

METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY

PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO

Unaudited - See Accompanying Accountants' Report

| Employer | June 30, 2007 | | | June 30, 1998 | | |
|--|----------------|------|-----------------------|----------------|-------|-----------------------|
| | Employees | Rank | % of Total Employment | Employees | Rank | % of Total Employment |
| State of Tennessee | 20,029 | 1 | 2.51 % | 24,400 | 1 | 3.76 % |
| Metro Nashville-Davidson Co. Government and Public Schools | 19,188 | 2 | 2.40 | 18,990 | 2 | 2.93 |
| Vanderbilt University and Medical Center | 18,252 | 3 | 2.29 | 11,700 | 3 | 1.80 |
| U.S. Government | 11,216 | 4 | 1.40 | 11,000 | 4 (2) | 1.70 |
| HCA (including Tri-Star Health System) | 9,649 | 5 | 1.21 | 8,100 | 6 | 1.25 |
| St. Thomas Health Services | 8,200 | 6 | 1.03 | - | - | - |
| Nissan North America Inc. | 8,100 | 7 | 1.01 | 6,000 | 7 | 0.92 |
| Bridgestone Americas Holding Inc. (1) | 4,900 | 8 | 0.61 | - | - | - |
| Gaylord Entertainment Co. (1) | 4,519 | 9 | 0.57 | 11,000 | 4 (2) | 1.70 |
| Wal-Mart Stores Inc. | 4,500 | 10 | 0.56 | - | - | - |
| Saturn Corporation | - | - | - | 8,350 | 5 | 1.29 |
| Kroger Company | - | - | - | 5,750 | 8 | 0.89 |
| United Parcel Service | - | - | - | 4,500 | 9 | 0.69 |
| First American National Bank | - | - | - | 4,200 | 10 | 0.65 |
| | <u>108,553</u> | | <u>13.60 %</u> | <u>113,990</u> | | <u>17.57 %</u> |

Sources:

Principal Employers and Number of Employees - Nashville Area Chamber of Commerce, Nashville Business Journal
Total Employment - US Department of Labor Bureau of Labor Statistics

(1) National, State or Corporate Headquarters.

(2) Tie ranking.