Metro Police Department

Nashville and Davidson County

Budget Presentation
City Council
May 21, 2008
Chief Ronal Serpas
MNPD at a Glance

- Authorized Budget for 2007-08 General Fund
  - $151.6 Million
  - Current FYTD MNPD within appropriation
- MNPD will finish this Fiscal Year within budget
  - MNPD has finished within budget every year since 2004
- Estimated sworn staffing of 1,296 (of 1,312 authorized) on June 30, 2008
- RESULTS MATTER FY 2007
- MNPD had 100% of PROGRAMS and BUDGET DOLLARS certified
  - One of only four Metro agencies, and by far the largest in PROGRAMS and BUDGET DOLLARS
Commission on Accreditation for Law Enforcement Agencies (CALEA)

- MNPD Inspected by CALEA in April 2008

- MNPD Found to be in Compliance with all 277 mandatory standards and 68 optional standards

- Regarding 100% compliance, CALEA Assessment Team Leader William Howe reported:
  
  "That is rare. Very few agencies accomplish that."

  Howe further reported:

  "You do some phenomenal things here."

  &

  The MNPD “compares with the best (agencies) I have seen.”
Commission on Accreditation of Law Enforcement Agencies (CALEA)

- The MNPD made available more than 7,500 proof documents to support CALEA Compliance
- The MNPD was first accredited in 1994
- Examples of agencies that are accredited by CALEA include: Tennessee Bureau of Investigation, Cincinnati Police, Louisiana State Police, Washington State Patrol, Miami-Dade Police, Tampa Police, Tucson Police, Florida Highway Patrol, Georgia Bureau of Investigation, St. Louis Metropolitan Police, Kansas City Police, Atlanta Police, Charlotte-Mecklenburg Police, and the Kentucky State Police.
2007 Calendar Year End Highlights - Effectiveness

• Our tripartite strategy of *Crime Fighting*, *Quality of Life* enforcement, and *Community Policing* is embedded in the MNPD culture.

• In 2004 there were about 250 active Neighborhood Watch Groups, at year end 2007 there were 363 active Groups, a 45% increase

• Weekly Accountability meetings, beginning in March 2004, continue to focus the entire MNPD on crime, hot spots, service delivery, accountability, as well as a weekly focus on strategies and techniques to lower crime
2007 Calendar Year End Highlights - Effectiveness

• Major Crime Rate in Nashville was down for the fourth consecutive year to rates and incidents not seen since 1989 and 1990
  – The population of Davidson County has increased 20% since 1989 (+98,485)
  – There has been no major swing in socio-economic crime predictors in the last four years
• Violent Crime rate lowest since 1990
• Murder down 10% 2007 vs. 2006
  – Murder down 3 of the last 4 years
• Aggravated Assault rate lowest since 1991
2007 Calendar Year End Highlights - Effectiveness

• Property crime rate lowest since 1979
• Burglary crime rate lowest since 1965
  – Burglary incidents lowest since 1968
• Auto Theft crime rate has NEVER been as low as 2007
  – Our community averages about 40 - 50% of vehicles stolen each week with the KEYS in the vehicle.
2008 YTD Crime Reports
May 10, 2008

- Homicide
  - Up 27% (22 vs. 28)
- Rape
  - Down 3.25%
- Robbery
  - Down 17.6%
- Aggravated Assault
  - Down 12%
- Burglary
  - Down 12.6%
- Larceny
  - Down 5.33%
- Auto Theft
  - Down 31.3%
- Violent Offenses
  - Down 12.76%
- Property Offenses
  - Down 9.1%
- TOTAL OFFENSES
  - Down 9.87%
2007 Calendar Year End Highlights - Effectiveness

• Wilson Research Strategies’ Citizen Satisfaction Survey in December 2007 shows consistency since bi-annual surveys began in June 2005:
  • 80% of adults and 81% of businesses are satisfied or very satisfied with the overall competence of the MNPD
  • 71% of adults and 74% of businesses are satisfied or very satisfied with the MNPD’s ability to fight crime
  • 82% of adults and 81% of businesses feel safe in their neighborhood or business
  • 80% of adults and businesses are satisfied or very satisfied with the overall quality of service delivered by the MNPD
2007 Calendar Year End Highlights - Effectiveness

• Fourth year in a row of declining rates of injury accidents across the county
  – DOWN 5.5% (2008 YTD through May 10)

• Fatal Accidents down 25% - Fatalities down 24%
  – DOWN 4% (2008 YTD through May 19)

• 80% of fatal accidents occur on surface streets; 20% on interstates
  – 90% of traffic enforcement in neighborhoods
  – 10% on interstate system
2007 Calendar Year End Highlights

• DUI Charges filed up 32%
  – UP 18% (2008 YTD through May 10)
• Traffic Stops lead to aggressive police work and increased visibility in neighborhoods
• 2007: 24.3% of all arrest actions started with a professional traffic stop
  – 21,175 arrest actions
• 2006: 23.7% of all arrest actions started with a professional traffic stop
  – 18,444 arrest actions
• 2007: 47% of all stops result in warnings not citations
• 2007 traffic tickets issued down 15%
• 2006 traffic tickets issued down 17%
2007 Calendar Year End Highlights: Efficiencies

- Total Arrests up 8.26%
  - The three year period ending in 2006, total arrests were up 27%
  - UP 2% (2008 YTD through May 10)

- Charges for narcotics violations up 3%
  - Down 1% (2008 YTD through May 10)
  - The three-year period ending 2006 demonstrated a 34% increase in Narcotic violations charges
  - Data clearly suggest that the MNPD, now, is arresting and charging more Narcotics violators than at any other time in this decade, and likely the history of the MNPD

- Decentralized - Neighborhood based Narcotics Teams ARE making a difference
2007 Calendar Year End Highlights: Efficiencies

• Outstanding adult warrants served by arrest up 3%
  – The three-year period ending 2006 demonstrated a 241% increase in warrants served by arrest
  – UP 2% (2008 YTD through May 10)

• Calls for Police Service were up 8%
  – The three-year period ending 2006 demonstrated a 20% increase in the average number of Calls For Service per officer
  – UP 1% (2008 YTD through May 10)

• Weekly Calls for Service for Rape, Robbery, Assault and Burglary average no more than 4% of all Calls for Service
2007 Felony Adjudications

- Compared to the 75 largest counties in America, Nashville experiences:
  - 6% higher conviction rate on all felony arrests
  - 3% higher conviction rate on violent felony arrests
  - 8% higher conviction rate on felony property crime arrests
  - 17% higher conviction rate on felony drug arrests
- General Johnson leads the most successful and professional Prosecution team I have ever worked with
Challenges That Lie Ahead: Issues that disproportionately impact crime

- Adult Repeat Offenders
- Juvenile Repeat Offenders
- Juvenile Violent Crime
- GANGS
- Obnoxious Street Behavior “panhandling”
- Workload of Officers and Staff
- Recruitment
- The next four years and beyond
Recidivism Bottom Line

• **13,393** unique persons have been arrested over the last 12 months for at least one of the following Charges: Homicide, Robbery, Aggravated Assault, Burglary, Drug Offense, and/or Weapons Violation. On Average:
  
  • **48%** have been previously arrested for the same offense
  
  • **76%** have been previously arrested for any offense
  
  • **34%** have been previously convicted of the same offense
Recidivism Bottom Line

• **60%** have been previously convicted of any offense
• **29%** have been previously convicted of a Felony
• These individuals each have an average of 17 criminal charges in their background
• Working closely with District Attorney’s Office to seek stronger penalties:
  – We have charged 116 individuals under the new “Crooks with Guns” law which became effective January 1, 2008
  – We have charged 338 “Drug Free Zone” cases for trafficking narcotics within 1,000 feet of schools and other public facilities
Recidivism Bottom Line  

• Nashville’s Violent Crime rate and how its impacted by recidivism

• **147** persons arrested for Murder/Attempted Murder
  – **37%** had prior FELONY CONVICTION
  – **66%** had a prior conviction for any crime

• **84** persons arrested for Rape
  – **14%** had prior FELONY CONVICTION
  – **49%** had a prior conviction for any crime

• **404** persons arrested for Robbery
  – **38%** had a prior FELONY CONVICTION
  – **65%** had a prior conviction for any crime
Recidivism Bottom Line

- **4,080** persons arrested for Aggravated Assault
  - 26% had a prior FELONY CONVICTION
  - 57% had a prior conviction for any crime
- **8,728** persons arrested for Narcotics
  - 17% had PRIOR FELONY CONVICTIONS FOR NARCOTICS
  - 31% had a prior FELONY CONVICTION
  - 64% had a conviction for any offense
  - 54% had been previously arrested on a narcotics charge
  - 41% had a prior narcotics conviction

- “If Narcotics Trafficking was a Fortune 500 company, it would be ranked #15,” DEA Director, September 2005
Juvenile Recidivism Bottom Line

- **674** unique Juveniles have been arrested over the last 12 months for at least one of the following Charges: Homicide, Robbery, Aggravated Assault, Burglary, Drug Offense, and/or Weapons Violation. On Average:
  - **28%** have been previously arrested for the same offense
  - **85%** have been previously arrested for any offense
  - **41%** have been previously arrested for a violent Part I Offense
  - Each offender had an average of 10 prior arrests
Juvenile Recidivism Bottom Line

- **14%** have been previously found delinquent on the same offense
- **14%** have been previously found delinquent on a FELONY
- **49%** have been previously found delinquent of any offense
- There has been a **43% DECREASE** in number of juveniles arrested for Violent Crime in 2008 YTD
- 46 juveniles arrested for Armed Robbery, 2008 YTD, a 26% decrease from 2007
  - These juveniles have 456 total prior charges in their history
    - 8 Homicide/Attempted Homicide
    - 71 Robbery
    - 39 Weapons
    - 59 Assaults (30 Aggravated)
• Weekly initiative targeting gang members and known locations of gang activity – started in May 2006
  – Team approach three days a week includes Gang Detectives, Narcotics Detectives, Field Officers, K-9, Federal Agents
    • A third day, funded by an overtime grant, began July 29th – provides that third day each week through November 2008

• Our strategy to gain intelligence on Gangs is to be in the neighborhoods

• Goals are to solicit intelligence, make arrests, remove drugs/guns and serve warrants
• 2,078 arrest actions, or an average of 40 arrest actions per weekend
  – 1,341 (2008 YTD through May 19)
• 369 Felony charges
  – 156 (2008 YTD through May 19)
• 2,299 Misdemeanor charges
  – 1,385 (2008 YTD through May 19)
• 377 Warrants served
  – 271 (2008 YTD through May 19)
• 432 Drug seizures
  – 180 (2008 YTD through May 19)
• 45 Guns seized
  – 17 (2008 YTD through May 19)
January 2007: Permanent Gang Unit doubled in size to 2 Sergeants and 13 Detectives
  – Original Gang Unit formed in summer of 2004 with 1 sergeant and 6 detectives

March 2008: Operation Safer Streets infused with new resources by reassigning Mission One Supervisors and Detectives
  – 4-5 Sergeants and 20-25 Detectives each Friday and Saturday
Illegal Guns

- Project Safe Neighborhoods initiative continues to be a significant success
  - From Jan. 2005 to the present, 334 cases of Convicted Felons in possession of firearms have been accepted for Federal Prosecution
  - Beginning July 2005, MNPD assigned seven detectives to follow up on all firearm possession arrests & seek federal or enhanced state prosecutions whenever possible
  - Beginning July 2005 these seven detectives have met weekly with Federal and State Prosecutors and review each PSN firearm case
- U.S. Attorney Ed Yarbrough is a significant partner in the police department’s attack on gang and violent crime
2007 Quality of Life OT Initiative Highlights: Aggressive Panhandling

- Undercover overtime initiative in our Central and West Precincts— started June 2007 and continues through June 30, 2008
- 446 unique persons arrested (June 13, 2007 through May 14, 2008)
- Criminal History details of these 446 individuals
  - Arrested a total of 10,377 times on 16,121 charges with 6,894 convictions
  - An average of 23 arrests, 36 charges, and 16 convictions per individual
2007 Quality of Life OT Initiative Highlights: Aggressive Panhandling

• Most Common Charges in Criminal History
• Public Intoxication Charges
  – 44% of the 446 have prior arrest for same charge
  – 42% conviction rate for public intoxication
• Trespassing Charges
  – 62% of the 446 have prior arrest for same charge
  – 87% conviction rate for trespassing
• Disorderly Conduct Charges
  – 86% pf the 446 have prior arrest for same charge
  – 75% conviction rate for disorderly conduct charges
2007 Workload and Efficiency of Staff

• There were **2.06** sworn officers per 1,000 residents*
  – According to the FBI’s Crime in the United States 2006 report, the 71 cities with populations greater than 250,000 have **2.8** officers per 1,000
    • Or, 1,712 sworn MNPD Officers
  – 15 Peer Cities to Nashville average **2.98** officers per 1,000
    • Or 1,822 sworn MNPD Officers

• **Highly-motivated employees are performing at historic and sustained rates!**

• There were **650 Incident Calls** per sworn officer, the highest ratio in department history (811,260)
  – 2006 Year End total was **603 Incidents** per Officer

* Using 1,249 officers in 2007 of 1,312 authorized (2.17/1,000)
2007 Workload and Efficiency of Staff

• Since 1989, the last year crime was as low as 2007:
  – Population of Davidson County has grown by 20%, nearly 100,000 new residents
  – Officer staffing has grown by 17%

• **BUT workload per officer has grown over 105%, 2007 vs. 1989**
  – 1989 there were 317 calls per officer, versus 650 calls per officer in 2007

• 2007 Officer Self-Initiated Activity was up 23%
  – In three year period ending in 2006, individual officer SELF- INTIATED Activity was UP 70%
  – UP 9.5% (2008 YTD through May 10)
Making a Difference: The Next Four Years

• The solution to crime is:
  – Healthy and stable communities and families
  – Active participation in education
    • Mayor’s Truancy Task Force is critical to help reduce crime
  – Active participation in the economy

• Major initiatives for the next four years include:
• Recruit and retain the highest quality staff through outstanding pay and benefits packages
  – Session 57 (February 2008) has 47 trainees, graduating July 17th
  – Session 58 begins June 2 with 46 trainees
  – October 2008 class with target size of 50 trainees
  – We are making headway on vacancies
    • Estimated sworn staff of 1,296 by June 30, 2008
    • Authorized staffing of 1,312
Making a Difference: The Next Four Years

- Building a new West Precinct
- Crime Lab - Move from old Auto Repair Garage
  - Establishing a MNPD DNA Lab
    - DNA is a “force multiplier”
    - “No suspect” DNA analysis on minor crime scenes is the future of law enforcement*
      - “Analyzing DNA from property crimes can have major public safety benefits.”
      - “According to a Florida study, 52% of database hits against murder and sexual assault cases matched individuals who had prior convictions for burglary”
      - “Review of state’s first 1,000 hits (New York) showed vast majority were linked to crimes like homicide and rape, but of those, 82% of offenders were already in the databank for prior convictions of “lesser” crimes such as burglary or drugs”
      - “Miami-Dade, 526 no-suspect DNA profiles produced 271 hits; in Palm Beach, 229 profiles produced 91 hits. Of these 362 hits, 56% came from evidence collected at burglary scenes”

* “DNA in “Minor” Crimes Yields Major Benefits in Public Safety.” NIJ-NCJ 207203: 11-2004
Making a Difference: The Next Four Years

- Expand the number of police precincts through brick and mortar construction and enhanced MNPD staffing
- Continue to address, holistically, the major impediments to further crime reduction
- Enhance the quality of life for Nashville’s families, children, and visitors:
  - Shocking adult and juvenile recidivism rates
  - Juvenile violent crime and gangs
  - Staggering rates of repeat narcotics offenders
  - Obnoxious and illegal behavior of repeat offenders of aggressive panhandling
Making a Difference: The Next Four Years

• Our officers and professional staff are focused and getting the job done, I am very proud of their efforts
• We do not accept mediocrity and we relentlessly challenge the status quo to create new and innovative ways to advance the organization to goal achievement
• Nashville IS a safer city than it was four years ago
• Crime has been reduced but not eliminated
• Not every street is safe, and we are not fully safe until ALL are safe