

## Accomplishments

- Completed a successful transition, streamlining middle management while developing the most experienced and most diverse management team in Sheriff's Office history.
- The Criminal Justice Center and Hill Detention Center received national accreditation from the American Correctional Association (ACA) – making the DCSO the only agency of its kind in the United States fully accredited by the ACA.
- Secured \$34 million in funding and completed selection of design/build team for future jail expansion projects.
- Continued to generate revenue and save taxpayers' money through the following:

Civil Warrant Division collected \$366,000 more than expected through fees associated with service of process.

Day Reporting Center (DRC), an alternative to incarceration, saved nearly \$2 million by providing intensive supervision and programming while offenders live at home. The DRC per diem is \$10.33. Participants also contributed to costs associated with their supervision – returning over \$77,000 to Metro since 1999.

Community Services Division, through an inmate workforce, saved taxpayers and local non-profits nearly \$5 million in labor costs.

## Goals

- Develop additional innovative fee-based programs to increase revenue.
- Obtain improved inmate accounting system for better management of fee-based programs.
- Train and prepare staff to manage female inmates and the special needs associated with this population.

## Strategic Issues

- Maintaining safe and secure facilities is the primary responsibility of the Sheriff's Office. The DCSO is committed to operating facilities in a safe and secure manner during upcoming facility renovation/construction.
- The DCSO is experiencing a high volume of inmate movement, which increases the associated risks.

- The average inmate profile has become more complex, creating the need to address multiple disorders.