Fund	4.99	4.99	4.99	6.99	2.00	40.1%
	Total	4.99	4.99	4.99	6.99	2.00	40.1%

**Performance**

Patron visits at the Richland Park Branch 137,000 203,818 140,000 na

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**Southeast Library Program**

The purpose of the Southeast Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	636,400	622,206	818,000	853,900	35,900	4.4%
<b>Budget:</b>	Special Purpose Fund	500	1,285	500	500	0	0.0%
	Total	\$636,900	\$623,491	\$818,500	\$854,400	\$35,900	4.4%
<b>FTEs:</b>	GSD General Fund	14.49	14.49	17.98	17.98	0.00	0.0%
	Total	14.49	14.49	17.98	17.98	0.00	0.0%

**Performance**

Patron visits at the Southeast Branch 153,000 193,570 160,000 na

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**Thompson Lane Library Program**

The purpose of the Thompson Lane Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	216,500	277,294	220,800	260,900	40,100	18.2%
<b>Budget:</b> Special Purpose Fund	500	935	500	500	0	0.0%
Total	\$217,000	\$278,229	\$221,300	\$261,400	\$40,100	18.1%
<b>FTEs:</b> GSD General Fund	5.00	5.00	5.00	6.00	1.00	20.0%
Total	5.00	5.00	5.00	6.00	1.00	20.0%

**Performance**

Patron visits at the Thompson Lane Branch 105,000 92,188 105,000 na

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**Watkins Park Library Program**

The purpose of the Watkins Park Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	61,100	57,657	62,300	62,300	0	0.0%
<b>Budget:</b> Special Purpose Fund	500	0	500	500	0	0.0%
Total	\$61,600	\$57,657	\$62,800	\$62,800	\$0	0.0%
<b>FTEs:</b> GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
Total	1.00	1.00	1.00	1.00	0.00	0.0%

**Performance**

Patron visits at the Watkins Park Branch 55,000 59,574 55,000 na

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**Community Outreach Line of Business**

The purpose of the Outreach Line of Business is to provide outreach services and programs to adults, teens and children in Davidson County.

### Nashville After-Zones Alliance Program

The purpose of the Nashville AfterZone Alliance Program is to support a coordinated network of high-quality afterschool programs for high-need middle-school students, which increases access for students and efficiencies for Metro and for the afterschool providers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,614,500	1,474,891	2,612,700	2,859,700	247,000	9.5%
	Total	\$1,614,500	\$1,474,891	\$2,612,700	\$2,859,700	\$247,000	9.5%
<b>FTEs:</b>	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

#### Performance

Improved rate of middle-school success for NAZA program participants, as measured by high levels of engagement, school attendance, school behavior, literacy, and/or coursework

nr	nr	48%	na
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### Emerging Technologies Line of Business

The purpose of the Emerging Technologies Line of Business is to provide Provides technology support services and leading edge technology planning for library services.

#### Interlibrary Loan Program

The purpose of the Interlibrary Loan program is to provide material loaning services for special or unique library materials.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	57,000	51,729	58,200	58,200	0	0.0%
	Total	\$57,000	\$51,729	\$58,200	\$58,200	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

#### Performance

Percentage of ILL loans filled	70%	85.02%	70%	na
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**Limitless Libraries Program**

The purpose of the Limitless Libraries program is to provide school based circulation and student programming services through Limitless Libraries and the main library to MNPS teachers and students.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,859,800	1,875,590	1,873,600	1,873,600	0	0.0%
	Total	\$1,859,800	\$1,875,590	\$1,873,600	\$1,873,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

**Performance**

Patron usage of Limitless Libraries 45% 29 per capita 4.5 na

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**Shared Systems Program**

The purpose of the Shared Systems Program is to manage the systems and technology necessary to allow students and teachers, across the city, access to shared library materials, records and services, through system integration.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	0	0	379,300	379,300	0	0.0%
	Total	\$0	\$0	\$379,300	\$379,300	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	0.00	0.00	7.00	7.00	0.00	0.0%
	Total	0.00	0.00	7.00	7.00	0.00	0.0%

**Performance**

No performance measure currently established na na na na

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**Technical Service Program**

The purpose of the Technical Services program is to provide materials selection, acquisition, cataloging and collection development planning for library services.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	2,643,700	2,913,351	2,840,700	2,840,700	0	0.0%
<b>Budget:</b>	Special Purpose Fund	709,300	515,984	805,100	805,100	0	0.0%
	Total	\$3,353,000	\$3,429,335	\$3,645,800	\$3,645,800	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

**Performance**

Per capita check out of library materials 6.5 7.7 6.5 na

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**Web and ILS Program**

The purpose of the Web, Computer Literacy and ILS program is to provide technology services to support the library's public website, computer literacy and the library's integrated library automation system.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	732,800	762,897	765,700	765,700	0	0.0%
	Total	\$732,800	\$762,897	\$765,700	\$765,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	10.00	10.00	9.00	9.00	0.00	0.0%
	Total	10.00	10.00	9.00	9.00	0.00	0.0%

**Performance**

Percentage of customers attending library instructional classes who believe classes meet intended goals	96%	93.18%	96%	na
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**Main Library Line of Business**

The purpose of the Main Library Line of Business is to provide public services at the Main Library.

**Children's Services Program**

The purpose of the Children's Services program is to provide children's circulation and children's programming services for the public at the Main Library.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	465,400	368,214	476,400	476,400	0	0.0%
<b>Budget:</b>	Special Purpose Fund	9,500	401	9,500	9,500	0	0.0%
	Total	\$474,900	\$368,615	\$485,900	\$485,900	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

**Performance**

Percentage of individuals attending story time presentations	11%	10.30%	11%	na
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**Circulation Program**

The purpose of the Circulations program is to provide popular materials, patron account, fiction and non-fiction support services for the public at the Main Library.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,141,800	709,986	1,134,300	1,134,300	0	0.0%
<b>Budget:</b>	Special Purpose Fund	54,300	51,900	51,900	0	-51,900	-100.0%
	Total	\$1,196,100	\$761,886	\$1,186,200	\$1,134,300	-\$51,900	-4.4%
<b>FTEs:</b>	GSD General Fund	17.45	17.45	16.45	16.45	0.00	0.0%
	Total	17.45	17.45	16.45	16.45	0.00	0.0%

**Performance**

Per capita check-out of library materials 6.5 7.7 6.5 na

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**Conference Center Program**

The purpose of the Conference Center program is to provide conference and meeting room support services for the public at the Main Library.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	331,900	296,065	338,400	338,400	0	0.0%
	Total	\$331,900	\$296,065	\$338,400	\$338,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	6.00	6.00	0.00	0.0%
	Total	5.00	5.00	6.00	6.00	0.00	0.0%

**Performance**

Percentage of individuals attending meetings at the Main Library 6% 5.50% 6% na

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**Equal Access Program**

The purpose of the Equal Access program is to provide library support services for the public with visual and hearing disabilities.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	266,500	293,619	308,700	308,700	0	0.0%
<b>Budget:</b>	Special Purpose Fund	88,000	88,044	88,000	0	-88,000	-100.0%
	Total	\$354,500	\$381,663	\$396,700	\$308,700	-\$88,000	-22.2%
<b>FTEs:</b>	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	4.49	4.49	5.49	5.49	0.00	0.0%
	Total	5.49	5.49	6.49	6.49	0.00	0.0%

**Performance**

Percentage of people involved with or experiencing hearing disabilities who receive access to Deaf and Hard of Hearing materials, services and programs 12% 10% 12% na

### Public Technology Services Program

The purpose of the Public Technology Service Program is to provide public computer access, technology and digital literacy training and online job search help for the public at the Main Library.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	164,100	107,375	163,500	163,500	0	0.0%
	Total	\$164,100	\$107,375	\$163,500	\$163,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

#### Performance

Percentage of individuals who seek technical or job search help and have their needs met

na      na      90%      na

### Reference Services Program

The purpose of the Reference Services program is to provide reference, reader's advisory and public computer support services for the public at the Main Library.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,089,800	987,764	1,173,500	1,173,500	0	0.0%
	Total	\$1,089,800	\$987,764	\$1,173,500	\$1,173,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	18.94	18.94	19.45	19.45	0.00	0.0%
	Total	18.94	18.94	19.45	19.45	0.00	0.0%

#### Performance

Percentage of individuals asking reference questions that receive the answers they seek

99%      99.96%      99%      na

### Special Collections Program

The purpose of the Special Collections program is to provide special collections support services for the public at the Main Library.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	674,500	386,380	659,000	767,000	108,000	16.4%
<b>Budget:</b>	Special Purpose Fund	107,400	99,100	100,000	0	-100,000	-100.0%
	Total	\$781,900	\$485,480	\$759,000	\$767,000	\$8,000	1.1%
<b>FTEs:</b>	Special Purpose Fund	2.00	2.00	3.00	1.00	-2.00	-66.7%
<b>FTEs:</b>	GSD General Fund	7.00	7.00	7.00	9.00	2.00	28.6%
	Total	9.00	9.00	10.00	10.00	0.00	0.0%

#### Performance

Percentage of Special Collection patrons who are satisfied with the quality of service from staff

95%      89.77%      95%      na

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**Teen Services Program**

The purpose of the Teen Services program is to provide a welcoming space for teens to receive developmentally appropriate support to create, collaborate, learn, access library materials, and attend workshops and programs at the Main Library.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	199,200	178,228	208,500	208,500	0	0.0%
	Total	\$199,200	\$178,228	\$208,500	\$208,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	6.00	6.00	7.00	7.00	0.00	0.0%
	Total	6.00	6.00	7.00	7.00	0.00	0.0%

**Performance**

Percentage of individuals attending programs and workshops

na na 1% na

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**Metro Archives Line of Business**

The purpose of the Metro Archives Line of Business is to provide archival preservation, storage and public display services for the permanent Metro Government records.

**Metro Archives Program**

The purpose of the Metro Archives program is to provide archival preservation, storage and public display services for the permanent Metro Government records.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	272,600	329,632	233,500	233,500	0	0.0%
	Total	\$272,600	\$329,632	\$233,500	\$233,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	6.00	6.00	0.00	0.0%
	Total	5.00	5.00	6.00	6.00	0.00	0.0%

**Performance**

Patron visits to Metro Archives 23,000 6,934 23,000 na

# Parks

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## Community Outreach and Resource Development Line of Business

The purpose of the Community Outreach and Resource Development Line of Business is to provide information, education, volunteering, and partnership opportunity products to organizations, residents, and visitors so they can benefit from and/or contribute to an enhanced Parks and Recreational system.

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### Community Information and Outreach Program

The purpose of the Community Information and Outreach Program is to provide information and education products to residents and visitors of Nashville so they can be informed of the opportunity to participate in recreational, cultural and educational activities.

Budget Performance Summary		2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	114,300	99,258	118,500	118,500	0	0.0%
	Total	\$114,300	\$99,258	\$118,500	\$118,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.90	1.90	1.90	1.90	0.00	0.0%
	Total	1.90	1.90	1.90	1.90	0.00	0.0%

### Performance

Number of outreach activities	2,675	2,755	10,455	na
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## Community Recreation Line of Business

The purpose of the Community Recreation Line of Business is to provide age and needs appropriate skill development, sports, exercise, and entertainment products to residents and visitors of Nashville so they can use their leisure time to pursue the recreational activities of their choice.

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### Organized Sports and Athletics Program

The purpose of the Organized Sports and Athletics Program is to provide Recreational and Competitive Sports products to residents and visitors of Nashville of various ages and ability levels so they can have the opportunity to participate in individual or team sports.

Budget Performance Summary		2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	112,900	27,487	52,700	52,700	0	0.0%
	Total	\$112,900	\$27,487	\$52,700	\$52,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	10.84	10.84	10.84	10.84	0.00	0.0%
	Total	10.84	10.84	10.84	10.84	0.00	0.0%

### Performance

Percentage change in participation in sports leagues	10%	nr	10%	na
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### Recreation Center Program

The purpose of the Community Based Recreation Program is to provide diverse recreation activity products to residents of Nashville so they can experience recreation based on individual, family, cultural, economic and neighborhood needs.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	6,278,800	5,892,701	6,448,300	6,846,500	398,200	6.2%
<b>Budget:</b>	Special Purpose Fund	435,395	131,701	359,549	142,744	-216,805	-60.3%
	Total	\$6,714,195	\$6,024,402	\$6,807,849	\$6,989,244	\$181,395	2.7%
<b>FTEs:</b>	Special Purpose Fund	4.26	4.26	4.92	4.92	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	134.07	134.07	134.26	151.56	17.30	12.9%
	Total	138.33	138.33	139.18	156.48	17.30	12.4%

### Performance

Percentage change in participation in community programs	28%	-5%	5%	na
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### Special Events Program

The purpose of the Special Events Program is to provide Educational and Entertainment products to residents and visitors of Nashville so they can participate in a variety of entertainment options.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	515,500	609,969	466,100	466,100	0	0.0%
	Total	\$515,500	\$609,969	\$466,100	\$466,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.70	2.70	2.70	2.70	0.00	0.0%
	Total	2.70	2.70	2.70	2.70	0.00	0.0%

### Performance

Number of community special events held per year	538	592	652	na
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### Facilities Management and Development Line of Business

The purpose of the Facilities Management and Development Line of Business is to provide greenways, parkland, and recreational facility products to residents and visitors of Nashville so they can experience safe, clean, and enhanced facilities to recreate in the activity of their choosing.



### Planning and Development Program

The purpose of the Planning and Development Program is to provide recreational facilities and land products to residents and visitors of Nashville so they can recreate in a greater number and variety of new or enhanced facilities as recommended by the Parks Master Plan.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	73,300	44,988	195,900	195,900	0	0.0%
<b>Budget:</b>	Special Purpose Fund	2,001,182	798,539	1,952,516	331,610	-1,620,906	-83.0%
	Total	\$2,074,482	\$843,527	\$2,148,416	\$527,510	-\$1,620,906	-75.4%
<b>FTEs:</b>	Special Purpose Fund	5.00	5.00	4.00	4.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	11.21	11.21	12.21	12.21	0.00	0.0%
	Total	16.21	16.21	16.21	16.21	0.00	0.0%

### Performance

Number of development projects completed resulting in new or renovated facilities opened to the public	10	14	10	na
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### Metro Park Police Line of Business

The purpose of the Metro Park Police Line of Business is to provide safety and security products to park visitors so they can recreate in a safe environment.

### Metro Park Police Program

The purpose of the Metro Park Police Program is to provide safety and security products to park visitors so they can recreate in a safe environment.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,619,100	1,611,324	1,652,700	1,652,700	0	0.0%
<b>Budget:</b>	Special Purpose Fund	0	14	200,000	0	-200,000	-100.0%
	Total	\$1,619,100	\$1,611,338	\$1,852,700	\$1,652,700	-\$200,000	-10.8%
<b>FTEs:</b>	GSD General Fund	23.39	23.39	23.39	23.39	0.00	0.0%
	Total	23.39	23.39	23.39	23.39	0.00	0.0%

### Performance

Percentage change in number of part one crimes reported	-10%	nr	-5%	na
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## Natural and Cultural Resources Line of Business

The purpose of the Natural and Cultural Resources Line of Business is to provide environmental and cultural, education and recreation products to residents and visitors of Nashville so they can visit and participate in activities related to natural resource management, history, and cultural arts.

### Arts and History Program

The purpose of the Arts and History Program is to provide museum, history and art products to residents and visitors of Nashville so they can visit cultural and historic sites and experience and/or participate in cultural arts programming.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	1,111,100	1,095,332	1,102,400	1,102,400	0	0.0%
<b>Budget:</b>	Special Purpose Fund	24,900	19,358	61,100	0	-61,100	-100.0%
	Total	\$1,136,000	\$1,114,690	\$1,163,500	\$1,102,400	-\$61,100	-5.3%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	11.92	11.92	11.43	11.43	0.00	0.0%
	Total	11.92	11.92	11.43	11.43	0.00	0.0%

### Performance

Participation in cultural arts programming	85,824	77,524	20,417	na
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## Natural Resources Program

The purpose of the Natural Resources Program is to provide resource management & protection, environmental education and outdoor recreation products to residents and visitors of Nashville so they can participate in natural resource programs and experience protected natural areas.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	971,400	1,031,083	1,151,200	1,172,300	21,100	1.8%
<b>Budget:</b>	Special Purpose Fund	128,500	99,015	134,800	69,100	-65,700	-48.7%
	Total	\$1,099,900	\$1,130,098	\$1,286,000	\$1,241,400	-\$44,600	-3.5%
<b>FTEs:</b>	Special Purpose Fund	4.55	4.55	3.55	3.55	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	14.18	14.18	15.18	16.20	1.02	6.7%
	Total	18.73	18.73	18.73	19.75	1.02	5.4%

### Performance

Participation in environmental education and outdoor recreation programs	43,540	55,154	41,087	na
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**Revenue Producing Recreation Enhancement Line of Business**

The purpose of the Revenue Producing Recreation Line of Business is to provide fee-based recreational opportunities, admissions, membership, and retail products to members, residents, and visitors of Nashville so they can have an enriched recreational experience at Metro Park facilities.

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**Hamilton Creek Marina Program**

The purpose of the Hamilton Creek Marina Program is to provide sail boat slip rental and sailing programs to residents and visitors of Nashville so they can utilize Hamilton Creek Marina at an established rate.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	120,200	124,433	124,000	124,000	0	0.0%
	Total	\$120,200	\$124,433	\$124,000	\$124,000	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.50	1.50	1.50	1.50	0.00	0.0%
	Total	1.50	1.50	1.50	1.50	0.00	0.0%

**Performance**

Percentage change in slip rentals	100%	na	na	na
Percentage of slips rented	na	100%	100%	na

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**Harpeth Hills Golf Program**

The purpose of the Harpeth Hills Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Harpeth Hills Golf Course at an established rate.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,003,100	1,029,078	1,032,600	1,032,600	0	0.0%
	Total	\$1,003,100	\$1,029,078	\$1,032,600	\$1,032,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	24.37	24.37	24.37	24.37	0.00	0.0%
	Total	24.37	24.37	24.37	24.37	0.00	0.0%

**Performance**

Percentage change in rounds played	2%	-1.67%	0%	na
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**McCabe Golf Program**

The purpose of the McCabe Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize McCabe Golf Course at an established rate.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,264,000	1,139,369	1,314,400	1,314,400	0	0.0%
	Total	\$1,264,000	\$1,139,369	\$1,314,400	\$1,314,400	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	27.26	27.26	27.26	27.26	0.00	0.0%
	Total	27.26	27.26	27.26	27.26	0.00	0.0%

**Performance**

Percentage change in rounds played	2%	2%	2%	na
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**Parthenon Program**

The purpose of the Parthenon Program is to provide an Art Museum and retail products to residents and visitors of Nashville so they can learn and enjoy various art collections at an established rate.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	798,600	799,343	839,500	862,400	22,900	2.7%
<b>Budget:</b>	Special Purpose Fund	102,794	172,049	133,939	67,939	-66,000	-49.3%
	Total	\$901,394	\$971,392	\$973,439	\$930,339	-\$43,100	-4.4%
<b>FTEs:</b>	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
<b>FTEs:</b>	GSD General Fund	12.09	12.09	12.09	12.36	0.27	2.2%
	Total	13.09	13.09	13.09	13.36	0.27	2.1%

**Performance**

Percentage change in admissions                      4%                      -15%                      2%                      na

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**Shelby Golf Program**

The purpose of the Shelby Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Shelby Golf Course at an established rate.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	493,400	488,263	519,100	519,100	0	0.0%
	Total	\$493,400	\$488,263	\$519,100	\$519,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	12.51	12.51	12.51	12.51	0.00	0.0%
	Total	12.51	12.51	12.51	12.51	0.00	0.0%

**Performance**

Percentage change in rounds played                      2%                      8.75%                      2%                      na

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**Sportsplex Program**

The purpose of the Sportsplex Program is to provide affordable fitness, hockey, ice-skating, and swimming products to residents and visitors so they can utilize the Centennial Sportsplex at an established rate.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	2,441,600	2,408,907	2,459,600	2,541,100	81,500	3.3%
	Total	\$2,441,600	\$2,408,907	\$2,459,600	\$2,541,100	\$81,500	3.3%
<b>FTEs:</b>	GSD General Fund	35.52	35.52	35.52	38.67	3.15	8.9%
	Total	35.52	35.52	35.52	38.67	3.15	8.9%

**Performance**

Percentage change in admissions                      -4%                      -10.50%                      2%                      na



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**Warner Golf Program**

The purpose of the Warner Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Warner Golf Course at an established rate.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	252,000	242,524	261,100	261,100	0	0.0%
	Total	\$252,000	\$242,524	\$261,100	\$261,100	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	6.49	6.49	6.49	6.49	0.00	0.0%
	Total	6.49	6.49	6.49	6.49	0.00	0.0%

**Performance**

Percentage change in rounds played	0%	8.27%	2%	na
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**Wave Country Program**

The purpose of the Wave Country Program is to provide an affordable safe water park to residents and visitors of Nashville so they can utilize Wave Country at an established rate.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	592,500	497,078	539,600	539,600	0	0.0%
	Total	\$592,500	\$497,078	\$539,600	\$539,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	45.79	45.79	45.79	45.79	0.00	0.0%
	Total	45.79	45.79	45.79	45.79	0.00	0.0%

**Performance**

Percentage change in admissions	3%	20%	5%	na
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**Support Services Line of Business**

The purpose of the Support Services Line of Business is to provide administrative support services to all of the Parks and Recreation Department divisions so they can effectively and efficiently deliver results to customers.

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**Executive Leadership Program**

The purpose of the Executive Leadership Program is to provide business policy and decision products to the Parks and Recreation Department so it can deliver results for customers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	562,900	548,532	591,300	591,300	0	0.0%
	Total	\$562,900	\$548,532	\$591,300	\$591,300	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	4.60	4.60	4.60	4.60	0.00	0.0%
	Total	4.60	4.60	4.60	4.60	0.00	0.0%

**Performance**

Percentage of departmental key results achieved	95%	54%	100%	na
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**Finance and Accounting Program**

The purpose of the Finance program is to provide financial management products to the Parks and Recreation Department so it can effectively manage its financial resources.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	1,014,600	968,558	1,184,300	1,184,300	0	0.0%
<b>Budget:</b>	Special Purpose Fund	1,777,416	1,978,025	1,765,054	1,749,947	-15,107	-0.9%
	Total	\$2,792,016	\$2,946,583	\$2,949,354	\$2,934,247	-\$15,107	-0.5%
<b>FTEs:</b>	GSD General Fund	5.00	5.00	6.00	6.00	0.00	0.0%
	Total	5.00	5.00	6.00	6.00	0.00	0.0%

**Performance**

Percentage budget variance	15%	18.08%	.5%	na
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**Human Resources and Payroll Program**

The purpose of the Human Resources and Payroll program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	163,000	176,667	191,600	191,600	0	0.0%
	Total	\$163,000	\$176,667	\$191,600	\$191,600	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	2.00	2.00	2.75	2.75	0.00	0.0%
	Total	2.00	2.00	2.75	2.75	0.00	0.0%

**Performance**

Number of payrolls processed accurately	20	14	23	na
Number of departmental hearings	8	9	9	na

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**Non-allocated Financial Transactions**

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	0	107	116,800	-234,600	-351,400	-300.9%
	Total	\$0	\$107	\$116,800	-\$234,600	-\$351,400	-300.9%

**Performance**

No applicable performance measure

	na	na	na	na
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**Safety Management Program**

The purpose of the Safety Management program is to provide safety enhancement and risk management products to the Parks and Recreation Department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	137,000	140,121	140,700	140,700	0	0.0%
	Total	\$137,000	\$140,121	\$140,700	\$140,700	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

**Performance**

Number of IOD claims

105	66	100	na
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# Arts Commission

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## Community Engagement Line of Business

The purpose of the Community Engagement Line of Business is to manage a series of programs that increase citizen and visitor access to quality community arts.

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### Artober Development Program

The purpose of the Arttober Development Program is to lead month long program and series of events that increases citizen and visitor access to quality art and part performances.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	97,900	84,743	87,400	161,300	73,900	84.6%
<b>Budget:</b>	Special Purpose Fund	101,100	101,100	95,100	0	-95,100	-100.0%
	Total	\$199,000	\$185,843	\$182,500	\$161,300	-\$21,200	-11.6%
<b>FTEs:</b>	GSD General Fund	0.55	0.55	0.55	1.55	1.00	181.8%
	Total	0.55	0.55	0.55	1.55	1.00	181.8%

### Performance

Number of participants Arttober - total	nr	na	500,000	na
Number of new Arttober partners	nr	na	25	na

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	GSD General Fund	0	0	0	-5,700	-5,700	100.0%
	Total	\$0	\$0	\$0	-\$5,700	-\$5,700	100.0%

### Performance

No applicable performance measure	na	na	na	na
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### Grants Coordination Line of Business

The purpose of the Grants Coordination Line of Business is to provide funds to community agencies that increase citizen and visitor access to quality art, artists and art participation. Particular emphasis is placed on engaging typically underserved populations, such as economically at risk youth and adults, senior citizens, people of color, and those with disabilities.

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#### Metro Arts Grants Program

Metro Arts Grants support a diverse range of artistic and cultural activities from theatrical, dance and musical productions, visual arts activities and exhibits, neighborhood festivals, film, after-school arts education and more. All grants are required to demonstrate alignment with three of the Commission's impact areas; Expanding and improving the creative workforce, increasing availability and participation in creative activities, enhancing the creative quality and innovation. Potential grantees must have strong organizational foundations and be committed to demonstrable community results with special emphasis on engaging underserved populations, such as senior citizens, at-risk youth and people of color, people with disabilities.

Budget Performance Summary		2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	2,131,200	2,155,529	2,177,500	2,177,500	0	0.0%
<b>Budget:</b>	Special Purpose Fund	0	7,500	0	0	0	0.0%
	Total	\$2,131,200	\$2,163,029	\$2,177,500	\$2,177,500	\$0	0.0%
<b>FTEs:</b>	GSD General Fund	1.58	1.58	2.20	2.20	0.00	0.0%
	Total	1.58	1.58	2.20	2.20	0.00	0.0%

#### Performance

Number of participants via Grantees - low-income	10,000	106,291	na	na
Number of MNPS student participants	54,000	85,786	nr	na
Number of participants via Grantees - total	1,500,000	2,655,054	nr	na
Number of participants via Grantess - youth (<18 yrs)	75,000	139,844	na	na
Number of participants via Grantees - seniors	75,000	30,853	na	na
Number of participants via Grantees - disabled	16,000	23,299	na	na
Number of participants via Grantees - w/limited English	6,000	6,318	na	na
Number of MNPS schools participating in Grant-funded activities	130	156	nr	na
Number of grants made - total	nr	67	na	na

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### Public Art Line of Business

The purpose of the Public Art and Artist Development Line of Business is to increase new public art installations, develop the skills and quality of local public artists and produce companion educational materials about the role of public art in city design and development for citizens and visitors.

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### Public Art Projects and Artist Development Program

The purpose of the Public Art Projects and Artist Development Program is to develop community partnerships, programs and educational materials that support new public art installations and develop education opportunities, lectures and externships designed to help more local artists transition from studio to public art.

<b>Budget Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b> GSD General Fund	352,200	308,550	405,400	468,800	63,400	15.6%
<b>Budget:</b> Special Purpose Fund	0	36,969	66,000	75,000	9,000	13.6%
Total	\$352,200	\$345,519	\$471,400	\$543,800	\$72,400	15.4%
<b>FTEs:</b> Special Purpose Fund	3.00	3.00	3.00	2.75	-0.25	-8.3%
<b>FTEs:</b> GSD General Fund	3.25	3.25	3.25	3.50	0.25	7.7%
Total	6.25	6.25	6.25	6.25	0.00	0.0%

### Performance

Number of artists who submit qualifications	nr	59	na	na
Number of local artists who submit qualifications	nr	32	na	na
Number of artists who are short-listed	nr	5	na	na
Number of artists applying for commission	nr	35	na	na
Number of new works commissioned	na	4	7	na

# Municipal Auditorium

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Enterprise Fund	0	0	0	302,000	302,000	100.0%
	Total	\$0	\$0	\$0	\$302,000	\$302,000	100.0%

## Performance

No applicable performance measure	na	na	na	na
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## Operations Line of Business

The purpose of the Operations Line of Business is to provide marketing, customer service, event management and administration products to event organizers and attendees so they can experience a successful event.

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## Administration Program

The purpose of the Administration Program is to provide marketing, customer service, event management and administration products to the internal and external customers of the Municipal Auditorium so that all attendees and event organizers can have a positive event experience.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Enterprise Fund	2,034,500	2,137,227	1,515,500	1,606,200	90,700	6.0%
	Total	\$2,034,500	\$2,137,227	\$1,515,500	\$1,606,200	\$90,700	6.0%
<b>FTEs:</b>	Special Purpose Fund	10.00	10.00	9.00	9.00	0.00	0.0%
	Total	10.00	10.00	9.00	9.00	0.00	0.0%

## Performance

Percentage of revenue budget achieved	100%	nr	100%	na
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# Sports Authority

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Enterprise Fund	0	0	0	40,900	40,900	100.0%
	Total	\$0	\$0	\$0	\$40,900	\$40,900	100.0%

## Performance

No applicable performance measure

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## Facilities Management Line of Business

The purpose of the Facilities Management Line of Business is to provide management, oversight, contractual and informational products to strategic partners and organizations so they can use the venues to generate revenue for economic development activities for our region.

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## Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Enterprise Fund	678,500	869,509	730,600	784,300	53,700	7.4%
<b>Budget:</b>	GSD General Fund	678,500	678,500	730,600	825,200	94,600	12.9%
	Total	\$1,357,000	\$1,548,009	\$1,461,200	\$1,609,500	\$148,300	10.1%
<b>FTEs:</b>	Not Listed	2.00	2.00	2.00	3.00	1.00	50.0%
	Total	2.00	2.00	2.00	3.00	1.00	50.0%

## Performance

Performance measures are not associated with this program

# Farmer's Market

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Enterprise Fund	0	292,178	0	1,500	1,500	100.0%
	Total	\$0	\$292,178	\$0	\$1,500	\$1,500	100.0%

## Performance

No applicable performance measure

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## Facility Management Line of Business

The purpose of the Facility Management Line of Business is to provide facility and safety products and services for our customers so they can shop in a clean and safe environment.

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## Facility Management Program

The purpose of the Facility Management Program is to provide facility and safety products and services for our customers so they can shop in a clean and safe environment.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Enterprise Fund	1,658,700	1,384,477	1,441,500	1,654,800	213,300	14.8%
	Total	\$1,658,700	\$1,384,477	\$1,441,500	\$1,654,800	\$213,300	14.8%
<b>FTEs:</b>	Enterprise Fund	4.70	4.70	5.70	5.70	0.00	0.0%
	Total	4.70	4.70	5.70	5.70	0.00	0.0%

## Performance

Percentage of consumers that rate the market as a clean and safe environment through the annual customer survey

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**Marketing Service Line of Business**

The purpose of the Marketing Service Line of Business is to provide marketing guidance and support to Farmers' Market vendors so they can develop their business and increase foot traffic to the market and its merchants.

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**Marketing Service Program**

The purpose of the Marketing Service Program is to provide marketing guidance and support to Farmers' Market vendors to promote their business and increase foot traffic to the market and its merchants.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Enterprise Fund	228,700	224,438	228,700	233,700	5,000	2.2%
	Total	\$228,700	\$224,438	\$228,700	\$233,700	\$5,000	2.2%
<b>FTEs:</b>	Enterprise Fund	1.30	1.30	1.30	1.30	0.00	0.0%
	Total	1.30	1.30	1.30	1.30	0.00	0.0%

**Performance**

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**Special Events and Grow Local Kitchen Line of Business**

The purpose of the Special Events & Grow Local Kitchen Line of Business is to provide venue rental services and community kitchen space at the Nashville Farmers' Market to promote local farmers, artisans and chefs, provide educational workshops and celebrate our diverse culture.

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**Special Events and Grow Local Kitchen**

The purpose of the Special Events & Grow Local Kitchen Program is to provide venue rental services and community kitchen space at the Nashville Farmers' Market to promote local farmers, artisans and chefs, provide educational workshops and celebrate our diverse culture.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Enterprise Fund	62,400	7,278	62,700	62,700	0	0.0%
	Total	\$62,400	\$7,278	\$62,700	\$62,700	\$0	0.0%
<b>FTEs:</b>	Enterprise Fund	1.00	1.00	0.00	0.00	0.00	0.0%
	Total	1.00	1.00	0.00	0.00	0.00	0.0%

**Performance**

Number of Grow Local Kitchen residents enrolled (maximum is 2 annually)

na na 2 na

Number of Grow Local Kitchen daily rentals per month

na na 15 na

Number of Grow Local Kitchen workshops per month

na na 24 na

# Board of Fair Commissioners

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Enterprise Fund	0	0	0	96,200	96,200	100.0%
	Total	\$0	\$0	\$0	\$96,200	\$96,200	100.0%

## Performance

No applicable performance measure

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## Corporate Sales Line of Business

The purpose of the Corporate Sales Line of business is to provide facilities/equipment rental and marketing products to prospective event organizers so that they can book an event at the Nashville Expo Center. In addition, the purpose of the Corporate Sales line of business is to provide space/equipment and marketing products to prospective vendors so they can book booth space at the monthly Flea Market.

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## Corporate Sales Program

The purpose of the Corporate Sales line of business is to provide facilities/equipment rental for events at the Nashville Expo Center. Produce a monthly Flea Market.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Enterprise Fund	3,356,600	3,718,790	3,016,200	3,194,100	177,900	5.9%
	Total	\$3,356,600	\$3,718,790	\$3,016,200	\$3,194,100	\$177,900	5.9%
<b>FTEs:</b>	Enterprise Fund	25.11	25.11	28.11	26.11	-2.00	-7.1%
	Total	25.11	25.11	28.11	26.11	-2.00	-7.1%

## Performance

Increase in booth space revenue at the Flea Market	75,000	160,150	50,000	na
Increase in building and Expo Center space rental revenue	na	135,760	260,000	na

# Water and Sewer

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## Administration Line of Business

The purpose of the Administration Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers

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## Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	9,084,800	5,426,432	8,983,900	9,245,800	261,900	2.9%
	Total	\$9,084,800	\$5,426,432	\$8,983,900	\$9,245,800	\$261,900	2.9%
<b>FTEs:</b>	Operations Fund	10.00	10.00	8.00	8.00	0.00	0.0%
	Total	10.00	10.00	8.00	8.00	0.00	0.0%

## Performance

No performance measure currently established

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## Finance Program

The purpose of the Finance Program is to provide financial management to this Metro Department so it can effectively manage its financial resources.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	2,554,396	1,758,115	2,102,400	2,102,400	0	0.0%
	Total	\$2,554,396	\$1,758,115	\$2,102,400	\$2,102,400	\$0	0.0%
<b>FTEs:</b>	Operations Fund	12.00	12.00	8.00	8.00	0.00	0.0%
	Total	12.00	12.00	8.00	8.00	0.00	0.0%

## Performance

Operations & Maintenance Costs per million gallons of water treated

### Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive adequate training, equitable benefits, accurate compensation, safety enhancement and appropriate safety training products that are designed to prevent accidents and injuries more effectively and respond to accidents and injuries that occur.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Operations Fund	413,600	411,474	596,200	596,200	0	0.0%
	Total	\$413,600	\$411,474	\$596,200	\$596,200	\$0	0.0%
<b>FTEs:</b>	Operations Fund	7.00	7.00	8.00	8.00	0.00	0.0%
	Total	7.00	7.00	8.00	8.00	0.00	0.0%

### Performance

Average cost of repairs - Water	na	\$195.88	nr	na
Average cost of repairs - Sewer	na	\$1,995.13	nr	na

### IT Applications Support Program

The purpose of the IT Applications Support Program is to provide business recommendations, applications, and project reporting products to MWS Divisions so they can use technologies and technology applications to improve their business processes.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Operations Fund	3,407,700	2,677,437	3,698,500	3,698,500	0	0.0%
	Total	\$3,407,700	\$2,677,437	\$3,698,500	\$3,698,500	\$0	0.0%
<b>FTEs:</b>	Operations Fund	11.00	11.00	10.00	10.00	0.00	0.0%
	Total	11.00	11.00	10.00	10.00	0.00	0.0%

### Performance

No performance measure currently established	na	na	na	na
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### Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Operations Fund	752,800	640,601	341,500	79,600	-261,900	-76.7%
<b>Budget:</b>	Stormwater Fund	112,300	169,952	112,300	58,600	-53,700	-47.8%
	Total	\$865,100	\$810,553	\$453,800	\$138,200	-\$315,600	-69.5%
<b>FTEs:</b>	ALOB Nonallocated Tra	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

### Performance

No applicable performance measure	na	na	na	na
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**Operations Administration Program**

The purpose of the Operations Administration Program is to provide management information products to Metro Water Services employees so they can produce quality water and wastewater products.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	1,858,500	1,559,212	1,809,800	1,809,800	0	0.0%
	Total	\$1,858,500	\$1,559,212	\$1,809,800	\$1,809,800	\$0	0.0%
<b>FTEs:</b>	Operations Fund	20.50	20.50	18.50	18.50	0.00	0.0%
	Total	20.50	20.50	18.50	18.50	0.00	0.0%

**Performance**

No performance measure currently established

	na	na	na	na
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**Procurement Program**

The purpose of the Procurement Program is to provide purchasing transaction support products to this Metro department so it can obtain needed goods and services in a timely and efficient manner.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	371,100	348,207	361,500	361,500	0	0.0%
	Total	\$371,100	\$348,207	\$361,500	\$361,500	\$0	0.0%
<b>FTEs:</b>	Operations Fund	7.00	7.00	3.00	3.00	0.00	0.0%
	Total	7.00	7.00	3.00	3.00	0.00	0.0%

**Performance**

Operations & Maintenance Costs per million gallons of wastewater treated

	na	\$653.60	nr	na
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**Customer Service Line of Business**

The purpose of the Customer Service Line of Business is to provide billing and collections, meter reading, lobby and cash operations, field activities, phone services, and permits/customer connection products to rate payers so they can conduct business with the utility.

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**Billing and Collections Program**

The purpose of the Billing and Collections Program is to provide billing and collections products to the utility so it can receive proper and timely payments for delivered products, reduce bad debt, and continue efficient operations for ratepayers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	2,073,000	1,783,191	1,837,900	1,837,900	0	0.0%
	Total	\$2,073,000	\$1,783,191	\$1,837,900	\$1,837,900	\$0	0.0%
<b>FTEs:</b>	Operations Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

**Performance**

No performance measure currently established na na na na

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**Field Activities Program**

The purpose of the Field Activities Program is to provide meter information and maintenance products to the utility so it can issue accurate bills in a timely manner, respond to customer requests and provide uninterrupted water service.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	3,613,700	3,195,288	4,038,800	4,038,800	0	0.0%
	Total	\$3,613,700	\$3,195,288	\$4,038,800	\$4,038,800	\$0	0.0%
<b>FTEs:</b>	Operations Fund	27.00	27.00	17.50	17.50	0.00	0.0%
	Total	27.00	27.00	17.50	17.50	0.00	0.0%

**Performance**

No performance measure currently established na na na na

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**Lobby and Cash Program**

The purpose of the Lobby and Cash Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient customer assistance venues.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	907,600	708,543	876,200	876,200	0	0.0%
	Total	\$907,600	\$708,543	\$876,200	\$876,200	\$0	0.0%
<b>FTEs:</b>	Operations Fund	13.00	13.00	36.00	36.00	0.00	0.0%
	Total	13.00	13.00	36.00	36.00	0.00	0.0%

**Performance**

No performance measure currently established na na na na

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**Meter Reading Program**

The purpose of the Meter Reading Program is to provide meter readings to the Billing and Collections Program so they can provide utility customers with accurate and timely bills.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	627,200	723,460	764,800	764,800	0	0.0%
	Total	\$627,200	\$723,460	\$764,800	\$764,800	\$0	0.0%
<b>FTEs:</b>	Operations Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

**Performance**

No performance measure currently established

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**Permits and Customer Connections Program**

The purpose of the Permits and Customer Connections Program is to provide infrastructure and connection assistance products to utility contractors and developers so they can connect to our water and wastewater systems in a timely manner and proceed with their desired projects.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	0	48,397	0	0	0	0.0%
	Total	\$0	\$48,397	\$0	\$0	\$0	0.0%
<b>FTEs:</b>	Operations Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

**Performance**

No performance measure currently established

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**Phone Center Program**

The purpose of the Phone Center Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient telephone customer service methods.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	1,553,400	1,719,911	1,466,500	1,466,500	0	0.0%
	Total	\$1,553,400	\$1,719,911	\$1,466,500	\$1,466,500	\$0	0.0%
<b>FTEs:</b>	Operations Fund	28.00	28.00	40.00	40.00	0.00	0.0%
	Total	28.00	28.00	40.00	40.00	0.00	0.0%

**Performance**

No performance measure currently established

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**Distribution and Collection Line of Business**

The purpose of the Distribution and Collection Line of Business is to provide planning, and sewer and water maintenance products to the utility in order to deliver water and collect and transport wastewater.

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**Planning Program**

The purpose of the Distribution and Collection Planning Program is to provide field investigation and maintenance scheduling products to MWS, other utility personnel and contractors so they can provide scheduled maintenance and timely repairs to the distribution and collection systems.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	3,746,900	4,168,798	12,057,400	12,057,400	0	0.0%
	Total	\$3,746,900	\$4,168,798	\$12,057,400	\$12,057,400	\$0	0.0%
<b>FTEs:</b>	Operations Fund	13.50	13.50	10.50	10.50	0.00	0.0%
	Total	13.50	13.50	10.50	10.50	0.00	0.0%

**Performance**

No performance measure  
currently established

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**Sewer Maintenance Program**

The purpose of the Sewer Maintenance Program is to provide sewer system repair and maintenance products to MWS (Metro Water Services) so it can provide maintenance at a competitive cost.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	5,804,900	5,901,799	2,938,300	2,938,300	0	0.0%
	Total	\$5,804,900	\$5,901,799	\$2,938,300	\$2,938,300	\$0	0.0%
<b>FTEs:</b>	Operations Fund	52.00	52.00	52.00	52.00	0.00	0.0%
	Total	52.00	52.00	52.00	52.00	0.00	0.0%

**Performance**

No performance measure  
currently established

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**Water Maintenance Program**

The purpose of the Water Maintenance Program is to provide water system repair and maintenance products to MWS so it can minimize emergency repairs.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	12,369,200	12,466,436	6,010,600	6,010,600	0	0.0%
	Total	\$12,369,200	\$12,466,436	\$6,010,600	\$6,010,600	\$0	0.0%
<b>FTEs:</b>	Operations Fund	109.00	109.00	109.50	109.50	0.00	0.0%
	Total	109.00	109.00	109.50	109.50	0.00	0.0%

**Performance**

No performance measure  
currently established

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**Engineering Line of Business**

The purpose of the Engineering Line of Business is to provide new development review and approval, master planning, design, contract and construction administration, and customer advocacy products to customers requesting connection to our systems and to MWS so that they can connect to our systems and/or receive timely and accurate technical support.

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**Contract Administration Program**

The purpose of the Contract Administration Program is to provide contract administration, property rights, acquisitions, customer advocacy, and technical/legislative support products to citizens, elected officials, government agencies and the development community so they can have cost-effective, environmentally safe and reliable water and wastewater systems.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	839,910	683,635	2,201,600	2,201,600	0	0.0%
	Total	\$839,910	\$683,635	\$2,201,600	\$2,201,600	\$0	0.0%
<b>FTEs:</b>	Operations Fund	59.00	59.00	36.00	36.00	0.00	0.0%
	Total	59.00	59.00	36.00	36.00	0.00	0.0%

**Performance**

No performance measure currently established

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**Design and Development Review Program**

The purpose of the Design and Development Review Program is to provide engineering design and technical guidance products to MWS' Engineering Inspections Program and developers so they can build projects within established timelines and according to specified plans.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	793,000	871,474	549,200	549,200	0	0.0%
	Total	\$793,000	\$871,474	\$549,200	\$549,200	\$0	0.0%
<b>FTEs:</b>	Operations Fund	19.00	19.00	18.00	18.00	0.00	0.0%
	Total	19.00	19.00	18.00	18.00	0.00	0.0%

**Performance**

No performance measure currently established

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**Inspection Program**

The purpose of the Inspection Program is to provide construction management products to MWS infrastructure and maintenance so they can have properly functioning new collection and distribution facilities delivered within the time and contract budget.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	255,500	467,896	0	0	0	0.0%
	Total	\$255,500	\$467,896	\$0	\$0	\$0	0.0%
<b>FTEs:</b>	Operations Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

**Performance**

No performance measure  
currently established

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**System Improvements and Planning Program**

The purpose of the System Improvements and Planning Program is to provide system improvements, analysis, and mapping products to other MWS divisions and to current and future utility customers so they can have safe and reliable quantity of water and safe and reliable capacity of wastewater services.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	269,694	532,969	0	0	0	0.0%
	Total	\$269,694	\$532,969	\$0	\$0	\$0	0.0%
<b>FTEs:</b>	Operations Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

**Performance**

No performance measure  
currently established

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**Stormwater Line of Business**

The purpose of the Stormwater Line of Business is to provide development review and permitting, master planning, routine and remedial maintenance, and improved watershed water quality products to residents of Davidson County (excluding incorporated cities inside Metro) so that they can have a reduced potential for property damage, safe roadways and improved stream water quality.

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**Development Review and Permitting Program**

The purpose of the Development Review and Permitting Program is to provide information, technical guidance/feedback, and regulatory oversight products to the development community so they can obtain approvals and permits in a timely manner to pursue development according to Metro Stormwater guidelines.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Stormwater Fund	1,533,200	1,387,251	1,533,200	1,533,200	0	0.0%
	Total	\$1,533,200	\$1,387,251	\$1,533,200	\$1,533,200	\$0	0.0%
<b>FTEs:</b>	Stormwater Fund	18.00	18.00	17.00	17.00	0.00	0.0%
	Total	18.00	18.00	17.00	17.00	0.00	0.0%

**Performance**

No performance measure currently established

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**Master Planning Program**

The purpose of the Master Planning Program is to provide non-structural and structural flood mitigation products to the community so they can enjoy safe roadways and reduced property damage through improved capacity of the major stormwater system.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Stormwater Fund	174,500	156,215	174,500	174,500	0	0.0%
	Total	\$174,500	\$156,215	\$174,500	\$174,500	\$0	0.0%
<b>FTEs:</b>	Stormwater Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

**Performance**

No performance measure currently established

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**Remedial Maintenance Program**

The purpose of the Remedial Maintenance Program is to provide system repair and additional products to the community so they can enjoy safe roadways and reliable performance of the stormwater system.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Stormwater Fund	5,457,900	5,665,940	5,457,800	9,511,500	4,053,700	74.3%
	Total	\$5,457,900	\$5,665,940	\$5,457,800	\$9,511,500	\$4,053,700	74.3%
<b>FTEs:</b>	Stormwater Fund	15.00	15.00	14.00	14.00	0.00	0.0%
	Total	15.00	15.00	14.00	14.00	0.00	0.0%

**Performance**

No performance measure currently established

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**Routine Maintenance Program**

The purpose of the Routine Maintenance Program is to provide existing stormwater system cleaning and repair products to the community so they can enjoy safe roadways and reduced property damage through proactive mitigation of stormwater system impairments.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Stormwater Fund	5,608,000	3,745,976	5,608,100	5,608,100	0	0.0%
	Total	\$5,608,000	\$3,745,976	\$5,608,100	\$5,608,100	\$0	0.0%
<b>FTEs:</b>	Stormwater Fund	42.00	42.00	40.00	40.00	0.00	0.0%
	Total	42.00	42.00	40.00	40.00	0.00	0.0%

**Performance**

No performance measure currently established na na na na

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**Water Quality Program**

The purpose of the Water Quality Program is to provide compliance with the Phase I Metro NPDES (National Pollution Discharge Elimination System) and MS4 (Municipal Separated Storm Sewer System) permit to the Tennessee Department of Environment and Conservation (TDEC) so they can be assured that Metro is in compliance with the NPDES (National Pollution Discharge Elimination System) permit.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Stormwater Fund	1,557,300	1,286,937	1,557,300	1,557,300	0	0.0%
	Total	\$1,557,300	\$1,286,937	\$1,557,300	\$1,557,300	\$0	0.0%
<b>FTEs:</b>	Stormwater Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

**Performance**

No performance measure currently established na na na na

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**Wastewater Operations Line of Business**

The purpose of the Wastewater Operations Line of Business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have safe water resources.

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**Collection Facilities Operations and Maintenance Program**

The purpose of the Collection Facilities Operations and Maintenance Program is to provide operations and technical maintenance products to MWS Operations, Engineering and System Services Divisions so they can provide wastewater collection and treatment services for MWS customers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	8,562,800	8,660,825	8,643,500	8,643,500	0	0.0%
	Total	\$8,562,800	\$8,660,825	\$8,643,500	\$8,643,500	\$0	0.0%
<b>FTEs:</b>	Operations Fund	29.00	29.00	37.50	37.50	0.00	0.0%
	Total	29.00	29.00	37.50	37.50	0.00	0.0%

**Performance**

No performance measure currently established

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**Laboratory Compliance Program**

The purpose of the Laboratory Compliance Program is to provide water quality and compliance reports, analytical data and support products to MWS (Metro Water Services) so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	2,604,400	2,320,901	2,622,100	2,622,100	0	0.0%
	Total	\$2,604,400	\$2,320,901	\$2,622,100	\$2,622,100	\$0	0.0%
<b>FTEs:</b>	Operations Fund	15.00	15.00	38.50	38.50	0.00	0.0%
	Total	15.00	15.00	38.50	38.50	0.00	0.0%

**Performance**

No performance measure currently established

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**Plant Maintenance Program**

The purpose of the Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations so they can have plants that operate at optimum required capacity.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	7,222,200	6,507,119	6,887,400	6,887,400	0	0.0%
	Total	\$7,222,200	\$6,507,119	\$6,887,400	\$6,887,400	\$0	0.0%
<b>FTEs:</b>	Operations Fund	101.00	101.00	99.00	99.00	0.00	0.0%
	Total	101.00	101.00	99.00	99.00	0.00	0.0%

**Performance**

No performance measure currently established

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**Security Program**

The purpose of the Security Program is to provide security and protection products to MWS so they can continue operations to provide safe drinking water and wastewater treatment free of security breaches.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	293,900	1,093,304	1,132,000	1,132,000	0	0.0%
	Total	\$293,900	\$1,093,304	\$1,132,000	\$1,132,000	\$0	0.0%
<b>FTEs:</b>	Operations Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

**Performance**

No performance measure currently established

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**Wastewater Treatment Plant Operation Program**

The purpose of the Wastewater Treatment Plant Operation Program is to provide wastewater treatment products for the community so they can be assured of fishable and swimmable water resources.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	24,148,400	22,591,848	24,305,100	24,305,100	0	0.0%
	Total	\$24,148,400	\$22,591,848	\$24,305,100	\$24,305,100	\$0	0.0%
<b>FTEs:</b>	Operations Fund	49.00	49.00	49.00	49.00	0.00	0.0%
	Total	49.00	49.00	49.00	49.00	0.00	0.0%

**Performance**

No performance measure currently established

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**Water Operations Line of Business**

The purpose of the Water Operations Line of Business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have a safe drinking water supply of reliable quantity with sufficient water pressure.

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**Distribution Facilities Operations and Maintenance Program**

The purpose of the Distribution Facilities Operations and Maintenance Program is to provide operations, technical maintenance services and monitoring of the distribution system to MWS Operations, Engineering and System Services Divisions so they can provide safe drinking water of reliable quantity for Metro Water Services' customers.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	5,311,600	4,617,989	5,283,000	5,283,000	0	0.0%
	Total	\$5,311,600	\$4,617,989	\$5,283,000	\$5,283,000	\$0	0.0%
<b>FTEs:</b>	Operations Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

**Performance**

No performance measure currently established

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**Laboratory Compliance Program**

The purpose of the Laboratory Compliance Program is to provide water quality and compliance reports, analytical data and support products to MWS (Metro Water Services) so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	354,800	288,848	354,900	354,900	0	0.0%
	Total	\$354,800	\$288,848	\$354,900	\$354,900	\$0	0.0%
<b>FTEs:</b>	Operations Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

**Performance**

No performance measure currently established

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**Plant Maintenance Program**

The purpose of the Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations so they can have plants that operate at optimum required capacity.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	2,557,400	2,377,673	2,624,300	2,624,300	0	0.0%
	Total	\$2,557,400	\$2,377,673	\$2,624,300	\$2,624,300	\$0	0.0%
<b>FTEs:</b>	Operations Fund	45.00	45.00	42.00	42.00	0.00	0.0%
	Total	45.00	45.00	42.00	42.00	0.00	0.0%

**Performance**

No performance measure currently established

na na na na

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**Security Program**

The purpose of the Security Program is to provide protection of critical assets and employees for MWS (Metro Water Services) in order to continue to provide safe drinking water and wastewater treatment.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	1,581,700	933,480	930,700	930,700	0	0.0%
	Total	\$1,581,700	\$933,480	\$930,700	\$930,700	\$0	0.0%
<b>FTEs:</b>	Operations Fund	1.00	1.00	0.00	0.00	0.00	0.0%
	Total	1.00	1.00	0.00	0.00	0.00	0.0%

**Performance**

No performance measure currently established

na na na na

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**Water Treatment Plant Operation Program**

The purpose of the Water Treatment Plant Operation Program is to provide a safe supply of drinking water for community use and fire protection to all MWS customers so they can have potable and aesthetically pleasing water of reliable quantity and pressure.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Operations Fund	15,242,800	13,500,626	15,758,800	15,758,800	0	0.0%
	Total	\$15,242,800	\$13,500,626	\$15,758,800	\$15,758,800	\$0	0.0%
<b>FTEs:</b>	Operations Fund	28.00	28.00	30.00	30.00	0.00	0.0%
	Total	28.00	28.00	30.00	30.00	0.00	0.0%

**Performance**

No performance measure currently established

na na na na

# Metro Action Commission

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## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

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### Administration and Leasehold Program

The purpose of the Administration and Leasehold program is to provide administrative products for management, general administration, operations, and facilities so they can account for general cost and successfully manage the agency as a whole.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Special Purpose Fund	3,352,900	4,243,370	3,352,900	4,706,500	1,353,600	40.4%
	Total	\$3,352,900	\$4,243,370	\$3,352,900	\$4,706,500	\$1,353,600	40.4%
<b>FTEs:</b>	Special Purpose Fund	14.00	14.00	15.00	15.00	0.00	0.0%
	Total	14.00	14.00	15.00	15.00	0.00	0.0%

### Performance

No Performance Measure at this time. na na na na

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## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Special Purpose Fund	0	0	200,000	282,600	82,600	41.3%
	Total	\$0	\$0	\$200,000	\$282,600	\$82,600	41.3%

### Performance

No applicable performance measure na na na na

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## Child and Family Development Line of Business

The purpose of the Child and Family Development Line of Business is to provide school readiness, health and social services products to eligible children ages birth to 5 so they can demonstrate proficiency in educational and social skill outcomes at the end of the year.

### Child Health and Wellness Program

The purpose of the Child Health and Wellness Program is to provide disability services, health and mental health products to children enrolled in Head Start/Early Head Start so they can experience a reduction in learning barriers and health problems to enable them to fully participate in school.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	978,800	998,134	1,661,000	1,661,000	0	0.0%
	Total	\$978,800	\$998,134	\$1,661,000	\$1,661,000	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	3.00	3.00	3.00	2.88	-0.12	-4.0%
	Total	3.00	3.00	3.00	2.88	-0.12	-4.0%

#### Performance

Percentage of children who received follow-up health services within 30 days of health screenings	90%	100%	100%	na
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### Educational Child Development Program

The purpose of the Educational Child Development Program is to provide readiness and life skills products to eligible children ages three to five years so they can demonstrate proficiency in educational and social skill outcomes at the end of one year.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	14,031,000	14,476,948	13,753,200	11,029,300	-2,723,900	-19.8%
	Total	\$14,031,000	\$14,476,948	\$13,753,200	\$11,029,300	-\$2,723,900	-19.8%
<b>FTEs:</b>	Special Purpose Fund	211.00	211.00	226.37	226.12	-0.25	-0.1%
	Total	211.00	211.00	226.37	226.12	-0.25	-0.1%

#### Performance

Percentage of children who can follow three-step directions	70%	72%	70%	na
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### Families and Communities as Partners Program

The purpose of the Families and Communities as Partners Program is to provide training, educational, and resource products to eligible families and caregivers so they can better provide for children.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	4,500	5,110	4,500	4,500	0	0.0%
	Total	\$4,500	\$5,110	\$4,500	\$4,500	\$0	0.0%
<b>FTEs:</b>	Special Purpose Fund	50.88	50.88	50.88	50.88	0.00	0.0%
	Total	50.88	50.88	50.88	50.88	0.00	0.0%

#### Performance

Percentage of respondents who said that the information received would help them better provide for children	100%	90%	90%	na
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### Nutrition Services Program

The purpose of the Nutrition Services Program is to provide individualized assessment, meal planning, educational and wellness products to children enrolled in HeadStart/Early Head Start and their families so they can make food choices that benefit them and facilitate a healthy lifestyle.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	2,027,400	2,398,925	2,027,400	1,850,600	-176,800	-8.7%
	Total	\$2,027,400	\$2,398,925	\$2,027,400	\$1,850,600	-\$176,800	-8.7%
<b>FTEs:</b>	Special Purpose Fund	49.96	49.96	49.96	13.31	-36.65	-73.4%
	Total	49.96	49.96	49.96	13.31	-36.65	-73.4%

#### Performance

Percentage of children who can identify healthy food	76%	69%	75%	na
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### Community Empowerment Line of Business

The purpose of the Community Empowerment Line of Business is to provide poverty information, response and coordination products to individuals with low incomes and groups so they can seek solutions to improve the conditions of their community and neighborhood.

#### Community Advocacy Program

The purpose of the Community Advocacy Program is to mobilize individuals with low incomes to engage in activities that support and promote their own wellbeing and that of their community.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	92,200	4,532	92,200	72,100	-20,100	-21.8%
	Total	\$92,200	\$4,532	\$92,200	\$72,100	-\$20,100	-21.8%
<b>FTEs:</b>	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

#### Performance

Percentage of individuals with low incomes serving on governing boards and participating on parent councils	51%	58%	51%	na
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**Community Partnership and Linkages Line of Business**

The purpose of the Community Partnership and Linkages Line of Business is to provide service coordination and expanded resource products to residents with low incomes to assist them in achieving family and individual goals.

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**Service Coordination Program**

The purpose of the Service Coordination Program is to provide comprehensive case management products to customers so they can achieve family and individual goals.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	30,000	11,450	30,000	7,000	-23,000	-76.7%
	Total	\$30,000	\$11,450	\$30,000	\$7,000	-\$23,000	-76.7%
<b>FTEs:</b>	Special Purpose Fund	29.00	29.00	29.00	29.00	0.00	0.0%
	Total	29.00	29.00	29.00	29.00	0.00	0.0%

**Performance**

Percentage of clients assisted by multiple agencies as a result of both formal and informal agreements and working relationships	10%	23%	30%	na
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**Self-Sufficiency Line of Business**

The purpose of the Self-Sufficiency Line of Business is to provide financial assistance, adult education and training, and health products to income eligible residents of Davidson County so they can maintain independent living and improve self-sufficiency.

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**Low-Income Home Energy and Emergency Assistance Program**

The purpose of the Low-Income Home Energy and Emergency Assistance Program is to provide household counseling and financial assistance products to income eligible households of Davidson County so they can maintain independent living and improve self-sufficiency.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	7,739,300	5,256,712	8,173,300	6,226,600	-1,946,700	-23.8%
	Total	\$7,739,300	\$5,256,712	\$8,173,300	\$6,226,600	-\$1,946,700	-23.8%
<b>FTEs:</b>	Special Purpose Fund	10.00	10.00	10.00	8.17	-1.83	-18.3%
	Total	10.00	10.00	10.00	8.17	-1.83	-18.3%

**Performance**

Percentage of clients who do not return after 1 year	10%	78%	50%	na
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## Employment Resources Career Center Line of Business

The purpose of the Employment Resources Career Center Line of Business is to provide information, skill enhancement and employment connection products to Middle Tennessee Job Seekers and Employers so they can achieve their employment goals.

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### Job Seeker Program

The Purpose of the Job Seeker Program is to provide skill enhancement and employment products to Middle Tennessee Job Seekers so they can acquire and retain employment.

<b>Budget</b>	<b>Performance Summary</b>	<b>2015 Budget</b>	<b>2015 Actuals</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>FY16-FY17 Difference</b>	<b>FY16-FY17 % Change</b>
<b>Budget:</b>	Special Purpose Fund	7,670,000	7,680,376	6,965,000	7,690,000	725,000	10.4%
	Total	\$7,670,000	\$7,680,376	\$6,965,000	\$7,690,000	\$725,000	10.4%
<b>FTEs:</b>	Special Purpose Fund	42.48	42.48	41.48	40.48	-1.00	-2.4%
	Total	42.48	42.48	41.48	40.48	-1.00	-2.4%

### Performance

Percentage of Middle Tennessee job seekers receiving skill enhancement products, who acquire a job and stay in the workforce for at least six months

85%      89.3%      86%      na

# Community Education Commission

## Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

## Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	GSD General Fund	0	0	0	8,900	8,900	100.0%
	Total	\$0	\$0	\$0	\$8,900	\$8,900	100.0%

## Performance

No applicable performance measure

	na	na	na	na
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## Community Education and Development Line of Business

The purpose of the Community Education and Development Line of Business is to provide educational and social opportunities to adult learners and the community so they can increase their knowledge in their fields of interest.

## Community Education and Development Program

The purpose of the Community Education and Development Program is to provide educational and social opportunities to adult learners and the community so they can increase their knowledge in their fields of interest.

Budget Performance Summary	2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b> Enterprise Fund	495,900	452,091	551,400	300,000	-251,400	-45.6%
<b>Budget:</b> GSD General Fund	0	0	0	423,000	423,000	100.0%
Total	\$495,900	\$452,091	\$551,400	\$723,000	\$171,600	31.1%
<b>FTEs:</b> GSD General Fund	0.00	0.00	0.00	3.49	3.49	100.0%
<b>FTEs:</b> Special Purpose Fund	3.49	3.49	3.49	0.00	-3.49	-100.0%
Total	3.49	3.49	3.49	3.49	0.00	0.0%

### Performance

Percentage of participants who respond that they will recommend Community Education classes to someone else	nr	93%	90%	na
Percentage of participants who respond that they will return to take additional classes	nr	91%	90%	na
Percentage of participants who respond that they increased their knowledge in the field or subject of interest as a result of the class	nr	92%	90%	na
Percentage of e-mail mailing list members who engage with NCE and register for a class	nr	18%	20%	na
Percentage of requested classes offered by NCE	nr	nr	nr	na

# DES-District Energy System

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## Steam Generation and Chilled Water Generation Distribution Program

The purpose of the Steam Generation and Chilled Water Distribution Program is to provide power for heating and cooling to the facilities of their customers in order to support their business functions.

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## Steam Generation and Chilled Water Generation Distribution Program

The purpose of the Steam Generation and Chilled Water Distribution Program is to provide power for heating and cooling to the facilities of their customers in order to support their business functions.

Budget Performance Summary		2015 Budget	2015 Actuals	2016 Budget	2017 Budget	FY16-FY17 Difference	FY16-FY17 % Change
<b>Budget:</b>	Enterprise Fund	22,175,100	22,843,901	21,982,700	20,757,000	-1,225,700	-5.6%
	Total	\$22,175,100	\$22,843,901	\$21,982,700	\$20,757,000	-\$1,225,700	-5.6%
<b>FTEs:</b>	Enterprise Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

### Performance

Percentage of chilled water generated and distributed that meets contractual requirements	100%	100%	100%	na
Percentage of production and distribution system thermal losses are at or below industry standards	5%	7.20%	7%	na
Percentage of customers reporting overall satisfaction with chilled water	100%	100%	100%	na
System delivery temperature is maintained at or below contractual requirements	100%	100%	100%	na
Planned system outages remain at or less than contractual obligations	0	0	0	na
Percentage of steam generated and distributed that meets contractual requirements	100%	100%	100%	na
Percentage of production and distribution system thermal losses are at or below industry standards	100%	100%	100%	na
Percentage of customers reporting overall satisfaction with steam	100%	100%	100%	na
System delivery pressure is maintained at contractual requirements	100%	100%	100%	na
Planned System outages remain at or less than contractual obligations	100%	100%	100%	na

# Appendix 1: Financial Schedules

Appendix 1 presents financial information in different ways to facilitate comparison between departments and over time. It includes three schedules. Any schedule's footnote references are described below.

## **SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**

This schedule summarizes the revenues and expenditures of each of the six budgetary (primary tax-supported) funds, from actual FY2013 data through the FY2017 budget. It also shows how revenues and expenditures contribute to fund balances in each fund. Notes include:

FY2016 ending fund balances are based on the budget. They assume that, when the ledgers are closed for FY2016, actual revenues and expenditures will match the budget. Actual data for FY2016 is not available as this book goes to press, and the government does not formally project estimated revenues and expenditures at the level of detail shown in these tables until the Comprehensive Annual Financial Report (CAFR) is published. Actual data for FY2016 will be published in the CAFR for the Fiscal Year Ended June 30, 2016, when that document is released this winter.

## **SCHEDULE 2 - FY2017 DEPARTMENTAL BUDGET BY FUND TYPE**

This schedule presents each department's combined FY2017 expenditure budgets by fund type. This table allows you to view all expenditures for a department regardless of the fund type in which those expenditures are budgeted.

Note, however, that even though this table combines the budgets of various funds that a department uses, the budget of one fund usually cannot be commingled with or substituted for the budget of another fund, even within the same department.

## **SCHEDULE 3 - HISTORICAL EXPENDITURES**

This schedule shows trends in expenditures and full-time equivalent positions (FTEs) for each department and fund, from FY2015 through FY2017.

\* Gross total dollar amounts include duplications due to interfund transfers.

\*\* MNPS position counts presented here reflect amounts for all MNPS funds and are pending Board of Education approval

# Appendix 1: Financial Schedules

## SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL FUND - GSD	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 BUDGET	FY2017 REC. BUDGET
<b>REVENUES:</b>					
Property taxes	386,811,406	395,485,644	402,902,118	407,581,500	423,404,600
Local option sales tax	97,752,470	102,395,435	124,756,122	113,311,200	121,560,100
Other taxes, licenses and permits	106,046,265	113,300,986	123,214,442	113,675,000	138,385,200
Fines, forfeits & penalties	12,866,976	12,780,839	11,920,012	11,254,300	9,840,100
Revenues from use of money or property	86,552	179,418	229,334	0	0
Revenues from other governmental agencies	79,059,084	85,513,640	92,378,464	87,052,700	97,413,400
Commissions and fees	15,590,951	14,790,053	13,627,359	13,134,800	13,388,300
Charges for current services	27,332,023	29,253,934	30,475,154	31,738,600	33,699,000
Compensation for loss, sale or damage to property	2,103,455	1,193,663	3,289,222	1,215,700	1,443,100
Contributions and gifts	391,815	359,992	343,681	22,900	300
Miscellaneous	1,568,111	1,567,356	1,802,915	2,734,000	4,297,900
<b>TOTAL REVENUES:</b>	<b>729,609,108</b>	<b>756,820,958</b>	<b>804,938,822</b>	<b>781,720,700</b>	<b>843,432,000</b>
<b>EXPENDITURES:</b>					
General government	158,051,540	165,202,970	200,399,214	206,784,700	245,637,000
Fiscal administration	22,164,457	21,517,557	20,510,344	23,301,400	24,549,700
Administration of justice	56,136,986	57,049,607	55,753,125	59,572,800	60,407,400
Law Enforcement and care of prisoners	218,800,731	228,129,670	236,606,116	249,645,200	248,096,400
Fire prevention and control	48,189,471	46,523,167	48,213,677	50,649,900	51,446,900
Regulation and inspection	21,098,933	22,390,903	29,939,464	31,625,000	43,882,100
Public welfare	7,814,573	10,344,407	7,835,469	8,342,200	8,007,500
Public health and hospitals	81,533,772	79,025,944	69,701,369	81,708,600	72,527,700
Public library system	21,479,724	21,426,128	24,003,183	27,494,800	28,831,500
Public works, highway and streets	62,179,460	65,114,008	65,688,246	69,972,200	73,666,400
Recreational, Cultural, Conservation, and Community Support	44,782,081	46,114,257	48,081,277	51,375,800	53,582,100
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	0	0	0	0	0
General government	158,051,540	165,202,970	200,399,214	206,784,700	245,637,000
<b>TOTAL EXPENDITURES:</b>	<b>742,750,840</b>	<b>763,319,443</b>	<b>807,200,152</b>	<b>860,872,300</b>	<b>910,634,700</b>
Excess (deficiency) of revenues over expenditures	(13,141,732)	(6,498,485)	(2,261,330)	(79,151,600)	(67,202,700)
<b>OTHER FINANCING SOURCES (USES):</b>					
Transfers in	36,857,090	20,174,668	23,509,994	22,309,700	23,830,300
Transfers out	0	0	0	0	0
<b>TOTAL OTHER FINANCING:</b>	<b>36,857,090</b>	<b>20,174,668</b>	<b>23,509,994</b>	<b>22,309,700</b>	<b>23,830,300</b>
Net change in fund balances	23,715,358	13,676,183	21,248,664	(56,841,900)	(43,372,400)
<b>FUND BALANCES, beginning of year</b>	<b>26,564,659</b>	<b>50,280,017</b>	<b>146,190,236</b>	<b>167,438,900</b>	<b>110,597,000</b>
<b>FUND BALANCES, end of year</b>	<b>50,280,017</b>	<b>63,956,200</b>	<b>167,438,900</b>	<b>110,597,000</b>	<b>67,224,600</b>

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

DEBT SERVICE - GSD	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 BUDGET	FY2017 REC. BUDGET
<b>REVENUES:</b>					
Property taxes	81,224,607	84,292,497	85,476,535	86,814,100	89,465,400
Local option sales tax	1,782,042	1,769,426	1,974,044	1,840,900	3,000,500
Other taxes, licenses and permits	0	0	0	0	0
Fines, forfeits & penalties	306,638	534,915	266,864	348,900	303,000
Revenues from use of money or property	6,875	0	129,122	0	0
Revenues from other governmental agencies	9,144,848	2,740,180	3,247,299	2,781,300	4,053,100
Commissions and fees	0	0	0	0	0
Charges for current services	0	0	0	0	0
Compensation for loss, sale or damage to property	0	650,000	6,084,798	0	0
Contributions and gifts	0	0	0	0	0
Miscellaneous	241,517,690	4,837,386	120,000,709	4,843,400	4,843,400
<b>TOTAL REVENUES:</b>	<b>333,982,701</b>	<b>94,824,403</b>	<b>217,179,371</b>	<b>96,628,600</b>	<b>101,665,400</b>
<b>EXPENDITURES:</b>					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	0	0	0	0	0
Recreational, Cultural, Conservation, and Community Support	0	0	0	0	0
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	330,111,720	114,363,329	240,002,004	126,278,400	136,803,000
<b>TOTAL EXPENDITURES:</b>	<b>330,111,720</b>	<b>114,363,329</b>	<b>240,002,004</b>	<b>126,278,400</b>	<b>136,803,000</b>
Excess (deficiency) of revenues over expenditures	3,870,981	(19,538,926)	(22,822,633)	(29,649,800)	(35,137,600)
<b>OTHER FINANCING SOURCES (USES):</b>					
Transfers in	6,882,280	9,767,259	29,876,088	24,649,800	30,137,600
Transfers out	0	0	0	0	0
<b>TOTAL OTHER FINANCING:</b>	<b>6,882,280</b>	<b>9,767,259</b>	<b>29,876,088</b>	<b>24,649,800</b>	<b>30,137,600</b>
Net change in fund balances	10,753,261	(9,771,667)	7,053,455	(5,000,000)	(5,000,000)
<b>FUND BALANCES, beginning of year</b>	<b>62,686</b>	<b>10,815,947</b>	<b>11,947,545</b>	<b>19,001,000</b>	<b>14,001,000</b>
<b>FUND BALANCES, end of year</b>	<b>10,815,947</b>	<b>1,044,280</b>	<b>19,001,000</b>	<b>14,001,000</b>	<b>9,001,000</b>

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL PURPOSE SCHOOL FUND	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 BUDGET	FY2017 REC. BUDGET
<b>REVENUES:</b>					
Property taxes	275,856,542	284,597,949	289,172,011	293,426,500	302,518,200
Local option sales tax	201,896,100	186,859,425	192,810,899	210,866,400	217,353,900
Other taxes, licenses and permits	6,557,149	7,754,014	9,128,767	8,657,900	10,839,300
Fines, forfeits & penalties	30	516	0	1,200	1,200
Revenues from use of money or property	664	143,598	86,267	0	0
Revenues from other governmental agencies	244,232,678	256,004,508	260,757,971	274,940,000	290,479,100
Commissions and fees	0	0	0	0	0
Charges for current services	1,117,047	1,440,106	2,677,776	1,230,000	1,230,000
Compensation for loss, sale or damage to property	1,185,395	1,389,246	1,839,117	1,628,000	1,628,000
Contributions and gifts	1,164,936	1,257,054	608,118	600,000	600,000
Miscellaneous	43,618	155,118	144,078	150,000	150,000
<b>TOTAL REVENUES:</b>	<b>732,054,160</b>	<b>739,601,534</b>	<b>757,225,003</b>	<b>791,500,000</b>	<b>824,799,700</b>
<b>EXPENDITURES:</b>					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	0	0	0	0	0
Recreational, Cultural, Conservation, and Community Support	0	0	0	0	0
Employee benefits	0	0	0	0	0
Education	714,441,258	737,365,504	769,721,562	810,000,000	843,299,700
Miscellaneous	0	0	0	0	0
Debt Service	0	0	0	0	0
<b>TOTAL EXPENDITURES:</b>	<b>714,441,258</b>	<b>737,365,504</b>	<b>769,721,562</b>	<b>810,000,000</b>	<b>843,299,700</b>
Excess (deficiency) of revenues over expenditures	17,612,902	2,236,031	(12,496,559)	(18,500,000)	(18,500,000)
<b>OTHER FINANCING SOURCES (USES):</b>					
Transfers in	3,716,052	2,937,193	1,884,768	2,500,000	2,500,000
Transfers out	0	0	0	0	0
<b>TOTAL OTHER FINANCING:</b>	<b>3,716,052</b>	<b>2,937,193</b>	<b>1,884,768</b>	<b>2,500,000</b>	<b>2,500,000</b>
Net change in fund balances	21,328,954	5,173,224	(10,611,791)	(16,000,000)	(16,000,000)
<b>FUND BALANCES, beginning of year</b>	<b>28,259,171</b>	<b>49,588,125</b>	<b>107,111,791</b>	<b>96,500,000</b>	<b>80,500,000</b>
<b>FUND BALANCES, end of year</b>	<b>49,588,125</b>	<b>54,761,349</b>	<b>96,500,000</b>	<b>80,500,000</b>	<b>64,500,000</b>

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

SCHOOL DEBT SERVICE	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 BUDGET	FY2017 REC. BUDGET
<b>REVENUES:</b>					
Property taxes	38,335,505	35,895,935	36,373,883	36,919,200	38,048,200
Local option sales tax	0	24,454,456	20,535,450	34,857,400	46,258,200
Other taxes, licenses and permits	0	0	0	0	0
Fines, forfeits & penalties	0	0	0	0	0
Revenues from use of money or property	316,614	452,834	589,409	97,000	97,000
Revenues from other governmental agencies	250,198	77,054	0	0	0
Commissions and Fees	0	0	0	0	0
Charges for current services	0	0	0	0	0
Compensation for loss, sale or damage to property	0	0	0	0	0
Contributions and gifts	0	0	0	0	0
Miscellaneous	163,108,764	0	57,522,169	0	0
<b>TOTAL REVENUES:</b>	<b>202,011,081</b>	<b>60,880,280</b>	<b>115,020,910</b>	<b>71,873,600</b>	<b>84,403,400</b>
<b>EXPENDITURES:</b>					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	0	0	0	0	0
Recreational, Cultural, Conservation, and Community Support	0	0	0	0	0
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	214,347,452	69,882,406	134,817,564	78,037,100	84,403,400
<b>TOTAL EXPENDITURES:</b>	<b>214,347,452</b>	<b>69,882,406</b>	<b>134,817,564</b>	<b>78,037,100</b>	<b>84,403,400</b>
Excess (deficiency) of revenues over expenditures	(12,336,371)	(9,002,126)	(19,796,654)	(6,163,500)	0
<b>OTHER FINANCING SOURCES (USES):</b>					
Transfers in	8,441,577	5,915,043	21,848,613	2,863,500	0
Transfers out	0	0	0	0	0
<b>TOTAL OTHER FINANCING:</b>	<b>8,441,577</b>	<b>5,915,043</b>	<b>21,848,613</b>	<b>2,863,500</b>	<b>0</b>
Net change in fund balances	(3,894,795)	(3,087,084)	2,051,959	(3,300,000)	0
<b>FUND BALANCES, beginning of year</b>	<b>(12,347,239)</b>	<b>(16,242,034)</b>	<b>6,417,041</b>	<b>8,469,000</b>	<b>5,169,000</b>
<b>FUND BALANCES, end of year</b>	<b>(16,242,034)</b>	<b>(19,329,118)</b>	<b>8,469,000</b>	<b>5,169,000</b>	<b>5,169,000</b>

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL FUND - USD	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 BUDGET	FY2017 REC. BUDGET
<b>REVENUES:</b>					
Property taxes	94,170,760	96,162,244	96,851,661	99,915,800	103,983,700
Local option sales tax	0	0	0	0	0
Other taxes, licenses and permits	9,384,115	7,326,133	9,162,429	8,134,400	10,077,500
Fines, forfeits & penalties	0	0	0	0	0
Revenues from use of money or property	0	19,485	26,265	0	0
Revenues from other governmental agencies	4,199,391	1,899,000	1,884,600	1,243,800	2,084,800
Commissions and Fees	0	0	0	0	0
Charges for current services	1,558,707	1,742,231	631,230	143,000	169,000
Compensation for loss, sale or damage to property	0	0	0	100,000	100,000
Contributions and gifts	0	0	0	0	0
Miscellaneous	0	0	0	0	0
<b>TOTAL REVENUES:</b>	<b>109,312,973</b>	<b>107,149,093</b>	<b>108,556,185</b>	<b>109,537,000</b>	<b>116,415,000</b>
<b>EXPENDITURES:</b>					
General government	22,983,976	22,979,963	22,415,657	24,031,000	29,186,500
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	481,000	481,000	481,000	481,000	481,000
Fire prevention and control	62,614,164	62,708,958	65,175,421	68,469,300	67,769,000
Regulation and inspection	1,391,930	1,457,924	1,608,359	2,383,900	1,874,300
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	15,511,545	16,460,970	18,787,718	22,859,800	24,379,000
Recreational, Cultural, Conservation, and Community Support	251,452	257,822	300,000	300,000	300,000
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	0	0	0	0	0
<b>TOTAL EXPENDITURES:</b>	<b>103,234,068</b>	<b>104,346,637</b>	<b>108,768,155</b>	<b>118,525,000</b>	<b>123,989,800</b>
Excess (deficiency) of revenues over expenditures	6,078,905	2,802,456	(211,970)	(8,988,000)	(7,574,800)
<b>OTHER FINANCING SOURCES (USES):</b>					
Transfers in	0	0	0	0	0
Transfers out	0	0	0	0	0
<b>TOTAL OTHER FINANCING:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Net change in fund balances	6,078,905	2,802,456	(211,970)	(8,988,000)	(7,574,800)
<b>FUND BALANCES, beginning of year</b>	<b>(29,223,420)</b>	<b>(23,144,515)</b>	<b>23,436,970</b>	<b>23,225,000</b>	<b>14,237,000</b>
<b>FUND BALANCES, end of year</b>	<b>(23,144,515)</b>	<b>(20,342,059)</b>	<b>23,225,000</b>	<b>14,237,000</b>	<b>6,662,200</b>

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

DEBT SERVICE - USD	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 BUDGET	FY2017 REC. BUDGET
<b>REVENUES:</b>					
Property taxes	14,389,234	15,742,837	15,972,099	14,173,500	14,610,400
Local option sales tax	0	0	0	0	0
Other taxes, licenses and permits	0	0	0	0	0
Fines, forfeits & penalties	0	0	0	0	0
Revenues from use of money or property	865	9,104	0	0	0
Revenues from other governmental agencies	0	0	0	0	0
Commissions and Fees	0	0	0	0	0
Charges for current services	0	0	0	0	0
Compensation for loss, sale or damage to property	0	0	0	0	0
Contributions and gifts	0	0	0	0	0
Miscellaneous	36,623,161	0	4,841,736	0	0
<b>TOTAL REVENUES:</b>	<b>51,013,261</b>	<b>15,751,941</b>	<b>20,813,835</b>	<b>14,173,500</b>	<b>14,610,400</b>
<b>EXPENDITURES:</b>					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	0	0	0	0	0
Recreational, Cultural, Conservation, and Community Support	0	0	0	0	0
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	50,793,198	20,642,809	25,323,501	17,581,100	19,246,100
<b>TOTAL EXPENDITURES:</b>	<b>50,793,198</b>	<b>20,642,809</b>	<b>25,323,501</b>	<b>17,581,100</b>	<b>19,246,100</b>
Excess (deficiency) of revenues over expenditures	220,062	(4,890,867)	(4,509,666)	(3,407,600)	(4,635,700)
<b>OTHER FINANCING SOURCES (USES):</b>					
Transfers in	1,083,280	1,973,600	1,940,600	1,907,600	4,635,700
Transfers out	0	0	0	0	0
<b>TOTAL OTHER FINANCING:</b>	<b>1,083,280</b>	<b>1,973,600</b>	<b>1,940,600</b>	<b>1,907,600</b>	<b>4,635,700</b>
Net change in fund balances	1,303,342	(2,917,267)	(2,569,066)	(1,500,000)	0
<b>FUND BALANCES, beginning of year</b>	<b>4,340,867</b>	<b>5,644,209</b>	<b>7,654,066</b>	<b>5,085,000</b>	<b>3,585,000</b>
<b>FUND BALANCES, end of year</b>	<b>5,644,209</b>	<b>2,726,942</b>	<b>5,085,000</b>	<b>3,585,000</b>	<b>3,585,000</b>

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

TOTAL - ALL BUDGETARY FUNDS	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 BUDGET	FY2017 REC. BUDGET
<b>REVENUES:</b>					
Property taxes	890,788,054	912,177,106	926,748,307	938,830,600	972,030,500
Local option sales tax	301,430,612	315,478,742	340,076,515	360,875,900	388,172,700
Other taxes, licenses and permits	121,987,529	128,381,133	141,505,638	130,247,300	159,302,000
Fines, forfeits & penalties	13,173,644	13,316,270	12,186,876	11,604,400	10,144,300
Revenues from use of money or property	411,570	804,439	1,060,397	97,000	97,000
Revenues from other governmental agencies	336,886,199	346,234,382	358,268,334	366,461,100	394,030,400
Commissions and Fees	15,590,951	14,790,053	13,627,359	13,134,800	13,388,300
Charges for current services	30,007,777	32,436,271	33,784,160	33,111,600	35,098,000
Compensation for loss, sale or damage to property	3,288,850	3,232,909	11,213,137	2,943,700	3,171,100
Contributions and gifts	1,556,751	1,617,046	951,799	842,900	600,300
Miscellaneous	442,861,344	6,559,860	184,311,607	7,727,400	9,291,300
<b>TOTAL REVENUES:</b>	<b>2,157,983,281</b>	<b>1,775,028,211</b>	<b>2,023,734,129</b>	<b>1,865,876,700</b>	<b>1,985,325,900</b>
<b>EXPENDITURES:</b>					
General government	181,035,516	188,182,933	222,814,871	250,790,900	274,823,500
Fiscal administration	22,164,457	21,517,557	20,510,344	22,132,100	24,549,700
Administration of justice	56,136,986	57,049,607	55,753,125	57,667,900	60,407,400
Law Enforcement and care of prisoners	219,281,731	228,610,670	237,087,116	237,206,500	248,577,400
Fire prevention and control	110,803,635	109,232,125	113,389,098	113,371,400	119,215,900
Regulation and inspection	22,490,863	23,848,827	31,547,823	32,140,900	45,756,400
Public welfare	7,814,573	10,344,407	7,835,469	8,068,100	8,007,500
Public health and hospitals	81,533,772	79,025,944	69,701,369	71,342,600	72,527,700
Public library system	21,479,724	21,426,128	24,003,183	26,737,600	28,831,500
Public works, highway and streets	77,691,005	81,574,978	84,475,964	91,666,700	98,045,400
Recreational, Cultural, Conservation, and Community Support	90,083,275	92,684,417	48,381,277	101,514,000	53,882,100
Employee benefits	0	0	0	0	0
Education	714,441,258	737,365,504	769,721,562	810,000,000	843,299,700
Miscellaneous	0	0	0	0	0
Debt Service	595,252,370	204,888,544	400,143,069	221,896,600	240,452,500
<b>TOTAL EXPENDITURES:</b>	<b>2,200,209,165</b>	<b>1,855,751,641</b>	<b>2,085,364,270</b>	<b>2,044,535,300</b>	<b>2,118,376,700</b>
Excess (deficiency) of revenues over expenditures	2,304,747	(34,891,917)	(62,098,812)	(145,860,500)	(133,050,800)
<b>OTHER FINANCING SOURCES (USES):</b>					
Transfers in	56,980,279	40,767,763	79,060,063	54,230,600	61,103,600
Transfers out	0	0	0	0	0
<b>TOTAL OTHER FINANCING:</b>	<b>56,980,279</b>	<b>40,767,763</b>	<b>79,060,063</b>	<b>54,230,600</b>	<b>61,103,600</b>
Net change in fund balances	59,285,025	5,875,845	16,961,251	(73,870,700)	(71,947,200)
<b>FUND BALANCES, beginning of year</b>	<b>17,656,724</b>	<b>76,941,749</b>	<b>171,803,149</b>	<b>301,959,700</b>	<b>228,089,000</b>
<b>FUND BALANCES, end of year</b>	<b>76,941,749</b>	<b>82,817,594</b>	<b>301,959,700</b>	<b>228,089,000</b>	<b>156,141,800</b>

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 2 - FY2017 DEPARTMENTAL BUDGET BY FUND TYPE

Department	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
001 Administrative Expenditures (with details)	324,048,300	28,599,700	77,769,900	0	0	430,417,900
01101104 ADM County Retire Match	3,501,900	0	0	0	0	3,501,900
01101107 ADM Cnty Teach Retire Match	6,900,400	0	0	0	0	6,900,400
01101109 ADM Health Insurance Match	52,082,800	0	0	0	0	52,082,800
01101110 ADM Death Benefit Payments	200,000	0	0	0	0	200,000
01101113 ADM Pens IOD Medical Expense	10,087,400	0	0	0	0	10,087,400
01101114 ADM Unemployment Compensation	200,000	0	0	0	0	200,000
01101115 ADM Life Insurance Match	2,914,600	0	0	0	0	2,914,600
01101117 ADM Regional Transit Authority	320,200	0	0	0	0	320,200
01101118 ADM Econ/Job Incentives Dell	562,500	0	0	0	0	562,500
01101120 ADM Employee IOD Med Expense	6,643,200	0	0	0	0	6,643,200
01101127 ADM Contingency Facility Rental	340,000	0	0	0	0	340,000
01101131 ADM Study Formulating Comm	0	0	0	0	0	0
01101132 ADM Econ/Job Incentive Asurion	0	0	0	0	0	0
01101134 ADM OEM Appropriation	0	0	0	0	0	0
01101135 ADM Subsidy Transp Planning	0	0	0	0	0	0
01101136 ADM UBS Economic Incentive	328,000	0	0	0	0	328,000
01101140 ADM Benefit Adjustments	5,237,600	0	0	0	0	5,237,600
01101145 ADM TCRS Pension Contribution	39,000	0	0	0	0	39,000
01101150 ADM Metro Telecomm Adjustments	0	0	0	0	0	0
01101180 ADM Relocation Metro Agencies	0	0	0	0	0	0
01101204 ADM Metro Action Commission	4,304,000	0	0	0	0	4,304,000
01101213 ADM NCAC Local Match	1,042,300	0	0	0	0	1,042,300
01101218 ADM District Energy System	1,722,000	0	0	0	0	1,722,000
01101221 ADM Subsidy Nashville Arena	5,851,500	0	0	0	0	5,851,500
01101222 ADM Stadium Maintenance	1,000,000	0	0	0	0	1,000,000
01101224 ADM Contingency Subrogation	100,000	0	0	0	0	100,000
01101225 ADM GSD Debt Transfer-Stadium	3,200,000	0	0	0	0	3,200,000
01101227 ADM HIPPA Compliance	80,000	0	0	0	0	80,000
01101230 ADM Stormwater Fees Conting	0	0	0	0	0	0
01101233 ADM Subsidy Farmer's Mkt	0	0	0	0	0	0
01101237 ADM Commuter Rail	1,500,000	0	0	0	0	1,500,000
01101238 ADM National League Cities	0	0	0	0	0	0
01101240 ADM St Fair Master Plan Study	0	0	0	0	0	0
01101242 ADM Commtty Garden Grant Progrm	0	0	0	0	0	0
01101242 ADM Commtty Garden Grant Progrm	0	0	0	0	0	0
01101298 ADM Contingency Local Match	169,000	0	0	0	0	169,000
01101301 ADM Insurance Reserve	2,625,100	0	0	0	0	2,625,100
01101302 ADM Surety Bonds	0	0	0	0	0	0
01101303 ADM Corp Dues/Contribution	465,400	0	0	0	0	465,400
01101304 ADM Subsidy MTA	42,013,600	0	0	0	0	42,013,600
01101308 ADM Judgments and Losses	3,860,100	0	0	0	0	3,860,100
01101309 ADM Contingency Account	50,000	0	0	0	0	50,000
01101315 ADM PayPlan Improvements	26,520,400	0	0	0	0	26,520,400
01101326 ADM Property Tax Relief Progrm	3,400,000	0	0	0	0	3,400,000
01101396 ADM Travel	25,000	0	0	0	0	25,000
01101412 ADM Post Audit	1,077,200	0	0	0	0	1,077,200
01101416 ADM Subsidy Advance Planning	165,400	0	0	0	0	165,400
01101424 ADM Greer Stadium Maintenance	0	0	0	0	0	0
01101426 ADM Subsidy Hospital Authority	35,000,000	0	0	0	0	35,000,000
01101428 ADM Subsidy Muni Auditorium	400,000	0	0	0	0	400,000
01101430 ADM Pay Plan Study HR	0	0	0	0	0	0
01101481 ADM Cont'g Vacant Space Ops	0	0	0	0	0	0
01101485 ADM Cont'g ADA Operations	0	0	0	0	0	0
01101499 ADM GSD General Revenue	0	0	0	0	0	0
01101502 ADM Contr Nashville Symphony	15,000	0	0	0	0	15,000
01101503 ADM Contr Adventure Sci Ctr	200,000	0	0	0	0	200,000
01101505 ADM Contr Legal Aid Society	0	0	0	0	0	0
01101506 ADM Contr Partnership 2020	375,000	0	0	0	0	375,000
01101507 ADM Contr Nash Chamber	0	0	0	0	0	0
01101516 ADM Contr Literacy Programs	350,000	0	0	0	0	350,000
01101521 ADM Contr Humane Assoc	12,500	0	0	0	0	12,500
01101534 ADM Contr Sister Cities	60,000	0	0	0	0	60,000
01101552 ADM Contr YWCA Domestic Violen	0	0	0	0	0	0
01101555 ADM Contr Second Harvest	0	0	0	0	0	0
01101557 ADM Contr Hermitage	100,000	0	0	0	0	100,000
01101562 ADM Mary Parrish Center	0	0	0	0	0	0
01101564 ADM Renewal House	0	0	0	0	0	0
01101565 ADM Jefferson ST United Partne	0	0	0	0	0	0

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 2 - FY2017 DEPARTMENTAL BUDGET BY FUND TYPE

	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
01101565 ADM Jefferson ST United Partne	0	0	0	0	0	0
01101566 ADM Contingency Utility Incr	0	0	0	0	0	0
01101576 ADM Contr Morningstar Dom Viol	0	0	0	0	0	0
01101578 ADM Barnes Affordable HsgTrust	10,000,000	0	0	0	0	10,000,000
01101578 ADM Barnes Affordable HsgTrust	0	0	0	0	0	0
01101587 ADM Contr Alignment Nashville	150,000	0	0	0	0	150,000
01101590 ADM Contr Indepndt Med Exams	0	0	0	0	0	0
01101591 ADM Domestic Violence Progrms	675,000	0	0	0	0	675,000
01101592 ADM Educ and AfterSchool Prgs	675,000	0	0	0	0	675,000
01101593 ADM Misc CommAgencies/Service	450,000	0	0	0	0	450,000
01101594 ADM Contr FamilyChildrensSrvc	0	0	0	0	0	0
01101596 ADM Contr Bethlehem Center	0	0	0	0	0	0
01101597 ADM Contr Bookem for Literacy	0	0	0	0	0	0
01101598 ADM Contr FannieBattleDayHome	0	0	0	0	0	0
01101602 ADM Subsidy Community Ed	0	0	0	0	0	0
01101605 ADM Contr Homework Hotline	0	0	0	0	0	0
01101606 ADM Contr McNeillyCtrforChild	0	0	0	0	0	0
01101608 ADM Contr StLukesCommtyHouse	0	0	0	0	0	0
01101611 ADM Contr YouthEncouragement	0	0	0	0	0	0
01101612 ADM Contr Nashville CARES	0	0	0	0	0	0
01101613 ADM Correctional Healthcare	12,671,700	0	0	0	0	12,671,700
01101614 ADM Forensic Medical Examiner	4,804,000	0	0	0	0	4,804,000
01101616 ADM NashvilleAfterZonesAllian	0	0	0	0	0	0
01101617 ADM Office of Sustainability	0	0	0	0	0	0
01101619 ADM Contr Backfield In Motion	0	0	0	0	0	0
01101620 ADM Contr Boy Girls Club	0	0	0	0	0	0
01101621 ADM Contr League Deaf Hard Hea	0	0	0	0	0	0
01101622 ADM Contr Martha OBryan Center	0	0	0	0	0	0
01101623 ADM Contr Monroe Harding Inc	0	0	0	0	0	0
01101624 ADM Contr Pencil Foundation	0	0	0	0	0	0
01101625 ADM Contr Rocketown of Mid TN	0	0	0	0	0	0
01101627 ADM Contr YMCA of Mid TN	0	0	0	0	0	0
01101628 ADM Contr Big Brothers Nashvil	0	0	0	0	0	0
01101629 ADM Contr Conexion Americas	0	0	0	0	0	0
01101631 ADM Contr Fifty Foward	0	0	0	0	0	0
01101632 ADM Contr Arc of Davidson Co	0	0	0	0	0	0
01101634 ADM Contr United Way Metro Nas	0	0	0	0	0	0
01101635 ADM Mid Tenn eHealth Connect	0	0	0	0	0	0
01101636 ADM Poverty Adult Literacy Ini	0	0	0	0	0	0
01101637 ADM Music Ent Econ Developmt	1,375,000	0	0	0	0	1,375,000
01101638 ADM TSU Foundation	0	0	0	0	0	0
01101639 ADM Contrib Oasis Center	0	0	0	0	0	0
01101640 ADM Contr YouthLifeFoundation	0	0	0	0	0	0
01101641 ADM Contr TN CoalitAgstDomViol	0	0	0	0	0	0
01101642 ADM VUniv Ctr for Health Srvcs	0	0	0	0	0	0
01101643 ADM Contrib Scholars Academy	0	0	0	0	0	0
01101644 ADM Nashville Conflict Res Ctr	0	0	0	0	0	0
01101645 ADM Entrepreneur Center	250,000	0	0	0	0	250,000
01101647 ADM Ctr for Refugees of TN	0	0	0	0	0	0
01101648 ADM Wayne Reed Childcare	0	0	0	0	0	0
01101649 ADM Office of Innovation	0	0	0	0	0	0
01101650 ADM Small Business Incentv	300,000	0	0	0	0	300,000
01101651 ADM Big Bro Sisters Mid Tenn	0	0	0	0	0	0
01101653 ADM Nash Adult Literacy Cncl	0	0	0	0	0	0
01101654 ADM Nash Intl Ctr Empowermt	0	0	0	0	0	0
01101657 ADM Nashville Achieves	0	0	0	0	0	0
01101657 ADM Nashville Archives	0	0	0	0	0	0
01101658 ADM Self-Insured Excise Tax	75,000	0	0	0	0	75,000
01101658 ADM Self-Insured Excise Tax	0	0	0	0	0	0
01101659 ADM Victim Resource Center	0	0	0	0	0	0
01101659 ADM Victim Resource Center	0	0	0	0	0	0
01101660 ADM The Next Door	0	0	0	0	0	0
01101660 ADM The Next Door	0	0	0	0	0	0
01101661 ADM Nashville Civic Design Ctr	125,000	0	0	0	0	125,000
01101661 ADM Nashville Civic Design Ctr	0	0	0	0	0	0
01101662 ADM Nashville Educ Comm ArtsTV	50,000	0	0	0	0	50,000
01101663 ADM In Full Motion	0	0	0	0	0	0
01101664 ADM New Vision Inc	0	0	0	0	0	0
01101665 ADM Oasis Church Inc	0	0	0	0	0	0
01101666 ADM East Nashville Hope Exchan	0	0	0	0	0	0
01101667 ADM Election Day & EarlyVoting	2,099,700	0	0	0	0	0
01101677 ADM Comm Foundation of Mid TN	100,000	0	0	0	0	100,000
01101678 ADM Ballpark Debt Srvc Contrib	1,025,000	0	0	0	0	1,025,000

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 2 - FY2017 DEPARTMENTAL BUDGET BY FUND TYPE

	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
01101679 ADM Nashville Ballet Contributi	0	0	0	0	0	0
01101682 ADM Nashville Tech Council	0	0	0	0	0	0
01101686 ADM Public Educ Fndtn	250,000	0	0	0	0	0
01101687 ADM SummrYouth Employ Prog	1,000,000	0	0	0	0	0
01101688 ADM Plant the Seed Garden Prog	50,000	0	0	0	0	0
01101689 ADM Thistle Farms	300,000	0	0	0	0	0
01101996 ADM Transfer 4% Funding	29,782,700	0	0	0	0	29,782,700
01101997 ADM Transfer Short-term Rental	0	0	0	0	0	0
01101998 ADM MDHA Prop Tax Increments	8,794,800	0	0	0	0	8,794,800
01102150 ADM Schools Internal Support	0	0	0	0	0	0
01102160 ADM Operating Xfer Debt Servic	24,004,300	0	0	0	0	24,004,300
01102160 ADM Operating Xfer Debt Servic	0	0	0	0	0	0
01103200 ADM HOT General Fund 1%	0	0	9,450,000	0	0	9,450,000
01103250 ADM HOT Convention Ctr 1% Tax	0	0	9,400,000	0	0	9,400,000
01103255 ADM HOT Conv Ctr 2007 1% Tax	0	0	7,800,000	0	0	7,800,000
01103260 ADM HOT 2007 1% Secondary TDZ	0	0	1,600,000	0	0	1,600,000
01103280 ADM HOT Tourist Promotion	0	0	18,800,000	0	0	18,800,000
01103290 ADM HOT Tourist Related	0	0	9,400,000	0	0	9,400,000
01103310 ADM HOT Conv Ctr 2007 \$2 Tax	0	0	15,600,000	0	0	15,600,000
01103510 ADM HOT Event and MarketingTax	0	0	3,400,000	0	0	3,400,000
01105100 ADM Contr Mediation Services	0	0	140,000	0	0	140,000
01191102 ADM Police/Fire Retire Match	0	8,873,000	0	0	0	8,873,000
01191103 ADM Civil Service Retire Match	0	5,424,700	0	0	0	5,424,700
01191106 ADM Teacher Pens Match	0	4,592,400	0	0	0	4,592,400
01191109 ADM Health Ins Match	0	1,500,200	0	0	0	1,500,200
01191112 ADM Pensioner IOD	0	425,400	0	0	0	425,400
01191113 ADM Employee IOD	0	969,500	0	0	0	969,500
01191115 ADM Life Ins Match	0	60,900	0	0	0	60,900
01191140 ADM Benefit Adjustments	0	1,227,200	0	0	0	1,227,200
01191224 ADM Contingency Subrogation	0	100,000	0	0	0	100,000
01191301 ADM Insurance and Reserve	0	114,500	0	0	0	114,500
01191308 ADM Judgments and Losses	0	7,800	0	0	0	7,800
01191309 ADM Contingency Account	0	50,000	0	0	0	50,000
01191315 ADM PayPlan Improvements	0	3,079,800	0	0	0	3,079,800
01191326 ADM Property Tax Relief	0	300,000	0	0	0	300,000
01191499 ADM USD General Revenue	0	0	0	0	0	0
01191566 ADM Contingency Utility Incr	0	0	0	0	0	0
01191998 ADM MDHA Prop Tax Increments	0	1,874,300	0	0	0	1,874,300
01701000 ADM Cntrl Business Imp Distrct	0	0	1,814,200	0	0	1,814,200
01781000 ADM Gulch Cntrl Business ImpDt	0	0	365,700	0	0	365,700
001 Administrative	324,048,300	28,599,700	77,769,900	0	0	430,417,900
002 Metropolitan Council	2,042,000	0	0	0	0	2,042,000
003 Metropolitan Clerk	772,100	0	0	0	0	772,100
004 Mayor's Office	3,859,400	0	11,708,300	0	0	15,567,700
005 Election Commission	2,632,300	0	0	0	0	2,632,300
006 Law	5,654,500	0	0	0	0	5,654,500
007 Planning Commission	4,295,200	0	4,203,800	0	0	8,499,000
008 Human Resources	4,850,200	0	0	0	0	4,850,200
009 Register of Deeds	253,000	0	37,300	0	0	290,300
010 General Services	24,370,400	0	0	23,386,500	0	47,756,900
011 Historical Commission	845,000	0	50,000	0	0	895,000
014 Information Technology Service	0	0	0	22,804,800	0	22,804,800
015 Finance	9,264,700	0	0	911,400	0	10,176,100
016 Assessor of Property	7,399,400	0	0	0	0	7,399,400
017 Trustee	2,430,400	0	0	0	0	2,430,400
018 County Clerk	4,106,600	0	120,000	0	0	4,226,600
019 District Attorney	6,155,600	0	2,243,000	0	0	8,398,600
021 Public Defender	7,387,600	0	0	0	0	7,387,600
022 Juvenile Court Clerk	1,670,300	0	16,000	0	0	1,686,300
023 Circuit Court Clerk	3,232,600	0	0	0	0	3,232,600
024 Criminal Court Clerk	5,605,000	0	221,400	0	0	5,826,400
025 Clerk and Master - Chancery	1,489,400	0	0	0	0	1,489,400
026 Juvenile Court	11,772,600	0	2,078,100	0	0	13,850,700
027 General Sessions Court	11,126,200	0	247,300	0	0	11,373,500
028 State Trial Courts	8,172,300	0	3,746,400	0	0	11,918,700
029 Justice Integration Services	2,460,900	0	0	0	0	2,460,900
030 Sheriff	67,080,100	0	17,699,700	0	0	84,779,800
031 Police	181,016,300	481,000	9,554,300	375,000	(481,000)	190,945,600
032 Fire	51,446,900	67,769,000	0	0	0	119,215,900
033 Codes Administration	8,996,400	0	275,000	0	0	9,271,400
034 Beer Board	381,600	0	0	0	0	381,600
035 Agricultural Extension	306,900	0	0	0	0	306,900

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 2 - FY2017 DEPARTMENTAL BUDGET BY FUND TYPE

	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
036 Soil and Water Conservation	90,000	0	0	0	0	90,000
037 Social Services	7,572,300	0	30,500	0	0	7,602,800
038 Health	20,052,000	0	24,922,500	0	0	44,974,500
039 Public Library	28,831,500	0	1,202,300	0	0	30,033,800
040 Parks	36,859,700	0	2,361,300	0	0	39,221,000
041 Arts Commission	2,801,900	0	75,000	0	0	2,876,900
042 Public Works	29,832,600	24,379,000	36,621,400	0	0	90,833,000
044 Human Relations Commission	435,200	0	0	0	0	435,200
047 Criminal Justice Planning	488,700	0	0	0	0	488,700
048 Internal Audit	1,348,600	0	0	0	0	1,348,600
049 Office of Emergency Management	806,300	0	244,600	0	0	1,050,900
051 Metro Family Safety	846,200	0	302,100	0	0	1,148,300
060 Farmer's Market	0	0	0	1,952,700	0	1,952,700
061 Municipal Auditorium	0	0	0	1,908,200	0	1,908,200
062 State Fair Board	0	0	0	3,290,300	0	3,290,300
063 Convention Center	0	0	0	243,700	0	243,700
064 Sports Authority	825,200	0	0	825,200	0	1,650,400
065 Water and Sewer	0	0	0	464,487,200	0	464,487,200
068 DES-District Energy System	0	0	0	20,757,000	0	20,757,000
070 Community Education Commission	431,900	0	0	300,000	0	731,900
071 Convention Center Authority	0	0	0	426,100	0	426,100
075 Metro Action Commission	0	0	25,840,200	0	0	25,840,200
076 NCAC	0	0	7,690,000	0	0	7,690,000
080 MNPS	0	0	924,333,700	145,460,800	0	1,069,794,500
090 Debt Service	0	2,761,100	0	0	0	2,761,100
091 ECC Emergency Comm Center	14,288,400	0	0	0	0	14,288,400
<b>TOTAL</b>	<b>910,634,700</b>	<b>123,989,800</b>	<b>1,153,594,100</b>	<b>687,128,900</b>	<b>(481,000)</b>	<b>2,874,866,500</b>

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY2017 Recommended Budget	FTE FY15	FTE FY16	FTE FY17	FTE FY17-FY16
GENERAL SERVICES DISTRICT:								
001 Administrative								
01101104	3,501,900	3,501,900	3,501,900	3,501,900	0.00	0.00	0.00	0.00
01101107	6,900,400	6,900,400	6,900,400	6,900,400	0.00	0.00	0.00	0.00
01101109	46,106,688	48,514,200	48,514,200	52,082,800	0.00	0.00	0.00	0.00
01101110	200,000	200,000	200,000	200,000	0.00	0.00	0.00	0.00
01101113	8,962,000	11,180,900	10,165,400	10,087,400	0.00	0.00	0.00	0.00
01101114	152,268	561,200	561,200	200,000	0.00	0.00	0.00	0.00
01101115	1,795,120	2,865,300	2,886,500	2,914,600	0.00	0.00	0.00	0.00
01101117	155,700	155,700	320,200	320,200	0.00	0.00	0.00	0.00
01101118	900,000	900,000	562,500	562,500	0.00	0.00	0.00	0.00
01101120	11,980,200	9,094,500	8,198,200	6,643,200	0.00	0.00	0.00	0.00
01101127	428,686	335,000	340,000	340,000	0.00	0.00	0.00	0.00
01101131	69,099	80,000	22,100	0	0.00	0.00	0.00	0.00
01101132	600,000	0	0	0	0.00	0.00	0.00	0.00
01101133	2,400,000	0	0	0	0.00	0.00	0.00	0.00
01101134	543,342	456,000	228,000	0	0.00	0.00	0.00	0.00
01101135	0	528,700	0	0	0.00	0.00	0.00	0.00
01101136	0	0	0	328,000	0.00	0.00	0.00	0.00
01101140	0	5,653,300	3,520,300	5,237,600	0.00	0.00	0.00	0.00
01101145	37,844	37,900	37,900	39,000	0.00	0.00	0.00	0.00
01101150	0	43,900	43,900	0	0.00	0.00	0.00	0.00
01101204	4,000,000	4,000,000	4,000,000	4,304,000	0.00	0.00	0.00	0.00
01101213	71,558	95,600	95,600	1,042,300	0.00	0.00	0.00	0.00
01101218	1,958,300	1,849,500	1,794,000	1,722,000	0.00	0.00	0.00	0.00
01101221	5,851,500	5,851,500	5,851,500	5,851,500	0.00	0.00	0.00	0.00
01101222	650,000	650,000	1,000,000	1,000,000	0.00	0.00	0.00	0.00
01101224	0	100,000	100,000	100,000	0.00	0.00	0.00	0.00
01101225	3,200,000	3,200,000	3,200,000	3,200,000	0.00	0.00	0.00	0.00
01101227	80,000	80,000	80,000	80,000	0.00	0.00	0.00	0.00
01101230	120	50,000	49,000	0	0.00	0.00	0.00	0.00
01101233	545,000	859,500	0	0	0.00	0.00	0.00	0.00
01101237	1,500,000	1,500,000	1,500,000	1,500,000	0.00	0.00	0.00	0.00
01101238	0	250,000	450,000	0	0.00	0.00	0.00	0.00
01101242	24,922	25,000	50,000	0	0.00	0.00	0.00	0.00
01101298	0	0	0	169,000	0.00	0.00	0.00	0.00
01101301	1,331,300	1,681,800	2,099,600	2,625,100	0.00	0.00	0.00	0.00
01101302	17,300	17,300	0	0	0.00	0.00	0.00	0.00
01101303	443,788	500,000	510,400	465,400	0.00	0.00	0.00	0.00
01101304	33,370,600	36,370,600	40,158,600	42,013,600	0.00	0.00	0.00	0.00
01101308	2,029,900	1,416,100	1,360,100	3,860,100	0.00	0.00	0.00	0.00
01101309	0	0	0	50,000	0.00	0.00	0.00	0.00
01101315	0	759,900	520,100	26,520,400	0.00	0.00	0.00	0.00
01101326	3,052,021	3,200,000	3,400,000	3,400,000	0.00	0.00	0.00	0.00
01101396	154,353	267,700	25,000	25,000	0.00	0.00	0.00	0.00
01101412	1,413,247	1,041,100	1,097,200	1,077,200	0.00	0.00	0.00	0.00
01101416	136,945	138,300	143,900	165,400	0.00	0.00	0.00	0.00
01101424	250,000	250,000	0	0	0.00	0.00	0.00	0.00
01101426	43,917,800	35,000,000	45,000,000	35,000,000	0.00	0.00	0.00	0.00
01101428	415,000	549,000	0	400,000	0.00	0.00	0.00	0.00
01101430	200,210	100,000	0	0	0.00	0.00	0.00	0.00
01101481	3,577,400	0	0	0	0.00	0.00	0.00	0.00
01101485	381,500	0	0	0	0.00	0.00	0.00	0.00
01101499	33,723,260	0	0	0	0.00	0.00	0.00	0.00
01101502	15,000	15,000	15,000	15,000	0.00	0.00	0.00	0.00
01101503	200,000	200,000	200,000	200,000	0.00	0.00	0.00	0.00
01101505	178,600	178,600	178,200	0	0.00	0.00	0.00	0.00
01101506	300,000	300,000	375,000	375,000	0.00	0.00	0.00	0.00
01101516	0	0	0	350,000	0.00	0.00	0.00	0.00
01101521	12,500	12,500	12,500	12,500	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY2017 Recommended Budget	FTE FY15	FTE FY16	FTE FY17	FTE FY17-FY16
01101534 ADM Contr Sister Citys	40,000	60,000	60,000	60,000	0.00	0.00	0.00	0.00
01101552 ADM Contr YWCA Domestic Viole	278,500	278,500	300,000	0	0.00	0.00	0.00	0.00
01101555 ADM Contr Second Harvest	172,500	152,500	127,000	0	0.00	0.00	0.00	0.00
01101557 ADM Contr Hermitage	100,000	100,000	100,000	100,000	0.00	0.00	0.00	0.00
01101562 ADM Mary Parrish Center	43,500	43,500	46,400	0	0.00	0.00	0.00	0.00
01101565 ADM Jefferson ST United Partn	150,000	300,000	300,000	0	0.00	0.00	0.00	0.00
01101566 ADM Contingency Utility Incr	0	200,000	200,000	0	0.00	0.00	0.00	0.00
01101576 ADM Contr Morningstar Dom Vio	108,590	108,600	81,900	0	0.00	0.00	0.00	0.00
01101578 ADM Barnes Affordable HsgTrus	0	500,000	1,000,000	10,000,000	0.00	0.00	0.00	0.00
01101587 ADM Contr Alignment Nashville	99,996	100,000	150,000	150,000	0.00	0.00	0.00	0.00
01101591 ADM Domestic Violence Progrms	0	0	0	675,000	0.00	0.00	0.00	0.00
01101592 ADM Educ and AfterSchool Prgs	0	0	0	675,000	0.00	0.00	0.00	0.00
01101593 ADM Misc CommAgencies/Service	0	0	0	450,000	0.00	0.00	0.00	0.00
01101594 ADM Contr FamilyChildrensSrv	0	13,000	12,100	0	0.00	0.00	0.00	0.00
01101597 ADM Contr Bookem for Literacy	4,500	19,000	0	0	0.00	0.00	0.00	0.00
01101598 ADM Contr FannieBattleDayHome	98,400	33,700	0	0	0.00	0.00	0.00	0.00
01101602 ADM Subsidy Community Ed	346,500	346,500	349,500	0	0.00	0.00	0.00	0.00
01101605 ADM Contr Homework Hotline	43,200	43,600	0	0	0.00	0.00	0.00	0.00
01101606 ADM Contr McNeillyCtrforChild	58,594	92,700	56,700	0	0.00	0.00	0.00	0.00
01101608 ADM Contr StLukesCommttyHouse	0	0	47,300	0	0.00	0.00	0.00	0.00
01101612 ADM Contr Nashville CARES	50,100	78,800	113,200	0	0.00	0.00	0.00	0.00
01101613 ADM Correctional Healthcare	11,605,307	12,619,700	12,671,700	12,671,700	0.00	0.00	0.00	0.00
01101614 ADM Forensic Medical Examiner	4,587,590	4,573,500	4,638,500	4,804,000	0.00	0.00	0.00	0.00
01101616 ADM NashvilleAfterZonesAllian	1,130,277	0	0	0	0.00	0.00	0.00	0.00
01101617 ADM Office of Sustainability	123,167	133,200	0	0	0.00	0.00	0.00	0.00
01101620 ADM Contr Boy Girls Club	66,600	0	78,500	0	0.00	0.00	0.00	0.00
01101621 ADM Contr League Deaf Hard He	54,900	47,100	45,700	0	0.00	0.00	0.00	0.00
01101622 ADM Contr Martha OBryan Cente	100,000	135,000	106,200	0	0.00	0.00	0.00	0.00
01101623 ADM Contr Monroe Harding Inc	0	61,500	62,200	0	0.00	0.00	0.00	0.00
01101624 ADM Contr Pencil Foundation	100,000	96,100	98,900	0	0.00	0.00	0.00	0.00
01101626 ADM Contr Salama Urban Minist	0	0	48,700	0	0.00	0.00	0.00	0.00
01101627 ADM Contr YMCA of Mid TN	0	0	50,000	0	0.00	0.00	0.00	0.00
01101628 ADM Contr Big Brothers Nashvi	89,400	67,200	61,900	0	0.00	0.00	0.00	0.00
01101629 ADM Contr Conexion Americas	100,000	145,600	33,700	0	0.00	0.00	0.00	0.00
01101631 ADM Contr Fifty Foward	51,800	50,000	51,600	0	0.00	0.00	0.00	0.00
01101632 ADM Contr Arc of Davidson Co	66,000	36,000	52,100	0	0.00	0.00	0.00	0.00
01101634 ADM Contr United Way Metro Na	20,200	45,000	0	0	0.00	0.00	0.00	0.00
01101636 ADM Poverty Adult Literacy In	240,074	254,700	0	0	0.00	0.00	0.00	0.00
01101637 ADM Music Ent Econ Developmt	566,839	1,100,000	875,000	1,375,000	0.00	0.00	0.00	0.00
01101638 ADM TSU Foundation	50,000	50,000	0	0	0.00	0.00	0.00	0.00
01101639 ADM Contrib Oasis Center	118,000	107,500	73,000	0	0.00	0.00	0.00	0.00
01101641 ADM Contr TN CoalitAgstDomVio	65,800	65,800	68,500	0	0.00	0.00	0.00	0.00
01101642 ADM VUniv Ctr for Health Srv	78,709	44,900	60,600	0	0.00	0.00	0.00	0.00
01101643 ADM Contrib Scholars Academy	136,931	1,022,800	0	0	0.00	0.00	0.00	0.00
01101645 ADM Entrepreneur Center	200,000	200,000	250,000	250,000	0.00	0.00	0.00	0.00
01101646 ADM State Fair Subsidy	200,000	0	0	0	0.00	0.00	0.00	0.00
01101647 ADM Ctr for Refugees of TN	28,049	36,000	29,900	0	0.00	0.00	0.00	0.00
01101649 ADM Office of Innovation	224,428	280,000	0	0	0.00	0.00	0.00	0.00
01101650 ADM Small Business Incentv	100,000	900,000	871,900	300,000	0.00	0.00	0.00	0.00
01101651 ADM Big Bro Sisters Mid Tenn	26,800	41,500	25,500	0	0.00	0.00	0.00	0.00
01101652 ADM Catholic Charity Tenn	30,000	0	0	0	0.00	0.00	0.00	0.00
01101653 ADM Nash Adult Literacy Cncl	55,000	77,700	80,100	0	0.00	0.00	0.00	0.00
01101654 ADM Nash Intl Ctr Empowermt	120,000	112,800	77,800	0	0.00	0.00	0.00	0.00
01101655 ADM Nash Public Library Fndtn	34,400	0	0	0	0.00	0.00	0.00	0.00
01101656 ADM Urban League Mid Tenn	34,879	0	0	0	0.00	0.00	0.00	0.00
01101657 ADM Nashville Achieves	0	500,000	0	0	0.00	0.00	0.00	0.00
01101658 ADM Self-Insured Excise Tax	0	120,000	75,000	75,000	0.00	0.00	0.00	0.00
01101659 ADM Victim Resource Center	0	634,200	0	0	0.00	0.00	0.00	0.00
01101660 ADM The Next Door	0	100,000	100,000	0	0.00	0.00	0.00	0.00
01101661 ADM Nashville Civic Design Ct	0	100,000	100,000	125,000	0.00	0.00	0.00	0.00
01101662 ADM Nashville Educ Comm ArtsT	0	50,000	0	50,000	0.00	0.00	0.00	0.00
01101663 ADM In Full Motion	0	30,000	0	0	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY2017 Recommended Budget	FTE FY15	FTE FY16	FTE FY17	FTE FY17-FY16
01101664 ADM New Vision Inc	0	50,500	0	0	0.00	0.00	0.00	0.00
01101665 ADM Oasis Church Inc	0	7,500	0	0	0.00	0.00	0.00	0.00
01101666 ADM East Nashville Hope Excha	0	9,800	0	0	0.00	0.00	0.00	0.00
01101667 ADM Election Day & EarlyVotin	0	0	0	2,099,700	0.00	0.00	0.00	0.00
01101677 ADM Comm Foundation of Mid TN	0	0	100,000	100,000	0.00	0.00	0.00	0.00
01101678 ADM Ballpark Debt Svc Contri	0	0	1,025,000	1,025,000	0.00	0.00	0.00	0.00
01101679 ADM Nashville Ballet Contribut	0	0	200,000	0	0.00	0.00	0.00	0.00
01101682 ADM Nashville Tech Council	0	0	75,000	0	0.00	0.00	0.00	0.00
01101683 ADM Ladies of Charity Nash	0	0	32,100	0	0.00	0.00	0.00	0.00
01101684 ADM Preston Taylor Ministries	0	0	21,300	0	0.00	0.00	0.00	0.00
01101685 ADM Stars Nashville	0	0	28,900	0	0.00	0.00	0.00	0.00
01101686 ADM Public Educ Fndtn	0	0	0	250,000	0.00	0.00	0.00	0.00
01101687 ADM SummrYouth Employ Prog	0	0	0	1,000,000	0.00	0.00	0.00	0.00
01101688 ADM Plant the Seed Garden Pro	0	0	0	50,000	0.00	0.00	0.00	0.00
01101689 ADM Thistle Farms	0	0	0	300,000	0.00	0.00	0.00	0.00
01101996 ADM Transfer 4% Funding	0	27,683,200	27,728,400	29,782,700	0.00	0.00	0.00	0.00
01101997 ADM Transfer Short-term Renta	0	0	50,000	0	0.00	0.00	0.00	0.00
01101998 ADM MDHA Prop Tax Increments	0	7,030,100	7,769,000	8,794,800	0.00	0.00	0.00	0.00
01102150 ADM Schools Internal Support	290,800	0	0	0	0.00	0.00	0.00	0.00
01102160 ADM Operating Xfer Debt Servi	0	23,372,100	18,533,300	24,004,300	0.00	0.00	0.00	0.00
001 Administrative	250,025,701	275,979,300	278,462,500	324,048,300	0.00	0.00	0.00	0.00
002 Metropolitan Council	1,780,102	1,759,500	1,825,500	2,042,000	48.30	48.30	53.30	5.00
003 Metropolitan Clerk	936,987	622,300	688,500	772,100	6.00	6.00	6.00	0.00
004 Mayor's Office	2,980,221	2,010,100	3,747,700	3,859,400	26.00	30.00	30.00	0.00
005 Election Commission	3,065,034	4,015,900	5,582,900	2,632,300	38.53	38.52	40.52	2.00
006 Law	5,314,417	5,259,100	5,612,500	5,654,500	48.00	48.00	48.00	0.00
007 Planning Commission	3,979,210	3,849,400	3,963,300	4,295,200	41.00	41.00	45.00	4.00
008 Human Resources	3,915,097	4,414,200	4,857,400	4,850,200	52.50	54.50	54.50	0.00
009 Register of Deeds	348,438	290,400	265,000	253,000	0.00	0.00	0.00	0.00
010 General Services	1,064,687	23,259,700	23,099,100	24,370,400	50.00	50.00	49.00	-1.00
011 Historical Commission	716,025	741,000	843,800	845,000	9.00	10.00	10.00	0.00
014 Information Technology Service	1,803,503	1,687,300	1,806,800	0	22.00	22.00	0.00	-22.00
015 Finance	7,473,186	7,682,800	8,185,200	9,264,700	98.00	97.00	98.00	1.00
016 Assessor of Property	6,613,692	6,917,500	7,166,500	7,399,400	77.50	77.50	78.50	1.00
017 Trustee	2,263,619	2,323,500	2,406,900	2,430,400	25.20	25.20	25.20	0.00
018 County Clerk	4,093,291	4,130,700	4,251,900	4,106,600	79.00	79.00	79.00	0.00
019 District Attorney	5,525,812	5,830,300	6,060,700	6,155,600	91.80	91.80	91.80	0.00
020 * Medical Examiner	365	0	0	0	0.00	0.00	0.00	0.00
021 Public Defender	6,158,954	6,894,600	7,393,000	7,387,600	80.99	83.99	84.99	1.00
022 Juvenile Court Clerk	1,578,030	1,558,500	1,649,900	1,670,300	29.00	30.00	31.00	1.00
023 Circuit Court Clerk	3,581,927	3,210,000	3,275,400	3,232,600	46.00	44.00	44.00	0.00
024 Criminal Court Clerk	5,378,487	5,366,900	5,526,600	5,605,000	81.11	81.11	84.11	3.00
025 Clerk and Master - Chancery	1,437,376	1,458,600	1,489,300	1,489,400	18.00	18.00	18.00	0.00
026 Juvenile Court	12,087,591	11,906,800	11,575,000	11,772,600	46.95	96.00	100.00	4.00
027 General Sessions Court	10,666,288	10,454,900	10,774,200	11,126,200	122.88	122.88	129.92	7.04
028 State Trial Courts	8,006,729	7,684,700	8,109,700	8,172,300	95.00	96.00	96.00	0.00
029 Justice Integration Services	2,196,485	2,251,700	2,471,000	2,460,900	19.00	19.00	19.00	0.00
030 Sheriff	62,845,523	65,160,600	67,812,400	67,080,100	850.50	860.50	860.50	0.00
031 Police	165,284,148	172,323,400	181,832,800	181,016,300	1,849.78	1,840.78	1,853.78	13.00
032 Fire	46,523,167	48,612,800	50,649,900	51,446,900	724.00	724.00	725.00	1.00
033 Codes Administration	7,469,369	8,437,900	8,886,500	8,996,400	94.70	97.70	100.70	3.00
034 Beer Board	346,130	329,300	379,600	381,600	4.00	5.00	5.00	0.00
035 Agricultural Extension	275,688	288,300	308,200	306,900	7.00	7.00	7.00	0.00
036 Soil and Water Conservation	81,970	80,800	91,500	90,000	1.00	1.00	1.00	0.00
037 Social Services	7,528,805	7,883,100	7,908,300	7,572,300	79.76	70.76	70.76	0.00
038 Health	18,914,882	18,559,100	19,398,400	20,052,000	205.41	209.11	214.61	5.50
039 Public Library	21,426,128	24,448,000	27,494,800	28,831,500	323.91	352.71	364.71	12.00
040 Parks	31,463,530	33,133,400	35,646,300	36,859,700	548.25	561.22	601.96	40.74
041 Arts Commission	2,602,466	2,581,300	2,670,300	2,801,900	5.38	6.00	7.25	1.25
042 Public Works	30,087,708	27,372,000	27,993,400	29,832,600	263.50	263.50	270.50	7.00
044 Human Relations Commission	415,603	372,600	433,900	435,200	4.00	4.00	4.00	0.00
047 Criminal Justice Planning	431,928	454,600	490,000	488,700	4.00	4.00	4.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY2017 Recommended Budget	FTE FY15	FTE FY16	FTE FY17	FTE FY17-FY16
048 Internal Audit	1,073,769	1,214,900	1,290,900	1,348,600	10.00	10.00	10.00	0.00
049 Office of Emergency Management	0	804,200	826,000	806,300	13.00	13.00	13.00	0.00
051 Office of Family Safety	0	0	758,000	846,200	10.00	11.00	0.00	-11.00
064 Sports Authority	674,100	678,500	730,600	825,200	0.00	0.00	0.00	0.00
070 Community Education Commission	0	0	0	431,900	0.00	0.00	3.49	3.49
091 ECC Emergency Comm Center	12,883,278	13,444,700	14,180,200	14,288,400	181.25	184.50	189.50	5.00
10101 GSD General	763,319,446	827,739,200	860,872,300	910,634,700	6,431.20	6,535.58	6,622.60	87.02
20115 GSD Debt Service	114,363,329	120,997,300	126,278,400	136,803,000	0.00	0.00	0.00	0.00
25104 MNPS Debt Service	69,882,406	76,356,000	78,037,100	84,403,400	0.00	0.00	0.00	0.00
35131 MNPS General Purpose**	737,365,504	790,067,500	810,000,000	843,299,700	0.00	0.00	0.00	0.00
<b>TOTAL GSD BUDGETARY:</b>	<b>1,684,930,685</b>	<b>1,815,160,000</b>	<b>1,875,187,800</b>	<b>1,975,140,800</b>	<b>6,431.20</b>	<b>6,535.58</b>	<b>6,622.60</b>	<b>87.02</b>
<b>URBAN SERVICES DISTRICT:</b>								
01191102 ADM Police/Fire Retire Match	8,873,000	8,873,000	8,873,000	8,873,000	0.00	0.00	0.00	0.00
01191103 ADM Civil Service Retire Matc	5,424,700	5,424,700	5,424,700	5,424,700	0.00	0.00	0.00	0.00
01191106 ADM Teacher Pens Match	4,592,400	4,592,400	4,592,400	4,592,400	0.00	0.00	0.00	0.00
01191109 ADM Health Ins Match	1,648,146	1,968,400	1,968,400	1,500,200	0.00	0.00	0.00	0.00
01191112 ADM Pensioner IOD	571,000	582,500	468,100	425,400	0.00	0.00	0.00	0.00
01191113 ADM Employee IOD	1,738,000	1,321,600	1,196,400	969,500	0.00	0.00	0.00	0.00
01191115 ADM Life Ins Match	48,870	78,500	78,500	60,900	0.00	0.00	0.00	0.00
01191140 ADM Benefit Adjustments	0	501,100	951,900	1,227,200	0.00	0.00	0.00	0.00
01191224 ADM Contingency Subrogation	0	100,000	100,000	100,000	0.00	0.00	0.00	0.00
01191301 ADM Insurance and Reserve	78,147	88,900	91,600	114,500	0.00	0.00	0.00	0.00
01191308 ADM Judgments and Losses	5,700	8,500	6,200	7,800	0.00	0.00	0.00	0.00
01191309 ADM Contingency Account	0	0	0	50,000	0.00	0.00	0.00	0.00
01191315 ADM PayPlan Improvements	0	138,400	79,800	3,079,800	0.00	0.00	0.00	0.00
01191326 ADM Property Tax Relief	257,822	300,000	300,000	300,000	0.00	0.00	0.00	0.00
01191499 ADM USD General Revenue	1,457,924	0	0	0	0.00	0.00	0.00	0.00
01191566 ADM Contingency Utility Incr	0	200,000	200,000	0	0.00	0.00	0.00	0.00
01191998 ADM MDHA Prop Tax Increments	0	2,206,600	2,383,900	1,874,300	0.00	0.00	0.00	0.00
001 Administrative	0	0	0	2,761,100	0.00	0.00	0.00	0.00
031 Police	24,695,709	26,384,600	26,714,900	31,360,800	0.00	0.00	0.00	0.00
032 Fire	481,000	481,000	481,000	481,000	0.00	0.00	0.00	0.00
042 Public Works	62,708,958	65,842,300	68,469,300	67,769,000	724.00	724.00	725.00	1.00
18301 Total USD General Fund	16,460,970	18,811,200	22,859,800	24,379,000	27.00	27.00	31.00	4.00
28315 USD Debt Service	20,642,809	20,486,700	17,581,100	19,246,100	0.00	0.00	0.00	0.00
<b>TOTAL USD BUDGETARY:</b>	<b>124,989,446</b>	<b>132,005,800</b>	<b>136,106,100</b>	<b>143,235,900</b>	<b>751.00</b>	<b>751.00</b>	<b>756.00</b>	<b>5.00</b>
<b>GROSS BUDGETARY FUNDS*</b>	<b>1,809,920,131</b>	<b>1,947,165,800</b>	<b>2,011,293,900</b>	<b>2,118,376,700</b>	<b>7,182.20</b>	<b>7,286.58</b>	<b>7,378.60</b>	<b>92.02</b>
<b>SPECIAL REVENUE, WORKING CAPITAL, &amp; OTHER FUNDS</b>								
27312 W&S Debt Service	41,312,238	67,530,800	62,488,400	62,487,400	0.00	0.00	0.00	0.00
28203 DES Debt Service 2012A	1,619,220	0	0	0	0.00	0.00	0.00	0.00
28204 DES Debt Service GO Bonds	643,974	0	0	0	0.00	0.00	0.00	0.00
30004 Register's Computer	67,129	92,300	52,300	37,300	0.00	0.00	0.00	0.00
30005 Central Business Imp District	1,674,414	1,837,100	1,814,200	1,814,200	0.00	0.00	0.00	0.00
30006 Animal Control Donations	1,886	288,800	313,800	313,800	0.00	0.00	0.00	0.00
30007 Social Services Donations	0	800	34,403	500	0.00	0.00	0.00	0.00
30020 State Trial Court Drug Enforce	791,314	799,100	775,900	694,300	0.00	0.00	0.00	0.00
30027 General Sessions Drug Court Tr	72,261	50,000	55,000	53,300	0.00	0.00	0.00	0.00
30030 Juvenile Court Accountability	67,631	51,900	0	0	1.35	0.00	0.00	0.00
30031 Hotel Occ Convention Ctr 2007	13,920,653	13,527,500	15,600,000	15,600,000	0.00	0.00	0.00	0.00
30034 Criminal Ct Clerk Computerizat	9,758	150,000	152,100	67,400	0.00	0.00	0.00	0.00
30035 Circuit Court Clerk Fees	6,613,618	0	0	0	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY2017 Recommended Budget	FTE FY15	FTE FY16	FTE FY17	FTE FY17-FY16
30036 Register of Deeds Fees	2,528,212	0	0	0	0.00	0.00	0.00	0.00
30039 Flood 2010	11,731	0	0	0	0.00	0.00	0.00	0.00
30041 HOT Event and Marketing	3,332,500	2,813,200	3,400,000	3,400,000	0.00	0.00	0.00	0.00
30042 Hotel Occ Conv Ctr 1% Tax	7,488,327	7,034,500	9,400,000	9,400,000	0.00	0.00	0.00	0.00
30043 Hotel Occ Conv Ctr 2007 1% Tax	6,234,499	5,767,700	7,800,000	7,800,000	0.00	0.00	0.00	0.00
30044 Hotel Tourist Promotion	13,860,519	14,069,000	18,800,000	18,800,000	0.00	0.00	0.00	0.00
30045 Hotel Occupancy Tourist Relate	7,488,125	7,034,500	9,400,000	9,400,000	0.00	0.00	0.00	0.00
30046 Hotel Occupancy General Fnd 1%	7,490,888	7,034,500	9,450,000	9,450,000	0.00	0.00	0.00	0.00
30047 Hotel Occ 2007 1% SecondaryTDZ	1,541,719	1,266,800	1,600,000	1,600,000	0.00	0.00	0.00	0.00
30053 POL ARRA 2009 JAG Grant	(24,899)	0	0	0	0.00	0.00	0.00	0.00
30054 Flood 2010 Component Units	(22,378)	0	0	0	0.00	0.00	0.00	0.00
30059 GSD Flood 2010 Fund Cap CommPr	3,139,069	0	0	0	0.00	0.00	0.00	0.00
30060 * POL JAG 2010 Grant	145,855	0	0	0	0.00	0.00	0.00	0.00
30062 * POL 2011 JAG Grant	168,766	165,000	0	0	1.00	1.00	1.00	0.00
30063 POL 2013 JAG GRANT	140,369	490,300	446,700	430,500	0.00	0.00	0.00	0.00
30066 POL 2014 JAG GRANT	0	532,200	532,200	466,300	0.00	0.00	0.00	0.00
30068 POL 2015 JAG GRANT	0	0	471,700	471,700	0.00	0.00	0.00	0.00
30072 Animal Education and Welfare	7,141	6,200	5,000	5,000	0.00	0.00	0.00	0.00
30079 NTTC Surplus Fund	5,400	0	0	0	0.00	0.00	0.00	0.00
30083 Industrial Development Brd-CU	1,451,699	0	0	0	0.00	0.00	0.00	0.00
30100 Finance MCC Administration	105,283	0	0	0	0.00	0.00	0.00	0.00
30101 Metro Major Drug Program	1,580,569	1,899,700	1,900,000	1,900,000	0.00	0.00	0.00	0.00
30102 DUI Offender	117,241	127,000	127,000	90,000	0.00	0.00	0.00	0.00
30103 DA Fraud & Economic Crime	78,137	65,000	70,000	70,000	0.00	0.00	0.00	0.00
30104 DA Special Operations	125	0	75,000	75,000	0.00	0.00	0.00	0.00
30113 Finance CU Administration	82,645	0	0	0	0.00	0.00	0.00	0.00
30114 Barnes Fund for Affordable Hsg	62,500	2,779,000	3,572,800	11,662,000	0.00	0.00	0.00	0.00
30118 County Clerk Computer	40,629	50,000	75,000	75,000	0.00	0.00	0.00	0.00
30122 Juvenile Court Clerk Computer	20,448	16,000	16,000	16,000	0.00	0.00	0.00	0.00
30130 DA Mediation Services Fund	118,941	140,000	140,000	140,000	0.00	0.00	0.00	0.00
30137 SOC MHC Special Donations	125,247	542,500	196,728	30,000	0.00	0.00	0.00	0.00
30145 Sheriff CCA Contract	18,658,542	17,346,500	17,529,200	17,529,200	0.00	0.00	0.00	0.00
30146 Police Unauth Substance Abuse	43,071	100,000	100,000	21,000	0.00	0.00	0.00	0.00
30147 Police Drug Enforcement	1,350,429	2,875,600	2,875,600	2,875,600	0.00	0.00	0.00	0.00
30148 *Police Secondary Employment	631,194	0	0	0	0.00	0.00	0.00	0.00
30149 Police Federal Drug Enforcemen	51,516	950,000	950,000	950,000	0.00	0.00	0.00	0.00
30150 * Police Education Foundation	4,252	4,900	0	0	0.00	0.00	0.00	0.00
30151 Victim Witness Protection	0	5,800	5,800	5,800	0.00	0.00	0.00	0.00
30154 POL State Felony Forfeiture	62,102	87,000	87,000	87,000	1.00	1.40	1.40	0.00
30155 POL State Gambling Forfeiture	674,230	1,212,300	1,212,300	1,212,300	0.00	0.00	0.00	0.00
30156 Police Federal Forfeitures	166,446	491,000	491,000	491,000	0.00	0.00	0.00	0.00
30157 Police Sex Offender Registrati	90,758	120,500	120,500	120,500	0.00	0.00	0.00	0.00
30158 Police Donations Fund	8,000	131,400	131,400	131,400	0.00	0.00	0.00	0.00
30159 Police StateAnti-Human Traffic	0	0	40,000	40,000	0.00	0.00	0.00	0.00
30161 Police Secondary Employment	0	135,700	200,300	150,000	0.00	0.00	0.00	0.00
30171 CCA Surplus Revenue 2010B	14,855,547	0	0	0	0.00	0.00	0.00	0.00
30200 Police Task Force Fund	858,012	1,003,500	1,037,400	1,072,800	6.00	6.00	6.00	0.00
30204 Health Title V Clean Air Act	0	70,000	120,000	150,000	0.00	0.00	0.00	0.00
30218 County Clerk Title Fees	0	0	35,000	45,000	0.00	0.00	0.00	0.00
30276 SPA Pub Fac Arena Revenue 98	11,362,826	0	0	0	0.00	0.00	0.00	0.00
30277 SPA Stadium Capital	1,004,870	0	0	0	0.00	0.00	0.00	0.00
30279 SPA Arena Event Fund	1,448,226	0	0	0	0.00	0.00	0.00	0.00
30281 SPA Stadium \$2 Ticket Tax	2,902,491	0	0	0	0.00	0.00	0.00	0.00
30286 SPA Arena Capital Improv Rev	1,620,883	0	0	0	0.00	0.00	0.00	0.00
30400 CCA WIA State Incentive Grant	1	0	0	0	0.00	0.00	0.00	0.00
30401 Library Services	342,436	390,700	367,100	0	6.01	6.25	4.25	-2.00
30404 Library Special Projects	580,988	1,134,100	1,229,900	1,202,300	0.00	0.00	0.00	0.00
30405 CCA EDA Sobro Master Plan Fund	757	0	0	0	0.00	0.00	0.00	0.00
30501 Solid Waste Operations	21,251,162	22,673,200	24,485,700	25,362,600	0.00	0.00	0.00	0.00
30502 Solid Waste Grant	560,866	680,000	182,000	182,000	97.50	104.50	104.50	0.00
30503 Public Works Tire Waste	0	0	450,000	450,000	0.00	0.00	0.00	0.00
30508 Public Works Sidewalk	0	0	30,000	43,000	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY2017 Recommended Budget	FTE FY15	FTE FY16	FTE FY17	FTE FY17-FY16
30509 PW Surplus Parking Fund	4,027,042	4,854,300	5,125,300	6,583,800	0.00	0.00	0.00	0.00
30511 Public Works Paving	6,088,671	4,000,000	4,000,000	4,000,000	0.00	0.00	0.00	0.00
30600 Demolition Fund	167,225	275,000	275,000	275,000	0.00	0.00	0.00	0.00
30702 Advance Planning & Research	79,658	50,000	50,000	50,000	0.00	0.00	0.00	0.00
30704 Planning Grant Fund	0	250,000	250,000	175,800	0.00	0.00	0.00	0.00
30705 Congestion Mitigation Air Qual	2	0	0	0	0.00	0.00	0.00	0.00
30706 Regional Transportation Plan'g	1,889,421	4,238,300	5,809,200	3,755,500	14.49	14.49	14.49	0.00
30708 PLA Nash Area MPO Other Grants	0	100,000	100,000	96,500	0.00	0.00	0.00	0.00
30764 Metro Area Computer Mapping	40,084	81,000	126,000	126,000	0.00	0.00	0.00	0.00
30801 Parks Special Projects	181,319	1,857,423	1,785,728	92,800	4.26	4.92	4.92	0.00
30802 Parks Resale Inventory	1,199,493	1,591,200	1,591,200	1,750,000	0.00	0.00	0.00	0.00
30900 Lakewood General Fund	114,663	0	0	0	0.00	0.00	0.00	0.00
30901 Lakewood Street Fund	191	0	0	0	0.00	0.00	0.00	0.00
30902 Lakewood Drug Fund	6,546	0	0	0	0.00	0.00	0.00	0.00
30903 Lakewood Water Fund	664,574	0	0	0	0.00	0.00	0.00	0.00
31282 SPA Pub Imp Stadium Revenue 04	4,625,018	0	0	0	0.00	0.00	0.00	0.00
31500 MAC Admin & Leasehold	(222,387)	3,352,900	3,552,900	4,989,100	0.00	0.00	0.00	0.00
31501 MAC Local Programs	0	30,000	30,000	7,000	0.00	0.00	0.00	0.00
31502 MAC Headstart Grant	14,177,283	14,578,500	14,982,900	12,417,500	211.00	226.37	226.12	-0.25
31503 MAC LIHEAP Grant	4,678,568	6,056,400	6,056,400	4,116,400	10.00	10.00	8.17	-1.83
31504 MAC CSBG Grant	1,251,983	1,318,100	1,752,100	1,745,400	14.00	15.00	15.00	0.00
31505 MAC Summer Food Program	654,922	733,500	733,500	848,600	49.96	49.96	13.31	-36.65
31506 MAC CACFP	1,908,058	1,293,900	1,293,900	1,002,000	32.00	32.00	32.00	0.00
31508 MAC BF/AF Care Program	637,322	431,300	431,300	272,800	50.88	50.88	50.88	0.00
31511 MAC Parent Club Federal Funds	4,883	4,500	4,500	4,500	0.00	0.00	0.00	0.00
31512 MAC Community Svc Assistance	388,038	364,800	364,800	364,800	0.00	0.00	0.00	0.00
31514 MAC ComSrv Poverty Summit	17,071	22,200	22,200	22,100	0.00	0.00	0.00	0.00
31519 MAC Share the Warmth	48,550	70,000	70,000	50,000	0.00	0.00	0.00	0.00
32004 Mayor's Office Grants	46,019	80,000	96,000	0	0.00	0.00	0.00	0.00
32032 Fire Emergency Services Grant	(395)	0	0	0	0.00	0.00	0.00	0.00
32041 Arts Com Contrib/Donations Fun	37,556	0	0	0	0.00	0.00	0.00	0.00
32051 OFS Grant Fund	0	0	327,300	302,100	0.00	0.00	0.00	0.00
32131 POL JAG 2012 Grant	74,762	483,700	383,200	0	0.00	0.00	0.00	0.00
32137 Social Srv Homelessness Grant	0	0	637,500	127,500	0.00	0.00	0.00	0.00
32141 Arts Comm Special Projects	15,965	0	62,000	0	0.00	0.00	0.00	0.00
32200 HEA Health Dept Grant Fund	24,946,378	25,183,200	24,910,700	24,453,700	277.38	278.36	274.90	-3.46
32201 HEA Donations Fund	0	10,000	5,700	0	0.00	0.00	0.00	0.00
32204 MAY Offc Child & Youth Grants	14,656	10,600	0	0	0.00	0.00	0.00	0.00
32205 ELE Elections Grant Fund	141,002	0	0	0	0.00	0.00	0.00	0.00
32211 HIS Historical Comm Grant Fund	2,843	20,000	65,000	50,000	0.00	0.00	0.00	0.00
32219 DA District Atty Grant Fund	166,296	198,000	198,000	198,000	4.00	4.00	4.00	0.00
32226 JUV Juv Court Grant Fund	1,211,723	1,495,800	1,939,200	2,078,100	16.00	23.00	23.00	0.00
32227 GSC Gen Sess Ct Grant Fund	0	52,900	104,000	104,000	0.00	0.00	0.00	0.00
32228 STC St Trial Ct Grant Fund	2,931,129	3,034,200	3,110,100	3,052,100	61.50	64.00	62.00	-2.00
32230 SHE Sheriff Grant Fund	229,989	115,000	170,500	170,500	4.00	4.00	4.00	0.00
32231 Police Grant Fund	1,124,838	1,503,700	1,309,900	1,028,400	0.00	0.00	0.00	0.00
32232 FIR Fire Grant Fund	2,308,568	1,105,700	2,500	0	0.00	0.00	0.00	0.00
32241 ART Arts Commission Grant Fund	117,674	101,100	99,100	75,000	3.00	3.00	2.75	-0.25
32250 OEM Grant Fund	1,504,214	225,400	260,500	244,600	0.00	0.00	0.00	0.00
32300 PAR Parks Dept Grant Fund	371,227	519,100	648,900	186,900	6.35	6.35	4.77	-1.58
32304 * Mayor's Office SEEA Grant	157,812	0	0	0	0.00	0.00	0.00	0.00
32305 MAY ECD Financial Empowerment	108,836	145,000	143,600	46,300	0.00	0.00	0.00	0.00
32365 PAR SW MDHA Disaster Recovery	399,660	0	0	0	0.00	0.00	0.00	0.00
32400 Mayor's Ofc Cities of Svc Gr	15,000	0	27,000	0	0.00	0.00	0.00	0.00
33000 PAR Parks Master Plan	552,795	584,900	595,500	331,600	5.00	4.00	4.00	0.00
33024 Criminal Crt Clk Victims Asst	190,883	155,000	175,000	154,000	0.00	0.00	0.00	0.00
34150 Nashville Educ Comm & Arts TV	3,207	0	0	0	0.00	0.00	0.00	0.00
34155 Nash Educ Comm & ArtsTVCapital	278,741	0	0	0	0.00	0.00	0.00	0.00
35039 MNPS Flood 2010	2,849	0	0	0	0.00	0.00	0.00	0.00
35119 MNPS Special Projects	6,198,507	0	0	0	0.00	0.00	0.00	0.00
35132 * MNPS Federal/State Grants	0	73,854,000	77,932,000	77,932,000	0.00	0.00	0.00	0.00
35133 MNPS Unemployment Comp	416,841	0	0	0	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

# Appendix 1: Financial Schedules

## SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY2017 Recommended Budget	FTE FY15	FTE FY16	FTE FY17	FTE FY17-FY16
35135 MNPS Charter School	36,181,583	50,096,500	73,008,000	73,008,000	0.00	0.00	0.00	0.00
35137 MNPS IDEA	17,967,867	24,791,597	0	0	0.00	0.00	0.00	0.00
35154 MNPS Title I	26,534,857	0	0	0	0.00	0.00	0.00	0.00
35158 MNPS School Lunchroom	40,313,686	44,611,700	48,795,900	48,795,900	0.00	0.00	0.00	0.00
35160 MNPS Other Title Grants	7,136,123	0	0	0	0.00	0.00	0.00	0.00
35164 MNPS ROTC	368,667	0	0	0	0.00	0.00	0.00	0.00
35200 MNPS Other State Grants	5,294,923	0	0	0	0.00	0.00	0.00	0.00
35300 MNPS Other Federal Grants	10,282,692	0	0	0	0.00	0.00	0.00	0.00
35350 MNPS ARRA Race to the Top Grt	9,215,524	0	0	0	0.00	0.00	0.00	0.00
35400 MNPS Other Federal Direct	2,549,475	0	0	0	0.00	0.00	0.00	0.00
37039 W&S SW Flood 2010 Home Buyouts	2,980,874	0	0	0	0.00	0.00	0.00	0.00
37040 W&S Flood 2010 Capital	3,251,543	0	0	0	0.00	0.00	0.00	0.00
37100 Stormwater	275,748	0	0	0	0.00	0.00	0.00	0.00
47335 W&S Extension & Replacement	71,355,009	30,272,500	39,725,700	51,400,700	0.00	0.00	0.00	0.00
50109 Property Loss	3,706,117	0	0	0	0.00	0.00	0.00	0.00
50122 Metro Self-Insured Liability	2,648,533	0	0	0	0.00	0.00	0.00	0.00
50123 Employee Blanket Bond	17,221	0	0	0	0.00	0.00	0.00	0.00
50135 Employee Professional Liability	150,000	0	0	0	0.00	0.00	0.00	0.00
50165 Self-Insured Death Benefit	200,000	0	0	0	0.00	0.00	0.00	0.00
50267 Judgments & Losses	1,553,653	0	0	0	0.00	0.00	0.00	0.00
51113 *Facilities Maint & Security	19,736,265	0	0	0	0.00	0.00	0.00	0.00
51114 *BOSS Construction Services	332,541	0	0	0	0.00	0.00	0.00	0.00
51137 Information Technology Service	15,977,412	15,291,500	17,755,700	22,804,800	114.50	115.50	147.50	32.00
51138 ITS Technology Revolving	2,437,842	0	0	0	0.00	0.00	0.00	0.00
51151 *Postal Service	825,305	0	0	0	0.00	0.00	0.00	0.00
51153 Radio Shop	6,364,805	3,725,600	3,287,700	0	15.00	15.00	0.00	-15.00
51154 Office of Fleet Management	32,050,560	20,941,800	21,478,800	22,393,600	95.00	95.00	103.00	8.00
51180 Treasury Management	768,907	818,700	850,300	911,400	7.00	7.00	7.00	0.00
52177 Employees Med Benefit Trust	93,484,812	0	0	0	0.00	0.00	0.00	0.00
52180 Cigna Choice Fund	101,612,187	0	0	0	0.00	0.00	0.00	0.00
52200 IOD Network (Injured-On-Duty)	17,506,826	0	0	0	0.00	0.00	0.00	0.00
55143 MNPS Self-Insured Liability	684,505	0	0	0	0.00	0.00	0.00	0.00
55145 MNPS Prof Employees Trust	86,894,418	0	101,892,000	0	0.00	0.00	0.00	0.00
55146 MNPS Print Shop	458,295	500,000	600,000	600,000	0.00	0.00	0.00	0.00
60002 MTA-Component Unit	273,271	0	0	0	0.00	0.00	0.00	0.00
60008 SPA Sports Authority - CU	9,151,686	678,500	730,600	825,200	2.00	2.00	3.00	1.00
60152 Farmers Market	1,676,673	1,949,800	1,732,900	1,952,700	7.00	7.00	7.00	0.00
60156 State Fair	3,313,353	3,356,600	3,016,200	3,290,300	25.11	28.11	26.11	-2.00
60161 Municipal Auditorium	2,102,942	2,034,500	1,515,500	1,908,200	10.00	9.00	9.00	0.00
60162 Nashville Convention Center	3,511,902	1,343,800	0	0	52.40	52.40	52.40	0.00
60170 Community Education Commission	374,424	495,900	551,400	300,000	3.49	3.49	0.00	-3.49
60171 Convention Center Authority Fd	0	1,800	0	0	0.00	0.00	0.00	0.00
60271 Music City Center Operations	30,873,552	0	396,000	426,100	0.00	0.00	0.00	0.00
60287 SPA Arena Working Capital	5,089,979	0	0	0	0.00	0.00	0.00	0.00
61190 Surplus Property Auction	893,174	932,600	981,100	992,900	8.00	8.00	8.00	0.00
61200 Police Impound	375,000	375,000	375,000	375,000	0.00	0.00	0.00	0.00
63100 CCA Revenue 2010A	18,130,567	0	0	0	0.00	0.00	0.00	0.00
63300 CCA Revenue 2010B	18,439,599	0	0	0	0.00	0.00	0.00	0.00
67311 W&S Revenue	(161,759,090)	207,749,500	208,722,000	212,979,000	0.00	0.00	0.00	0.00
67331 W&S Operating	112,526,262	119,176,900	119,176,900	119,176,900	713.00	728.00	728.00	0.00
67332 W&S Operating Reserve	0	120,300	0	0	0.00	0.00	0.00	0.00
67431 W&S SW Stormwater Operating	13,369,028	14,443,200	14,443,200	18,443,200	93.00	89.00	89.00	0.00
68200 DES Revenue Account (Oper)	(6,003,591)	0	0	0	0.00	0.00	0.00	0.00
68201 DES Oper General Acct	23,040,446	22,175,100	21,982,700	20,757,000	0.00	0.00	0.00	0.00
Total NCAC Funds	7,337,165	7,670,000	6,965,000	7,690,000	42.48	41.48	40.48	0.00

\* Gross total dollar amounts include duplications due to interfund transfers.

\*\* MNPS position counts presented here reflect amounts for all MNPS funds and are pending Board of Education approval

(See explanations of all footnotes on the first page of this appendix.)

## Appendix 2: Glossary

The annual operating budget contains specialized and technical terminology. This glossary defines some of the more common and more important of these terms.

**Account Code** - The combination of a business unit and object account that classifies all revenues and expenditures within a fund.

**Accrual Accounting** - A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. In such a system, revenue earned in June but received on July 10 is recorded as being received June 30.

**Active Position** - A position that is budgeted and funded, whether filled or not.

**Actual** - Actual (as opposed to budgeted) revenues and expenditures for the fiscal year indicated.

**Accountability** - The state of being answerable; it is demonstrated by being willing and able to tell taxpayers what they are getting for their money in terms of results.

**Accounting System** - The total set of records and procedures that are used to record, classify, and report information on financial status and operations.

**Activity** - An organizational process or system that converts inputs (money, staffing, technology, and other resources) into outputs (services and other things of value to customers, stakeholders, and citizens); the work performed by an organization to carry out a program for which it is responsible.

**Adjusted Budget** or **Adjusted Final Budget** - The final budget passed by the Council with detail adjusted by departments to show how they will operate within the fund-wide and department-wide numbers approved in that budget.

**Agency** - See **Department**.

**Allot** - To divide an appropriation into amounts that may be encumbered or expended during an allotment period.

**Allotment** - A part of an appropriation that may be encumbered or expended during an allotment period.

**Allotment Period** - A period of time less than one fiscal year in length during which an allotment is effective. Metro generally uses quarterly allotment periods, although some departments use monthly allotments as a management tool.

**Annual Budget** - A budget for a fiscal year.

**Appraise** - To estimate value, particularly of property. If the property is valued for purposes of taxation, the term "assess" means the same thing.

**Appraisal** - A valuation of property based on current market values.

**Appraisal Ratio** - The ratio between the appraised value of property and its market value, or the appraised value as a percentage of the market value. A house appraised at \$80,000 with a current market value of \$100,000 has an appraisal ratio of 80% (80,000/100,000). Using

statistical techniques, the state recalculates appraisal ratios for the entire county every two years.

**Appropriation** - A legal authorization granted by the Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and time when it may be expended. Metro general fund appropriations lapse (expire) at the end of each fiscal year.

**Appropriation Ordinance** - An ordinance by which the budget appropriations are given legal effect, usually the budget ordinance.

**Assess** - To value property officially for the purpose of taxation.

**Assessment** - The portion of a property's appraised value that is taxed, determined by multiplying the appraised value of a property by its assessment rate. For example, a residence appraised at \$100,000 has an assessment of \$25,000 (25% x \$100,000).

**Assessment rate** - The constitutional percentage that is multiplied by the appraised value to determine the assessment (25% of the appraised value for residential property, 40% for commercial).

**Available (Undesignated) Fund Balance** - The funds remaining from the prior fiscal year that are available for appropriation and expenditure in the current year.

**Authorized Positions** - Number of positions authorized in the final budget. This is not a formal part of the budget ordinance, but an implicit management tool to control salary expenditures. Some agencies and elected offices are subject to legal constraints on the numbers of authorized and filled positions.

**Balanced Budget** - All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.

**Baseline Budget** - An estimate of the funding required to continue existing programs at the currently-budgeted levels of service from one fiscal year to the next. It includes various adjustments made to the prior year's budget as appropriate for salary increments, pay plan, longevity, inflation, etc.

**Bond** - A written promise to pay a specified sum of money (the face value or principal amount) at a specified date or dates in the future (the maturity date) together with periodic interest at a specified rate. Metro issues (sells) bonds as one way to finance capital projects. Maturity dates may extend as far as twenty or thirty years after the bonds are issued.

**Bond, General Obligation** - A bond that is secured by the full faith, credit, and taxing power of the city.

**Bond, Revenue** - A bond that is paid from the earnings of an enterprise fund.

**Bonded Debt** - That portion of indebtedness represented by outstanding bonds.

# Appendix 2: Glossary

**Budget** - A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the budget process includes many "budgets," it is necessary to specify whether the budget being discussed is projected, recommended, final (approved by the Council), or current.

**Budgetary Basis** - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

**Budget Calendar** - The schedule that is followed in preparing, adopting, and administering a budget.

**Budgetary Control** - The control or management of an organization in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenue.

**Budgetary Fund** - Any of the primary tax-supported funds:

- GSD General Fund (10101),
- USD General Fund (18301),
- GSD Debt Service Fund (20115),
- USD Debt Service Fund (28315),
- GSD Schools Operating Fund (35131), and
- Schools Debt Service Fund (25104).

The sum of the funds' expenditures, less transfers between them, is usually cited as the total size of the budget.

**Budget Message** - The Mayor's message generally explaining the budget, describing its important features, outlining proposed financial policies, and explaining the reason for significant budgetary changes. This may take the form of a letter, speech, or presentation.

**Budget Method** - A code that presents whether and how Metro budgets each fund. Common codes are:

- ANN - Annually budgeted governmental (except capital projects), enterprise, and internal service funds with a fiscal year that is the same as Metro's July 1 – June 30 standard.
- MYB - Multi-year budgeted funds, often grants, whose fiscal year crosses Metro's July 1 – June 30 standard fiscal year and which typically are not included in this document.
- NOB - Other funds whose spending is authorized by something other than the operating budget.

**Budget Ordinance** - The legal document that sets the annual operating budget for a fiscal year.

**Budgeted Positions** - The number of full- and part-time positions funded in June, plus the number of seasonal positions funded at any time in the fiscal year.

**Budget Projection** - A projection of revenues and/or expenditures for the coming fiscal year(s).

**Business Unit** - Generally, an eight-digit code that describes an organizational, programmatic, or service unit within a department and fund.

**CAFR (Comprehensive Annual Financial Report)** - The audited annual financial report of the government, showing financial position and results of operations for the fiscal year, along with schedules detailing other financial matters. The CAFR is prepared in accordance with governmental GAAP, so it is not strictly comparable to the budget ordinance.

**Capital Budget** - A plan of proposed capital outlays and the means of financing them. Metro's Capital

Improvements Budget (CIB) is compiled by the Finance Department and Planning Commission, and approved by the Mayor and Council. It is only a planning document and does not authorize expenditures on its own.

**Capital Improvements** - Expenditures that are related to the acquisition, expansion, or rehabilitation of an element of the physical plant of the government; sometimes referred to as infrastructure.

**Capital Outlays** - Expenditures for the acquisition of capital assets such as heavy equipment, machinery, buildings, etc.

**Capital Spending Plan** - The annual process of selecting and funding a package of specific capital projects to be authorized by the Council.

**Capital Program** - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

**Certified Tax Rate** - After reappraisal, the property tax rate that equates total current property tax revenues to those of the previous year's receipts plus normal growth. TCA 67-5-1701 provides that reappraisals cannot by themselves increase Metro's revenues. So, for years in which a reappraisal is implemented, the certified rate forms a basis for gauging the amount of any tax increases. This assures that tax increases are not hidden within post-reappraisal tax rates, but will be known to the public. The certified rate is calculated using state forms and guidelines and is approved by the state Board of Equalization and the Council.

**CBER** - The University of Tennessee's Center for Business and Economic Research, which has assisted the Department of Finance in forecasting certain revenues for the budget.

**CBO** - The federal Congressional Budget Office.

**Class Code** - A code number assigned to positions within the city's classification and compensation plan.

**Commercial Paper** - a form of **note** (q.v.) with generally a shorter term and more flexible terms of issuance and payment.

# Appendix 2: Glossary

**Component Unit** - An organization that is legally separate from Metro, but Metro has the ultimate financial responsibility for the organization (i.e. if there was financial trouble, Metro would have to step in). They are not generally presented as part of the overall Metro budget, either in the budget ordinance or in this book. Component units include:

- Nashville District Management Corporation
- Sports Authority
- Metropolitan Development and Housing Agency (MDHA)
- Electric Power Board (Nashville Electric Service, NES)
- Metropolitan Transit Agency (MTA)
- Nashville Thermal Transfer Corporation
- Metropolitan Nashville Airport Authority
- Metropolitan Nashville Hospital Authority (General and Bordeaux Hospitals)
- Emergency Communications District
- Industrial Development Board

More information on these component units is available in Note 1 of the CAFR.

**Constant or Real Dollars** - The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain past point in time.

**Contingency Account** - Funds set apart to provide for unforeseen expenditures or for anticipated purposes of uncertain amounts.

**Contingency for State, Federal, or Other Reimbursable Program Funds** - An account in the budget ordinance that allows transfer of new, unbudgeted grants and other reimbursable funds into the general funds of departments' budgets without separate Council appropriation. It is budgeted in expenditure account 01101299.590000 and offset by estimated revenue in revenue object account 406100.

**Continuation Budget** - A budget at a level of funding required to maintain current service levels during the coming year.

**Cost** - The amount of resources required for a business program, product, activity or service to produce an output, regardless of where the resources are accounted for:

- **Direct costs** can be identified specifically with a particular final cost objective (e.g. direct service, program, or product) and usually appear in the budget of the program that provides the product or service.
- **Indirect costs** are incurred for a common or joint purpose benefiting more than one cost objective (e.g. direct service, program, or product) but are not readily assignable to the cost objectives specifically benefited; they may be found elsewhere in the budget of the department that provides the product or service, or in the budgets of other departments that support that department.
- **Full cost or total cost** is comprised of the allowable direct cost of the program, plus its allocable portion of allowable indirect costs, less applicable credits.

**Cost Allocation Plan** - The documentation that identifies, accumulates, and allocates or develops billing rates based on the allowable costs of centralized services. The costs of these services may be allocated or billed to users or funding sources (such as grantors). A departmental cost allocation plan allocates a department's central costs to its programs. A local government cost allocation plan, or **LOCAP**, allocates the costs of central governmental units to other departments and agencies within the government that the central units serve.

**Current Year** - The fiscal year in progress.

**Debt Service** - (1) Repayment of principal and interest on outstanding debt (bonds, notes, and commercial paper). (2) The amount of money required for such repayments.

**Debt Service Fund** - A fund established to account for the accumulation of resources for, and the payment of, debt service.

**Deficit** - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues (or, in proprietary funds, the excess of expense over income) during a fiscal period.

**Department** - The highest organizational and administrative unit with overall management responsibility for goals, objectives, divisions, operations, programs, and activities within a functional area. The word generally includes boards, commissions, agencies, and elected offices.

**Direct Cost** - See **Cost**.

**EBS** - The government's integrated financial and administrative computer system. EBS encompasses most budgeting, accounting, purchasing, payroll, human resources, and benefit activities for Metro.

**Encumbrances** - The commitment of appropriated funds to an unperformed contract for goods or services. It is an estimate of the expenditures that will result when the contracts are completed.

**Enterprise Fund** - A fund established to account for a business-like operation in which services are provided to non-Metro customers for a fee. Such fees or user charges cover most or all costs of the fund. Examples include the Convention Center Fund and the Farmers' Market Fund. See also **internal service fund**.

**Estimated Revenue** - The amount of revenue that is projected for collection during the fiscal year.

**Expenditures** - Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays. This term designates the cost of goods delivered or services rendered, whether paid or unpaid, including expenses, provisions for debt retirement that is not reported as a liability of the fund from which it was retired, and capital outlays.

# Appendix 2: Glossary

**Final Budget** - The budget appropriations approved by the Council, usually based on:

- the Mayor's recommended budget,
- a substitute budget containing changes to the Mayor's budget and replacing that budget, and/or
- amendments to one of the above.

Accounting statements in the CAFR prepared pursuant to GASB Statement 34 call this the "original budget."

**Fiscal Year** - A twelve-month period of time to which the budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The Metro and state fiscal years begin July 1 and end June 30; the federal fiscal year runs October 1 to September 30.

**Four Percent Reserve Fund** - See **General Fund Reserve Fund**.

**Fringe Benefits** - Benefits to employees paid by Metro in addition to salaries, including Social Security (FICA), pension, life insurance, health insurance, workers' compensation, and unemployment compensation. Benefit costs for active employees are included in the departments' operating budgets, while other benefits in the general funds are grouped in the Employee Benefit accounts.

**Full-Time Equivalent (FTE)** - A measure of effective authorized positions, indicating the percentage of time a position or group of positions is funded. For an individual position, 1.00 FTE is usually equal to 2,080 hours of work per year. FTE takes into account the number of hours per week and portion of the year the position is funded.

$$\text{FTE} = (\text{hours worked per week}/40) \times (\text{months funded}/12).$$

A year-round full-time position has an FTE of 1.00. A full-time position funded for 6 months (1/2 year) has an FTE of 0.5, as does a 20 hours-per-week, 12 month position.

**Function** - A group of Metro departments that performs similar activities or delivers like services (e.g., the Law Enforcement function includes the Sheriff and Police Departments).

**Fund** - A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. A fund has its own revenues, expenditures, assets, liabilities, and equity (fund balance). In Metro, revenues and appropriations cannot be transferred between funds during the fiscal year.

**Fund Balance** - A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds. A fund balance is the excess of cumulative revenues and other sources of funds over cumulative expenditures and other uses of funds.

**GAAP (Generally Accepted Accounting Principles)** - Nationally-recognized uniform principles, standards, and guidelines for financial accounting and reporting, governing the form and content of many financial statements of an entity. GAAP encompasses the conventions, rules, and procedures that define accepted accounting principles at a particular time, including both broad guidelines and detailed practices and procedures.

Governmental GAAP is determined by the Governmental Accounting Standards Board (GASB) and, to a lesser extent, by the Financial Accounting Standards Board (FASB), the American Institute of Certified Public Accountants, and other professional organizations.

**GAGAS (Generally Accepted Governmental Auditing Standards)** - Standards for conducting governmental audits as determined by the latest revision of the booklet *Government Auditing Standards* (the "yellow book") published by the Comptroller General of the United States through the GAO.

**GAO** - The Federal General Accounting Office.

**GASB (Governmental Accounting Standards Board)** - The oversight body that establishes governmental GAAP, equivalent to the private-sector FASB.

**General Fund** - The general operating funds are used to account for all resources except those required to be accounted for in another fund. Metro has separate general funds for the General Services District and the Urban Services District.

**General Fund Reserve Fund (Four Percent Reserve Fund)** - A capital projects fund for relatively small or short-lived capital expenditures. Four percent of the gross original GSD general fund revenue is deposited into this fund. These funds are appropriated by resolution in the capital spending plan for the purchase of equipment or repairs for any department funded by the GSD General Fund.

**General Obligation (GO) Debt** - Bonds and notes used to borrow money, backed by the full faith, credit, and taxing power of the Metropolitan Government. Compare to **Revenue Debt**.

**Governmental Fund** - A fund used to account for the acquisition, use, and balance of expendable financial resources and the related current liabilities--except those accounted for in proprietary funds and fiduciary funds. Governmental funds include general, special revenue, debt service, and capital projects funds.

**Grant** - A contribution by a government or other organization, generally to support a particular program or activity. Any receipts from any state or federal agency and certain non-profit organizations are considered grants unless specifically excluded by the Division of Accounts.

**Grant Match** - Costs or in-kind services required to match grantors' shares of grant program costs.

**GSD (General Services District)** - All of Davidson County. See also **Services Districts**.

**Impoundments** - Executive decisions not to spend (obligate or expend) monies budgeted and appropriated by the Council. There are two types of impoundments.

- **Administrative impoundments** are simple unallotments of funds; the funds remain in the department's appropriation but are not available for expenditure.
- **Charter impoundments** are actual reductions of budget appropriations in accordance with §6.09 of the Charter.

# Appendix 2: Glossary

**Independent Audit** - An audit conducted by auditors who are independent of the government. The annual audit is conducted by one or more public accounting (CPA) firms.

**Indirect Costs** - See **Cost**.

**Infrastructure** - The basic installations and facilities necessary for the continuance and growth of the city, such as roads, schools, transportation, utilities, and similar systems.

**Internal Service Fund** - A fund established to finance and account for goods and services furnished by one department to another department on a cost reimbursement basis so that the original fund capital remains intact. Examples include the Fleet Management and the Information Technology Services funds.

**Lapse** - The automatic termination of an appropriation, except for indeterminate or continuing appropriations, or as otherwise provided by law. Any unexpended balance of an appropriation and the authority to spend it lapses at the end of the fiscal year.

**Levy** - In reference to the budget as a whole, either the total amount of taxes due or (sometimes) the tax rate. In reference to a specific piece of property, the amount of tax due on that property.

**Liability** - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed or refunded at some future date. The term does not include encumbrances.

**Line-Item Budget** - A budget that is presented entirely or primarily based on objects of expenditure. The Metro budget ordinance and supporting detail are prepared on a line-item basis.

**Line of Business** - A group of programs with a common purpose that produce key results for citizens.

**LOCAP** - See **Cost Allocation Plan**.

**Longevity** - Monetary payments to Metro employees who have been in the employment of Metro for a minimum of five years. Per resolution RS2001-642, these payments range from a minimum of \$110 after five years of service to a maximum of \$935 for twenty or more years.

**Long-Term Debt** - Debt that matures more than one year after it is issued.

**Mayor's Recommended Budget** - The budget proposed to the Council by the Mayor.

**Measures** - Statistical or workload data that quantifies the activities, outputs, or outcomes of program activities and expenditures.

**Mission** - A clear, concise purpose for an entire agency, focusing on the broad, yet distinct, results that it will achieve for its customers.

**Modified Accrual Basis** - The basis of accounting in which revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when

incurred, i.e., when the related fund liability is incurred, except for:

- inventories of materials and supplies, which may be considered expenditures either when purchased or used;
- prepaid insurance and similar items, which need not be reported;
- accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but larger-than-normal accumulations must be disclosed in the notes to the financial statements;
- interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and
- principal and interest on long-term debt are generally recognized when due.

All governmental funds and expendable trust funds are accounted for using modified accrual accounting; internal service and enterprise funds utilize full accrual accounting similar to that found in private sector businesses. The CAFR has more information on this subject and its use in Metro.

**MSA (Metropolitan Statistical Area)** - A group of relatively freestanding but socially and economically linked metropolitan area counties, usually as a central city surrounded by non-metropolitan counties. The Nashville MSA included Davidson, Cheatham, Dickson, Robertson, Rutherford, Sumner, Williamson, and Wilson Counties. The new Nashville-Davidson-Murfreesboro MSA, designated by the Federal Office of Management and Budget, adds Macon, Trousdale, Smith, Cannon, and Hickman Counties.

**Note** - A form of debt that is shorter in term than bonds and often used for short-term capital project financing in anticipation of a future bond package with terms more advantageous for the government. TCA 9-21-505 provides that, "notes shall be issued for a period not to exceed two (2) years from the date of issue; provided, that with the approval of the state director [of local finance] the notes may be extended or renewed for not more than two (2) additional periods not exceeding two (2) years each."

**Object Account** - A code that describes a specific expenditure or revenue item.

**Objective** - A desired, specific, output-oriented accomplishment that can be achieved within a given time frame. Its achievement advances both the activity and organization toward a corresponding goal.

**OMB** - Office of Management and Budget; a unit of the Metro Department of Finance. When modified by the word "federal," a unit of the executive branch of the United States government.

**OMB Circular A-87** - The Federal OMB circular that describes allowable and unallowable costs for calculation of federal grant costs.

# Appendix 2: Glossary

**OMB Circular A-128** - The Federal OMB circular that describes the procedures for audits of grants under the Single Audit Act.

**Open Position** - See **Vacant Position**.

**Operating Budget** - A plan of current expenditures and the proposed means of financing them. The annual operating budget is the primary means to control most of the financing, spending, and service delivery activities of a government. The use of annual operating budgets is required by Section 6.01 of the Charter.

**Ordinance** - Legislation that is approved on three readings by the Council and signed by the Mayor.

**Original Revenues** - The revenues from which 4% is transferred to the **General Fund Reserve Fund (Four Percent Reserve Fund)**. This includes all revenues to the GSD General Fund except transfers; interdepartmental payments and receipts; federal and state financial assistance (except Medicaid and Medicare payments); and compensation for loss, sale, or damage to property.

**Overdraft** - The amount by which requisitions, purchase orders, or audited vouchers (i.e., expenditures and encumbrances) exceed the current allotment to which they are chargeable. This creates a negative balance in the unencumbered allotments.

**Part-Time Employee** - For the purpose of budgeting, a part-time employee is any employee who regularly works less than 40 hours per week. This interpretation differs from that used by the Employee Benefit Board (less than 20 hours per week) or the Personnel Department (less than 32 hours).

**Pay Plan** - A schedule of each classification used by the Civil Service Commission, along with the pay grades, ranges, and longevity-based steps for each class.

**Performance Budget** - A budget that focuses on activities rather than line items. Expenditures are related to workload and performance measures to assess the efficiency of services, and budget decisions incorporate measurable performance of activities and work programs.

A performance budget may also incorporate other bases of expenditure classifications, such as character and object class, but these are given a subordinate status to activity performance.

**Performance Indicators** - Specific quantitative measures of a division's, program's, or activity's work performed or results obtained toward meeting an objective. They measure demand, workload, efficiency, effectiveness, quality, achievement, or outcomes.

**Performance Measure Review** - In order to ensure that the reported performance data is accurate, the Department of Finance's Office of Financial Accountability (OFA) conducts an annual performance measure review of a selected sample of each department's performance measures. The OFA randomly samples and tests a minimum of the program measures associated with at least ten percent of each department's budget excluding the Hospital Authority and Metropolitan Nashville Public Schools.

**Position** - A tracking unit representing the authority to hire an employee; may be full-time (funded all day every workday), part-time (funded less than all day every

workday), or seasonal (full- or part-time for only a portion of the year, with that portion recurring annually).

**Position Headcount** - The number of authorized positions funded by a budget. As used in Metro budgeting, this is the sum of positions that are:

- Full-time and funded in June, plus
- Part-time and funded in June, plus
- Seasonal, regardless of months funded.

**Prior Year** - The fiscal year immediately preceding the current year.

**Prior-Year Encumbrances** - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments.

**Product** - A countable deliverable that a customer receives from the agency. It is something that one or more customers receive, not processes the agency performs. "Circulating library books" is a process, a library book checked out is a product, and "library book check-outs" is an output or demand measure of what is delivered to customers.

**Program** - A group of products with a common purpose or result.

**Program Budget** - A budget where expenditures are based primarily on programs of work related to the goals and objectives of an organization and secondarily on character and object.

**Property Tax** - An *ad valorem* (value-based) tax levied on real and personal property according to the property's assessed valuation and the tax rate.

**Reappraisal** - A county-wide revaluation of real property based on current market values. See **Certified Tax Rate**

**Reserve** - An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for further appropriation or expenditure.

**Revenue** - Funds that the government receives as income to support expenditures.

**Revenue Code** - A numerical code used to break down revenues into definable areas such as taxes, licenses, user fees, etc.

**Revenue Debt** - Bonds and notes used to borrow money, backed only by certain revenues (usually from the project built with proceeds from the debt) and not the full faith and credit of the government.

**Revenue, Nonrecurring** - Revenues that are not expected to repeat over time and generally should not be used to support ongoing expenditures.

# Appendix 2: Glossary

**Satellite Cities** - The seven smaller cities and towns totally or partially in Davidson County that were incorporated prior to Metro being formed in 1963. These smaller cities receive some Metro county-wide GSD services but also provide their own city services instead of or in addition to GSD services. Their citizens pay the GSD property tax rate plus any rate set by the satellite city. The information presented in this book does not include any revenues, expenditures, or services of the satellite cities themselves.

**Services Districts** - The two districts established by state law and the Charter for budgeting and administering services within the Metro Government. The General Services District (GSD) is all of Davidson County. The Urban Services District (USD) is the former City of Nashville plus annexed areas within the GSD; it receives more services in return for paying a higher property tax rate. In the map below, the USD is the large darker-shaded area within the GSD.



**Single Audit Act** - The federal law requiring a comprehensive government-wide audit of all federal financial assistance. In Metro, this is performed as an integral part of the annual independent audit.

**Special Revenue Fund** - A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes. Examples are the Schools General Purpose Fund (35131) and the General Fund Four Percent Reserve Fund (30003).

**Stakeholder** - Any person or entity that has an interest in the activities or objectives of an organization, including such groups as citizens, customers, suppliers, and regulators.

**Strategic Goal** - A significant result to be achieved by an agency over the next two to five years.

**Structural Balance** - The situation in which recurring revenues are sufficient to finance expected expenditures for the foreseeable future.

**Subledger** - An optional additional level of detail for account codes. It is typically used to identify a revenue source or the fund number of an interfund transfer. For example, the number of the resolution that approved a grant might be entered as the subledger for the grant revenue account code.

**Subsidiary** - An optional additional level of detail for account codes. It is used to add more detailed information below the object account level.

**Supplemental Appropriation** - A resolution appropriating funds (increasing budget authority) above and beyond previously-approved levels.

**Target Budget** - A budget built by adjusting detailed budget items to a departmental total, instead of building the total budget by adding together detailed line-item projections.

**Tax Levy** - The total tax dollars assessed on property, calculated by multiplying the tax rate per one hundred dollars by the tax base. The term can also refer to the tax rate itself.

**TCA** - Tennessee Code Annotated; state law.

**Transfer, Budget** - A transfer of an unused portion of an appropriation to another purpose or activity within a department's budget.

**Transfer, Operating** - All interfund transfers other than residual equity transfers (which are nonrecurring or non-routine transfers of equity between funds), quasi-external transactions, reimbursements, loans, or advances. The typical operating transfer is a legally authorized transfer from a fund receiving revenue to another fund through which the resources are to be expended. The budget treats this as if it were an expenditure of the first fund and revenue to the second.

**Unencumbered Allotment** - also **unencumbered balance**. The portion of an allotment not yet expended or encumbered. The focus of budgetary control, as §6.08 of the Charter provides that, "... no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment."

**Unencumbered Appropriation** - The portion of an appropriation not yet expended or encumbered.

**Unexpended Allotment** - The portion of an allotment not yet expended.

**Unexpended Appropriation** - The portion of an appropriation not yet expended.

**Unreserved Fund Balance** - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

**USD (Urban Services District)** - The former City of Nashville plus annexed areas, which receive more services in compensation for paying a higher property tax rate. See also **Services Districts**.

**Vacant Position** - A position that is active (available and funded) but unoccupied.

**WeBudget** - The Metropolitan Government's web-based intranet budget preparation system.

**Working Capital** - A financial measure which represents the amount of day-by-day operating liquidity available to the government.

# Appendix 3: The Law and the Budget

Many of the government's financial affairs are set by the Metropolitan Charter and other laws, resolutions, and rules. Budget-related sections of some of those documents are reproduced below, beginning with Article 6 of the Charter. Other sections of the Charter and laws may delegate finance-related powers and responsibilities to other departments. Text in *italics* summarizes certain long sections.

## METROPOLITAN CHARTER ARTICLE 6 - THE BUDGETS AND FINANCIAL MATTERS

**Section 6.01. Fiscal Year.** -- The fiscal year of the metropolitan government shall begin on the 1st day of July of each year and shall end on the 30th day of June next following. Said fiscal year shall constitute the budget year and the year for financial accounting and reporting of each and every office, department, institution, activity and agency of the metropolitan government; but the aforesaid provision shall be in addition to, and not in lieu of, any accounting and reporting required of any official or agency by state or federal laws.

**Section 6.02. Preparation of Annual Operating Budget.** -- The director of finance shall obtain from all officers, departments, boards, commissions and other agencies for which appropriations are made by the metropolitan government, or which collect revenues for such government, such information as shall be necessary for him to compile the annual operating budget; and it shall be the duty of all such officers, departments, boards, commissions and agencies to furnish the director such information as he may require at such time or times and in such form as the director may prescribe.

Not later than March 1st prior to the end of each fiscal year, said director shall distribute to each of the agencies identified in the preceding paragraph all forms necessary for the preparation of the operating budget for the succeeding fiscal year. Such forms shall be returned to the director with the information desired not later than two months prior to the end of the current fiscal year. On the basis of the information so received and otherwise secured by him, said director shall prepare and transmit to the mayor a proposed operating budget for the next fiscal year of the kind and scope set forth in section 6.03 hereof. In preparing the proposed budget, the director may revise, as he may deem necessary, the estimates or requests made by the various officers, departments, boards, commissions and agencies, but any such agency shall be entitled to a hearing before the director with reference to any contemplated changes in its budget requests or estimates.

**Section 6.03. Scope of the Annual Operating Budget.** -- Section I of the annual operating budget shall apply only to the general services district and shall deal with those services and functions appertaining to the general services district as set out by this charter, or by ordinance of the council.

Section II of the annual operating budget shall apply only to the urban services district and shall deal with those services and functions appertaining to such urban services district as set out in this charter, or by ordinance of the council.

Each of the above described sections of the annual operating budget shall contain with respect to each of the operating funds of the metropolitan government to which they are applicable:

(a) An estimate of the unencumbered fund balance or deficit at the beginning of the ensuing fiscal year, and the amount of any reserves for designated purposes or activities includable in the operating budget.

(b) A reasonable estimate of revenues to be received during the ensuing year, classified according to source; but the estimated revenues from current and from delinquent property taxes shall not exceed the percentage of the total receivable from each such source collected during the last completed fiscal year; or the current fiscal year.

(c) Proposed expenditures for each organizational unit and activity in accordance with the established classification of accounts, including those capital outlays which are to be financed from the revenues of the ensuing year, and including all debt service requirements in full for such fiscal year payable from such fund.

In no event shall the total proposed expenditures from any fund exceed the total anticipated revenues plus the estimated unappropriated surplus, or fund balance, and applicable reserves and less any estimated deficit at the end of the current fiscal year.

**Section 6.04. Review and Revision of Operating Budget by Mayor; Submission to Council; Budget as Public Record; Distribution of Copies.** -- The mayor shall review the operating budget submitted to him by the director of finance, and may make any revisions in such budget as he may deem necessary or desirable, before it is submitted to the council for consideration.

Not later than May 1<sup>st</sup>, the mayor shall submit to the metropolitan council the operating budget as approved by him in the form and with the contents specified in section 6.03 hereof, together with a message explaining such budget, describing its important features, and outlining the proposed financial policies of the metropolitan government for the ensuing fiscal year and setting forth the reasons for any significant changes in policy or budgetary allocations. The mayor shall promptly cause copies of the budget and budget message to be prepared for distribution to interested persons, and a summary of the budget shall be published in each of the daily newspapers in the area of the metropolitan government. The operating budget, as well as the capital improvements budget hereinafter provided for, the budget message, and all supporting schedules shall be public records in the office of the metropolitan clerk and shall be open to public inspection.

**Section 6.05. Hearings by Council.** -- After the council shall have passed the budget ordinance on first reading, it shall hold hearings on the proposed operating budget, as well as on the capital improvements budget as provided in section 6.13 hereof, but the hearing on the capital improvements budget shall be heard prior to those on the proposed operating budget, and the hearings on either budget may be adjourned from time to time. Budget hearings shall be advertised in a daily newspaper of general circulation published in the area of the metropolitan government at least seven days prior to the date or dates set for the beginning of such public hearings.

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**Section 6.06. Action by Council on Operating Budget.** -- After the conclusion of the public hearings, the council may amend the operating budget proposed by the mayor except, that the budget as finally amended and adopted must provide for all expenditures required by law or by other provisions of this charter and for all debt service requirements for the ensuing fiscal year as certified by the director of finance. Neither shall the council alter the estimates of receipts or other fund availability included in the budget document except to correct errors and omissions, in which event a full explanation shall be spread on the minutes of the council. In no event shall the total appropriations from any fund exceed the estimated fund balance, reserves, and revenues, constituting the fund availability of such fund.

The council shall finally adopt an operating budget for the ensuing fiscal year not later than the 30th day of June, and it shall be effective for the fiscal year beginning on the following July 1st. Such adoption shall take the form of an ordinance setting out the estimated revenues in detail by source and making appropriations according to fund and by organizational unit, purpose or activity as set out in the budget document. If the council shall fail to adopt a budget prior to the beginning of any fiscal year, it shall be conclusively presumed to have adopted the budget as submitted by the mayor.

A copy of the adopted budget, certified by the metropolitan clerk, shall be filed in the office of the director of finance.

The amount set out in the adopted operating budget for each organizational unit, purpose or activity shall constitute the annual appropriation for such item, and no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation, or allotment thereof, to which it is chargeable. This shall not preclude the impoundment of funds or additional appropriations as provided herein.

**Section 6.07. Property Tax Levies.** -- The council shall levy an annual tax on real and personal property and merchants' ad valorem in the general services district, and the tax levy ordinance shall be the next order of business of the council after the adoption of the operating budget. The tax rate set by such ordinance shall be in two (2) parts; the general tax rate and the school tax rate.

The general tax rate set by such ordinance shall be such that a reasonable estimate of revenue from the levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated with the exception of the amount appropriated for schools and to provide in addition, a reasonable amount of working capital for each of the several funds.

The school tax rate set by the ordinance shall be such that a reasonable estimate of revenue from the levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated for schools and to provide in addition, a reasonable amount of working capital.

After the council has approved the annual operating budget of the urban services district, said council shall determine and declare the amount of revenue which must be produced from a tax levy upon the real and

personal property and merchants' ad valorem within the urban services district. The urban council shall thereupon convene and it shall have a mandatory obligation by resolution to levy a property tax adequate with other available funds to finance the budget for urban services, as determined by the council; subject, however, to the requirements of section 1.04 of this Charter with respect to the tax on property in the newly annexed areas.

The willingness and ability of citizens to bear the burden of tax increases should always be considered. Therefore, notwithstanding any provisions above, real property tax rates shall not exceed the maximum rates approved by the voters of the county in a referendum. Such referendum may be authorized either by the Mayor or by a majority vote of the Council no more than once each calendar year pursuant to Tennessee Code Annotated Section 2-3-204. The referendum shall read "The maximum real property tax rates for Davidson County shall be increased to:" followed by a list of rates. Voters shall be provided the two choices of FOR and AGAINST. The real property tax rates in effect as of November 7, 2006 shall be the maximum rates allowed until the first referendum occurs.

**Section 6.08. Allotments of Appropriations.** -- All appropriations contained in the current operating budget shall be allotted by the director of finance on a quarterly basis, and it shall be his duty to make such allotments promptly at the beginning of each quarter of the fiscal year. Such allotments shall be based upon estimated needs, and in the determination of such need the director of finance may require all spending agencies to submit allotments requests on such forms as he may prescribe. Such allotments shall constitute authorizations for expenditure or encumbrance, and no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment.

**Section 6.09. Impoundment of Funds.** -- Upon certification of the director of finance that the revenues or other resources actually realized with respect to any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, it shall be the duty of the mayor to impound such appropriations as may be necessary to prevent deficit operation.

**Section 6.10. Additional Appropriations.** -- The metropolitan council may make appropriations in addition to those contained in the current operating budget, at any regular or special meeting called for such purpose, but any such additional appropriation may be made only from an existing unappropriated surplus in the fund to which it applies.

**Section 6.11. Transfer of Appropriations.** -- On request of any department head, and with his consent, the mayor may transfer the unencumbered balance of any appropriation, or any portion thereof, for any purpose or activity to the appropriation for any other purpose or activity within the same department, but the same shall not be available for encumbrance or expenditure until it shall have been allotted by the director of finance.

At the request of the mayor, but only at the end of any quarter of the fiscal year, the council may by resolution approved by a majority of the membership of the council transfer the unencumbered balance of any appropriation,

# Appendix 3: The Law and the Budget

or any portion thereof, to another appropriation within the same section of the budget and within the same fund. However, the council shall not make transfers of appropriations at any time between the general services district and the urban services district, or transfer moneys from any operating fund to another fund. Provided, however, that this stipulation shall not apply to the discharge of obligations existing between governmental agencies financed from one fund and those financed through another fund, nor to the transfer of moneys from operating funds to agency or trust funds covering collections to be expended through such agency or trust funds, nor to the transfer of the unappropriated surplus in bond funds to the debt service funds set up to retire such bond, nor to such other transfers between funds as may be authorized by law.

**Section 6.12. Lapse of Appropriations.** -- All unencumbered balances of appropriations in the current operating budget at the end of the fiscal year shall lapse into the unappropriated surplus or reserves of the fund or funds from which such appropriations were made.

**Section 6.13. Capital Improvements Budget.** -- The director of finance shall obtain annually from all officers, departments, boards and commissions and other agencies requesting funds from the metropolitan government for capital improvements, such information as the planning commission shall require to enable it to prepare the capital improvements budget. This data shall be delivered to the planning commission not later than four months prior to the end of the fiscal year. The capital improvements budget shall include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the report and recommendations of the metropolitan planning commission with respect to the program. Section I of the capital improvements budget shall present proposed general services district projects. Section II shall present proposed urban services district projects. The mayor shall submit the capital improvements budget to the council not later than May 15th and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, noting the impact on the debt structure of the metropolitan government and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year.

The council shall have power to accept, with or without amendment, or reject, the proposed program and proposed means of financing. The council shall not authorize an expenditure for the construction of any building, structure, work or improvement, unless the appropriation for such project is included in its capital improvements budget, except to meet a public emergency threatening the lives, health or property of the inhabitants, when passed by two-thirds vote of the membership of the council. The capital improvements budget must be acted upon finally by the council not later than the 15th day of June following its submission.

The mayor may submit amendments to the capital improvements budget at any time during the year, accompanied by the recommendation thereon of the planning commission, which amendments shall become effective when adopted by a two-thirds vote of the membership of the council.

**Section 6.14. General Fund Reserve.** -- From all original moneys collected during any year, before making a budget ordinance, there shall be deducted four (4%) percent of the gross amount of the general fund revenue of the general services district, which sum shall be placed in an account to be known as the general fund reserve and shall be kept separate and apart from other funds of the metropolitan government.

The mayor and council may by resolution make appropriations from said funds for the purchase of equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government; provided, however, that no appropriations shall be made from this fund to any department not deriving its operating funds from the general fund budget.

From all moneys collected during any year, and after making provisions for the four (4%) percent of the gross amount of the general fund revenue that shall establish the general fund reserve of the metropolitan government, there shall be next provided a sufficient amount, not to be less than fifty thousand (\$50,000) dollars, to be placed in and constituted the metropolitan government advance planning and research fund for the use of the metropolitan planning commission of the metropolitan government in the preparation, in advance, of plans for capital projects, and for the making of such studies and the doing of such research as is by the metropolitan planning commission deemed necessary in the performance of the duties and responsibilities given it by the Metropolitan Charter and general law. No expenditures shall be made from said fund except by resolution of the metropolitan planning commission, and in no case shall expenditures be made there from for the payment of budgetary items or matters not concerned with research and advance planning. The resolution of the metropolitan planning commission as to capital projects shall precisely define the projects concerned and amounts expended in the planning of such projects shall be provided for in the financing of construction of same and, upon the commencement of construction, the metropolitan government advance planning and research fund shall be repaid those sums and moneys expended from it in the advanced planning of such project. From all moneys collected during any year, and after the making of provision for the four (4%) percent of the gross amount of the metropolitan government's general fund revenue flowing into the general fund reserve of the metropolitan government, there shall next be provided a sufficient amount, as of the first day of each fiscal year, to bring the unencumbered balance on hand in the metropolitan government advance planning and research fund created herein to the minimum sum of fifty thousand (\$50,000) dollars.

By ordinance, the council may create a contingent reserve fund not to exceed four (4%) percent of the general fund revenue of the urban services district. The mayor and council may by resolution make appropriations from said fund for the purchase of equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government which equipment or buildings are used primarily for the furnishing of services herein defined as urban services; provided, however, that no appropriations shall be made from this fund to any department not deriving its

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operating funds from the general fund of the urban services district current operating budget.

**Section 6.15. Post Audit.** -- The council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the metropolitan government and of its every department, office and agency. The audit shall be made by an accountant or an accounting firm, the members of which have no personal interest, direct or indirect, in the fiscal affairs of the metropolitan government or of any to its departments, offices, or agencies. The designated accountant shall be a certified public accountant, or, if an accounting firm is employed, the members thereof shall be so certified and thoroughly qualified by training and experience in governmental accounting to perform the audit.

The independent audit shall be made by a firm chosen by a three member audit board. This board shall consist of the presiding officer of the council, the chairman of the finance committee of the council, and the chairman of the metropolitan board of education.

The audit may be conducted on a quarterly or continuing basis and the final report of the annual audit shall be completed as soon as practicable after the close of the fiscal year, and in no event later than four months after the close of the fiscal year. The audit report shall be available to the public and to the press.

The council may at any time order an examination or special audit of any department, office or agency of the government.

## ARTICLE 5 - METROPOLITAN COUNTY MAYOR & VICE-MAYOR

**Section 5.04. Mayor's veto power; veto of items in appropriations and budget.** -- The mayor is authorized to approve or to disapprove ordinances and resolutions adopted by the council and no ordinance or resolution shall become effective without his approval except as herein provided. Every ordinance or resolution adopted by the council shall be presented to the mayor for his consideration. If he approves, he shall sign the same, and it shall become effective according to the terms thereof. If he disapproves, he shall return the same to the council without his signature, which return may be accompanied by a message indicating the reasons for his disapproval. Any resolution or ordinance so disapproved shall become effective when subsequent to its return it shall be adopted by two-thirds (2/3rds) of all the members to which the council is entitled, with the ayes and noes and the names of the councilmen voting for and against the same entered on the minutes. Every resolution or ordinance shall become effective unless the same be approved or disapproved by the mayor and returned to the council at or prior to the next regular meeting of the council occurring ten (10) days or more subsequent to the date when the same was delivered to his office for consideration.

The mayor, while approving other portions of an ordinance, may reduce or disapprove the sum of money appropriated by any one or more items, or parts of items, in any ordinance appropriating money, except for debt service, employee benefits or independent audits, such power to be exercised with return of the ordinance to the council within the time prescribed for disapproval of

ordinances generally, accompanied by written explanation of the reasons for disapproval or reduction. The one or more items or parts of items disapproved or reduced shall be void to the extent that they have been disapproved or reduced unless any such item or parts of items so disapproved or reduced shall be restored to the ordinance in the original amount and become effective by adoption by the council according to the rules and limitations prescribed for the passage of other ordinances over the mayor's veto.

## ARTICLE 7 - BOND ISSUES

**Overview - Bond Issues** -- *Although bond issues affect the budget through debt service payments, they are not directly involved in the budget process. The more significant sections of the Article are:*

- 7.01. Bonds authorized by metropolitan council; purposes of issue.
- 7.04. General tax bonds and urban tax bonds.
- 7.05. When bond referendum not required; notice of issue.
- 7.07. Issuance of bonds under general law.
- 7.08. Limitations on urban bonds.
- 7.09. Amount and purpose; obligations; form issuance.
- 7.10. Metropolitan bonds negotiable & tax exempt.
- 7.12. Sale.
- 7.13. Temporary financing.
- 7.17. Revenue bonds.
- 7.20. Debt service funds.

## ARTICLE 8 - METROPOLITAN DEPARTMENTS

**Overview** -- *This article creates and empowers certain departments and divisions in the Government. Those sections related to financial matters are outlined below:*

- 8.101 Department of metropolitan finance created; functions.
- 8.102 Director of finance - Qualifications, appointment and compensation.
- 8.103 Same - Powers and duties.
- 8.104 Division of budgets created; functions of budget officer.
- 8.105 Division of accounts created; duties of chief accountant.
- 8.106 Division of treasury created; duties of metropolitan treasurer.
- 8.107 Division of collections created; duties of collections officer.
- 8.108 Division of purchases created; appointment and qualification of purchasing agent.
- 8.109 Function of division of purchases.
- 8.110 Powers and duties of purchasing agent.
- 8.111 Competitive bidding for purchases or sales.
- 8.112 Division of public property administration
- 8.113 - 8.120 Related fiscal provisions (tax assessor, trustee, county clerk, and the collection of *ad valorem* taxes).

**Section 8.104. Division of budgets created; functions of budget officer.** -- There shall be in the department of finance a division of budgets, which shall consist of the budget officer and such other officers and employees, organized into such units, as may be provided by ordinance or by the director of finance consistent with ordinance. ... The budget officer shall compile, under the supervision of the director of finance,

# Appendix 3: The Law and the Budget

the departmental estimates and other data necessary or useful to the mayor and the director of finance, and assist in the preparation of the budgets. He shall examine from time to time the departments, boards, commissions, officers, and agencies of the metropolitan government in relation to their organization, personnel, and other requirements; ascertain the manner in which their respective budgets are carried out and their functions performed; call the attention of the department heads and the mayor to any improvements or economies which might be made in their administrative practices and cooperate with the heads thereof in the preparation of their budget estimates for the ensuing fiscal year....

**Section 8.105. Division of accounts created; duties of chief accountant.** -- There shall be in the department of finance a division of accounts.... The chief accountant shall maintain (1) a general accounting system and such cost accounting records as shall be required by the director of finance, and (2) budgetary control records designed to prevent expenditures in excess of appropriations or allotments....

**Section 8.121. Division of metropolitan audit.** A.) There shall be, as an independent agency of the Metropolitan Government, a division of metropolitan audit, the director of which is designated as the metropolitan auditor. The metropolitan auditor shall be a person: (1) with a well founded reputation in government or public finance and the audit function as may be exhibited by a record of exceptional performance for at least five (5) years as a financial officer of a government or business; (2) who has, thorough education and experience as an accountant, auditor, CFO, controller or principal accounting officer of a governmental entity or private business an understanding of Generally Accepted Accounting Principles, Governmental Auditing Standards Board standards, financial statements, internal controls and procedures for financial reporting, and the audit functions of a governmental entity...

## ARTICLE 9 - PUBLIC SCHOOLS

**Section 9.04. Same - Duties; referendum as to school budget.**

*Subsection 3 of this lengthy section, not reproduced here, provides a process for the Metropolitan Board of Public Education (MBOE) to initiate a referendum to levy additional property taxes for schools.*

**Section 9.11. No diversion of funds.** -- No funds which have been appropriated for the use of, or transferred to, the metropolitan school system shall be diverted from that use for any other purpose.

**Section 9.12. Transfer of school funds within school budget.** -- The board shall have power at any time to transfer funds within the major items of its budget. It shall also have power to make transfers of funds to, from or between major items in its budget, provided such transfers are not inconsistent with the general law.

**Section 9.13. Transfers to school fund from general funds; borrowing money.** -- The metropolitan council by resolution approved by the mayor, may transfer funds to the school fund from the general fund or general accounts of the metropolitan government, or may issue short term anticipation notes to provide such funds if in its judgment it is necessary and proper to

provide temporary advances or transfers for the maintenance and operation of the schools. Such temporary advances or transfers shall be repaid or restored out of school funds during the ensuing year.

## OTHER RELATED ARTICLES

**Section 13.05. Duties of metropolitan employee benefit board.** -- In addition to other duties imposed by this Charter or by general law, it shall be the duty of the board to:

...(f) Advise the mayor and the council of the anticipated financial requirements of each employee benefit plan adopted by the metropolitan government, as well as the retirement plans listed in Section 13.09(a)-(c) of this article so that such financial requirements shall be included in the budget and tax levy ordinances for the ensuing fiscal year.

## METROPOLITAN COUNCIL RULES OF PROCEDURE (2011-2015)

**Rule 15** - All ordinances must be referred to the appropriate committee by the Vice Mayor of the Council after first reading, and except for zoning matters, budget, revenue service charges or tax measures, no ordinance may be amended after second reading. No motion to amend the Capital Improvements Budget for the ensuing fiscal year shall be entertained by the Council unless such amendment has been submitted to the Budget and Finance Committee for a recommendation.

All resolutions shall be referred to the appropriate committee or committees of the Council by the Vice Mayor. The committee assignment shall be indicated on the Council agenda. No vote will be taken on any resolution or on any ordinance on third and final reading until a committee has made a recommendation regarding the legislation.

The committee to which an ordinance or resolution has been referred shall make a report to the Council at the next regular meeting after its referral.

**Rule 16** - No resolution or ordinance involving the appropriation or expenditure of money, upon being filed, shall be placed upon the agenda by the Metropolitan Clerk until the Director of Finance has furnished a statement as to the availability of funds.

**Rule 17** - No resolution or ordinance proposing to expend or appropriate funds or to authorize the borrowing of funds for capital improvement projects (including the issuance of bonds or notes), upon being filed, shall be placed upon the agenda by the Metropolitan Clerk unless and until said legislation shall list the projects to be funded and the estimated cost of each project.

**Rule 28** - No resolution or ordinance involving the appropriation or expenditure of funds may be considered by the Metropolitan Council if the department, agency or office benefiting from the appropriation or expenditure has failed for thirty or more days to respond to information requested by the Metropolitan Council or any committee of the Metropolitan Council.

**Rule 34** - At any meeting wherein the operating budget for the ensuing fiscal year is being debated on third

# Appendix 3: The Law and the Budget

reading, the following provisions shall apply, any rule contained in these rules to the contrary notwithstanding:

No motion to amend the operating budget or a substitute operating budget ordinance may be entertained by the Council, unless such amendment or substitute budget has been submitted to the Budget and Finance Committee for a recommendation.

A second substitute budget ordinance may not be amended but must be acted upon as filed and presented.

A motion to table the budget ordinance or a substitute budget ordinance cannot be made until the proponents or opponents have been allowed at least fifteen minutes of debate. Provided however, when a motion is made to table any amendment proposed to the budget ordinance or substitute budget ordinance, the spokesperson for such amendment may divide a total of twelve minutes among other members speaking in support of the motion.

**Rule 35-** A motion to reconsider a vote of the Council on any ordinance or resolution can be entertained only when the following have been complied with:

- (a) The maker of the motion to reconsider must have voted with the prevailing side.
- (b) The motion to reconsider must be made before the next order of business.
- (c) Not less than four (4) members of the Council must second the motion, and these four members need not have voted with the prevailing side.

Such motion, properly made and seconded, must be considered and finally acted on at the next regular meeting of the Council or at a special meeting called for that purpose. Such motion shall not be debatable prior to its consideration and final action

No statement that a member is proposing to offer a motion to reconsider at a later meeting is to be entertained by the Council.

## FINANCIAL MANAGEMENT RESOLUTION

In 1991, the Council passed a financial management resolution that set policy for the government in two areas: minimum fund balances to be maintained in the two general funds and the Schools fund, and restricting the use of non-recurring revenue to fund recurring expenditures.

### RESOLUTION NO. R89-959

**A resolution affirming the mayor's financial management policy on the maintenance of fund balances and the use of nonrecurring funds.**

*(adopted November 21, 1991)*

WHEREAS, it is deemed to be in the best interest of the Metropolitan Government to maintain sufficient reserves in the GSD and USD general funds and the Schools operating fund to protect against unforeseen circumstances; and

WHEREAS, several sources have recommended the adoption of a formal policy dealing with fund balance; and

WHEREAS, Resolution No. R89-828 requested that the Vice Mayor appoint a five member committee of the

Metropolitan Council to work with the Director of Finance to establish budgetary guidelines; and

WHEREAS, the Director of Finance has submitted a proposed policy dealing with maintenance of fund balance and the use of nonrecurring funds, which has been approved by the Mayor; and

WHEREAS, said policy has been reviewed and approved by the special Council committee.

NOW, THEREFORE, BE IT RESOLVED by the Council Of The Metropolitan Government Of Nashville and Davidson County:

SECTION 1: That the Metropolitan Council goes on record supporting, to the extent of its authority, the attached Financial Management Policy which has been implemented by the Mayor.

SECTION 2: That this Resolution shall take effect from and after its adoption, the welfare of The Metropolitan Government of Nashville and Davidson County requiring it.

## FINANCIAL MANAGEMENT POLICY

Maintenance of Fund Balance and Restriction of Use of Non-Recurring Revenue

It shall be the policy of the Metropolitan Government of Nashville-Davidson County to maintain sufficient reserves in fund balances, to protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection. Based on input from various sources it is hereby established that an amount equal to 5% of the three operating funds' budget (the GSD and USD General Funds and the General Purpose School Fund) shall be maintained in fund balance as a reserve.

It is the intention of the Metropolitan Government of Nashville-Davidson County to achieve these reserves by the conclusion of fiscal year 1993. In order to accomplish this goal, it is the intent to make no appropriation of fund balance in the three operating funds until such time as fund balances equal 5% of that fund's operating budget. In addition, all alternatives to increase fund balances will be explored, including implementation of the efficiency study recommendations where possible; revenue raising options; ongoing review of services and service levels; and utilization of expenditure controls.

It shall also be the policy of the Metropolitan Government of Nashville-Davidson County to refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities which do not require ongoing funding or to build reserves.

## TENNESSEE CODE ANNOTATED 9-1-116 Programs and services limited to extent funds available.

(a) Notwithstanding any other provision of the law to the contrary, availability of programs and services to people in this state shall be limited to the extent that funds are

# Appendix 3: The Law and the Budget

appropriated by the general assembly or the appropriate governing body of a political subdivision.

(b) No person shall be entitled to ... any program or any services provided by or through the state, its departments, agencies or political subdivisions unless funds remain available for such program or service from moneys appropriated for that purpose by the general

assembly or the appropriate governing body of a political subdivision.

**TENNESSEE CODE ANNOTATED 7-3-314  
Financial assistance to nonprofit organizations.**

This section, not reproduced here, governs contributions by Metropolitan Governments to qualified nonprofit organizations.

# Appendix 4: About Nashville

## Welcome to Nashville!

Nashville, located in the rolling hills of middle Tennessee, is a great place to live, work, or visit.

Fort Nashborough was founded on the banks of the Cumberland River on Christmas Day in 1779. In 1784, the community changed its name to Nashville, which incorporated as a town in 1806 and was permanently established as the capital of Tennessee in 1843. The town developed as a prosperous river city. Its growing population, business, and industry helped develop it as a center of transportation, publishing, finance, and education.



**The Founding of Nashville**  
Statue of Nashville's founders  
at Ft. Nashborough

The Nashville and Davidson County governments consolidated into a single entity under the Metropolitan Charter effective April 1, 1963. The city's 525 square miles is home to more than 600,000 residents.

Nashville has been named one of the 15 best U.S. cities for work and family by Fortune Magazine. The area offers a low cost of living (94% of the national average), a variety of residential opportunities, abundant recreational and tourist opportunities, a lively cultural base, diverse economy closely mirroring that of the nation, a regional hub for health care, and many institutions of higher education. Transportation is available by air, train, water, and road – 50% of the nation's population lives within 650 miles via one of the three interstate highways that converge in the city. Although it has a diverse and balanced economy with manufacturing, transportation, education, financial, healthcare, and other services, Nashville may be best known as the home of country music – Music City USA.

The climate is delightfully seasonal. Summer highs average in the upper 80s and winter lows average around 30 with only occasional light snows. Spring and fall include wonderful displays of natural color.

Residents and visitors alike can enjoy a wide variety of cultural offerings. Galleries include:

- Cheekwood Botanical Gardens and Museum of Art – <http://www.cheekwood.org/>
- Fisk University Galleries – <http://www.fisk.edu/CampusLife/FiskUniversityGalleries.aspx>
- Frist Center for the Visual Arts – <http://www.fristcenter.org/>
- The Parthenon – <http://www.nashville.gov/parthenon/>
- Tennessee Performing Arts Center – <http://www.tpac.org/>

- Tennessee State Museum – <http://www.tnmuseum.org/>
- Country Music Hall of Fame Museum – <http://www.countrymusichalloffame.org/>

Historic sites in or near Nashville include:

- Bicentennial Capitol Mall State Park – <http://tnstateparks.com/parks/about/bicentennial-mall>
- Belle Meade Plantation – <http://www.bellemeadeplantation.com/>
- Carnton Plantation – <http://www.boft.org/carnton.htm>
- Carter House – <http://www.boft.org/carter-house.htm>
- The Battle of Nashville/Fort Negley – <http://www.bonps.org/fort-negley/>
- The Hermitage: Home of Andrew Jackson – <http://www.thehermitage.com/>
- Tennessee State Capitol – <http://www.bonps.org/tour/capitol.htm>
- Travelers Rest Historic House/Grounds – <http://www.travellersrestplantation.org/>

And, of course, entertainment includes all kinds of music, including the Grand Ole Opry, the Country Music Hall of Fame, and the Nashville Symphony. Up-to-date information for conventions and visitors is available at <http://www.visitmusiccity.com/>.

## What Others Are Saying About Nashville

Over the past few years the Nashville area has been recognized as one of the best places in the country to work, live and raise a family. The following are just a few of the most recent recognitions:

The Nashville MSA was 1st on WalletHub's 2016 Best & Worst Cities for Women-Owned Businesses. WalletHub analyzed 100 cities around the United States based on factors related to business climate and growth. *WalletHub.com, February 22, 2016*

SmartAsset.com released an article about the best cities for income in STEM jobs, and Nashville was 5th out of the top 25. The growth for STEM incomes in Nashville was highest in the 54 cities researched. The percentage increase was 5.3% in 2014, much higher than the average of 1.6% among the cities investigated. *SmartAsset.com, February 9, 2016*

The Nashville MSA was ranked 18th out of 200 large cities on the Milken Institute's Best-Performing Cities for 2015 list, dropping three spots from the 2014 ranking. The Milken rankings are based on both short-term and long-term economic growth, job growth, and wage growth. *Milken Institute, December 9, 2015*

## Appendix 4: About Nashville

Nashville was ranked 5th on Forbes' list of The Cities Americans are Thronging to and Fleeing. The study looked at rate of domestic migration from 2010 to 2014. *Forbes, October 21, 2015*

Nashville was ranked 6th on Inc.com's list of the 10 Best Places to start a business. The calculations were based on ease of starting a business, ease of hiring, regulation, and overall friendliness. *Inc.com, August 18, 2015*

Condé Nast's list of the Friendliest Cities in the U.S. in 2015 has Nashville in 4th place, up from 8th in 2014, based on the city's people, character, and entertainment options. *Condé Nast Traveler, August 14, 2015*

Nashville ranked 8th on Forbes' list of the Cities Creating the Most Tech Jobs. The study looked at employment growth in the STEM industries (science, technology, engineering, and mathematics). Nashville's growth was 68.6% from 2004 to 2014. *Forbes, April 14, 2015*

Forbes ranked Nashville 20th on its list of America's Fastest-Growing Cities. The study looked at population growth from 2014 to 2015, job growth, unemployment data, and other economic factors. *Forbes, January 27, 2015*

WalletHub released a list of 2015's Best and Worst Metro Areas for STEM Professionals (science, technology, engineering, and math). The study looked at employment, wages, and other factors for the best job markets for these professionals. *WalletHub.com, January 14, 2015*

Nashville was ranked 15th on the Milken Institute's Best-Performing Cities for 2014 list. The Milken rankings are based on both short-term and long-term economic growth, job growth, and wage growth. *Milken Institute, January 8, 2015*

Fortune, with research from the tech website Dice.com, listed Nashville as the second fastest growing city in terms of creating tech jobs, with a growth of 24%. *Fortune, December 23, 2014*

WalletHub ranked Nashville as the 9th Best College City out of the cities with more than 300,000 people. The study looked at various factors, including number of college students in the city, various costs related to living in the city, and job opportunities. *WalletHub.com, December 17, 2014*

Vocativ named Nashville 8th on its Top 10 Cities for Entertainment. These rankings were based on both availability and affordability of entertainment choices, including sports teams, concerts, cheap movie tickets, and festivals. *Vocativ, December 9, 2014*

Next City identified why Nashville is still America's Music City and how the music industry is growing. This was focused around Nashville's geographic advantages, economic environment, and attractiveness to the music industry. While music is becoming more and more digitally produced, Nashville held on to music's roots and all aspects of music production. Nashville's economy and

population growth attract the music industry, and the music and atmosphere help bring people and businesses to the city. *Next City, December 1, 2014*

Nerdwallet.com evaluated 83 of the largest U.S. cities to determine the Best Cities for Young Entrepreneurs. The company ranked the top 20 cities; Nashville was 19th on the list. *Nerdwallet.com, November 18, 2014*

Kiplinger ranked Nashville 3rd of the 10 Great Cities for Starting a Business. This was based on cost of living, cost of doing business, and other statistics, while also including the assistance provided by the Entrepreneur Center. *Kiplinger, October 2014*

Travel and Leisure released the 2014 list of America's Favorite Cities. This was the eighth year for this survey. Nashville was in the top 5 for 12 different areas, with first place for concerts, friendly atmosphere, and the music scene. *Travel + Leisure, October 7, 2014*

WalletHub created a list of 2014's Fastest Growing Cities. The company analyzed 516 cities across the US, focusing on unemployment, growth in number of people with college education, poverty rate, and others. Nashville was 52nd overall and 12th in cities with over 300,000 population. *WalletHub.com, September 24, 2014*

New Geography listed Nashville as 9th in cities that are attracting the most families. They looked at these "Baby Boomtowns" based on the number of children between ages 5-14 and calculated the percentage of these children of the total population and the percentage increase from the year 2000. Nashville had an increase of 22.7% for this time period. *New Geography, September 12, 2014*

In an article from Forbes, using data from Quantum Workplace, Nashville was ranked 3rd out of 41 cities with the highest employee engagement. Quantum Workplace used survey data on employees' reviews of their companies. *Forbes, August 11, 2014*

Area Development rated 379 MSA's around the country based on their economic growth, workforce, and other factors. Nashville MSA was 14th on this list of metropolitan centers. *Area Development, Q2 2014*

The readers of Condé Nast Traveler ranked Nashville in one of the 10 Friendliest Cities in 2014. *Condé Nast Traveler, August 4, 2014*

Forbes ranked Nashville as 10th on the list of The Best Places for Business and Careers in 2014 based on job growth. This ranking looked at jobs, costs of doing business, cost of living, education, and other factors. *Forbes, July 23, 2014*

Nashville was 7th on Garner Economics' list of MSA's adding manufacturing jobs, based on numerical growth. The ranking was based on growth from April 2000 to April 2014. *Garner Economics, July 16, 2014*

# Appendix 4: About Nashville

## Demographic Statistics

### Population

2015	678,889	(Census estimate)
2014	668,347	(Census estimate)
2013	658,602	(Census estimate)
2012	648,295	(Census estimate)
2011	635,475	(Woods & Poole Economics, 2013 Projection)
2010	626,681	(U.S. Census and Metro Planning)
2009	635,710	(ACS 1 year estimated)
2008	612,664	(U.S. Census and Metro Planning)
2007	605,972	(U.S. Census and Metro Planning)
2006	604,953	(U.S. Census and Metro Planning)
2005	607,413	
2004	595,805	
2002	570,785	(Census estimate)
2001	565,352	(Census estimate)
2000	569,891	(U.S. Census)
1999	541,500	
1998	538,796	
1997	537,535	
1996	533,714	
1995	529,892	
1990	510,784	(U.S. Census)
1980	477,811	(U.S. Census)
1970	447,877	
1960	399,743	

### Racial Composition (2013 American Community Survey 1-Year Estimates)

White	63%
Black or African American	28%
Asian	3%
Other (including Native American & Pacific Islander)	4%
Multi-racial	2%
Total (Includes 9.9% Hispanic or Latino)	100%

### Age Composition (2013 American Community Survey 1-Year Estimates)

0 - 9 years:	12.9%
10 - 19 years:	11.3%
20 - 34 years:	26.8%
35 - 44 years:	13.8%
45 - 54 years:	12.5%
55 - 64 years:	11.5%
>65:	11.1%

### Households (2014 American Community Survey 1-Year Estimates)

Number of households:	267,952
Owner Occupied:	141,871
Renter Occupied:	126,081
Marriage Licenses (FY2015):	5,620

## Climate

### Average Temperatures (degrees Fahrenheit)

	Average	Avg High	Avg Low
Annual	60	70	49
January	38	47	28
July	79	89	69

Annual Average Precipitation	47"
Annual Average Snowfall	7"
Elevation	597' above sea level

## Elections

Registered Voters:	380,866
Votes cast last election: (November 2012 National/State Election)	246,916
% voting last Nat'l/State election:	76.6%
Nov '12 Total Election Expense	\$1,164,334

## Education

State and Local Industrial/Vocational Training Available Schools (K-12): more than 130 Public; 50 Private & Parochial in MSA

Metro Nashville Public Schools:			
Elementary	86	Alternative	2
Middle School	40		
High School	25	Charter School	22
Special Education	6		

Colleges:	
Four Year and Post Graduate Institutions	24
Community Colleges	5
Vocational and Technical Schools	30

### Nashville Public Library:

1,961,675	Cataloged collection total FY14-15
5,133,351	Circulation total for FY14-15

### Household Income (2013 American Community Survey 1-Year Estimates)

Per capita income:	\$29,346
Median household income:	\$47,993

# Appendix 4: About Nashville

## Economic Statistics

(MSA = Metropolitan Statistical Area)

### Building Permits

Year	Number	Value in Millions
2015	12,389	2,846
2014	11,027	2,277
2013	9,710	1,710
2012	10,374	1,619
2011	8,340	1,164
2010	10,173	1,221
2009	8,235	956
2008	9,305	1,304
2007	10,557	1,556
2006	10,937	1,846
2005	10,507	1,663
2004	9,745	1,429
2003	9,653	1,193
2002	9,431	1,076
2001	9,196	1,227
2000	9,376	1,323
1999	10,087	1,622
1998	10,798	1,268
1997	10,087	1,151
1996	9,926	992
1995	10,361	1,009
1994	10,524	1,039

### Unemployment Rate (%)

	Nashville	U.S.		Nashville	U.S.
2014	5.2	6.2	2001	3.5	4.7
2013	6.2	7.4	2000	3.1	4.0
2012	6.5	8.1	1999	2.8	4.2
2011	8.0	8.9	1998	2.6	4.5
2010	8.8	9.6	1997	3.3	4.9
2009	8.9	9.3	1996	3.2	5.4
2008	5.4	5.8	1995	3.3	5.6
2007	3.8	4.6	1990	3.6	5.6
2006	4.2	4.6			
2005	4.5	5.1			
2004	4.5	5.5			
2003	4.6	6.0			
2002	4.3	5.8			

Source: Bureau of Labor Statistics

### Employment by Industry (MSA)

Mining, Logging, & Construction	4.3%
Manufacturing	8.6%
Trade, Transportation & Utilities	19.5%
Information	2.3%
Financial Activities	6.5%
Professional & Business Services	16.4%
Education & Health Services	15.5%
Leisure & Hospitality	10.5%
Other Services	4.0%
Government	12.5%

Source: Tennessee Department of Labor and Workforce Development

### Top Area Employers (excluding government agencies)

Vanderbilt University  
 Nissan North America  
 HCA Holdings, Inc.  
 Saint Thomas Health  
 Randstad  
 Electrolux Home Product North America  
 Community Health Systems  
 Cracker Barrel Old Country Store Inc.  
 Shoney's  
 The Kroger Co.  
 Middle Tennessee State University  
 General Motors  
 Maury Regional Medical Center  
 UPS  
 National Healthcare Corp.  
 Dollar General Corp.  
 Ingram Content Group  
 Amazon.com  
 A.O. Smith Corp.  
 Bridgestone Americas  
 AT&T  
 State Farm Insurance  
 Tyson Foods  
 Williamson Medical Center  
 Trane Company

### Cost of Living Index

Annual Average 2010 (US Census Bureau 2012)	
United States Average	100.0
Nashville	88.9

### Housing (2014 American Community Survey 1-Year Estimates)

Median Value Owner Occupied Units	\$171,700
Median Gross Rent	\$887

### Taxes

State Sales Tax Rate	7.00%
State Food Tax	5.00%
Local Option Sales Tax Rate	2.25%
Property Tax (per \$100 of assessed value)	
General Services District	3.92
Urban Services District	4.52
Income Tax on Salaries and Wages	None
Lottery	Yes

# Appendix 4: About Nashville

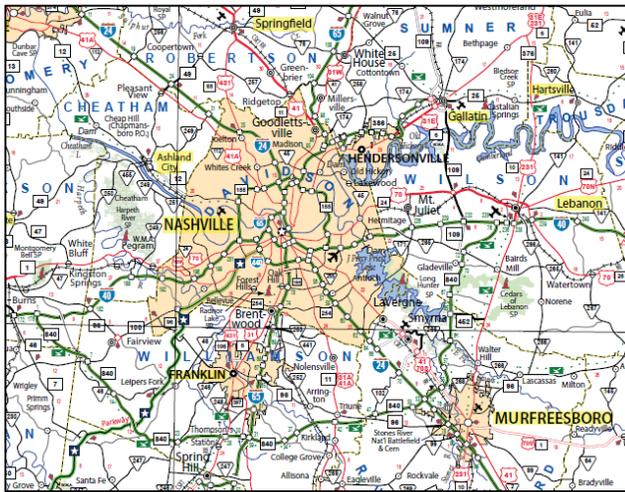
## Area Transportation

Nashville is within 600 miles of half the U.S. population, with 24 states located within that distance. It is served by Nashville International Airport (BNA) plus general aviation airports in the area. Almost 10 million passengers fly through BNA annually. Daily flights include 380 average daily flights to 49 nonstop markets on the following airlines:

Air Canada	Frontier	Alaska Airlines
American	Southwest	OneJet
Delta	United	Vacation Express
Boutique Air		

- Three major interstates (I-24, I-40, & I-65)
- Almost 300 freight carriers and truck terminals
- Major regional center for FedEx Ground and River barge access to the Gulf of Mexico.
- CSX Railroad division headquarters
- Bus lines, B-cycle bike sharing, and commuter rail

## Nashville area transportation



Map extracted from the Tennessee 2014 Official Highway Map, used by permission of the Tennessee Department of Transportation, TDOT makes their Official State Highway maps available to the public free of charge at test areas and through the TDOT Map Sales Department.

## FY2015 Service Statistics

### Police Protection

Ratio of officers per 1000 Population	2.2
# of Emergency calls received	68,092
# of Non-emergency calls received	540,517
Average Urgent call, proceed directly to scene (Use emergency equipment) (receive to arrive time in minutes)	10.5
Average Urgent call, proceed directly to scene (No emergency equipment) (receive to arrive time in minutes)	29.8
Average Routine call (receive to arrive time in minutes)	55.0

### Fire Protection

	GSD	USD
Square mileage covered	362	171
Stations	10	28
Average Response Time (minutes)	5:21	4:27
Employees (full-time)	458.47	680
Total Responses	45.860	163,148

### Public Works

Roads maintained (lane miles)	5,866
Signs in Metro	100,200
Street lights	53,573
Total parking citations income	\$644,400

### Water & Sewer

Treated Water Source:	Cumberland River
Daily capacity:	180,000,000 gallons
Average daily consumption:	86,900,000 gallons
Sewage Treatment Type:	Activated Sludge
Daily peak capacity:	510,000,000 gallons
Average daily treatment:	167,600,000 gallons

### Nashville Electric Service (NES)

NES Average Costs:	
Small Commercial/Industrial	10.72¢ per kwh
Large Industrial	10.34¢ per kwh
Residential	9.76¢ per kwh

### Piedmont Natural Gas Company

2016 Residential price:	
Per month Nov-Mar:	\$17.45
Per therm Nov-Mar:	\$0.69251
Per month Apr-Oct:	\$13.45
Per therm Apr-Oct:	\$0.64251

# Appendix 4: About Nashville

## Parks, Recreation and Tourist Attractions

Metro Parks:	123 (15,003.3 acres)
Open to the Public	13,395.94
Land Banked	1,607.36
Greenway Corridors:	8
Cumberland Gulch	
Harpeth	
Mill Creek	
Richland Creek	
Seven Mile	
Stones River	
Whites Creek	
Greenway Trails (completed)	80 miles
Greenway Trails – under development	8 miles
Golf Courses	7 Public, 10 Private
Swimming pools (7 indoor/3 outdoor)	10
Bowling alleys	0
Lakes (non-metro)(with boating & camping)	2
Centennial Sportsplex	
Ice Rinks	2
Fitness Center	1
Swimming Pools	2
*Sportsplex (13 standard size, 8 start up for ages 8 & under)	21
Indoor Tennis Centers	8
Neighborhood Community Centers	19
Regional Community Centers	7
Senior Centers	3
School Playgrounds and Tennis Courts	64
Water Spray Parks	3
Wave Country Water Park	
Skate Parks (Two Rivers & Una Park)	2
Dog Parks (off leash)	3
Athletic Fields:	
Baseball/softball	107 (78 in Parks & Rec.)

Soccer	62
Football	8
Picnic Shelters	(Reservable) 61
Sandy Volleyball	2
Multi-Purpose	16
Cricket	2
Parthenon Museum	
Two Rivers Mansion	
Centennial Art Center and Gallery	
Centennial Art Activity Center	
Warner Park Nature Center	
Fort Negley Visitors' Center and Historic Site	
Shelby Bottoms Nature Center in Shelby Bottoms Park	
Beaman Nature Center in Beaman Park	
Bells Bend Nature Center in Bells Bend Park	
Warner Equestrian Center in Percy Warner Park	
Horse Trails throughout Percy Warner Park	
Cross Country Running Courses in Percy Warner Park	
Hamilton Creek Sailboat Marina (164 slips)	
Fort Nashborough Historic Site	
Stone Hall Historic Site	
State Fair Grounds	
Nashville Zoo	
Sommet Center	
Nashville Arena	
Model Airplane Flying Fields	3
Frisbee Disc Golf Courses	3
Professional Sports:	
NHL Hockey (Nashville Predators)	
NFL Football (Tennessee Titans)	
AAA Baseball (Nashville Sounds)	
Soccer (The Nashville Metros)	
Women's Professional Football League (Nashville Dream)	
Hotels/Motel rooms (Davidson County)	>37,000
Largest Meeting Room	57,500 sq.ft.
Restaurants	3,500

# Appendix 5: Comparative Analytical Statistics

Budget comparisons over time may be more meaningful when adjusted to real (inflation-adjusted) or per capita terms. This table presents statistical information that can be used to adjust annual numbers for such comparisons.

Calendar Year	National Economic Price Indices			Metro Nashville / Davidson County Statistics					
	GDP Price Index	GDP State & Local Govt Purchases	Consumer Price Index CPI-U	Davidson County Area	Area Inside USD	Area Outside USD	Davidson County Population	Estimated USD Population	Estimated Non-USD Population
	2009=100	2009=100	1982-84=100	Square miles (less large bodies of water)			Population		
1974	28.76	20.77	49.3	501.0	111.7	389.3	460,000	283,460	176,540
1975	31.43	22.77	53.8	501.0	111.7	389.3	463,000	285,309	177,691
1976	33.16	23.87	56.9	501.0	112.1	388.9	466,000	288,186	177,814
1977	35.21	25.37	60.6	501.0	150.7	350.3	469,000	337,924	131,076
1978	37.68	27.02	65.2	501.0	150.7	350.3	472,000	340,086	131,914
1979	40.79	29.40	72.6	501.0	150.7	350.3	475,000	342,248	132,752
1980	44.48	32.58	82.4	501.0	150.7	350.3	477,811	344,273	133,538
1981	48.66	35.82	90.9	501.0	150.7	350.3	482,207	347,094	135,113
1982	51.62	38.01	96.5	501.0	151.0	350.0	486,604	349,915	136,689
1983	53.66	39.70	99.6	501.0	151.0	350.0	491,000	352,736	138,264
1984	55.56	41.41	103.9	501.0	151.0	350.0	495,397	355,557	139,839
1985	57.34	43.10	107.6	501.0	151.0	350.0	499,793	358,379	141,414
1986	58.50	44.34	109.6	501.0	151.0	350.0	501,991	359,789	142,202
1987	59.94	46.41	113.6	501.0	151.0	350.0	504,189	361,200	142,990
1988	62.04	47.96	118.3	501.0	151.0	350.0	506,388	362,610	143,777
1989	64.45	50.28	124.0	501.0	171.0	330.0	510,234	368,897	141,337
1990	66.84	52.78	130.7	501.0	171.0	330.0	510,784	370,469	140,315
1991	69.06	54.62	136.2	501.0	171.0	330.0	514,321	373,035	141,286
1992	70.63	56.60	140.3	501.0	171.0	330.0	517,859	375,600	142,259
1993	72.32	58.05	144.5	501.0	171.0	330.0	521,396	378,166	143,230
1994	73.85	59.59	148.2	501.0	171.0	330.0	524,934	380,732	144,202
1995	75.39	61.21	152.4	501.0	170.0	331.0	528,471	383,297	145,174
1996	76.77	62.62	156.9	501.0	170.0	331.0	532,008	385,863	146,145
1997	78.09	64.00	160.5	501.0	170.0	331.0	535,546	388,428	147,118
1998	78.94	65.29	163.0	501.0	170.0	331.0	539,083	390,994	148,089
1999	80.07	67.88	166.6	501.0	170.0	331.0	542,376	393,383	148,993
2000	81.89	71.16	172.2	501.0	170.0	331.0	569,891	393,907	175,984
2001	83.76	73.63	177.1	501.0	170.0	331.0	578,832	397,141	181,691
2002	85.04	75.14	179.9	501.0	170.0	331.0	582,346	398,165	184,181
2003	86.74	77.76	184.0	501.0	170.0	331.0	588,512	401,005	187,507
2004	89.12	81.72	188.9	501.0	170.0	331.0	597,263	407,314	189,949
2005	91.99	86.33	195.3	501.0	170.0	331.0	607,413	411,680	195,733
2006	94.81	90.68	201.6	525.0	184.0	341.0	614,200	418,220	195,980
2007	97.34	95.43	207.3	525.0	184.0	341.0	620,267	422,352	197,915
2008	99.22	100.28	215.3	525.0	184.0	341.0	626,144	424,696	201,448
2009	100.00	100.00	214.5	525.0	184.0	341.0	629,211	431,371	197,840
2010	101.23	102.71	218.1	525.0	184.2	340.8	626,681	420,846	205,835
2011	103.32	105.92	224.9	525.0	186.7	338.3	635,799	427,119	208,356
2012	105.22	107.99	229.6	525.0	186.7	338.3	649,318	433,833	214,462
2013	106.94	110.14	233.0	525.0	186.7	338.3	659,428	440,730	217,872
2014	108.69	112.29	236.7	525.0	186.7	338.3	669,094	434,086	234,261
2015	109.78	112.29	237.0	525.0	186.7	338.3	678,889	462,201	216,688

Sources: GDP: Dept of Commerce BEA (<http://www.bea.gov/>) CPI: Dept of Labor BLS (<http://www.bls.gov/cpi/#tables>)  
Area & Population: US Census Bureau & Nashville Area MPO Estimates

GDP Price Index data reflects prices in the domestic economy as a whole. State & Local data reflects the price of goods purchased by state & local governments (not specifically Metro). CPI data reflects the price of a market basket of goods and services bought by urban consumers.

The GDP Price Index and GDP State & Local Government Purchases reflect base year change from 2009. The percentage change in prices from one year to another is the difference in indices for those years divided by the index for the earlier year. Increases must be compounded, not simply averaged, across multiple years.

# Appendix 6: Pay Grades and Rates

This table presents Civil Service and non Civil Service pay grades used by many departments, each grade's minimum and maximum annual salaries, number of steps in grade, and number of months at each step. It does not include other positions whose salaries are set by state law or by letter of agreement.

Grade	Annual Salary		Steps	Months	Grade	Annual Salary		Steps	Months
	Min	Max				Min	Max		
<b>BE</b>	-----	14,000	-----	-----	<b>SS1*</b>	11.82	15.06	---	-----
<b>CM</b>	-----	15,000	-----	-----	<b>TG01</b>	21,122	24,599	5	6-24
<b>CO01</b>	33,166	43,119	10	12	<b>TG02</b>	22,188	25,851	5	6-24
<b>CO02</b>	36,854	47,909	10	12	<b>TG03</b>	24,854	28,981	5	6-24
<b>CO03</b>	40,818	53,062	10	12	<b>TG04</b>	27,312	31,903	5	6-24
<b>CO04</b>	45,086	58,610	10	12	<b>TG05</b>	29,097	34,082	5	6-24
<b>DP01</b>	53,500	112,834	Open Range	-----	<b>TG06</b>	30,859	36,006	5	6-24
<b>DP02</b>	90,104	173,814	Open Range	-----	<b>TG07</b>	32,598	38,093	5	6-24
<b>DP03</b>	123,249	247,237	Open Range	-----	<b>TG08</b>	34,337	40,064	5	6-24
<b>ET01</b>	29,753	38,683	10	12-24	<b>TG09</b>	36,192	42,127	5	6-24
<b>ET02</b>	33,166	43,119	10	12-24	<b>TG10</b>	37,792	44,075	5	6-24
<b>ET03</b>	40,818	53,062	10	12-24	<b>TG11</b>	39,577	46,115	5	6-24
<b>ET04</b>	45,086	58,610	10	12-24	<b>TG12</b>	41,269	48,132	5	6-24
<b>ET05</b>	49,649	64,539	10	12-24	<b>TG13</b>	42,892	50,149	5	6-24
<b>ET06</b>	54,549	70,915	10	12-24	<b>TG14</b>	44,631	52,050	5	6-24
<b>ET07</b>	65,377	91,798	Open Range	-----	<b>TG15</b>	46,416	54,299	5	6-24
<b>ET08</b>	76,250	113,164	Open Range	-----	<b>TG16</b>	48,179	56,177	5	6-24
<b>JS01</b>	39,183	50,933	Open Range	-----	<b>TL01</b>	23,208	27,034	5	6-24
<b>JS02</b>	50,490	59,142	Open Range	-----	<b>TL02</b>	24,344	28,425	5	6-24
<b>JS03</b>	53,376	62,038	Open Range	-----	<b>TL03</b>	27,289	31,833	5	6-24
<b>MM</b>	-----	180,000	-----	-----	<b>TL04</b>	30,071	35,218	5	6-24
<b>PD</b>	-----	148,505	-----	-----	<b>TL05</b>	32,042	37,444	5	6-24
<b>PD01</b>	49,649	88,865	Open Range	-----	<b>TL06</b>	33,966	39,623	5	6-24
<b>PD02</b>	76,250	140,563	Open Range	-----	<b>TL07</b>	35,821	41,919	5	6-24
<b>PS01</b>	33,539	43,601	10	12	<b>TL08</b>	37,792	44,075	5	6-24
<b>PS02</b>	37,383	48,595	10	12	<b>TL09</b>	39,762	46,324	5	6-24
<b>PS03</b>	41,540	54,001	10	12	<b>TL10</b>	41,571	48,550	5	6-24
<b>PS04</b>	46,009	59,808	10	12	<b>TL11</b>	43,611	50,822	5	6-24
<b>PS05</b>	50,820	66,065	10	12	<b>TL12</b>	45,420	52,931	5	6-24
<b>PS06</b>	55,964	72,753	10	12	<b>TL13</b>	47,344	55,204	5	6-24
<b>PS07</b>	61,487	79,938	10	12	<b>TL14</b>	49,199	57,383	5	6-24
<b>PS08</b>	73,697	95,807	10	12	<b>TL15</b>	51,077	59,586	5	6-24
<b>PS09</b>	85,946	134,074	Open Range	-----	<b>TL16</b>	52,908	61,719	5	6-24
<b>PS10</b>	101,565	166,540	Open Range	-----	<b>TS01</b>	34,314	40,226	5	6-24
<b>PS11</b>	119,466	203,062	Open Range	-----	<b>TS02</b>	35,682	41,826	5	6-24
<b>SP1*</b>	10.28	13.94	-----	-----	<b>TS03</b>	37,606	43,797	5	6-24
<b>SR01</b>	17,546	22,808	10	12-24	<b>TS04</b>	39,252	45,860	5	6-24
<b>SR02</b>	19,312	25,105	10	12-24	<b>TS05</b>	40,945	47,761	5	6-24
<b>SR03</b>	21,710	28,221	10	12-24	<b>TS06</b>	42,730	49,964	5	6-24
<b>SR04</b>	23,691	30,802	10	12-24	<b>TS07</b>	44,538	51,911	5	6-24
<b>SR05</b>	26,595	34,571	10	12-24	<b>TS08</b>	46,115	53,882	5	6-24
<b>SR06</b>	29,753	38,683	10	12-24	<b>TS09</b>	47,993	55,946	5	6-24
<b>SR07</b>	33,166	43,119	10	12-24	<b>TS10</b>	49,639	57,939	5	6-24
<b>SR08</b>	36,854	47,909	10	12-24	<b>TS11</b>	51,540	60,049	5	6-24
<b>SR09</b>	40,818	53,062	10	12-24	<b>TS12</b>	53,256	62,206	5	6-24
<b>SR10</b>	45,086	58,610	10	12-24	<b>TS13</b>	55,737	64,988	5	6-24
<b>SR11</b>	49,649	64,539	10	12-24	<b>TS14</b>	58,589	68,326	5	6-24
<b>SR12</b>	54,549	70,916	Open Range	-----	<b>TS15</b>	62,182	72,453	5	6-24
<b>SR13</b>	65,377	91,798	Open Range	-----	<b>TS16</b>	66,217	77,253	5	6-24
<b>SR14</b>	76,250	113,164	Open Range	-----	<b>VM</b>	-----	17,000	-----	-----
<b>SR15</b>	90,104	140,971	Open Range	-----					
<b>SR16</b>	105,983	174,320	Open Range	-----					

\* Works less than 40 hours per week

# Appendix 7: FTMS

## Financial Trend Monitoring System Indicators

When managing municipal finances, it is important to understand past financial trends and their effects on the present and future. To accomplish this, Metro has developed a Financial Trend Monitoring System (FTMS). This system is based on the FTMS developed and outlined by the International City/County Management Association (ICMA) in its *Evaluating Financial Condition – A Handbook for Local Governments*, but slightly modified to meet the needs of Metropolitan Nashville and Davidson County.

The trend system consists of measurable factors that reflect and influence Metro's financial condition – its ability to finance current services on a continuing basis. These factors include the national economy, population levels, federal and state mandates, the local business climate, and the internal fiscal policies of the local government.

This evaluation reviews financial data from the general funds of the General Services District (GSD) and the Urban Services District (USD) for the 10 year time period extending from FY2006 to FY2015.

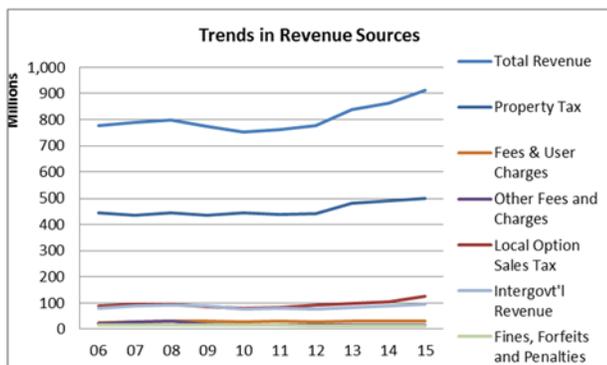
## Revenue Indicators

The revenue indicators reflect Metro's ability to produce sufficient revenue to support current service levels, meet existing obligations, and plan for future initiatives.

### Trends in Revenue Sources

**Description:** This graph reveals trends for the largest sources of revenue received by Metro, grouped into six categories: total revenue, property taxes, sales taxes, fees & user charges, revenue from other governments, and other revenue. The composition of these revenues helps determine the Metropolitan Government's potential dependence on any one specific revenue source in order to respond to changing economic situations and service demands.

**Graph 1**



**Commentary:** Total Revenue increased by approximately 17.7% between FY2006 and FY2015, which represents a net decrease of 15.9% relative to the previous rolling 10 year period. This decrease is attributed to a significant increase in property tax revenue tied to 2005's calendar year reappraisal, which was realized in FY2006. Over this time period, two basic trends are evident.

Metro experienced vastly different revenue growth patterns during separate five year periods ranging from 2006 to 2015. The devastating effects of the financial and liquidity crises, which occurred from 2007 to 2008 and eventually led to the subprime mortgage crisis, sending the country into a period now referred to as The Great Recession, are evident as total revenue declined 3.2% from 2006 to 2010. This figure rebounded to a much healthier increase of 20.1% between 2011 and 2015, as the economy recovered on a local, national, and even global scale. The predominant source of revenue is property taxes, which increased by approximately 14% between 2011 and 2015. For comparative purposes, it should be noted that while the aforementioned growth over the last 5 years has been strong, the corresponding 10 year figure is slightly less, at 12.5%. As previously mentioned, the last significant increase in property tax revenue occurred between FY2005 and 2006, as citizens benefited from the city's ability to account for new construction in its reappraisal. In addition to this, Metro entered into an agreement to sell its outstanding property tax receivables, and took steps to better manage delinquent collections.

The tax base has grown moderately but consistently over the period. Assessments have increased due to periodic reappraisals, but in keeping with state law, they have been offset by reductions in the certified tax rates, so that total tax revenues are not inflated. The rate increases are detailed in the property tax discussion in Section A of this book.

Intergovernmental revenues (funds received from other governments) decreased by 3.4% from FY2006–2010. In the years that followed, relative to revenues from all other sources, year over year figures continued to decline until about 2013, as absolute annual dollar amounts remained flat. Since then, there has been a slight uptick over the last couple of years, which could be attributed to an improving economy as well as an increase in programs funded by the State and/or Federal government. Due to the recession, Metro has taken steps to ensure that it is not overly dependent on revenues from other governmental entities due to the volatility of available funds. These steps include programs being reduced or curtailed in some situations.

Local option sales tax is the primary source of elastic revenue because it responds to changes in inflation and the economic base. The total sales tax rate in Davidson County is 9.25%. In FY2002, a 1% increase to all items except unprepared foods put the state portion of the sales tax rate at 7%, plus the 2.25% local option rate levied by Davidson County. During the 10-year period being discussed, Davidson County has experienced a 38.9% increase in the local option sales tax. The impact of the recession is readily identifiable from 2006-2010 as Metro witnessed a decrease of 11.3%. By comparison, from 2011-2015 this revenue source grew 53.7%.

Overall, fees and user charge collections have increased approximately 30.7% between FY2006 and FY2015, however, categorically they account for a small portion of total revenue.

**Analysis:** There are several suggestive trends indicating a significantly decreased reliance on certain revenue streams; although intergovernmental revenue is trending slightly upward in absolute terms, in relative terms it has

# Appendix 7: FTMS

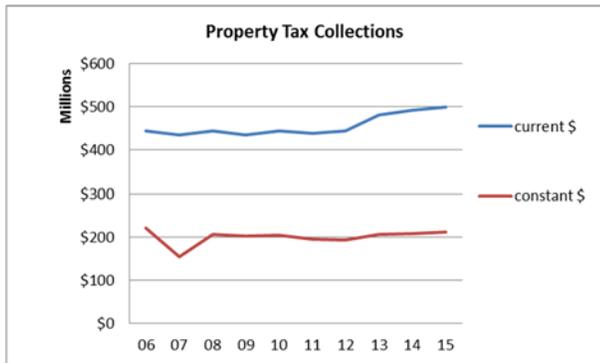
declined or remained effectively stagnant in proportion to total revenue over the last five years. Fees and user charges and local option sales tax revenue have both shown typical post-recession growth, the result of increased consumer confidence and discretionary income. However, per the status quo, potential threats to the viability of certain revenue sources going forward still remain; the result of inherent ties to the state and national economy in general, in addition to uncertainty with respect to the stability of revenues reliant on the tourism industry in particular. Examining avenues for increased diversification of Metro's revenue streams would help to offset potential sluggish performance in certain revenue categories at some point in the future.

However, since 2010 as economic indicators, including GDP, have reflected stabilization, if not growth, in the national economy, Nashville too has followed suit.

## Property Tax

**Description:** Metro relies heavily on the property tax as its single largest revenue source. In FY2015, the property tax constituted approximately 55% of all revenue collected by Nashville Metropolitan Government.

**Graph 2**



**Commentary:** The property tax, a comparatively stable funding source, should mirror the effects of inflation to ensure that dollars collected have consistent buying power year to year. For the analysis period, the current buying power of the property tax revenue has varied from a low of \$434M in FY2007 to a high of \$499M in FY2015. Since FY2011, as the total revenue generated has increased by roughly \$61M, constant buying power has failed to keep pace, increasing only \$16M.

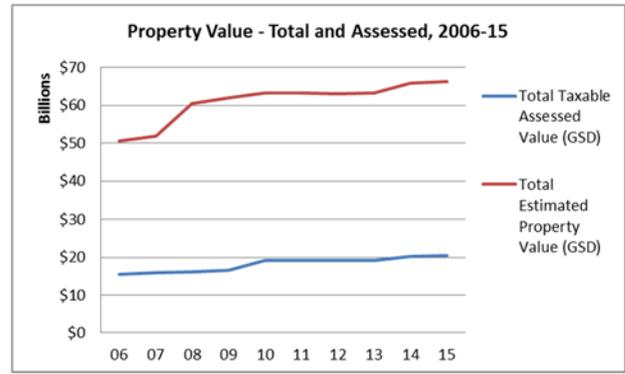
**Analysis:** The graph displays property tax revenue in both current and constant dollars to show the effect of inflation on revenue. In FY2006 there was a property reappraisal as required by state law and an increase to the adjusted tax rate of \$0.67. Between FY2006 and FY2015, property tax revenue increased from \$444M to \$499M. Part of this significant increase is due to increases in the tax base (see section below), reappraisals in FY2006 and FY2014, and a tax rate increase in FY2006.

## Appraised Property Value

**Description:** Appraised value of property measures the market value of taxable real, personal, and utility property in Metro. Ideally, market and appraised values

are the same – indicated by an appraisal ratio of 1.00. When a gap exists between market and appraised values, some property owners are paying less than a fair share of property taxes while others may be overburdened with taxes on properties of declining values. Appraised values and appraisal ratios (the state-estimated ratio between appraised and market values, updated every two years) are presented in Section A of this book.

**Graph 3**



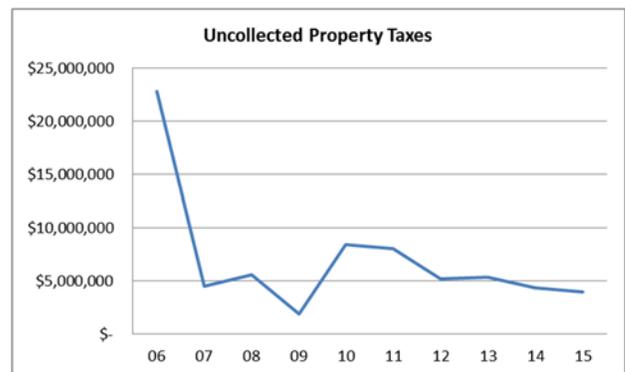
**Commentary:** Regular reappraisals should help keep appraised values balanced with market values. All taxable real property is appraised every four years by Metro's Assessor of Property.

**Analysis:** The total assessed value of property has steadily increased from FY2006 to FY2015 by 31.2%. Over the same time period, total estimated property value has nearly mirrored that figure, increasing 31.3%. Metro has elected to undertake a four-year reappraisal cycle in an effort to keep property values in line with current market values as well as maintain equalization throughout the county. Appraised values are generally within 90% of market values.

## Uncollected Property Taxes

**Description:** Each year, a portion of assessed property taxes remain uncollected due to a variety of reasons. An increase in this percentage can indicate an overall decline in local government's economic health. Delinquent and back property tax collections form a significant portion of annual property tax revenue. The largest portion of delinquent taxes consists of the prior year's assessments.

**Graph 4**

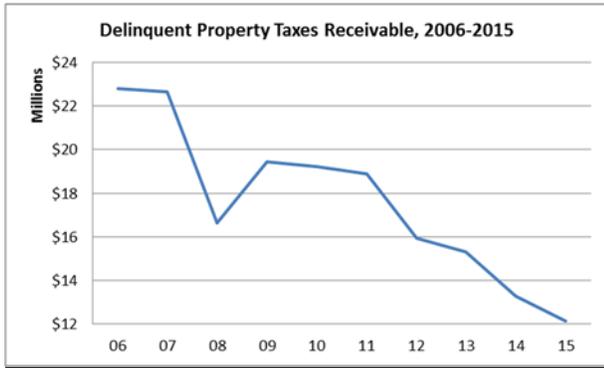


# Appendix 7: FTMS

**Analysis:** In FY2006, uncollected property taxes amounted to approximately \$23M. Most recently, in FY2015, uncollected property taxes had declined to \$3.9 million. This decrease can be attributed, in large part, to an FY2006 agreement in which Metro sold its outstanding property tax receivables to a private sector collector.

## Delinquent Property Tax Receivables

**Graph 5**



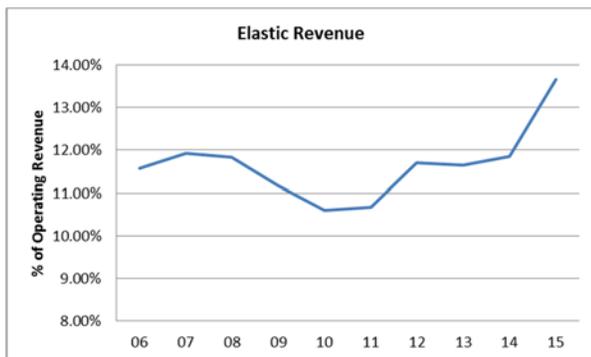
**Commentary:** Delinquent property tax receivables have fluctuated during the time period of analysis. These fluctuations occur as a result of property tax increases and/or periods of economic stagnation. The overall trend for delinquent property tax receivables has been negative, decreasing by 46.7% from FY2006 to FY2015.

**Analysis:** The fluctuations in delinquent property tax collections can be explained by inconsistencies in the collection process, with the spikes in the graph representing increased efforts by the legal department in pursuing delinquent funds as noted in the declines from FY2007 to FY2008 and since 2011 overall.

## Elastic Revenue

**Description:** Elastic revenue refers to revenue that responds to changes or fluctuations in inflation and the economy. In this study, the elastic revenue analyzed is the local option sales tax.

**Graph 6**



**Commentary:** In FY2006, elastic operating revenues were almost \$90M. For the first 5 years of the trend, the revenues experienced a decline of 11.3%, indicative of the recessionary period of the timeframe. However, over

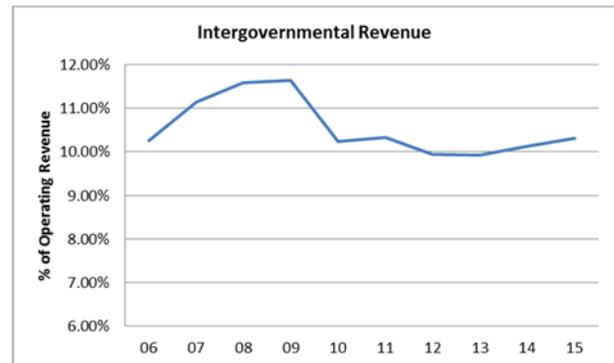
the second half of the 10 year analysis, elastic revenues have increased to a much more robust 53.7%.

**Analysis:** During periods of increased inflation, a high percentage of sales tax revenue compared to total revenue helps maintain purchasing power. One should note that the FY2006 reappraisal and subsequent property tax revenue increase was a key reason that a lower percentage of total revenues were attributed to sales tax. This property tax increase, coupled with the previously referenced recessionary period, dampened local option sales taxes' percentage of overall revenue. The noticeable growth in elastic revenue, which began as a slight increase in 2011 and has grown considerably since, positively correlates with the recovery and subsequent strengthening of the economy that began that year. In congruence with this, improved efficiency in sales tax collections has also played an important role in the increase.

## Intergovernmental Revenue

**Description:** Intergovernmental revenue consists of funds from federal, state, and other governmental entities, and non-profit groups. Often these funds are designated for specific uses. Too much dependence on intergovernmental revenue is risky; if funds are withdrawn, the local government may need to fill the gap or reduce services provided by the funding.

**Graph 7**



**Commentary:** Intergovernmental revenue, following steady growth from FY2006 to FY2009 relative to total revenue, declined considerably in FY2010 and has remained comparatively flat since. In part, this is due to property tax rate increases, which increased the percentage of revenue raised by the property tax relative to other sources. Along with this, during several of the years being examined there were reductions in intergovernmental transfers from state and federal sources due to budget reductions at the state level and shifting of resources out of federal grant programs. These revenues have started to trend slightly upward over the course of the last few years in absolute terms, as fiscal tightening at the federal and state levels has lessened.

**Analysis:** From FY2006 to FY2009 a noticeable spike in intergovernmental revenue occurred, which could be attributed to an inflow of federal stimulus funds, the cumulative measures of which later became known as the American Recovery and Reinvestment Act in 2009. Since then, the category's contribution to Metro's total revenue figure has leveled off to prerecession levels and remained

# Appendix 7: FTMS

consistent, ranging between 9.92% and 10.32%. Despite the slight upturn, intergovernmental revenues in FY2015 have merely matched contributions from nearly a decade and a half ago.

## Revenue Benchmarks

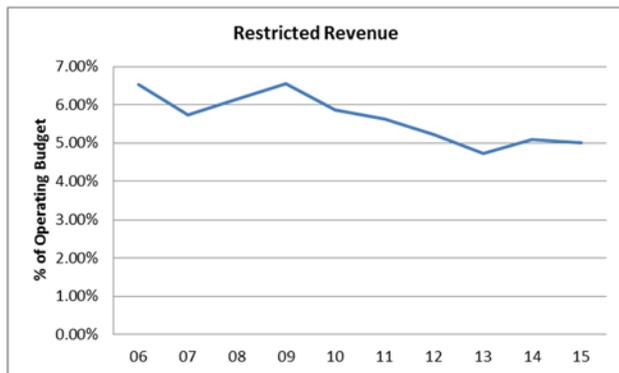
Revenue benchmarks serve as important symbols of the flexibility found in spending restrictions within the Metropolitan Government. These trends may reveal implementation of cost controls or fiscal policies.

### Restricted Revenue

**Description:** Restricted revenue is legally designated for a specific use, often spelled out in state or federal laws, bond covenants, or grant contracts. Specifically, restricted revenue includes revenue from other governments and governmental agencies, excluding the state income tax allocation and the state sales tax funds.

An increased percentage of restricted revenue as a percentage of total operating revenues can hinder the government's ability to modify spending priorities in response to changing service needs and demands.

**Graph 8**



**Commentary:** The restricted revenue graph mimics the decreasing trend illustrated in the intergovernmental revenue graph: the state sales tax allocation and the income tax on dividends and interest are not included in the restricted revenue calculation. Restricted revenue as a percentage of total revenue reached its lowest point for the period reviewed at 4.7% in FY2013. Restricted revenue has exhibited a steady decline over the time period being analyzed, declining 23.4% since FY2006 relative to total revenue, and 9.8% in annual total dollar amounts overall. This retraction is related to the decline in intergovernmental revenue as the fiscal crisis of 2009 has caused a reduction of federal grant revenue.

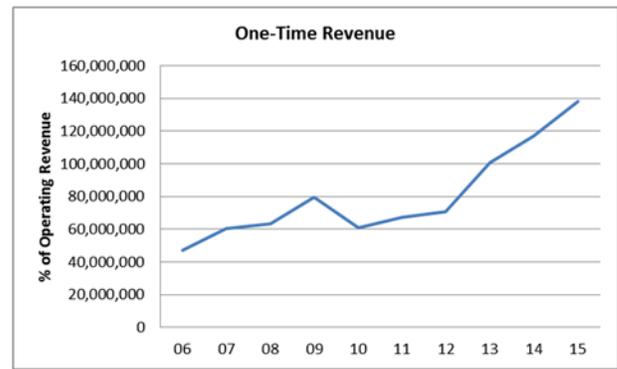
While grants do allow local governments the opportunity to expand certain programs, it is a good idea to keep the percentage relatively low so that a government does not become overly reliant on grant funding from sources that cannot be guaranteed from year to year. As a percentage of total revenues, restricted revenues have not exceeded 7% since FY2005.

### One-Time Revenue

**Description:** A one-time or temporary revenue source is one that is not expected to be a continuous funding source, such as the allocation of a portion of fund balance reserves or a one-time grant.

Continual use of one-time revenue to balance the budget may indicate that the revenue base is not sufficient to support current service levels. For this study, a one-time revenue source refers to funds appropriated from fund balance. The warning trend for this indicator is an increasing use of one-time operating revenue as a percentage of net operating revenues.

**Graph 9**



**Analysis:** In FY2006, \$46,934,078 (6.05% of net operating revenue) was contributed as One-Time Revenue. By FY2015 this amount had increased to \$138,053,598, or 15.11% of net operating revenue. Use of one-time revenue has steadily increased over the period of analysis (a 150% increase from FY2006 to FY2015), with a sharp spike in 2009 which can be attributed to stimulus funds. The graph indicates that departments show an increased reliance on fund balance or grant funds to provide services.

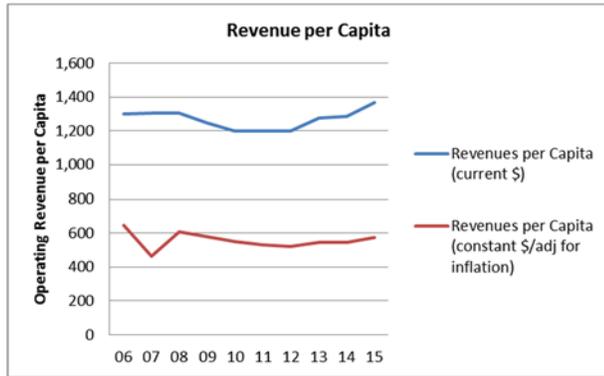
**Commentary:** The global economic crisis in 2008 significantly impacted local revenue and required substantial commitment of fund balance to cover revenue shortfalls. The steady rise in use of one-time revenue can be attributed to a concerted effort by the Dean administration to increase contributions to Metro's 4% fund beyond required levels in order to shield Metro from another recession. As a result, surplus reserve dollars have been used to fund Metro operating capital needs. This process has been managed effectively; Metro monitors its fund balances carefully, manages its use, and avoids appropriating fund balances to fund on-going operating expenses.

# Appendix 7: FTMS

## Revenues per Capita

**Description:** This indicator assumes that services and revenues will increase proportionately with growth in the population and that the level of *per capita* revenue will stay at least constant in real terms. The population of Davidson County has grown by 11.8% since 2006.

**Graph 10**



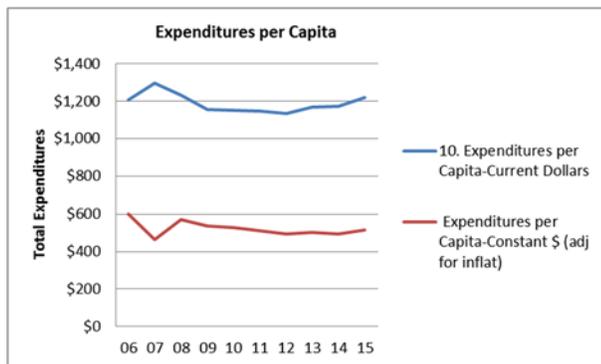
**Commentary:** In constant dollars, revenue per capita decreased 10.5% over the period of analysis. The effect of the 2008 Great Recession is evident in the 14.6% decrease from FY2006 to FY2010, and the post-recession 8.4% increase from FY2011 to FY2015. Revenue per capita continued to climb in FY2015 despite continuing increases in population, posting a 6.1% growth over FY2014 totals resulting in total revenue per capita of \$577.

**Analysis:** Fluctuations in revenues per capita can be attributed to a steadily increasing population and the economic downturn of 2007-2008 which was the main cause of the 14.6% decline in revenue per capita from FY2006 to FY2010. Revenues per capita hit a low point of \$466 in FY2007.

## Expenditures per Capita

**Description:** This indicator assumes that changes in *per capita* expenditures reflect fluctuations in the population and compares changes to the rate of inflation. The graph compares nominal (current dollar) and real (constant dollar) data.

**Graph 11**



**Commentary:** The graph illustrates that between FY2006 and FY2015, actual expenditures per capita in constant dollars decreased by 14.1%. In current dollars, expenditures *per capita* have increased slowly since FY2012, totaling \$1,220.15 for FY2015.

**Analysis:** The graph illustrates that in current dollars, Metro's expenditures per capita have remained mostly stable since FY2009.

The marked increase in expenditures per capita in current dollars for 2007 is the result of a status quo Davidson County population and the property tax increase implemented in FY2006. The increase in FY2007 is the result of the restoration of selected expenses following expenditure cuts in FY2005 and the increased availability of revenues from the property tax rate increase.

## Operating Deficits

**Description:** An operating deficit occurs when current expenditures exceed current revenues. This does not necessarily mean that the budget will be out of balance, since reserves from prior years may be used to cover the difference. However, credit rating firms regard a current-year operating deficit as a minor warning signal. Two consecutive years of such deficits indicate that current revenues are not supporting current expenditures and require more attention.

**Graph 12**



**Commentary:** Two or more consecutive years of operating fund deficits present a "red flag" with respect to the financial health of Metro Government. The operating deficits between 2006 and 2012 are the result of the planned use of fund balances to balance the operating budget. Fiscal years 2010 through 2011 experienced a slow but steady increase in operating surplus. As post-recession national and local economic recovery became evident in 2012, fund balance use declined rapidly in 2013 and 2014 with operating deficits of 1.95% and surpluses of 1.32% respectively.

Metro returned to small operating deficits in 2014 and 2015 driven by shortfalls in enterprise funds with a total deficit of 1.71% of net operating revenues in FY2015. The overall result of economic recovery was a 69.5% decrease in operating deficits in the period from 2010-2015.

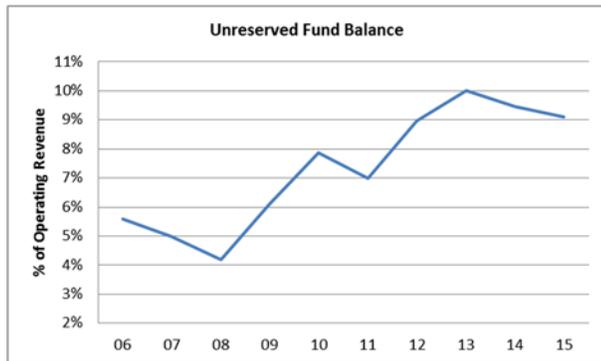
# Appendix 7: FTMS

**Analysis:** The Great Recession of 2007-2009 resulted in marked declines in net operating revenue for Metro and resulted in the decision to use fund balance dollars to maintain levels of service. Revenue partially recovered in FY2010, but operating deficits for FY2010 through FY2012 remained at 4.15% and 4.96% of net operating revenue respectively. Revenue increased between 2013 and 2015, which led to fewer departments requesting the use of fund balance to maintain current service levels.

## Fund Balances

**Description:** Fund balances can be thought of as reserves. Since some fund balances may be designated for specific projects, it is necessary to differentiate between reserved and unreserved fund balance. Unreserved fund balance is the indicator in this case. Unreserved fund balances enable a government to meet future emergencies. A warning sign occurs when unreserved fund balances decline as a percentage of net operating revenues. This may show an inability to fund emergencies.

**Graph 13**



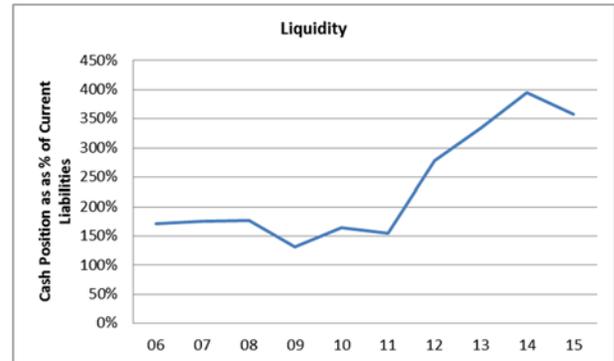
**Commentary:** Fund balance as a percentage of operating revenue has increased by 62.7% since 2006, totaling almost \$84M for FY2015, 9.11% of net operating revenues. At no time in the period of analysis has the unreserved fund balance dropped below the 4% threshold. In FY2006, the property tax reappraisal, coupled with a property tax increase, caused the unreserved fund balance to increase slightly as a percentage of operating revenue, although in the following two fiscal years this ratio declined to 4.19%. In subsequent years, fund balance as a percentage of operating revenue increased significantly due to major declines in operating revenue resulting from the fiscal crisis of 2009 and steady increases in fund balance due to major reductions in local government expenditures, resulting in a high of 9.45% (\$81.65M) in FY2014.

## Liquidity

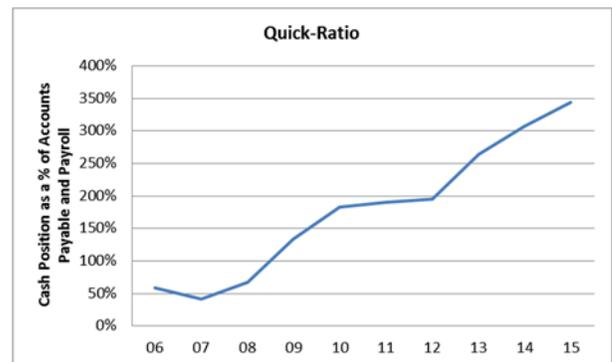
**Description:** Liquidity measures a government's ability to pay its short-term obligations. Insufficient liquidity will make a government insolvent. In these graphs, liquidity is determined by taking current assets and dividing by current liabilities – a measure known in financial analysis as the current ratio as seen in Graph 14. The **Quick Ratio** (Graph 15), is defined as current assets expected to be converted into cash quickly divided by current

liabilities. In this case, it is determined by dividing cash and cash equivalents by accounts payable and accrued payroll.

**Graph 14**



**Graph 15**



**Commentary:** Over the time period of analysis, liquidity has ranged from a low of 131.55% in FY2009 to a high of 395.43% in FY2014.

A positive quick ratio, particularly in more recent years, indicates that Metro has had adequate cash reserves for immediate unexpected needs. Though the trend decreased somewhat in FY2006 through and FY2007, Metro's ability to acquire cash during the following years has continued to increase.

**Analysis:** Credit rating firms consider liquidity of less than 100% to be a negative factor. Liquidity has not fallen below 100% since 2008. A positive liquidity position indicates that Metro is not overextended in its financial obligations with current liquidity at more than 3 times that recommended level.

## Demographic Trends

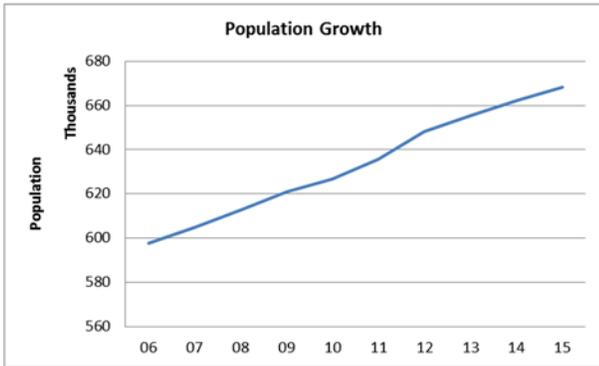
Municipal fiscal health is related to citizen needs and available resources that are often reflected in economic and demographic indicators.

A greater variety of current demographic information is presented in Appendix 4, "About Nashville."

# Appendix 7: FTMS

**Population:** Population growth has a significant impact on Metro’s ability to generate and capture revenue as well as the cost to provide services. The population of Davidson County has increased steadily over the past decade, from 597,597 in 2006 to 668,347 in 2015, an increase of 11.8%.

**Graph 16**

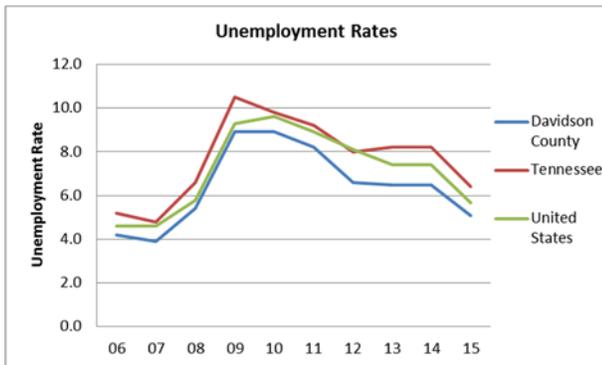


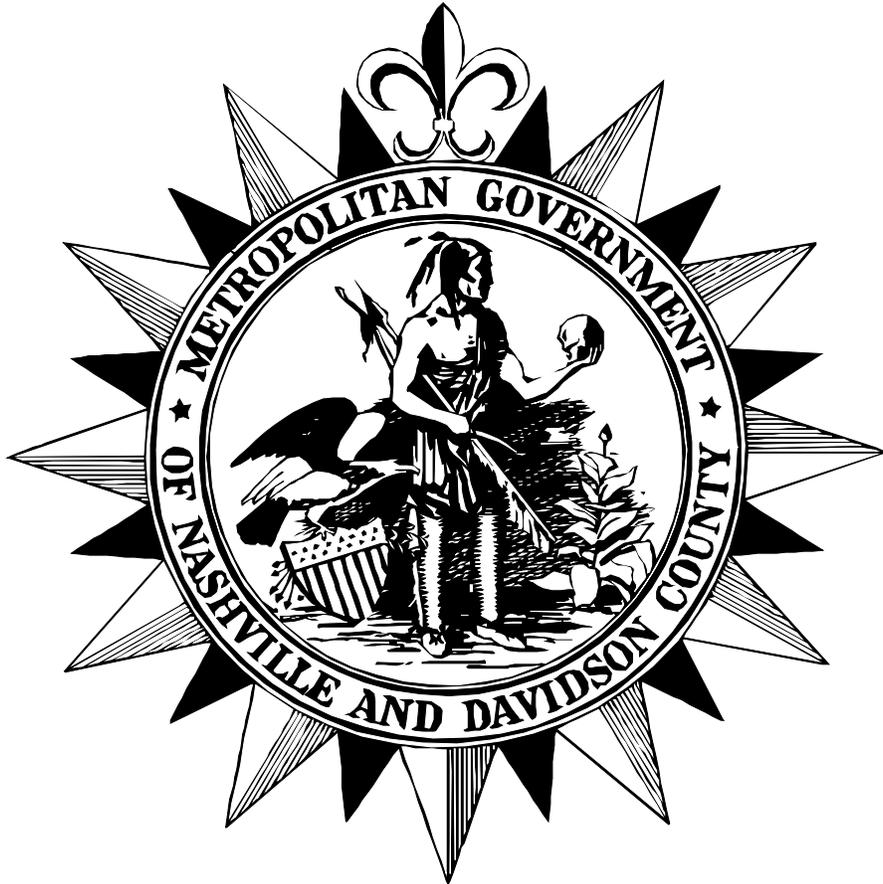
**Unemployment:** Over the past decade, Davidson County has maintained low unemployment rates that are parallel to, but lower than, national and state-wide figures. The county’s unemployment rate during the last decade has ranged from a low of 3.9% in 2007 to a high of 8.9% in 2010, compared with a range of 4.8% to 9.8% for the state and 4.6% to 9.6% nationally during the same periods.

Unemployment rates at the local, state, and national level declined steadily between 2004 and 2007, until the impact of the global fiscal economic crisis took hold between 2009 and 2010. Active fiscal policy on the macroeconomic level by the Federal Reserve and decisive action by the U.S. government resulted in a stabilization of unemployment rates in the last few years of the analysis. The average unemployment rate for Davidson County in 2015 was 5.09%, a 1.39% decrease since 2014.

Davidson County’s steady economic base is likely to continue to be healthy due to its economic diversification and higher-than-average concentration of jobs in education, health care, and professional and technical services. These industries are prominent on the national level and are projected to experience high growth rates over the next decade and beyond.

**Graph 17**





 For an ADA accommodation, please contact Kimberly Northern at 615-880-1710 or by email at [kimberly.northern@nashville.gov](mailto:kimberly.northern@nashville.gov)