oeals Hearing
BEFORE THE PROCUREMENT APPEALS BOARD
IN RE: Nashville Adventure Park Description:
BEFORE:
THE BOARD OF PROCUREMENT
September 27, 2017

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    APPEARANCES:
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    For the Appellant:
    Devinder Sandhu, Pro Se
3
    Board Members:
4
    Michele Donegan
5
    Scott Potter
    Talia Lomax-O'Dneal
    Nikki Eke, Esq.
6
    Nancy Whittemore
7
    Monica Fawksonton
    Michelle Lane
    Jeff Gossage
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    Macy Amos
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- 1 MS. O'DNEAL: I'm going to call 2 the meeting to order for the Procurement 3 Appeals Board Hearing. For the record, I'd 4 like to let everyone in the room know that we 5 do have a court reporter here today, and she 6 will be taking notes and doing the 7 transcription of today's events. So if 8 you're called upon to speak, please identify 9 yourself so that she knows who is speaking 10 and she is able to take note of that in her 11 notes. 12 With that, first of all, I would 13 like to turn this over to Nikki Eke just for 14 -- to do a reading of the appeals decision 15 announcement. And Nikki Eke represents me 16 today as the attorney for the Procurement 17 Appeals Board. 18 MS. EKE: Thank you. 19 Appeals -- Appeal of Decisions 20 from the Procurement Appeals Board. Pursuant
- to Section 2.68.030 of the Metropolitan Code
- of Law, please take notice that decisions of
- the Procurement Appeals Board may be appealed
- to the Chancery Court of Davidson County for
- review on that common law writ of certiorari.

- 1 Any appeal must be filed within 60 days after
- ² entry of a final decision by the Board. Any
- 3 person or other entity considering an appeal
- 4 should consult with an attorney to ensure
- 5 that time and procedural requirements are
- 6 met.
- MS. O'DNEAL: And then second of
- 8 all, I would like for Ms. Eke to prepare a --
- 9 present the announcement for the specific
- appeal to be heard today.
- MS. EKE: Before the Procurement
- 12 Appeals Board today is the appeal of
- Nashville Adventure Park, Inc., regarding the
- intent to award issued with respect to
- 15 RFQ 969636 rehabilitation and lease of Green
- 16 Stadium property. After an administrative
- hearing, the Purchasing Agent dismissed the
- 18 protest filed by Nashville Adventure Park.
- 19 Nashville Adventure Park has appealed the
- Purchasing Agent's determination.
- MS. O'DNEAL: Okay. Before we
- begin the presentations, I would like to walk
- through the instructions of -- of how today's
- session is going to go. And you may wish to
- take notes. And there are also handouts that

- 1 are available in the room in terms of time
- that will be allotted for each party.
- First of all, we have an initial
- 4 presentation by the Purchasing Agent, and
- 5 that shall be limited to 40 minutes. And
- 6 then that will be followed by 40 minutes from
- ⁷ the appealing party. And after that, we will
- 8 have an opportunity for a rebuttal from the
- ⁹ Purchasing Agent, which will be limited to
- 30 minutes, as well as the Appellant. And
- then at the end of that, we will give an
- opportunity for other interested parties to
- present any information that they may have to
- this board, that they wish to be considered.
- 15 And then the Board will deliberate and make a
- determination as to -- as to the result of
- 17 today events.
- The only -- I would ask you that
- during the time for -- we do have a
- timekeeper back here -- during that time,
- that there not be any interruptions of
- 22 anyone's remarks, because we want to be
- respectful of each person's allotted time.
- 24 And you will have an opportunity to rebut any
- remarks made in that second portion of

- 1 today's hearing. So once again, I would ask
- that there be no interruptions during that
- process as people present.
- Okay. Are -- are there any
- ⁵ questions in terms of process? And then I --
- 6 I'm going to do introductions next. Are
- ⁷ there any questions in terms of the process?
- MS. WITTEMORE: Well, I -- I would
- 9 like for either you or Nikki to speak
- 10 specifically about the -- the authority of
- this board and that it's really about the --
- 12 the procurement process --
- MS. O'DNEAL: Okay.
- MS. WITTEMORE: -- is what we can
- address, not all the other issues that are --
- that are, you know, on this issue.
- MS. O'DNEAL: Okay. We'll do
- that. Why don't we really quickly, just
- because she may not know who you are, Nancy.
- MS. WITTEMORE: Okay.
- MS. O'DNEAL: Let us go around the
- table so that everyone knows who everyone is
- 23 at the table. I'll start down here at the
- end. First of all, we'll be introducing the
- members of the Procurement Appeals Board.

- MS. DONEGAN: My name's
- ² Michele Donegan, and I'm Director of the
- 3 Department of Emergency Communications.
- 4 MR. POTTER: My name is
- ⁵ Scott Potter. I'm the Director of Metro
- 6 Water Services.
- MS. O'DNEAL: Talia Lomax-O'dneal.
- 8 I'm Finance Director, and I serve as the
- 9 Procurement Appeals Board Chair.
- MS. EKE: Nikki Eke, attorney for
- the Procurement Appeals Board.
- MS. WITTEMORE: Nancy Whittemore,
- 13 Director of General Services.
- MS. FAWKSONTON: Monica Fawksonton
- 15 Executive Director of Metro Sports Authority.
- MS. O'DNEAL: Okay. Those are the
- members of the Appeals Board. And then the
- 18 staff here?
- MS. LANE: My name is
- Michelle Hernandez-Lane. I'm Chief
- 21 Procurement Officer for the City of
- 22 Nashville.
- MR. GOSSAGE: Jeff Gossage. I
- served as the Purchasing Agent between
- January 20- -- 2005 and June 17th -- July the

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-- yeah, June 17th. I now have moved to MNPS
1
2
    to 1 and transitioned to Lie-1 (phonetic).
               So I was the Purchasing Agent
    during the period of the solicitation and the
4
5
    protest hearing.
6
               MS. AMOS: My name's Macy Amos
7
    from Metro Legal. I'm representing the
8
    Purchasing Agent.
9
               MS. O'DNEAL: We -- we need the
10
    people at the table.
11
               THE APPELLANT: Sandhu with
12
    Nashville Adventure Park. Sandhu with
13
    Nashville Adventure Apartment, Appellant.
14
               MR. CANT (phonetic): Will --
15
    William Cant, consultant for Nashville
16
    Adventure Park.
17
               MS. O'DNEAL: Does anyone else in
18
    the room wish to introduce themselves at this
19
    time?
20
                (No response.)
21
               MS. O'DNEAL: Okay. With that, I
22
    will turn it over to Nikki, and she will
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summarize for everyone in the room the

MS. EKE: Sure. The role of the

responsibility of this board.

23

24

25

- 1 Board today as set forth in the Metro Code is
- ² to determine whether the solicitation award
- ³ was done in accordance with applicable law
- 4 and the terms and conditions of the
- ⁵ solicitation. Applicable law includes the
- 6 constitution, statutes, procurement code and
- ⁷ procurement regulations. The Board reviews
- 8 the record and relevant information to
- ⁹ determine whether the evidence establishes
- that the award or solicitation was in
- accordance with applicable law. If the Board
- determines that the award was in accordance
- with applicable law, the Board can uphold the
- decision of the Purchasing Agent. If the
- Board determines that the award was not in
- accordance with applicable law, the Board can
- modify the decision of the Purchasing Agent
- and remand the matter to the Purchasing Agent
- with further directions.
- MS. O'DNEAL: Okay. Nancy, did
- that address your question?
- MS. WITTEMORE: I just want people
- to be clear on what our authority is today.
- MS. O'DNEAL: Okay. Okay. With
- that, we will move into the presentations.

1 THE APPELLANT: I have a question. 2 MS. O'DNEAL: Okay. 3 THE APPELLANT: I have some 4 questions early. 5 MS. O'DNEAL: Okay. Is -- is it 6 -- does it have to do with this procedure? 7 THE APPELLANT: Absolutely. 8 MS. O'DNEAL: Okay. 9 THE APPELLANT: The reason I asked 10 for attendees, especially Mr. Zak Kelley, is 11 that he is officially designated as Public 12 Records Request Coordinator for your 13 department and the different divisions within 14 your department. We have made numerous 15 requests for documentation that we felt were 16 unfulfilled and not responded to and not 17 responded to in writing. 18 At the last letter that was sent 19 to us setting this meeting, prior to that 20 last letter, we had again requested the 21 documentation, and we requested a meeting 22 before the hearing date was set. We got no 23 response other than here are the dates we 24 have, take one, with the additional caveat 25 added to that from Ms. Judy Caplan, that the

- 1 request for documentation was being forwarded
- ² to the Metro Clerk's office. I want you-all
- 3 to know that the Metro Clerk's office is not
- 4 responsible for your documents. That is the
- ⁵ responsibility of Mr. Zak Kelley.
- So before this board now, I'm
- ⁷ officially going to ask Mr. Zak Kelley or
- 8 whoever is in his stead to provide us those
- 9 documents, okay? And I will show you, as is
- required by the law, my driver's license and
- my passport, if that is necessary
- 12 (tendering).
- So, again I will say that we have
- 14 not been provided -- and Ms. Eke should be
- 15 familiar with that -- the documentation that
- we need to properly prepare for this appeal.
- 17 That's my driver's license
- 18 (tendering).
- MS. O'DNEAL: I think this
- ²⁰ question is for you.
- MS. EKE: Well --
- THE APPELLANT: Now, the second
- 23 question I have --
- MS. O'DNEAL: Oh, there's two?
- THE APPELLANT: This is for all of

```
1
    you.
2.
               MS. O'DNEAL: Okay.
3
               THE APPELLANT: If you may please
4
    -- if I may pass that out to everybody
5
    (tendering). And if you want to write my
6
    driver's license down on your document, it's
7
    44345498.
8
               All right. Now.
9
               MS. O'DNEAL: Did you have a
10
    second question?
11
               THE APPELLANT: Secondly, at the
12
    hearing for the Purchasing Agent, all the
13
    members of the Selection Committee were
14
    present except for Mr. Bailey (phonetic). We
15
    expect that all of them be present today.
                                                 Ι
16
    think there are only two present, and that is
17
    not acceptable to us either, because we have
18
    questions for them as well. Okay.
19
               MS. O'DNEAL: Anything else?
20
               THE APPELLANT:
                                So we are
21
    officially attending this meeting under a
22
    heavy protest because we don't believe we've
23
    been given our due process to properly
24
    prepare for this very, very important hearing
25
    for a very, very important project from
```

1 Metro. 2 MS. O'DNEAL: Okay. I would like 3 to -- Nikki to address each one --4 MS. EKE: Oh, okay. Well, just --5 MS. O'DNEAL: -- on what to do in 6 terms of from a -- from a legal perspective. 7 I just want to make sure we're clear on 8 the --9 THE APPELLANT: I will add that --10 MS. O'DNEAL: -- on the 11 information we have. 12 THE APPELLANT: I -- I may add --13 if I may add to that. We had to get the --14 the policy for your records request procedure 15 from the Metro Clerk. It was not provided by 16 anybody in your office. 17 MS. O'DNEAL: Okay. 18 MS. EKE: Okay. In general, let 19 me state that, first of all, under the Public Records Law, a public record request must be 20 21 sufficiently detailed to enable the custodian 22 to identify the records sought. A Government 23 entity is not required to stock -- to compile 24 -- compile information or to create a 25 document that does not exist. It's my

- 1 understanding, based on the filings that have
- been made in this case, that the Appellant
- propounded interrogatories, and inside those
- 4 interrog- -- interrogatories were requests
- ⁵ for documents. It's also my understanding,
- 6 as indicated in the documents provided by the
- ⁷ Appellant, that the Appellant received a
- 8 thousand or more pages of documents from the
- 9 Procurement division, to whom these requests
- were propounded.
- 11 Let me state that there is no
- 12 authority for appealing party to propound
- interrogatories in this process. So
- interrog - interrogatories are not part of
- the -- this process. That is part of general
- litigation, but not part of this
- administrative process. Really what is
- before this board today is whether relevant
- documents are not -- documents that are
- directly relevant to this procurement have
- been provided to the Appellant, and it's my
- understanding that documents have been
- 23 provided to the Appellant.
- 24 And the Purchasing division may
- want to speak -- will be the one to speak to

the documents that they provided in response 2 to the request for documents propounded by 3 the Appellant. 4 MS. O'DNEAL: Okay. And then on 5 the second matter in terms of the --6 THE APPELLANT: I need to --7 MS. O'DNEAL: -- members of the 8 committee --9 THE APPELLANT: I -- I need to 10 respond. I need to respond. 11 MS. O'DNEAL: I'll give you a --12 THE APPELLANT: I need to respond. 13 MS. O'DNEAL: Can I just give you 14 -- I just want to --15 THE APPELLANT: I want to -- I 16 want to respond first to that. 17 MS. O'DNEAL: I want to address 18 Item 2 first --19 THE APPELLANT: Let me --20 MS. O'DNEAL: -- which is --21 THE APPELLANT: Okay, go ahead. 22 MS. O'DNEAL: -- the members of 23 the Selection Committee. As far as I know, Nikki, I'd just like -- because I would like 24 25 to discuss that with you. As far as I know,

1 there is no requirement that --2 MS. EKE: No. 3 MS. O'DNEAL: -- that members of 4 the RFO Selection Committee be in attendance 5 at this hearing. 6 MS. EKE: Correct. There is no 7 requirement that members of the committee be 8 present at the hearing. 9 MS. O'DNEAL: Okay. I just wanted 10 to address that. 11 MS. EKE: It's entirely up to 12 these committee members whether they choose 13 to attend or not. The role of the Board is 14 to essentially consider this procurement 15 record and determine whether the award was 16 done in accordance with applicable law. 17 a pretty narrow mandate that the Board has 18 been given under the Code. 19 MS. O'DNEAL: Okay. I just wanted 20 to take both questions. So I will just --21 THE APPELLANT: Let me --22 MS. O'DNEAL: -- momentar- -- I'll 23 come back to your follow-up question, and 24 then I think we'll be moving into the more 25 formal presentations. But I do want to give

- you an opportunity to ask your questions.
 THE APPELLANT: Okay. So let me
- 3 respond to Ms. Eke's response to mine. In --
- 4 in the Procurement Policy and Procedure Code,
- 5 there is a requirement to provide documents
- 6 to the appealing party. I don't have the
- ⁷ exact section, but if you will show that to
- 8 me, I can point it out to you exactly where
- ⁹ that is. So the requirement is in your own
- 10 code to provide the documents that are
- 11 requested.
- No. 2, we made a detailed listing
- of all the documents we wanted, and we just
- sent -- put it out there, broadcasting. We
- 15 reviewed the thousand pages of documents that
- were submitted, and out of those thousand of
- pages, there were many documents that said --
- that were e-mails that said "See the
- 19 attached, " "See the attachment, " "See the
- attachment." None of the attachments were in
- 21 any of the documents that we were able to
- 22 find.
- So we -- after reviewing those,
- we're not making this -- we're not making
- this request just in order to make a request.

- 1 We have -- we have a need to be properly
- 2 prepared to know how this process went
- ³ forward, and we believe that there are
- 4 documents that are still out there that we
- 5 have not seen that would help us prepare for
- 6 this case.
- So if you are telling me that the
- 8 thousand pages of documents that were
- ⁹ provided are all the documents that you have
- that pertain to this case, I would request
- that in writing from Ms. Eke and from
- 12 Mr. Zak Kelley, and Ms. Terri Troup who
- 13 actually provided the documents at the behest
- of Mr. Kelley, I think.
- MS. O'DNEAL: Okay.
- THE APPELLANT: So I would -- I
- would request that.
- Now, with that in light -- with --
- given that, and given the fact that not even
- 20 half of the Selection Committee is here, I
- don't really see any need to go forward with
- this thing, because we have no way of asking
- the Selection Committee members, who made the
- selection, any questions about how they made
- 25 the selection --

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1
               MS. O'DNEAL: Well, let me --
2
               THE APPELLANT: -- and what the
3
    process was.
4
               MS. O'DNEAL: Well, let me be
5
    clear about -- I mean, I walked through the
6
    procedure today. That opportunity for you to
    make a presentation was not an opportunity to
7
8
    quiz the Evaluation Committee [sic].
9
               THE APPELLANT:
                                Excuse me -- okay.
10
               MS. O'DNEAL: It was for you to
11
    present facts as to why you believe something
12
    to be not valid in the procurement process.
13
               THE APPELLANT: Okay. All right.
14
    That's fine, we'll -- we'll move forward, and
15
    I'll address that at a later time.
16
               MS. O'DNEAL: Okay.
17
               THE APPELLANT: Because I believe
18
    that the way this procurement process was set
19
    up, being a consensus vote, it is key that
20
    those members be present, because it was done
21
    by consensus, and there's nobody here to
22
    answer to me how the consensus was reached.
23
               MS. O'DNEAL: Okay. Do any of the
24
    Board members have any comments or questions?
25
    Are you guys ready to proceed?
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- MR. POTTER: I'm ready to proceed.
- MS. O'DNEAL: Okay, I have a
- 3 timekeeper back here in the back. And,
- 4 again, we have time limits today. The first
- 5 portion is, again, limited to 40 minutes and
- 6 -- and it's a presentation by the Purchasing
- Agent. As noted in the introductions,
- 8 Michelle Lane is currently the Purchasing
- 9 Agent, but she was not involved in the
- selection or the protest hearing. So based
- on Legal's advice, we have invited
- 12 Mr. Gossage in to walk through the
- determination that he made during the
- 14 protest. So he will be presenting his -- the
- results of his hearing to this board today.
- 16 Okay?
- Anything I need to add to that,
- ¹⁸ Nikki?
- MS. EKE: No.
- MS. O'DNEAL: Okay. Okay. So
- Mr. Gossage, turn it over to you.
- 22 And, Nikki -- I mean, Christina --
- Christina's going to give me a warning if you
- start getting close to the 40 minutes.
- And just as a reminder, we're

- 1 asking that as -- as individuals make their
- ² presentations, that they not be interrupted
- and they have an opportunity to -- to present
- 4 any facts. So if you think that you may have
- 5 a rebuttal to anything that's said, be sure
- 6 to take notes so that you can address that
- ⁷ during your remarks.
- Mr. Gossage?
- 9 MR. GOSSAGE: I was told my
- 10 attendance today of the Appeals Board was
- 11 mandatory. I'm not here because I believe in
- the development. I'm here because I believe
- in the procurement process, and I'm confident
- that the procurement staff and Evaluation
- 15 Committee complied with the procurement
- process as defined in the TCA, the
- 17 Metropolitan Code, Title 6 Procurement Code,
- procurement regulations and the solicitation
- 19 documents.
- There has been significant effort
- made by the parties to reframe the
- 22 procurement in support of different policy
- outcomes for this property. The procurement
- 24 process did not yield a development. It
- selected a best -- the best developer. But

- because the Appellant, the media -- the media
- they contacted, subsequent supporters have
- 3 challenged those policy decisions using the
- 4 procurement process, so it's important to
- 5 step back and understand how the procurement
- 6 originated, the actions, rules and
- ⁷ limitations of the procurement staff that
- 8 they confronted and how the protest was
- ⁹ considered.
- During my 12 years as agent -- as
- the Purchasing Agent, as previously
- discussed, that is the role of the Appeals
- Board to consider the options available to
- the Purchasing Agent, his or her authority to
- make the determination, and the determination
- rendered, was it in accordance with the
- 17 Constitution, State law, Metropolitan Code,
- 18 regulations and in the best interest of
- 19 Metro. I have prepared this response based
- on that process.
- The abandoned Greer Stadium
- 22 resulted in a deteriorating structure that
- was becoming an -- a blighted area of the
- Wedgewood-Houston community, the Adventure
- 25 Science Museum, and Fort Negley. Several

- 1 public hearings took place to -- and -- to
- 2 collect input from stakeholders who are
- interested in the desired property. Those
- 4 meetings did not involve procurement staff,
- 5 but were referenced in the RFP that was
- 6 issued. I bring this to the Board's
- ⁷ attention because as -- the Appellant calls
- 8 for public meetings in his letter of appeal.
- ⁹ That activity has already been heard.
- I was made aware that the
- 11 procurement would be coming for the
- 12 redevelopment of the property. This was not
- unusual. We've been involved in the initial
- 14 redevelopment of SoBro with the Music City
- 15 Center, the redevelopment of Germantown with
- the FirstTennessee ballpark, redevelopment of
- 17 riverfront resulting from the
- 18 Ascend Amphitheater and related structures;
- however, more similar to what we're talking
- about here was procurement's involvement in
- the Nashville Convention Center redevelopment
- 22 and the Shelby Park Able Building
- redevelopment. Those were all procurement
- 24 assignments.
- The reason I reference those

- 1 projects is because the Appellant claims the
- division of Purchases has no authority to
- ³ purch- -- to conduct these solicitations. It
- 4 is interesting that the Appellant did not
- 5 make that claim when they submitted a
- 6 proposal for the development of the property.
- Because the scope of this
- 8 redevelopment was wide-reaching, the
- ⁹ Evaluation Committee was expanded, from the
- usual three, to five members. It was also
- 11 very diverse. It involved Metro department
- members, as well as those from the community
- to ensure that a wide range of stakeholders
- were involved. The Evaluation Committee
- intentionally did not include other
- developers as the Appellant claims should
- have been done. Our concern was not about
- what developers think, but it was about what
- do those key stakeholders from the affected
- community who were being evaluated -- or who
- were evaluating those proposals. Again,
- 22 Parks and Recreation, Planning, Finance, the
- Mayor's office all had representatives.
- Outside of Metro, they'd also involved on the
- 25 Evaluation Committee individuals who were

- 1 associated with friends of the Fort Negley,
- the Wedgewood-Houston neighborhood and a
- 3 local African-American church. The Appellant
- 4 challenged the qualifications of the
- ⁵ Evaluation Committee in the protest hearing.
- 6 I found them to be very informed, engaged and
- ⁷ involved in the evaluation of discussions.
- 8 The solicitation process included,
- 9 as do all solicitations, an online question
- 10 feature. All potential suppliers can see
- what others are asking. Those questions are
- 12 forwarded to the responsible departments to
- consider and provide responses. The
- solicitation is then amended and the
- questions and the answer provided online.
- 16 Those respondents may not answer specifically
- what our -- what is being asked. There are
- many reasons for that. And that was evident
- in this solicitation. There were questions
- outside of procurement. There were questions
- that don't make sense. Ouestions asked in
- 22 multiple ways and were not relevant to the
- 23 solicitation.
- The process is transparent and
- fair, as all suppliers see the same set of

- questions and the answers that are provided.
- ² The Appellant claims that the questions were
- not answered or were incomplete. The answers
- ⁴ are not intended to satisfy the suppliers'
- ⁵ interests. They are to provide the direction
- 6 that is fair to all preparing a proposal
- ⁷ based on the exact same information.
- 8 The RFP circulated through both
- ⁹ the Planning and Parks and Recreation
- department. This development touched many,
- 11 so I'm assuming others may have reviewed or
- offered input into the RFP, but I cannot
- 13 attest to that. All I can attest to is the
- involvement of Planning and Parks. The RFP
- was not how to bring back the stadium -- how
- to bring back the stadium, which would have
- 17 required engineering studies for the
- 18 structure. The RFP requested how the
- 19 property would be redeveloped and included a
- demolition document supporting that approach.
- 21 The Appellant will claim that their request
- for engineering studies went unanswered.
- Metro received five proposals:
- 24 BNA Associates, Lendlease Communities,
- Nashville Adventure Park, oneClTY, The

- 1 Mathews Group. The Appellant group -- the
- ² Appellant will object to the inclusion of The
- 3 Mathews Group saying that they did not
- ⁴ propose. That is just factually incorrect.
- 5 They did. The Mathews Group's submission
- 6 included a proposed formation of the Cloud
- ⁷ Hill development entity name for the area on
- 8 which Fort Negley was built. The formation
- ⁹ of a partnership, joint venture or other
- business entity is a common practice for
- large developments and construction projects.
- I can cite the Convention Center,
- the ballpark and multiple others where the
- 14 proposer was a supplier, and then the entity
- contracting for that was what they proposed,
- which was a larger, more involved project.
- The Evaluation Committee was
- convened to consider the proposals. The Code
- 19 -- we followed the Code, which also follows
- the Tennessee Code Annotate, and it states
- the following: "4.12.040, Competitive Sealed
- Proposals, Section D, Receipt of Proposals.
- 23 Proposals shall be opened so as to avoid
- ²⁴ disclosure of any contents to completing
- offerors during the process of negotiation.

- 1 A register of proposals shall be prepared and
- in accordance with regulations promulgated by
- 3 the Standards Board, and shall be open for
- ⁴ public inspection after contract award. This
- 5 consideration of proposals must be conducted
- 6 in a manner that permits disclosure of
- 7 contents. They can only be conducted in a
- 8 private manner."
- 9 If the meetings were publicly
- 10 conducted, Metro would have violated State
- and local laws. The Appellant claims that
- these were secret meetings and should be open
- to the public for discussion.
- The Evaluation Committee received
- the proposals, read them, met with the rest
- of the committee and the Procurement staff to
- discuss and conduct the consensus score. The
- dynamics of this large committee was they
- discussed the proposals, identified comments
- about strengths and weaknesses, and quickly
- 21 culled it to three offers -- culled three
- offers and shortlisted down to two firms,
- oneC1TY and The Mathews Group. Scores
- followed and were rendered in whole numbers.
- There was no averaging or fractional scoring.

- 1 It was simple whole numbers to support their
- ² assessment of shortlisting. The two
- ³ proposals referenced had scores in the 90s.
- ⁴ All the others had 70s or below.
- 5 The Appellant questions the
- 6 process because of the spesicivity [sic]. It
- yas a general consensus scoring that followed
- 8 the discussions, and it was done in simple
- ⁹ whole numbers, the scores ranging top two in
- the 90s and bottom ones, 70s or below.
- The only fractional scores came
- 12 from the Business Assistant's Office, BAO,
- 13 related to the Diversity Plan. The total
- available points for the Diversity Plan was 5
- out of 100 total points in the evaluation
- 16 criteria. The BAO considers all Diversity
- 17 Plans against a rubric they have been using
- 18 for several years. None of the proposals
- 19 received the full five points for this
- ²⁰ criteria.
- The Appellant questioned the
- objectivity and concluded -- concluding
- points because the principal owner of this
- project was himself a minority. In the
- protest, Bryan Gleason of the BAO stated they

- scored the plan not on business ownership.
- ² They followed the solicitation document which
- 3 set the Diversity Plan. There's a difference
- 4 between those two.
- 5 The Evaluation Committee included
- 6 Parks, Planning, Finance, the Mayor's Office,
- ⁷ faith-based organizations, Wedgewood-Houston
- 8 community, Friends of Fort Negley. And the
- 9 Procurement staff, of course, was involved.
- 10 The solicitation was managed by a nonvoting
- staff member and the manager of the Business
- 12 Assistant's Office, who reviewed only the
- 13 Diversity Plan. The Appellant questioned the
- involvement of BAO; however, as a section
- within the Division of Purchasing, their
- involvement was unnecessarily -- is
- unnecessary to def- -- to defend. They are
- 18 part of the division.
- The discussions with the two
- shortlisted firms was challenged on two
- 21 fronts. Again, the Appellant raised the
- issue of secret meetings, and then they
- questioned the ability to discuss only two
- firms and them having discussions. The Code
- speaks to that. In 4.12.040, Competitive

- Sealed Proposals, Section F: "Discussion
- with Responsible Offers and Revisions to
- ³ Proposals: As provided in the request for
- 4 proposals and under the regulations
- 5 promulgated by the Standards Board,
- 6 discussions may be" -- they don't have to be
- 7 -- "may be conducted with responsible
- 8 offerors who are" -- "who submit proposals
- ⁹ determined to be reasonably susceptible of
- being selected for award for the purpose of
- 11 clarification and to assure understanding of,
- and responsiveness to, the solicitation
- 13 requirements."
- 14 It goes on to say that in
- conducting the discussions, "There shall be
- 16 no disclosure of any information derived from
- the proposals submitted by competing
- offerors." Those discussions, again, had to
- be conducted in a private manner and could
- only take place with the two firms determined
- to be reasonably susceptible of being
- selected for award. The Appellant's claim
- that secrecy and the demand for all offers to
- have its part in the discussions is without
- 25 basis and would violate State law.

1 An intent to award was made, and 2 the Appellant filed a timely protest based on 3 the background issues that I just discussed, and introduced nearly 100 interrogatories. 5 The protest hearing is an administrative 6 hearing, not a legal filing. As a result, 7 the Appellant was informed verbally that I 8 would address only those issues that fall under the Purchasing Agent's authority to 10 resolve. 11 Additionally, questions for 12 discovery would not be entertained. 13 Appellant demanded then and demands now that 14 all those questions be answered. Under the advice of Legal, I did not provide those 15 16 questions -- answers to all those 17 interrogatories. 18 As with all protests, I read the 19 opening description of the process, much as 20 you've done today, Talia. One line in that 21 distribution was that the discussions needed 22 to be on point and brevity was preferable to 23 prolonged debate. The Appellant protested 24 that this information was not provided prior

to the hearing and then asked how long they

25

- 1 had to speak. The response was that
- ² generally presentations lasted about 20
- minutes, and that again was met with
- 4 complaints. While the Appellant will claim
- 5 that they were limited to only 20 minutes,
- 6 the presentation ran for 1 hour and 15
- ⁷ minutes. Their presentation ran for 1 hour
- and 15 minutes, and then they concluded.
- Throughout the presentation,
- instead of articulating the issues I
- 11 previously summarized, the Appellant
- continually introduced new or reintroduced
- old interrogatories that were outside the
- procurement process. He demanded to know how
- the status of the process related to the
- 16 Parks' award approval vote, the council's
- approval vote, the determination of the
- property as being in surplus. He rejected
- the response that those were not issues of a
- procurement, but rather of timing. All
- necessary steps have to take place.
- The Appellant demanded that
- engineering, archaeological surveys and
- historical studies all be presented. They
- were again told that these were outside the

- procurement process, which was to select a
- ² developer that was in the best interest of
- Metro. Many of these issues would be
- 4 resolved in the contracting process, which
- was stayed with the filing of the protest; to
- 6 which the Appellant claimed that the stay had
- 7 not been implemented and that the Mayor had
- 8 met with The Mathews Group to discuss the
- 9 contract. I have no idea what the subject
- matter was or if the meeting ever took place.
- 11 The fact that the Division of Purchases, as
- defined by the Code, is the Central
- 13 Contracting office, they along with the Parks
- 14 and Planning departments had not begun the
- 15 negotiations -- that argument was rejected by
- the Appellant.
- 17 Throughout the protest, the
- 18 Appellant demanded answers and was repeatedly
- 19 told that they that needed to make their
- case, and once concluded, I would allow The
- Mathews Group to speak if they desired, and
- that I would ask questions of all parties for
- the purpose of reaching a determination. The
- 24 Appellant has reframed that response as a
- 25 promise to answer all his questions. The

- 1 protest is not an opportunity -- another
- opportunity to purport discovery, but an
- opportunity for the protesting firm to
- 4 present how the process erred in following
- 5 the TCA, the MCL regulations for the
- 6 solicitation itself. The Appellant presented
- ⁷ inadequate protest claims to show how the
- 9 process failed to satisfy those requirements.
- As is my standard practice, at the
- 10 conclusion of the protest, I asked -- the
- 11 Evaluation Committee members were present --
- 12 as you pointed out, they were there but
- one -- if they had heard anything during the
- 14 protest that gave them concern in their
- scoring of the proposals. They unanimously
- 16 responded that they did not see any reason to
- change their scores. There have been protest
- hearings where one member will indicate they
- had reservations, and we will discuss those
- before ever rendering a decision. We've even
- reversed the decision or upheld the protest
- 22 as a result of those.
- The action was framed -- that
- 24 action of asking the Evaluation Committee has
- been framed by the Appellant as being

- ¹ disingenuous.
- The closing observation I made was
- 3 that the Purchasing Agent could only consider
- 4 those claims over which the Purchasing Agent
- 5 has authority, as defined in the Charter,
- 6 Code and regulations. Those claims were not
- ⁷ sufficient to uphold the protest and overcome
- the point differential between the second and
- ⁹ third ranked proposals. They certainly did
- 10 not overcome the top scoring developer, to
- which the Appellant -- to which the Appellant
- remarked that they were not trying to
- overcome the scoring gap. With no
- 14 procurement violation of a TCA, the MCL
- regulations, solici- -- or the solicitation
- documents and no closure [sic] of the scoring
- differential, there was no basis for the
- claims or authority to be given to the
- 19 Purchasing Agent to uphold the protest, so it
- was dismissed.
- The appeal -- the Appellant
- 22 continued their argumentative style and
- 23 demanded that they be able to rebut the
- 24 claims. Since the claims were nothing more
- than a declaration of what they had already

- 1 stated, there was no reason to have that.
- 2 And that continued -- argumentative style
- 3 continued in attempts to intimidate and
- 4 control the narrative. The process had
- 5 exhausted the normal course of discussions
- 6 and -- and continued arguments would result
- only in more baseless, inflamed accusations.
- 8 The meeting was concluded.
- 9 You're fully aware of the actions
- that the Appellant has made that have
- occurred -- that have occurred subsequent --
- subsequent to the protest determination and
- have attempted to continually re- -- reframe
- the issue. Those actions played no part in
- my determination, but reinforced the wisdom
- of the Evaluation Committee that the
- selection of The Mathews Group as the
- developer was and is in the best interest of
- 19 Metro. The wisdom and quality to develop is
- a tempered debate, and again outside the role
- of the Division of Purchases [sic] or the
- ²² Purchasing Agent.
- MS. O'DNEAL: Thank you.
- We will now move to your
- presentation. So I would like to -- are you

```
ready, Christina?
2
               MS. ALEXANDER: Yes.
3
               MS. O'DNEAL: All right. You will
4
    have the same --
5
               THE APPELLANT: I need a minute
    because I've got to review what Mr. Gossage
6
7
    said.
               MS. O'DNEAL: Okay. We'll give
8
9
    you just a moment.
10
               THE APPELLANT: Thank you.
11
               MS. O'DNEAL: And do keep in mind
12
    that you'll have an opportunity --
13
               THE APPELLANT: I understand.
14
               MS. O'DNEAL: -- he'll have an
15
    opportunity to respond, and you'll have the
16
    final word, if you will.
17
               THE APPELLANT: I understand.
18
               MS. O'DNEAL: Okay. You ready --
19
               THE APPELLANT: Yes.
20
               MS. O'DNEAL: And I really want to
21
    say it correctly. Is it Sandhu?
22
               THE APPELLANT: Devinder Sandhu.
23
               MS. O'DNEAL: Okay. Devinder.
24
    I've got an odd name, too, so I know....
25
               THE APPELLANT: Not as odd as
```

- mine -- or more odd than mine, yes.
- MS. O'DNEAL: Okay.
- THE APPELLANT: But that's okay.
- 4 I understand and I empathize with you.
- MS. O'DNEAL: Okay. So I'll turn
- 6 it over to you right now for your
- ⁷ presentation.
- THE APPELLANT: Thank you.
- 9 My name is Devinder Sandhu with
- Nashville Adventure Park. I want to go on
- 11 record as saying that I am not opposed to the
- 12 selection of The Mathews Group as a developer
- 13 for this project. I consider them to be
- 14 friends, and I know that they do wonderful
- work. I am, however, quite disturbed by the
- procurement process and the selection
- methodology.
- I understand that Mr. Gossage has
- said that the selection process was not to
- select a development, but a developer. But
- if you'd look at the RFQ, it is asking for
- detailed plans and financial considerations.
- 23 It's asking for qualifications and
- experience, which is a lot to ask for people
- if you're only looking for a developer. I

- 1 know The Mathews Group spent a lot of time
- and money. They have it. I spent a lot less
- because I don't have it. I'm an engineer who
- 4 was brought into this. I had given up on the
- ⁵ development of the Fort and the Greer Stadium
- 6 park as a recreation facility in my
- ⁷ discussions with Metro Parks when I was told
- 8 by Metro Parks that the Mayor had decided to
- ⁹ open that up to developers. As an engineer,
- 10 I felt I was not qualified to be a developer,
- so I pulled out of the process.
- However, before the process was
- set to begin, I was approached by some
- 14 friends who were developers, and they had a
- grand vision. So we actually met with
- officials within Metro Government. I won't
- say who, but we were told: "Great, give us
- your best plan. We want to see the best plan
- we can for that site." And that is what we
- 20 did.
- Now, Mr. Gossage has complain- --
- 22 and I don't really appreciate that baseless
- 23 and inflamed accusations [sic].
- I have never made baseless or
- inflamed accusations, Mr. Gossage, and I

- don't appreciate that. There are other
- 2 people who submitted on this who are also
- friends of mine, and I don't consider them to
- 4 be inadequate as doing development.
- Now, in the -- I'll go back to my
- 6 questions earlier about Zak Kelley being the
- ⁷ keeper of the records and the books and not
- giving me any response since the days of the
- ⁹ initial hearing on what the procedure was for
- getting these records and what detail I had
- to provide on getting these records. And I
- will reiterate again that without those
- 13 records, I do not feel that I can properly
- 14 assess this selection process. Because I
- 15 feel that in those records, there has to be
- some way that the seven Selection Committee
- members came up with a number to rank all of
- us. And I'll read you the numbers, and they
- 19 are fractional. They're not whole numbers as
- Mr. Gossage stated. They are fractional
- 21 numbers.
- 22 At the bottom of the first was
- 23 BNA Associates with 65.25. In next to last,
- it's us, 70.00, Nashville Adventure Park.
- Third place was Lendlease Communities, LLC,

- 1 71.50. So we're the laggers. Up at the top
- in second place was oneClTY with 92.25. And
- then The Mathews Group with an almost perfect
- 4 score of 96.
- Now, this perfection was reached
- 6 because they got the maximum -- they got the
- ⁷ highest points in the Diversity Plan, which
- 8 was 3 out of 5. In their financial
- 9 considerations, they've achieved a perfect
- score of 30 out of 30, something that, given
- the nebulous nature of this proposal, I find
- it hard to believe. And the justification
- 13 says: "Appears to be fully funded." Again,
- they either are or they're not. And there
- are no documents required to be showing what
- 16 your funding sources are. How can you get a
- ¹⁷ 30 out of 30 on that?
- In the Detailed Plan, they got 24
- out of 25. Almost a perfect score. In their
- details, many things were left out. I like
- their plan. I think they had a very nice
- 22 plan, but there are a lot of details that are
- left out that would have suggested to me this
- is not a perfect score. Like, for example,
- where is all the parking? Where is really

- all the green space that you're claiming?
- Where are you going to put all these
- ³ buildings? Those details are not there. We
- 4 provided a lot of detail on ours, including
- 5 numbers.
- Another -- another score that they
- ⁷ got perfection was Experience, 20 out of 20.
- 8 The Mathews Group deserves a 20 out of 20.
- ⁹ They have done a lot of great work.
- 10 Cloud Hill Partnership is an
- 11 entity that does not exist. Cloud Hill
- 12 Partnership is an entity that submitted the
- 13 proposal. The RFQ said that the -- the
- submitting entity had to be listed on the
- proposal along with the RFQ number. The
- 16 Mathews Group is not listed. So to give the
- presenting authority -- entity 20 out of 20
- when they don't exist again calls into
- 19 question that how was this done.
- Now, when Mr. Gossage in my
- 21 protest hearing asked me, "Mr. Sandhu, what
- 22 experience does Nashville Adventure Park
- have, "I responded, "Mr. Gossage, we don't
- have any experience. We were formed
- specifically for this RFQ. However..." --

- but then he cut me off and then he asked
- ² Mr. Mathews -- asked Mr. Mathews what
- ³ experience they had. And, of course, they
- 4 were able to reiterate and call out all the
- 5 great projects that they have done for our
- fine city over the years.
- And, again, I will say to this
- 8 board and to Mr. Mathews that I'm very proud
- 9 of his accomplishments. I've very proud of
- the accomplishments he has done for our city
- and the service he's provided to our city,
- not only to make money for himself, but also
- as a manufacturer of many charitable
- organizations and groups who benefit
- underprivileged youth and senior citizens,
- people who have health issues and so on. So
- 17 I -- I wish I could do half the things that
- Mr. Mathews does.
- However, on the experience side,
- on our team, which Mr. Gossage refused to
- 21 allow me to add, was Giarratana. I think you
- 22 guys have heard of Tony Giarratana. He's
- building the largest building in downtown
- 24 right now. He actually helped with the
- 25 Mathews family revitalize downtown when

- 1 everybody was saying it's crazy that people
- ² are living downtown. That was Tony
- ³ Giarratana who was in our group.
- 4 We also have The
- ⁵ Holladay Properties and Holladay
- 6 Construction. They're the ones who are
- ⁷ building the huge complex out on the east
- side of the airport right now. They're also
- ⁹ the ones who refurbished the Tennessee
- 10 Department of Transportation Vehicle
- 11 Maintenance Center on Charlotte Avenue right
- across from the Red Cross. They also
- refurbished and won awards for building the
- 14 Sawtooth Building on -- on Lindell Avenue,
- very close to the WeHo neighborhood.
- So these are -- and then we also
- have Roger Ligon of IFC Builders, who is a
- minority builder, who has done a lot in the
- 19 last 45 to 50 years to build churches,
- retirement communities, athletic facilities,
- 21 apartment complexes, condominiums and houses
- in north Nashville and west Nashville.
- So to get -- to say that we have
- no experience and to give us the points on
- those [sic] experience of 12, I think, begs a

- question that this is something else they got
- wrong.
- On the Diversity Plan, which is
- 4 really what started me on this protest path
- 5 and appeal path, I'm the only minority that
- 6 submitted. I am the only minority that
- ⁷ submitted. I'm an Asian-African. I was born
- ⁸ in East Africa, Kenya. My ancestors came
- ⁹ from India to help the British build the
- railroad. So in Kenya, we were considered
- 11 third -- second class citizens to the rich.
- We came over here when we thought we had
- equal opportunity, and I will say we have had
- 14 a great opportunity. I've gotten great
- education, I've made great friends, and this
- was my first attempt to have procurement in
- Nashville-Davidson County, and I'm
- ¹⁸ disappointed.
- Because in the Diversity Plan,
- 20 which was written by Don Hardin, who is --
- who actually has recused himself from our
- 22 group when I went to appeal because he's on
- one of your other boards in procurement -- so
- Don Hardin wrote our Diversity Plan, and
- Don Hardin graded 4 out of 5. The guy who

- helped Metro with the Diversity Plan
- 2 procedure could not come up with enough to
- pass muster. So if that was wrong, and me as
- 4 a minority doesn't count in the so-called
- 5 matrix or so-called grading, then when are
- 6 minorities ever going to get a chance to
- 7 perform in this town? If all that counts is
- 8 how the minority is going to be paid out, how
- 9 -- and how many minorities are you going to
- have and so on, anybody can write that. But
- we're at a 2 percent minority participation
- in this town. That is shameful, absolutely
- 13 shameful.
- This procurement asked for 20
- percent. So if we're required to have 20
- percent minority participation, we should all
- be getting perfect scores, because all this
- is is looking for a developer you can hold
- their feet to the fire to say that you better
- have 20 percent procurement or you're going
- to be paying fines.
- 22 And we committed ourselves to have
- 23 20 percent procurement. And if you look at
- the pictures on our team, you will see we
- have across-the-board diversity, much more so

```
1
    than any of the other people who -- who --
2
    who submitted.
               What's my time?
4
               MS. ALEXANDER: 27 minutes.
               THE APPELLANT: That's all I got
5
6
    left or I got to go?
7
               MS. ALEXANDER: That you have
8
    left.
9
               THE APPELLANT: How many [sic] did
10
    he use? How many --
11
               MR. ALEXANDER: 24.
12
               THE APPELLANT: He used 24?
13
               So that was actually my
14
    introduction. I've got a real short
15
    statement to make after that.
16
               Again, I want to tell you, and I
17
    want Ms. Eke to underline, that we're
18
    appearing under protest because we feel that
19
    we have not been supplied the documentation
20
    that we need to properly prepare, especially
21
    the so-called consensus score has not been
22
    properly explained to me; neither has the
23
    matrix for the Diversity Plan been explained
24
    to me how that was achieved, and so on.
25
               So Nashville Adventure Park is
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- 1 hereby appealing all decisions made to
- 2 conduct the sale or lease of the Green
- 3 Stadium/Fort Negley property under the
- 4 grounds that the flawed process, inconsistent
- 5 specifications, other ambiguities served as a
- 6 basis for this appeal. Nashville Adventure
- ⁷ Park believes that the solicitation of the
- 8 RFQ and the awarding of this RFQ is not in
- 9 accordance with Metro Code of -- and
- 10 regulations, despite the opinion of
- 11 Mr. Gossage. Metro Legal has not provided a
- definitive written response to this question
- 13 from the Metro counsel.
- Nashville Adventure Park appeals
- this RFQ on the fact that the terms and
- conditions of solicitation are ambiguous, the
- scoring was administered incorrectly and
- arbitrarily in a matter not permitted under
- 19 their very own terms of the RFQ.
- Mr. Gossage had said that the
- Metro Procurement has the authority to
- 22 administer a sale or a lease of real
- property, real estate, as provided in the
- procurement regulations, but I -- we believe
- that it does not because nowhere in the

- 1 procurement regulations does it mention real
- 2 property or real estate. It talks about
- other types of property. So that -- that is
- ⁴ a gray area that maybe needs to be addressed
- or corrected. Yet if you have the authority
- 6 to do real estate, then that should be put in
- ⁷ your code.
- 8 So based on all this, we -- we
- 9 request that the Procurement Appeals Board
- 10 repeal, rescind and cancel the RFQ 90- --
- -969636 in its entirety. We request that
- 12 process start over, be done correctly in a
- manner that follows codes and is not
- 14 secretive, and includes the Metro Council,
- 15 Metro Properties and the Metro Tax Assessor;
- as well as, provide for input from
- 17 stakeholders and the public.
- I'm not saying the public has to
- be involved in the selection process, but I
- strongly believe that they should be allowed
- to see the documents that are presented and
- 22 provide input for -- for a project of this
- 23 intensity for this town.
- Now, we say that the -- the gaps
- these -- those so-called scoring gaps are

- 1 artificial and they're arbitrary. So we're
- 2 not asking for a reduction in the gap to make
- ³ us more competitive. We believe that the
- 4 scoring, again, was not done properly. And
- 5 do -- this is based on the fact that no
- 6 appraisal was given to the committee or to
- ⁷ the members of procurement until much later
- ⁸ in the process. It was an afterthought, "Let
- 9 us do an appraisal."
- 10 And I think I have a copy of a --
- of a bill that was sent to Metro Properties
- of \$9,600, dated May 3rd, 2017, for an
- 13 appraisal. This should have been done way
- before the process started, which means it
- was an afterthought. Because how do you
- evaluate what the financial aspects of
- considerations are of a property when you
- don't even know how much the property's worth
- and what you're getting for it in return?
- It's unfair to The Mathews Group, it's unfair
- 21 to oneClTY, and it's certainly unfair to us.
- There was no mention of how much
- 23 park space was needed or required. This is a
- 24 park property. Everybody wants it to be a
- park. But there wasn't anything in the RFQ

- 1 to say we've got to maintain so much park
- ² space. So everybody had to come up with
- 3 their own idea of what the public would want.
- ⁴ Well, the public wants it all to be park,
- ⁵ frankly, and we agree. I agree with that. I
- 6 was forced into this development because it
- 7 was supposed to be going to developers. I
- 8 wanted a park for recreation for the public.
- We were also told that there
- wasn't any archaeological study and there
- wasn't any reason for the proposal to have
- one, that this was outside the scope. Well,
- subsequently we found out that two previous
- 14 archaeological studies had been done, one in
- 15 1993 and one in 2004, and we don't know how
- many other private ones have been done. Why
- did Procurement not have this and provide
- this to us? It didn't take us long to find
- 19 this.
- There wasn't a survey done of what
- 21 property is to be -- is to be in this RFQ.
- There are actually -- there are actually two
- parcels that the Greer Stadium property
- encompasses. One is the stadium and a little
- bit of parking around it. And those of you

- who have been up there, the second part is
- that big raw piece of parking area to the
- 3 north of the -- of the stadium. That is
- 4 actually part of the property. That's part
- of Fort Negley and leased by Adventure
- 6 Science Center. That is not officially part
- ⁷ of the Greer Stadium property or Greer
- 8 Stadium parcel. So because of that, how can
- 9 that be -- how -- because we don't have a
- survey to show exactly where this parcel is,
- 11 how can that be an accurate representation?
- 12 There's another parcel of the
- property to the north of this subject site
- that is actually owned by a private
- individual, but there are a couple of parcels
- that are owned by Metro within that. And if
- you don't look at it very closely, like The
- 18 Mathews Group actually didn't, they put some
- of their development on this private
- individual's property. So if the detail of
- the plan got 24 out of 25 and they missed
- that part, I think that's a pretty big
- detail, that you put in your development on
- somebody else's property.
- I don't understand that -- that

- 1 Mr. Gleason was the one who was tasked with
- 2 providing the Diversity score when it's not
- 3 the RFQ. The RFQ never said that somebody
- 4 else would be -- unless I missed it, that
- 5 somebody else would be providing the 5 point
- 6 -- 5 points of the scoring system.
- I want to say that because --
- 8 these statements I'm making are to show you
- ⁹ that the process is flawed. The scoring
- 10 system is not correct. The scoring system
- does not have a basis to score from. Metro
- is going to get -- is going to lose value
- with anybody's proposal because we're not
- 14 properly valuating it, what you and I own
- 15 together.
- I would also -- it's my
- understanding that the financial
- 18 considerations were done by the Finance
- department, and nobody within the Evaluation
- 20 Committee had any idea what that score was
- going to be. This also, I don't think, was
- in the RFO process and how the scoring of it
- was going to be done. And who within the
- Finance department provided the scoring, and
- how were they tasked to do that when there

- was no requirement for providing a detailed
- ² financial plan or any -- any documentation on
- 3 where the funding was?
- 4 Again, 30 out of 30 for Mathews
- 5 Group, 28 out of 30 for oneClTY, and we're at
- 6 20 out of 30.
- We were fully funded. Nobody
- 8 asked us that. It was in our documentation.
- 9 Nobody looked at that. We were fully funded.
- 10 So if there are no scoring cards, how can the
- score be given or be validated? Where is the
- scoring information? There's no e-mails,
- there are no notes, there's no tabulation,
- there are no ballot sheets, there are no
- calculations, there are no questions from any
- of the Evaluation or Selection Committee
- members to anybody in our documentation that
- were given to us in the thousand pages. None
- of that information's there.
- So how am I supposed to determine
- if this scoring was done fairly? How can you
- determine that? How can the public determine
- that? When you have scores that range from
- 65.25 to 96.00, when your significant
- figures are -- go to two digits, that means

- 1 that there was some scoring going on from
- ² mathematics. Anybody in mathematics would
- 3 tell you that. There's something going on;
- 4 that there's more to this than just
- 5 consensus. Consensus would be ranking 1, 2,
- 6 3 and 4. Not give a score of 96.
- One of the questions we asked was
- No. 51, if you want to look at it in your
- 9 doc- -- in our request for documentation, and
- it -- the response to that was: "Terri Troup
- did collect the consensus scores and entered
- them into the report."
- So I don't know what Ms. Troup
- 14 received. We never got a copy of what she
- 15 received in our request for documentations.
- And we would like to have those, and I think
- 17 we should have those also.
- Now -- how many minutes do I have
- 19 now?
- MS. ALEXANDER: 16.19.
- THE APPELLANT: Left?
- MS. ALEXANDER: Uh-huh.
- THE APPELLANT: Now, if the RFQ
- 24 did not call for a funding letter, how can
- this be used to contribute to the score or

- evaluate one proposer over another? To be
- 2 awarded full points, 100 percent, for
- 3 appearing to be fully funded does not seem to
- 4 me to be correct or right or fair or
- ⁵ equitable. We were fully funded, and we
- 6 ended up with 20 points. We did not appear
- ⁷ to be. We were. We had documentation to
- 8 show it.
- The housing units was something
- else that came up, but there wasn't any idea
- of how many housing units the Mayor for the
- 12 City wanted. So everybody came up with an
- idea of what the housing units would be. We
- 14 knew that they were supposed to be affordable
- and workplace housing, so we came up with
- those numbers. So now you're comparing
- different -- everybody's different ideas
- instead of saying, "We want such a percentage
- of housing to be affordable, such a
- percentage to be workplace, such a percentage
- to be for the general public." That would
- have been a more equitable way of asking this
- question for -- for -- for this site,
- especially if you're asking for a detailed
- 25 plan. Because I don't think this was just a

- 1 request to select a developer. This was to
- get a baseline for what your development
- would look like. But at least put us all on
- ⁴ a fair -- on the same basis. If I'm going to
- 5 supply you pencils or I'm going to build a
- 6 wastewater treatment plant that's going to do
- 7 -- provide me this kind of discharge, I --
- 8 then I know what I have to do and what the
- 9 costs are associated with that.
- That's for you.
- MR. POTTER: Thanks.
- THE APPELLANT: Mr. Potter, I have
- ¹³ a beef with you later.
- MR. POTTER: Lovely.
- THE APPELLANT: One other item was
- the -- the viewsheds. We were supposed to
- protect the viewsheds for Fort Negley.
- Nobody could tell us what their viewsheds
- were. Procurement couldn't. Friends of Fort
- Negley couldn't. Historic Commission
- couldn't. The Confederate -- Sons of
- 22 Confederacy were up there and couldn't -- or
- the Sons of the Union. Nobody knew what the
- viewsheds were until much later in our
- ²⁵ process.

- Again, I want to say and I want to
- ² reiterate that with all these inconsistencies
- and gray areas, how do you come up with a
- 4 score? How do you come up with a score with
- 5 all these gray areas?
- I was going to -- well, maybe I'll
- ⁷ say it. I'm looking at Bert. I'm not going
- 8 to say it. I'm going to leave Bert out of
- ⁹ this.
- MR. MATHEWS: Thank you.
- THE APPELLANT: I will say,
- 12 however, that the Cloud Hill Partnership
- reserved their name the day after we pointed
- it out in our hearing with Mr. Gossage. They
- went to the Secretary of State and reserved
- the name. Because I was going to try to
- reserve the name before they got to it, but
- we decided not to do that.
- So the RFQ states: "The developer
- will be selected based on the RFQ criteria."
- 21 So if this is true, why was a matrix scoring
- used? Why were people involved in the
- 23 process that were beyond the committee? Why
- was consensus scoring used at all in a --
- such a -- such a complicated and large

- development for Metro? All this points to a
- 2 scoring system that nobody is accountable
- ³ for. Who was accountable for the scoring
- 4 system? Is it the Mayor's office? Is it
- 5 Ms. Talia Lomax-O'dneal?
- Did I say that correctly?
- 7 MS. O'DNEAL: Close.
- 8 THE APPELLANT: Close enough.
- Is it Mr. Gossage in Procurement?
- 10 Is it the Park Board? It's their property.
- Who was accountable for the scoring system?
- 12 I haven't found anybody who'll step up and
- 13 say who is.
- 14 Cost for use and development,
- unknown consensus score, unknown cost score,
- unknown matrix score, all that leads to
- unknown evaluation.
- The members who were selected for
- this committee said: "I will maintain my
- independence in this evaluation." If they're
- maintaining -- if they're maintaining any --
- if they're maintaining independence in this
- evaluation but then they're asked to join a
- consensus, where is that independence? And
- that is in the -- that's in the secret

- document that they signed. I keep saying
- 2 "secret." I know it wasn't, but I think it
- was. But it's in the document in the Review
- 4 Board Agreement that says: "I will maintain
- 5 my independence."
- So if they're to be independent
- ⁷ scoring, why a consensus score? Why were the
- 8 cost scores not permitted to be seen or
- 9 reviewed, or the matrix scoring for the B- --
- 10 from the BAO office not allowed to be seen or
- 11 commented on? Those are numbers they were
- 12 forced to accept. I think they should have
- been given a chance to ask the question: Why
- is there perfection here? Why 96 out of 100?
- 15 Why 91-point -- 92.25 out of 100 for the No.
- 16 1 and 2 proposers? And then why does it drop
- off so drastically after that when there's
- not much difference in detail of the plan in
- experience and qualifications? Why?
- Mr. Gossage said that the
- 21 consensus score was captured without
- 22 explaining from where. So unless there's
- 23 documentation that supports these
- tabulations, it's not possible to verify --
- verify the end result, especially with these

- 1 meetings being held in secret or without the
- ² sunshine on them. If these scores were never
- 3 collected or provided by the committee
- 4 members, then how is a score given at all?
- 5 So that is -- that is what we're asking for.
- 6 How can we come to these numbers when no
- 7 scoring system was kept?
- And then finally, the developer,
- 9 whoever selected -- once the -- once a
- picture is shown and the public hears from
- it, Metro Council has a chance to go talk
- about it, changes are made. So -- so what's
- finally developed may be completely different
- than what was presented. So again I ask you,
- why put us through this ordeal of providing a
- detailed plan? Why make us go through this
- expense of showing what can be done at that
- site when all you really want was
- qualifications, all you want to do is find
- the best-qualified developer?
- That's all I have.
- MS. O'DNEAL: Are we good,
- 23 Christina?
- Okay. Thank you very much. At
- this time, we are scheduled to go back to the

1 Purchasing Agent to --2 MR. POTTER: I think we're 3 scheduled for a break. 4 THE APPELLANT: I think somebody 5 wants -- people want a break. 6 MS. O'DNEAL: I think we did have 7 a scheduled five-minute break in here, didn't 8 we? 9 MR. POTTER: Yes. 10 MS. O'DNEAL: Okay. Let's take a five-minute break. And when we return, the 11 12 Purchasing Agent will begin his rebuttal to 13 any remarks made. 14 (Brief recess observed.) 15 MS. O'DNEAL: Okay. Welcome back 16 from the break. 17 We ready? Okay. 18 Now we'll move into the second 19 presentation by the Purchasing Agent, where 20 he will have an opportunity to respond to 21 anything that he heard earlier. And this --22 this portion of the presentation is limited 23 to 30 minutes. And, again, we have a 24 timekeeper that will keep us on schedule.

So, Mr. Gossage, I'm going to go

25

- 1 back to you, if you would begin.
- MR. GOSSAGE: I'll first -- I'm
- 3 kind of taking these in the order they were
- 4 presented. The points. The Evaluation
- 5 Committee evaluated the Detailed Plan, the
- 6 Experience, Qualifications and Financial
- 7 considerations all in whole numbers, just as
- 8 I'd said. The only fractional points were in
- ⁹ the Diversity Plan where they were looking at
- five available points, and that was done by
- BAO, as is the standard practice. BAO is a
- part of Procurement. They don't have to be
- explained of being in the division.
- 14 The questions about how the scores
- were captured: I can't show you the
- spreadsheet because the spreadsheet would be
- on the wall. It would just shine up there.
- 18 It looks exactly like this piece
- 19 (indicating). And as the discussion takes
- 20 place -- and several of you have been on the
- 21 Evaluation Committees -- as the group
- discusses the issues, they assign a point and
- it's keyed in. All you're seeing here is the
- output, the printout, of the spreadsheet that
- was on the wall in the room where they were

- doing the consensus scoring. There are no
- ² notes. There are no fractional scores
- 3 submitted. There is nothing to do. So as
- 4 there is an ac- -- an accusation that the
- 5 numbers are somehow handled mysteriously in
- 6 the -- in the thing, it's just factually
- ⁷ untrue. It is a discussion, and the scores
- 8 are captured. The only fractional numbers
- ⁹ are those submitted by BAO. In this case
- they received three points out of -- two
- points -- two or three?
- MS. LANE: Three.
- MR. GOSSAGE: Three points out of
- 14 five. And two points for --
- MS. LANE: Yes.
- MR. GOSSAGE: -- two points for
- 17 Adventure Science Museum [sic] -- Adventure
- Nashville Park [sic]. Had they received all
- points, the score would only have closed to a
- 96 points for Mathews and 93 for them. It
- doesn't change the outcome. I really don't
- 22 care what the view is of how the scores took
- 23 place. We're conveying the truth, and I'll
- let it stand at that.
- The supplier issue came up. It is

- a matter of record. You can look in the
- 2 system. The Mathews Group submitted the
- ³ proposal. The proposal included the
- 4 formation of Cloud Hill as a developer
- 5 package. That's not inconsistent with any
- 6 other proposal that we have seen on this
- 7 magnitude for development. That's a standard
- ⁸ practice.
- 9 As far as the minority discussion.
- Once again, as was described in the protest
- hearing and described in my statements, the
- business ownership is irrelevant. It is the
- plan submitted, and that is what is scored by
- the rubric. It was stated in the procurement
- that way as well. It went through in detail
- what was -- had to be in the plan, and it was
- 17 scored against that.
- 18 As far as the minority ownership
- that's being claimed, the Appellant is not an
- approved minority. Regardless of what his
- 21 personal ethnicity is, he is not an approved
- minority. So if that had been the criteria,
- he would have got no points. But that was
- 24 not the criteria. The criteria was the plan.
- This was a proposal. So the size

- and location of the park was something that
- 2 had to be worked into the entire mesh, and
- 3 the Evaluation Committee discussed that at
- 4 length. Not only the size, but the location
- 5 and how it presented in -- entrance and
- 6 egress into the property. How did it affect
- 7 how the Adventure Science Museum was viewed
- 8 from the street? They didn't know what would
- ⁹ be proposed. There was discussion prior to
- it being released that the street access was
- 11 probably the most favorable for a commercial
- 12 aspect, but they would really like to see how
- that was going to be approached. And so this
- was a proposal.
- Same thing for the number of homes
- that would be there. This is all about the
- developer coming together with this mix that
- they were proposing. They were looking for
- 19 the -- not only the qualifications. They
- were looking for the vision and the potential
- 21 for what was going to take place.
- 22 As far as the secrecy thing, I'm
- 23 -- I'm really -- could care less about how
- that is being phrased. The Sunshine law, if
- they want to participate and have a Sunshine

- 1 law, Florida is a good place to go for that.
- ² Tennessee states how the evaluation is to be
- done. It is to be done in such a way that no
- 4 information is disclosed on the competition.
- Okay. And then on the BAO, I want
- 6 to revisit that, where the Diversity Plan was
- ⁷ scored. There is a need to have a
- consistency. Not to have everyone just weigh
- ⁹ in on what it is, but a consistency on each
- 10 evalu- -- each Diversity Plan that is
- 11 permitted on subsequent proposals. So it's
- important that that be a standard- --
- standardized process, and one person does
- 14 that. That has always been the practice. It
- is not necessarily [sic] -- necessary under
- the Code or in the regs or under the State
- law to disclose who is scoring what part of
- an evaluation. So while that was questioned
- as well, it's just not a requirement.
- With that, I'm going to let my
- comments stand, and I'll yield the time back
- to the Board. And you can ask questions if
- you'd like to get some clarification.
- MS. O'DNEAL: Okay. Mr. Sandhu?
- MS. ALEXANDER: You want me to

1 start his time? 2 MS. O'DNEAL: Are -- are you 3 ready? 4 THE APPELLANT: You have no 5 questions for him? 6 MS. O'DNEAL: We will -- the Board 7 will ask its questions after all parties have 8 presented. So if you'll tell us when you're 9 ready, she'll begin. 10 THE APPELLANT: Okay. I'm not 11 ready yet. 12 Give me a minute? 13 MS. ALEXANDER: Yeah. 14 THE APPELLANT: Hold on. 15 Okay. Devinder Sandhu, again, 16 with Nashville Adventure Park. Let me thank 17 you for bearing with me on this. I know this 18 is not easy, and I don't -- I don't relish 19 being a bad guy in this town causing problems 20 for the well-oiled machine of Metro 21 Government, but I think it's not that 22 well-oiled at times. It's -- we have issues. 23 And some of the statements Mr. Gossage's made 24 just now lead me to reinforce my opinion that 25 there are problems with Procurement of the --

- of this machine of Metro Government Works.
- If he doesn't care about how the
- 3 scoring is done as long as it's done by the
- 4 so-called Procurement code and it's always
- been that way, there's a problem if it's
- 6 always been that way. That is where we have
- 7 2 percent participation from minority
- 8 companies in this town. We have a 2 percent
- 9 participation because many of them are not
- qualified or choose not to participate
- because of this process, because they know
- they're not going to get a fair shake.
- Because I'm looking across the table, and I
- see women and minorities who would be
- considered as part of the Disadvantaged
- Business Enterprise Group. I don't know how
- many of you guys are registered as a minority
- group, but it doesn't take long to do it.
- Nashville Adventure Park was in
- 20 the process of applying for minority status.
- Why? Because I am a minority, and I can
- 22 apply for that. Similarly, if you use the
- logic that Mr. Gossage has said, that I'm not
- a minority so it shouldn't be considered, I'm
- not an entity, then neither is Cloud Hill

- 1 Partnership. They're not an entity. Why are
- they considered? It's just a group, people
- 3 said they could do something. What
- 4 assurances do we have that they can do it,
- other than Mathews standing behind them? So
- 6 I don't know -- I don't know the logic of
- ⁷ that -- of that statement.
- And it disturbs me that he would
- 9 make that statement; that there's nobody
- 10 accountable, that it's -- if you put numbers
- up on the Board, you wouldn't see anything,
- you'd see a blank sheet. Somebody's entering
- 13 numbers. Nobody kept a number of who scored
- 14 a 1. A 96 is a number. I didn't like
- getting 70s in college or in high school or
- 16 elementary school. That's a failure. That's
- what I got. A 96 is a good number. It means
- he did a good job. But you were given a test
- 19 that you could answer questions to to get
- ²⁰ that 96.
- I've got to take a breath after
- that one. It bothers me.
- Mr. Gossage just said the plan and
- the proposal was not -- was most important,
- business entity was not important -- not that

- 1 important. That's not what he said in the
- beginning. He said the plan wasn't that
- important; they were looking for a developer.
- 4 That's a contradiction right here within this
- 5 room.
- I'll go back to the Diversity
- ⁷ Plan, the Diversity Plan which led me on this
- 9 path of -- of standing up against Metro
- 9 Government. And I saw Ms. Lane looking at
- some kind of score sheet, which has not been
- provided to us. So I don't know if that's a
- score sheet for the Diversity Plan or some
- kind of matrix, but I would like to see how
- the one individual who developed those five
- points -- which I agree does not close the
- 16 gap. I'm not about closing the gap. I'm
- about fairness, about equity, about a system
- that is available to hold somebody
- accountable in the selection process. So if
- that score sheet -- if that is a score sheet,
- I would like to see it. And if -- and I
- 22 would like to know who within Metro
- 23 Government --
- MS. LANE: It's the RFP. It's the
- 25 RFP.

```
1
               MS. O'DNEAL: I just want to make
2
    sure that --
3
               MR. GOSSAGE: There are only two
4
    documents we've looked at here, RFP and the
5
    score sheet, both provided.
6
               MS. LANE: Details of how the plan
7
    would be scored.
8
               MS. O'DNEAL: Okay. I just want
9
    to make sure your -- you don't have something
10
    down there that nobody else has access to.
11
               MS. LANE: The top page
12
    (indicating).
13
               THE APPELLANT: So this --
14
               MS. O'DNEAL: Okay.
15
               THE APPELLANT: So if you had an
16
    individual making -- making a determination
17
    that I'm worth 2.00 points and oneClTY is
18
    worth 1.25 points, do they just -- there's no
19
    -- there's no quideline for this person to
20
    make that? It's one person to make those
21
    determinations?
22
               Similarly, how does the committee
23
    of seven people come up with a score of 30
24
    for -- 30 for financial consider- -- well,
25
    financial consideration, again, was done
```

- outside the scope of the RFO and outside the
- ² Selection Committee. So you essentially have
- 3 35 points or one-third -- one-third of this
- 4 process was outside the Selection Committee.
- ⁵ Is that my gap? Does that one-third close my
- 6 gap? Which is not something I'm asking for,
- ⁷ but does that close my gap? If the Selection
- 8 Committee had something to say about that,
- 9 would I have scored higher?
- 10 If you have -- have all of you
- read the comments on this score sheet?
- 12 Everybody has seen those? Those are not
- exact numbers. Those are opinions. Those
- 14 are very subjective statements.
- BNA Associates seems out of line
- with historic relevance.
- OneClTY, there's a density concern
- and asks for a TIF. This process is flawed.
- 19 The oneClTY was asking for a TIF. The TIF --
- at the beginning, that process [sic] was said
- there was no TIF on financing involved in
- this, yet they were looking for a TIF. They
- scored 28 out of 30 on their financial
- consideration. If they're basing their
- requirement on TIF, then how can they score

- 1 so much higher than we are? We were fully
- ² funded.
- There was a question that was
- 4 brought up by one -- some member of the
- 5 Selection Committee after their names were
- 6 released -- because I had discussions with
- ⁷ some of them. And many of them are not happy
- 8 with how this process went about, and I -- I
- 9 encourage all of you on this board, before
- you make your decision, call each and every
- one of those folks and ask them: Was there a
- score? How did you come up with a consensus?
- 13 How did you do this? How did you come up
- with a 96? How come -- how did you come up
- with 65.25? I'll leave out the .25. How did
- you come up with a 63?
- We had in our plan funding for not
- only Fort Negley to restore the Fort --
- almost \$9 million worth that we put in there
- 20 -- but also for capturing revenue for
- 21 Metro Parks and for Adventure Science Center
- to help bring more and more people and more
- 23 and more of the public to that area to
- generate revenue towards the development of
- that area. It seemed like none of that was

- even considered in this plan. We had money
- 2 to give to the City. We had parkland that we
- 3 had donated -- people who were donating --
- 4 willing to donate land to help with this
- development that would go towards the 4,500
- 6 acres that Metro Parks is trying to get. We
- ⁷ had anywhere from 30 to 300 acres that we
- 8 were proposing to give to Metro as a gift for
- 9 developing this site. Where is that
- 10 valuation? It's not in here. It wasn't
- 11 considered. Would that be part of the
- 12 financial consideration? Would that be part
- of qualifications?
- We had a proposal to provide
- recreation for the kids, indoor soccer,
- something that Nashville is lagging 20 years
- behind surrounding communities. We had
- indoor basketball and volleyball, which is a
- 19 Park Board function. This is park property.
- I wanted more park property. We had the
- Tennessee State Soccer Association ready to
- 22 move into the offices. Tennessee State
- 23 Soccer Association, the largest body of
- 24 amateur adults and youth soccer players in
- the state was ready to move their offices

- into the Sounds headquarters. That was not
- ² considered. They were willing to pay a rent
- in excess of \$70,000 a year for those -- for
- 4 that space. That was not considered.
- We had plans to hold concerts,
- 6 special games, special events, provide the --
- ⁷ refurbish that stadium, refurbish that
- 8 stadium which is not dilapidated. It is a
- 9 solid concrete chunk. I'm an engineer. I've
- 10 seen it. I've been through it. And if it
- 11 hadn't been allowed to be vandalized, it
- would have been able to be saved very easily
- and very quickly. And the example of the
- 14 stadium being repurposed and reused for the
- benefit of the public all over the country
- and all over the world, that was part of our
- 17 plan, and that wasn't considered.
- If I had my druthers, I would have
- wanted that to be a manual park plan, but we
- were forced to do this development, which I
- think goes against what we need for middle of
- Metro. We can have develop- -- have
- development around that park, but I think
- this plan, as it stands, would take away from
- the magnificence of Fort Negley.

- And I did question why we were
 doing this. When Mr. Gossage said he didn't
 ask the question about -- about, you know,
- 4 developing this at the beginning, yes, I did.
- ⁵ We asked that question. We asked: Who came
- 6 with this RFQ to develop Metro Park property?
- ⁷ And we were never given an answer. It was a
- group of people, but we were never given an
- 9 answer exactly who it was and how they came
- up with this evaluation of criteria.
- 11 There are many -- there are many
- developers that I know who said, "We're not
- going to bid on that because we don't know
- what the hell they're asking and we don't
- know how we can make money at it."
- So let me go back, you know --
- MS. ALEXANDER: You have 17:54
- 18 left.
- THE APPELLANT: Left? Geez.
- MS. O'DNEAL: You have plenty of
- 21 time.
- THE APPELLANT: You gave too much
- 23 time.
- MR. MATHEWS: Agreed. You'll have
- 25 to take it home.

```
1
               MS. O'DNEAL: I want everyone to
2
    have an opportunity, right?
3
               THE APPELLANT: So let me go --
4
    let me go back to Greer Stadium
5
    rehabilitation. The only -- only -- only
6
    report that was issued, and Metro paid for
7
    this, was the demolition plan for Greer
8
    Stadium.
              There was never a study done to --
    to evaluate the building condition, the
10
    building condition report, which is the
11
    American Society of Testing Materials format,
12
    to go evaluate a building and see what value
13
    it does have. Recently we were about to tear
14
    down a State building downtown, you may
15
    remember, to make room for a building that
16
    could not be developed yet. They were going
17
    to tear down this State building, and it
18
    would have been a loss to our city. It was a
19
    historic World War II art deco building.
20
    fortunately, we saved that. And the study
21
    showed -- when they went back and did a
22
    proper study on that building, it showed that
23
    it could generate a lot of revenue for this
24
    city.
25
               The lease -- one thing about this
```

- lease agreement that was -- that is proposed
- ² for this is that you've got to realize that
- we're putting buildings on this site that is
- 4 not going to generate any tax revenue for the
- 5 State or for our government. It's going to
- 6 be lease property for whatever -- whatever
- Metro can agree to pay or get from -- from
- 8 Cloud Partnership as part of the leasing
- 9 agreement. There's no -- there are no
- 10 property taxes that are to be paid. If the
- 11 build- -- if the property was sold or a
- portion of that property was sold, then Metro
- would realize great revenue.
- The Tax Assessor is kind of upset
- about some of these other lease agree- --
- arrangements that have gone wrong around town
- because they should -- they figure that
- they're losing revenue on parcels that have
- been -- property has been put on those
- 20 parcels that do not generate revenue for the
- 21 City. So was that ever considered when the
- 22 RFQ was put together? The process itself,
- this RFQ process, does not stand the muster
- of a good financial stewardship off our
- monies and our properties. I think it needs

- to be revisited with some professionals
- looking at it from all aspects, before it's
- ³ put out. This is too valuable a piece of
- 4 property to be done in such a willy-nilly
- 5 manner.
- 6 And I apologize if I'm -- I'm not
- ⁷ saying that in a nice way.
- MR. CANT (phonetic): How much
- ⁹ time does he have left?
- MS. ALEXANDER: 14:54.
- MR. CANT (phonetic): Fourteen
- ¹² minutes.
- THE APPELLANT: We spent a lot of
- time developing these things. And, you know,
- when I sit here before you guys as people, I
- 16 -- I want you -- I don't want you to get
- bored by all this stuff I'm putting to you.
- 18 But I want to reiterate that this process was
- 19 not fair to any of us. To any of us, not
- just me. I've been called disgruntled. I've
- been called dissatisfied. I've been called
- somebody who's going where he shouldn't be
- 23 going. But I want you to know that -- I was
- wrong about this being my first attempt to
- deal with Metro. This is my second.

- My first one, Mr. Potter, was
- trying to deal with your sludge problem back
- 3 20 years ago.
- MR. POTTER: It was our sludge
- 5 problem.
- THE APPELLANT: It was our sludge
- 7 problem. I'm adding a little humor on the
- 8 side. And I'll talk to you about that later.
- So, again, the Procurement office
- did not provide the requested documents to us
- in a timely manner, and we have now submitted
- to you officially with my Tennessee driver's
- 13 license that we want these documents. And if
- 14 Mr. Kelley needs a detail of which documents
- we think are missing, we'd be guessing
- because we don't know what documents were
- generated. So we'll do our best to do that
- by going through the thousand that were
- 19 submitted. But I will tell you that there
- were some that were called attachments to
- e-mails that we never saw.
- We would like to see the thought
- 23 process of -- on the Diversity Plan and on
- the financial considerations, because those
- were done outside the committee. I would

- 1 like also to be able to ask questions to the
- 2 seven members of the Evaluation Committee to
- 3 see if there were any -- if there was any
- 4 scoring done. And I don't know if I'm
- 5 allowed to do this between this process or
- 6 between this process and when you guys get
- 7 ready to do your stuff, give us your -- your
- 8 hearing.
- Again, we asked for, multiple
- times, the rules, including how to get
- 11 records. Those were not provided [sic] us.
- We were not provided procedures until just
- before the hearing. And, again, we've not
- been provided documents. We have not gotten
- ¹⁵ a property survey.
- 16 (Sotto voce discussion.)
- THE APPELLANT: Now, this all,
- 18 again -- thank you.
- This is all things that we asked
- in the protest hearing that Mr. Gossage said
- was outside procurement. How can it be
- outside procurement not to have a property
- 23 survey or at least metes and bounds or
- exactly description of the property when
- everything depends on that? How can that be

- the case? How can archaeological reports or
- 2 any kind of environmental reports that may or
- may not have been done -- at least give us
- 4 that, because it's too important a project.
- 5 There was an appraisal done that
- 6 wasn't provided. We had to go dig for that.
- And I referenced that to you, May 23rd, 2007
- 8 was -- we have a -- we have a bill for that,
- 9 \$9,600. That should have been provided so we
- 10 could properly evaluate the site.
- MR. CANT (phonetic): To the --
- 12 provided to the committee.
- THE APPELLANT: And it should have
- been provided to the committee so whoever was
- doing the financial consideration -- to know
- what that property is really worth. What are
- 17 -- what are we giving away as citizens of
- 18 Nashville?
- We were told that rehabilitation
- or renovation of the site means that
- everything could be torn down and restored
- 22 back to its original condition or some other
- condition, yet in the engineering field,
- rehabilitation/renovation actually means
- fixing up something. That's what I've always

- thought it to be. Restoration means you're
- ² restoring it to its original state. That was
- 3 something than what you have. So the
- 4 terminology there is also wrong. It's
- 5 misleading to think that Greer Stadium must
- 6 be demolished because it's decrepit. I'll
- ⁷ again repeat, it's not decrepit. It can be
- 8 refurbished. It can be a great facility for
- ⁹ the public to use.
- You may know that we filed an
- ethics complaint with the Ethics Commission.
- 12 You may or may not know that, but we did do
- that because we felt like we were not getting
- our just -- we're not getting what we needed
- to properly prepare for these -- for these
- hearings, and also we thought there was -- we
- think there was conflicts of interest in how
- some members who selected people on the
- committee were situated in the public in
- their -- either their work or in the process
- 21 of dealing with this -- with the selection.
- Your procurement stated that
- related questions go far beyond the scope of
- the procurement process and those questions
- ²⁵ are outside of the authority of the Purchase

- 1 -- by the Purchasing Agent and will not be
- ² considered. There was no explanation of why
- 3 they would not be considered or how something
- 4 like providing a survey or how providing a
- 5 scoring system or how providing the expertise
- of their Evaluation Committee is beyond the
- ⁷ scope of this procurement process. There was
- 8 no "why" or "how" given.
- I do know that the Mayor did meet
- with the Cloud Hill team on Tuesday, June the
- 11 14th, 2017 after we'd filed our protest on
- June the 5th. And this is -- this goes
- against Metro Code Section 4.36.010F.
- I did cite something. I'm not
- used to that. Section 4.36.010F. It says:
- The process is to come to a halt until the
- protest can be heard." Seems like that part
- of the Code was not made clear to the Mayor's
- office. And I know Mathews Group would not
- know about it because they're like me; they
- don't expect to be conversant in the Code.
- There were some other issues we
- were -- we were -- we asked if we should have
- legal representation at the protest hearing.
- We didn't -- we didn't realize that Metro

- 1 Legal would be here representing Procurement.
- 2 If that were the case, we might have had --
- 3 might have had an attorney, or at least
- 4 somebody who is assisting us with that. That
- 5 should be in your -- in your rules that there
- 6 always will be an attorney here, because I
- 7 wouldn't have known that.
- 8 There is one -- there are -- there
- 9 are a couple of -- there are a couple of
- items in this process. We met with
- 11 Mr. Clay Bailey (phonetic) prior to him being
- 12 put on the RFQ committee because we knew he
- was friends with Fort Negley, because we
- wanted to get information or input from all
- interested parties. And he gave us some very
- good discussions [sic] and very good input.
- Now, part of -- part of the RFQ
- committee selection process was if you'd been
- 19 approached by members of people soliciting,
- you should inform the comm- -- the people
- 21 making the selection. I don't know if
- Mr. Bailey (phonetic) did that. If he did,
- would that have recused -- would that have
- forced him to recuse himself from being on
- 25 the committee?

- We also asked for an audience with
- 2 Mr. Colby Sledge to discuss with him as a
- 3 councilman of this area, to get his ideas
- 4 about what he wanted. He refused to meet
- ⁵ with us. He refused to meet with us. He
- 6 said, "Everything's up to the Selection
- 7 Committee." Why would a council member
- 8 representing that community refuse to meet
- ⁹ with one of the proposers for one of the
- biggest projects that is going to go in
- 11 history?
- The RFQ participation was greater
- 13 number of affordable housing units, yet this
- was not a requirement for the RFQ [sic]. RFQ
- participants were graded on appearing to be
- funded, yet this was not a requirement of the
- 17 RFQ.
- Diversity scoring, we have no idea
- about this matrix system that was used, and
- we'd like to have that back. And, again, I
- 21 consider it almost an insult that Mr. Gossage
- would say, "I don't care what his minority
- 23 status is. He's not a minority." That
- really, really is upsetting to me and
- it should be to you, especially when I look

- 1 across this table and I see DBEs all over the
- ² place.
- Except for you, Mr. Potter.
- Experience scoring, not accurate.
- 5 I'll reiter- -- reiterate, I was not allowed
- 6 in the -- in the protest hearing to give the
- ⁷ experience of my team, which was a diverse
- group, including an Indian who's a structural
- 9 engineer who's listed as a minority;
- including Don Hardin, Construction
- 11 Management, who is listed as a minority;
- including Roger Ligon of IFC Builders, who's
- 13 listed as a minority. Were these people
- taken into consideration as part of the
- Diversity score as part of my team and only
- got fourth place? Who else had such
- diversity on their team? I had women. I had
- 18 Indians. I even had one guy who's an
- 19 American-Indian who is registering; who is
- not officially minority, but he is based on
- ²¹ his heritage.
- So paperwork ain't always what it
- needs to be because it's obvious that if
- 24 Cloud Hill Partnership did not have to be an
- entity, even though it was required that the

1 responding party be listed on the top of the 2 RFO. It wasn't Mathews Group, it was Cloud 3 Hill Partnership. Mathews Group should have 4 been listed on the RF- -- on the submittal. 5 There's no indication Procurement 6 obtained the value of the property that 7 Nashville Adventure Park was considering it 8 as payment in its final calculations. We don't think that Metro Properties was ever 10 conferred with on this momentous task, and 11 they're the ones who have the expertise to 12 evaluate and give their opinion on these 13 properties. We believe that Metro Council or 14 a committee within Metro Council and Metro 15 Properties and the Tax Assessor should have 16 been consulted before this RFO was put out. 17 And, again, I will tell you that 18 we -- we had in our proposal a gift, in lieu 19 of cash, of park property in other locations 20 that could have been developed to make up for 21 some of the 4,500 acres that Metro Parks is 22 trying to obtain. We were not given anything 23 for that. We also had money to pay to -- for 24 development of Fort Negley. Cloud Hill was 25 going to put up \$7 million up front for

- infrastructure improvement, but they would be
- 2 getting that back through the course of this
- lease, and then they would -- after that,
- 4 then they would pay towards -- towards their
- 5 lease payment. So is that a -- is that a
- 6 profit for Metro and us as citizens, or is it
- ⁷ not? That was not evaluated. But they
- 8 appeared to be fully funded.
- Now, since this thing has come in,
- it's blown up all over town with protests
- 11 from the African-American groups, heritage
- groups, from the -- UNESCO wants it to be
- 13 cat- -- declared a site, a heritage site,
- international heritage site. So it's a good
- thing that we have opened -- opened this up
- to the public to -- to comment on. But,
- again, I think we can do the right thing here
- very soon and make sure that this process, if
- 19 you guys so deem, can be redone and done
- 20 properly and done with proper oversight and
- done with some accountability on how the
- 22 scoring was done.
- MS. O'DNEAL: Okay. Thank you.
- I think you just made it.
- MS. ALEXANDER: Yeah, 26 seconds.

```
1
               MS. O'DNEAL: So we'll -- do you
2
    guys want to take a break --
               MR. POTTER: Yes.
4
               MS. O'DNEAL: -- or would you be
5
    interested --
6
               MR. POTTER: Yes, please.
7
               MS. O'DNEAL: You do want to take
    the break?
                Okay. We will take a five-minute
    break, and then the interested parties, if
10
    they went to present, will have an
11
    opportunity to come to the table to provide
12
    any presentation they may have to the
13
    committee.
14
               Do you-all have -- do you guys
15
    have a presentation?
16
               MR. MATHEWS: Just a very short
17
    statement.
18
               UNIDENTIFIED SPEAKER: Thirty
19
    minutes or less.
20
               MS. O'DNEAL: Thirty minutes or
21
    less? Okay.
22
               Five-minute break and then we'll
23
    reconvene.
24
                (Brief recess observed.)
25
               THE APPELLANT: I'd like to just
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1
    state one thing for the record, if I may?
2
               MS. O'DNEAL:
                             Okay.
3
               THE APPELLANT:
                                May I?
4
               MS. O'DNEAL: Yes, you may.
5
               Let me just reconvene the meeting.
6
                I'd like to reconvene the Appeals
7
    Board from a break.
8
               And, Mr. Sandhu, you said you
9
    wanted to state one other thing?
10
               THE APPELLANT: Yeah, just
11
    regarding interested parties. I think if you
12
    look in the procurement rules, it doesn't
13
    allow in -- in your own rule, I don't -- I
14
    didn't see where it allows interested parties
    to comment during this, but I think -- I have
15
16
    no problem with that. I think if interested
17
    parties are allowed to comment, then I think
18
    other stakeholders should also be allowed to
19
    comment, if they wanted to. If they can't do
20
    it at this venue, then they sh- -- they --
21
    they're written or e-mail responses should be
22
    accepted as part of this record for this.
23
               MS. O'DNEAL: Okay. We'll address
24
    that during deliberation, okay?
25
               With that....
```

- MR. MATHEWS: My name is Bert
- 2 Mathews with The Mathews Group, and I just
- have a short -- very short statement. I want
- 4 to say that we stand behind our proposal and
- 5 by -- behind our experience. We're very
- 6 proud of the team that we've brought to this
- 7 Request for Qualifications. We're very proud
- 8 of the work and our history in Nashville.
- ⁹ We're proud of each element of our submittal.
- We appreciate the time of the Board that
- 11 you've taken to listen to this and the time
- of the Evaluation Committee. And hopefully
- we're looking forward to moving ahead.
- 14 So thank you very much for your
- 15 time.
- MS. O'DNEAL: Okay. That was very
- ¹⁷ brief. Thank you very much.
- 18 I'm going to go to the
- deliberation portion -- Discussion and
- Deliberation by the Board portion of this.
- 21 But before we open it up for the committee to
- begin with their questioning, Nikki, can you
- address Mr. Sandhu's question regarding the
- interested party presentation?
- MS. EKE: It's appropriate for the

- 1 Board to allow those entities that submit a
- ² proposal to make a presentation today because
- 3 they are interested -- they're legal
- 4 interested parties in these proceedings.
- 5 Individuals that did not submit a proposal,
- 6 this is not the venue for them to make
- ⁷ presentation. Because, again, the role of
- 8 this board is pretty limited as to whether
- ⁹ the solicitation was conducted in accordance
- with applicable law. So there are other
- 11 avenues outside of this Board for those that
- may have a general interest, or that did not
- submit a proposal, to make their views known
- 14 to other entities. They may consider this
- matter in the future, but this is not the
- ¹⁶ appropriate avenue for that.
- MS. O'DNEAL: Thank you very much.
- And -- and -- and just one more
- 19 matter. Again -- and we talked about this at
- the beginning of the session, but before we
- 21 begin our deliberations, I do think it's
- worth repeating the responsibility of this
- Board in terms of what we are assessing,
- based on the facts that have been presented
- 25 to us today.

- MS. EKE: Yes. The -- the role of
- the Board is to determine whether the
- 3 solicitation award was done in accordance
- 4 with applicable law and the terms and
- ⁵ conditions of the solicitation. So the Board
- 6 reviews the record and the relevant
- ⁷ information to determine whether the evidence
- 8 establishes that the award of solicitation
- ⁹ was done in accordance with applicable law.
- 10 If the Board determines that it was done in
- 11 -- in accordance with applicable law, the
- 12 Board can uphold the decision of the
- 13 Purchasing Agent. If the Board determines
- that the award was not done in accordance
- with applicable law, the Board can modify the
- decision of the Purchasing Agent and remand
- the matter to the Purchasing Agent for
- 18 further directions.
- MS. O'DNEAL: And -- and I just
- say that before we begin our deliberation
- because it is not the responsibility of this
- 22 Board to assess the merits of any individual
- 23 proposal that was presented for the
- Evaluation Committee. We are merely here to
- assess the procurement process and whether

- 1 laws have been followed. So before we begin
- our discussion, I thought that that would be
- 3 worth noting.
- So I am going to open this up for
- 5 discussion and who -- Nancy, you look like
- 6 you really want to jump in.
- MS. WITTEMORE: Well, I had a --
- MS. O'DNEAL: I'm going to
- 9 recognize Nancy Wittemore.
- MS. WITTEMORE: Thank you.
- I have one clarification I need.
- 12 And, Jeff, I think you're the
- person who probably needs to do this. But a
- 14 couple of times it was mentioned that the
- 15 Diversity Plan and the Financial Plan was
- done outside of the -- of the process. And
- so if you will address how that's done and
- why it's done, you know, so -- not that the
- 19 -- the evaluation team actually opens the
- cost, but why it's done in the way it's done.
- 21 And is that -- why it's not -- considered
- outside the process.
- MR. GOSSAGE: Sure. On the
- 24 Diversity Plan -- and I want to clarify
- something that was said earlier. There was a

- 1 question about a -- the plan and the question
- ² about the ethnicity of the individuals. This
- is not about business ownership. It is about
- 4 the plan submitted, and that's what -- the
- 5 reason I say I don't care about it, because
- 6 it -- I care about the plan, and the plan was
- ⁷ done by the Procurement division conducted by
- 8 BAO by one individual, which is standard
- 9 practice for looking at Diversity Plans. And
- 10 I'm going to kind of look to Michelle because
- she can probably best frame why that is the
- 12 case.
- MS. O'DNEAL: Well, I'll -- it's
- 14 addressed -- just answer to best of your
- ability, and then I'll bring in other parties
- as needed.
- MR. GOSSAGE: Okay. That's the
- way it's been.
- MS. WITTEMORE: Okay. And
- ²⁰ financial --
- MR. GOSSAGE: And on the
- financial, the financial, I don't know why
- it's being called out as -- as being
- processed outside the committee, because this
- was not cost-submitted and evaluated

- 1 separately. It was, in fact, a discussion on
- ² the proposal that came before the Board. It
- was a consideration of cost as one of the
- 4 criteria. It was not -- and it wasn't cost
- 5 as it normally would be selling property and
- 6 looking at the cost. It was about the entire
- ⁷ financial plan for what was taking place.
- 8 And so that was -- that was discussed by the
- 9 committee, some with more knowledge than
- others. But then other areas, you'd find
- other people discussing things at a higher
- 12 level.
- MS. WITTEMORE: But it was not
- outside the process?
- MR. GOSSAGE: It was not outside
- the process.
- MS. WITTEMORE: Michelle, do you
- want to talk about diversity?
- MS. O'DNEAL: Go ahead, Michelle.
- Would you just speak to that from a general
- sense, please, in terms of how the BAO scores
- 22 for Diversity?
- MS. LANE: Yeah. So typically,
- you know, a Diversity Plan or an Equivalent
- 25 Small Business, Service-Disabled Veteran

- 1 Business Plan would be scored separately by
- ² the Business Assistants Office to provide
- 3 kind of a singular view to ensure that all
- 4 responses are reviewed through a single lens
- 5 and that you don't have all members of the
- 6 Evaluation Committee kind of bringing their
- own perspective to the review of that,
- 8 because there are specific established
- ⁹ criteria listed in the solicitation. If we
- say, you know, let's paint this room pink,
- 11 you know, five people may come in with five
- different shades of pink, whereas here we're
- looking at a singular approach as to how that
- 14 response is being scored. And that is the
- 15 standard practice.
- The way that they are scored is
- consistent with what is requested in the
- solicitation. It does ask for specific
- things such as their state of commitment, any
- kind of strategic approaches to maximize
- 21 participation. And that is designed to
- 22 understand what their overall inclusion
- strategy is, not simply looking at who the
- owner is or just simply looking at the
- businesses that would serve as subs. So that

- was requested on four other items. But what,
- if any, of the subs are unable to fulfill
- 3 their duties through the course of this
- 4 solicitation or the contract, the pursuant
- 5 contract, what kinds of actions would you
- 6 take to ensure that you maintain that
- ⁷ strategic approach throughout the life of
- 8 contract, rather than perhaps saying: "We
- 9 lost the subs, and that was our plan." What
- are you doing to ensure that you have the
- 11 continuity throughout the life of contract?
- MS. O'DNEAL: Does that answer the
- question, Nancy? I'm going to just start
- down here.
- Monica?
- THE APPELLANT: May I add?
- MS. WITTEMORE: We're going to
- 18 recognize the ch- -- the Board members and
- their questions first, okay?
- MS. FAWKSONTON: This may be more
- of a comment, because I think looking outside
- of the process is not the same thing as
- looking at a process that is imperfect,
- right? But would you speak to -- Mr. Sandhu
- mentioned a couple of times that the minority

- 1 participation for Nashville is 2 percent.
- 2 Could you speak to that?
- MS. LANE: Yeah. So during --
- 4 most recently in the fiscal year, Fiscal Year
- 5 '17, the City reported 9.17 percent minority-
- 6 and women-owned business participation. That
- ⁷ is based upon actual expenditures, as well as
- actual subcontractor expenditure. I'm not
- ⁹ sure where the 2 percent came from. I have
- heard some rumblings about 2.8 percent
- 11 African-American business participation. But
- we look at the totality for those -- for our
- approaches of minority business. We don't,
- 14 you know, just look at African-American or
- 15 Asian-American or Hispanic-American. It is
- the full scope of it when we report. So last
- 17 year it was 9.17.
- MS. FAWKSONTON: Okay. Thank you.
- MS. O'DNEAL: Okay. Scott?
- MR. POTTER: I have a question to
- the fundamentals. Mr. Sandhu stated that the
- 22 process hadn't been stopped. So in the
- procurement process, has the award been --
- okay. So the award was made, appeal was
- lodged, the appeal is heard by the Purchasing

- 1 Agent, and now we're at the Appeals Board
- 2 hearing. So we're still in the process.
- MR. GOSSAGE: From the time of the
- 4 filing of the protest, the contracting
- 5 process would stay. The contracting, of
- 6 course, was led by Procurement. We were not
- ⁷ involved in it. The Mayor's not part of that
- 8 negotiation process, so that's -- needs to be
- ⁹ broken away because that seems to be
- something we're pointing to. As of July 1,
- there had been no negotiations, no contract
- development taking place. I'll let
- 13 Michelle --
- MS. LANE: As of today, the same
- 15 is true.
- MR. GOSSAGE: -- enter anything as
- ¹⁷ to --
- MR. POTTER: Okay. And from
- Nikki, I'd like you to give counsel to this
- 20 -- to my question that we're not able to
- discuss or question the RFQ; the RFQ stands
- 22 alone as the Procurement Appeals Board?
- MS. EKE: You have to -- in order
- to make any decision that challenges the RFQ
- that was issued, you'll need to find that

- 1 that RF- -- RFO contained illegality. So
- there was something in that RFQ that was not
- 3 done in accordance with applicable law. And
- 4 there has to be evidence presented that
- 5 indicates what is it in this RFQ that was not
- 6 done in accordance with applicable law.
- 7 MR. POTTER: And we -- we don't
- 8 have authority to question the members of the
- 9 committee, the Selection Committee?
- MS. EKE: Well, this is not a
- trial, a testimonial proceeding where
- parties, appealing parties, get to question
- and then cross-examine witnesses. This is a
- quasi-judicial appellate body that reviews
- basically the parties that are part of this
- proceeding, make presentations, present
- documentations, and then you make a decision.
- 18 But there is no process for the parties to
- cross-examine witnesses, question witnesses.
- This is not what the -- it's not the
- 21 appropriate proceeding for this body because
- it's not a trial body.
- MR. POTTER: Okay. I may have
- some follow-up questions.
- MS. O'DNEAL: Okay. Ms. Donegan?

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1
               MS. DONEGAN:
                              One question's
2
    already been answered as far as the finance
3
    and diversity outside the committee; you've
4
    answered that.
5
               And my other question is, is it --
6
    is the consensus scoring with a score, is
    that the norm on all of your....
7
8
               MR. GOSSAGE: Yes. The bringing
9
    together for discussion for consensus scoring
    is a standard practice, and I -- we've been
10
    doing it for years. They've actually
11
12
    discussed -- some people have different
13
    strengths in those -- on those teams. That's
14
    intentional. And as they discuss it, they
15
    come up with a consensus score.
                                      The
16
    individual conducting it will actually key in
17
    the score, and they can see it on the screen.
18
    The end result is the printout of the scores
19
    that we held up earlier. So -- and that's
20
    the standard practice.
21
               MS. DONEGAN: So for this RFQ, as
22
    the many before it, it's the same procedure?
23
               MR. GOSSAGE:
                              Yes.
24
               MS. LANE: Yeah.
25
               MR. GOSSAGE:
                              Absolutely.
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```
1
                             That's all I have.
               MS. DONEGAN:
2
               MS. O'DNEAL: Okay. You guys are
3
    going to have to bear with me because I have
4
    lots of questions.
5
               Mr. Gleason --
6
               MR. GLEASON: Yes.
7
               MS. O'DNEAL: -- can you join us
8
    at the table for my question -- questions?
                I want to specifically have just a
10
    short conversation regarding Mr. Sandhu's
11
    discussion about him being a minority and
12
    that -- the evaluation being done based upon
13
    the business plan, okay, the Diversity Plan.
14
    Can you just -- in terms for this Board, I
15
    want you to distinguish that for this Board
16
    so we have an -- we have absolute clarity
17
    about what that distinguishing factor is
18
    between those two.
                         Because I listened to his
19
    remarks carefully, and I think we should be
20
    very careful and make sure that we understand
21
    with absolute clarity what we're saying here
22
    in terms of that component of the scoring,
23
    okay?
24
               MR. GLEASON:
                             Okay.
25
               MS. O'DNEAL: So if you would
```

- 1 explain to the Board, I'd appreciate it. 2 MR. GLEASON: As mentioned by 3 Jeff, the Diversity Plan is not looked upon 4 -- we don't look at the ethnicity, race or 5 gender of the prime contractor. It's based 6 off of the narrative that they submit, the 7 information that's asked in the solicitation, 8 those high points. What is their commitment to small business, how they -- how they plan 10 to maximum their reporting, and so forth. 11 Within that, we look at their responses, and 12 it's based off of a matrix that's -- across 13 the Board that everybody is evaluated on. 14 And points are associated based on that. 15 MS. O'DNEAL: Okay. So can -- do 16 you have a recollection as to what was 17 included in their plan? 18 MR. GLEASON: There was an 19 expressed commitment to being -- to utilizing
- 20 -- for diversity. However, when you get to,
- you know, any expressed interest as to their
- 22 past performance or anything like that, there
- was no interest mentioned as to any known
- work or how they've done with minority
- utilization prior to -- they briefly touched

- on the outreach, how they planned to bring in
- diverse businesses, based on the list that
- was presented, those that they proposed to
- 4 utilize.
- 5 Other than that, there was nothing
- 6 else as to any assistance or anything like
- ⁷ that that they're going to use or provide
- 8 those individuals.
- 9 MS. O'DNEAL: And how -- how was
- that distinguished from another firm that
- 11 received a higher score?
- MR. GLEASON: It was clearly laid
- out in their proposal.
- MS. O'DNEAL: Can you be a little
- more specific?
- MR. GLEASON: They just hit --
- they planned on -- for instance, if it was
- something on outreach, they planned on
- 19 publicizing it in the newspaper, having small
- venues where those subcontr- -- interested
- 21 subcontractors would come in. They would
- 22 provide that assistance with understanding
- what they're actually going to do with the
- bid packages that they may let out to these
- individuals, how they plan to report their

- subcontractor utilization back to Metro.
- There's a portion in there about
- prompt pay, are they committed to prompt pay.
- 4 I mean, these firms have identified those
- 5 that got the points. And as stated, no one
- 6 that -- no prime that submitted a business
- ⁷ plan got the five points.
- MS. O'DNEAL: Okay. That's
- 9 helpful for me.
- Do any of the Board members need
- any more clarification on that? I just
- wanted to make sure that we had that
- 13 discussion.
- Okay. Do y'all have any more
- 15 questions of Bryan?
- 16 (No response.)
- MS. O'DNEAL: No? Okay.
- My -- my second question, and I
- don't -- I don't really know who to address
- this to, but I want to address the public
- information and document requests that were
- 22 submitted in various forms and at various
- times over this last few months. Legal
- received one request, I think, and I think
- ²⁵ Purchasing received a different request. I

- 1 -- someone -- I would like for someone to
- 2 summarize for me what requests were received
- and -- and where we stood in terms of turning
- 4 over that documentation.
- 5 And I don't know who's best to
- 6 take that question. I want to make sure that
- 7 -- that we did what we were supposed to do.
- MS. AMOS: So I know that
- ⁹ Purchasing received what appeared to be some
- 10 discovery. It was interrogatories mixed with
- 11 Requests for Production of Documents. In a
- good-faith effort to respond to Mr. Sandhu,
- Jeff Gossage presented the documents that he
- could identify, along with Terri Troup, even
- though it was discovery and it wasn't a
- 16 public records request.
- MS. O'DNEAL: So that was the
- 18 thousand-page --
- MS. AMOS: Yes.
- MS. O'DNEAL: -- document that he
- ²¹ was --
- MS. AMOS: And that was released,
- I think, maybe three days or two days before
- the protest hearing. It was -- we -- we
- treat public records requests separately than

1 something that was part of the protest. 2 was -- I mean, we have seven business days by 3 State law to respond to those, and it was 4 responded to in accordance with State law. 5 MS. O'DNEAL: Do you have anything 6 to add to that? Is it --7 MR. GOSSAGE: No. The question --8 MS. O'DNEAL: Is there anything 9 that was outstanding from that list of 10 requests that he did not receive or have 11 we --12 MR. GOSSAGE: It's been so long, I 13 could not tell you what documents were sent 14 in that. I don't have a way to go back and 15 look at those. I do know that we sent 16 everything that we could identify to them. 17 sent more than I was advised to do so. I got 18 my hand slapped a little. 19 And there were questions like: "I 20 want the scoring done by the individuals of 21 the Evaluation Committee." I cannot produce 22 what does not exist. And that's the kind of 23 questions that continued to come in. 24 There were also questions about 25 the Mayor meeting with individuals or

- questions about surveys and studies. The
- 2 Procurement department does not manage the
- departments and require of them documents
- 4 that are outside of our role. If you're
- 5 redefining the procurement role, that's
- 6 interesting. We only can ask for information
- ⁷ from the departments, and the departments
- 8 supply what they have. And if we're not
- 9 supplied that, we can't give what we don't
- 10 have. It's that simple.
- MS. O'DNEAL: Does anyone have
- 12 follow-up on that? I may come back to that
- in a moment.
- Okay. My next question has to do
- with the RFQ, and I think you've stated this,
- but I just want to say this for the record.
- 17 In terms of the -- everybody -- every firm
- had access to the same information at the
- 19 same time?
- MR. GOSSAGE: That is correct.
- MS. O'DNEAL: And if there were
- 22 potential flaws in an RFQ, there was an
- opportunity to raise red flags and to ask
- questions during the process if a firm felt
- like something was not correct in the

1 process? And did that happen during the 2 process? MR. GOSSAGE: Yes. The same set 4 of questions. 5 MS. O'DNEAL: Okay. 6 MR. GOSSAGE: We did have 7 questions raised. 8 MS. O'DNEAL: But in terms of the 9 initial RFO period, were there any concerns 10 that -- prior to this proposal being 11 submitted, in terms of any of those issues? 12 MR. GOSSAGE: There were questions 13 asked for which we could not supply 14 documentation because we didn't have that. 15 That -- if that's what you're asking. Was 16 there a protest of the solicitation -- which 17 has happened in the past. We had a protest 18 before it ever came to fruition. There was 19 no protest filed prior to that. 20 MS. O'DNEAL: I'm just trying to 21 make a determination as to every -- every 22 potential bidder had access to the same 23 information --24 MR. GOSSAGE: Exactly the same 25 information.

```
1
               MS. O'DNEAL: -- at the same
2
    time --
               MR. GOSSAGE: Same time--
4
               MS. O'DNEAL: -- and the same
    opportunity to respond?
5
6
               MR. GOSSAGE:
                             Yes.
7
               MS. O'DNEAL: Ms. Lane?
8
               MS. LANE: I think it's fair to
9
    note, also, that built into solicitations,
10
    all solicitations that we issue is an
11
    acceptance of the request for the RFQ as it's
12
    written, and that acceptance was attested to
13
    by all the offers.
14
               MS. O'DNEAL: Does anyone want to
15
    jump in here? Because I'm going to keep on
16
    qoinq.
17
               MS. WITTEMORE: I have a question.
18
               MS. O'DNEAL: Okay.
19
               MS. WITTEMORE:
                                Mr. Sandhu, you
20
    spoke about a conflict of interest on one of
21
    the committees. And I'm not real clear on
22
    what that conflict of interest, who that
23
    person is and which committee you're --
24
    you're speaking to. Can you clarify that for
25
    me, please?
```

1 THE APPELLANT: Well, we 2 considered a couple of conflicts that, you 3 know, one -- one to grasp on would be 4 Clay Bailey. He was on -- appointed later. 5 We were initially told there were going to be 6 three and then five and then seven committee 7 members. So committee members were added, and Mr. Clay Bailey was added after we'd already had discussions with him about our 10 proposal, long, drawn-out discussions with 11 him. So I don't know if he ever mentioned to 12 the folks that proposed him that he already 13 had discussions with us and the other members 14 of the proposers. And I don't know if that 15 -- if that's allowed or not. 16 And I also think Mr. Sledge, who's 17 the councilman for the district, refused to 18 meet with us. But he was also employed by 19 the PR firm for another partnership. 20 also the PR firm for Metro Parks, McNeely, 21 Pigott & Fox. And for them to -- for him to 22 -- if he -- if he refused to meet with 23 everybody, then I understand that, but I 24 think for him to refuse to meet with us when

it's in his district kind of makes me a

25

- little suspicious of exactly what's going on.
- MS. WITTEMORE: So I will ask
- 3 Legal if this constitutes a conflict of
- 4 interest as it relates specifically to this
- 5 procurement?
- MS. EKE: Well, there has to be a
- 7 conflict that disqualifies an individual from
- 8 participating as part of the -- a member of
- ⁹ the Evaluation Committee under the law. So
- it has to be a conflict that is -- rises to
- the level as defined by law. Such conflicts
- may include someone who has a controlling
- ownership interest in an entity that
- submitted a proposal also being a member of
- the Evaluation Committee or someone having an
- evaluation interest in someone that submitted
- a proposal and failing to disclose that, and
- then being a part of -- a member of the
- 19 Evaluation Committee.
- Again, it just can't be
- 21 allegations. There has to be material
- evidence presented that demonstrates a
- 23 conflict under the law, and that the -- and
- the person would be prohibited under the law
- from being a member of the Evaluation

```
1
    Committee. So merely allegations are just
2
    not....
               Again, a council member refusing
3
4
    to meet with someone, that's not -- there's
5
    no law that requires a council member to meet
6
    with somebody from -- that's a proposal.
7
    there has to be material evidence presented
8
    that shows that there is a legal conflict as
9
    defined by the law, as opposed to allegations
10
    made, allegations of feelings or
11
    suppositions, et cetera.
12
               THE APPELLANT: If I may?
13
               MS. O'DNEAL: Yes, I'll recognize
14
    you.
15
               THE APPELLANT: I think Mr. Sledge
16
    did appoint or recommend an appointment to
17
    the members of the Selection Committee.
18
    that should be also considered because it's a
19
    -- that -- I'll just leave it at that, that
20
    he did recommend Evaluation Committee
21
    members.
22
               THE COURT REPORTER: I'm sorry,
23
    speak up --
24
               MR. POTTER: That presumes ill
25
    intent on his part, so is that what you're
```

```
1
    accusing --
2
               THE APPELLANT: No, I'm not --
3
    I'm --
4
               MR. POTTER: Are you making that
5
    statement?
6
               THE APPELLANT: No. I'm just --
7
    you know, there is [sic] various items here
8
    that just don't feel right to me. And I know
    feelings have nothing to do with it. I have
    to have evidence. I don't have any of that.
10
11
               MR. POTTER: Okay. I wanted to be
12
    clear on that.
13
               THE APPELLANT: So -- yeah.
14
               MS. O'DNEAL: That it, Nancy?
15
                                Uh-huh.
               MS. WITTEMORE:
16
               MS. O'DNEAL: You good?
17
               MS. DONEGAN: Uh-huh.
18
               MS. O'DNEAL: I want -- I have
19
    another question, and I think it's for Legal.
20
    And -- and most of these are just in terms of
21
    me just getting clarification --
22
               THE APPELLANT: I -- I -- I need
23
    to --
24
               (Unintelligible overlapping.)
25
               THE APPELLANT: I need to ask one
```

1 question. 2 MS. O'DNEAL: Yes. 3 Ms. Eke said that THE APPELLANT: 4 it's about legality. I thought that the 5 legality part of it would not come at the 6 level of this process and should not be at this level of the process. This is not about legality. This is about the process. And it's not about whether the process was 10 following the legal course, but it was 11 following what is the correct course within 12 the Code and if there's accountability. And 13 it's not always accountability when you look 14 at legal. If it's always been done this way, 15 then you can say it's always been done this 16 way, so we're going to continue always doing 17 it this way. And that's where the problem 18 lies, is it's always been done this way. And 19 then that is why when we have 15 percent 20 African-American participation, the 21 population is down. You have 2 percent 22 African-American participation in building 23 this town. And the 9.1 percent participation 24 by minority/disadvantaged businesses is 25 skewed against the true minorities in this

1 town. 2 MS. O'DNEAL: Okay. Did you --3 did you need to respond? 4 MS. EKE: Well, I just want to 5 elaborate what the standard in the Code is 6 that is specified in the Metropolitan Code of Laws as the role of this Board, and that is to determine whether the solicitation award was done in accordance with applicable law. 10 So -- so the issue remains what -- any 11 allegations, they must be shown how what was 12 done was not done in accordance with 13 applicable law, and that is the role that's 14 been given to this Board by the -- the 15 Metropolitan Council through the ordinance 16 that's set forth in the Code, to determine 17 whether the solicitation and award was done 18 in accordance with applicable law, which 19 would include constitution, statutes, procurement code, procurement regulations, 20 21 and the terms and conditions of the 22 solicitation. 23 MS. O'DNEAL: Agree. And that's 24 why I really want to be deliberate on --25 we've heard a lot today, and I want to make

- 1 sure that everything that's come up in these
- discussions are discussed by this Board
- ³ today.
- 4 The next item that I heard during
- 5 this discussion was this notion of the
- 6 committee shortlisting the group in terms and
- 7 -- and only two firms being permitted to move
- 8 forward in the process and other firms not
- ⁹ being able to present to the Board or to move
- to that next level. And I also want to speak
- to the legality of that.
- 12 Again, I'm just -- I was writing
- 13 notes along because I wanted to make sure
- that every issue was addressed for the Board
- 15 today.
- So, Ms. Eke, could you summarize
- 17 that?
- MS. EKE: Yes. I'll actually read
- 19 a portion of the Code that addresses this
- issue and that is at 4.12.040, Subsection F,
- 21 and it says in relevant part that:
- ²² "Discussions may be conducted with
- responsible offerors who submit proposals
- determined to be reasonably susceptible of
- being selected for award for the purpose of

- 1 clarification to assure full understanding of
- ² and responsiveness to the solicitation
- 3 requirements."
- And so that is a procedure that's
- 5 allowed for in the Code in regards to those
- 6 entities who submit proposals to be
- 7 reasonably suscept- -- susceptible of being
- 8 selected.
- 9 MS. O'DNEAL: Okay. The next
- point of discussion that I heard was the
- notion that the committee met -- I'm para- --
- 12 I'm just repeating what I heard -- in secret
- in terms of their deliberation and that that
- was not an open meeting. So I'm going to go
- to the lawyer again in terms of what is
- permissible in terms of when that information
- becomes public and what -- and the notice
- 18 regarding those deliberations.
- MS. EKE: Okay.
- MS. O'DNEAL: Okay?
- MS. EKE: Of course, the
- Procurement division is bound by State law in
- 23 the manner in which they handle this RFQ.
- Under the Open Records Act, it specifi- --
- 25 specifically states that "proposals and

- 1 statements of qualifications received in
- ² response to a solicitation and within the
- ³ records, including but not limited to
- 4 evaluations, names of Evaluation Committee
- 5 members, and all related memoranda or notes
- 6 shall not be open for public inspection until
- ⁷ the intent to award the contract to a
- particular respondent is announced."
- 9 So that confidentiality is
- 10 required by State law during the process --
- during the process when the proposal is being
- 12 evaluated.
- MS. O'DNEAL: Okay. My next point
- that I wrote down is that there was a notion
- presented that we should have disclosed the
- scoring, not the scoring of points, but the
- scores process and how those scores would be
- compiled in terms of -- of how that's done.
- 19 I'm not aware of a requirement
- that we disclose a scoring process within an
- 21 RFP in the laws, that we disclose the point
- 22 -- the point assignments.
- MS. EKE: Yeah, the RFP did
- 24 contain the factors that are going to be
- evaluated as part of the RFP process and the

- 1 points to be recorded as those factors. And
- that's what -- that is consistent with law,
- 3 that the factors to be evaluated will be
- 4 disclosed. And that was contained in the
- 5 RFP.
- MS. O'DNEAL: Okay.
- MS. EKE: It says that: "The
- 8 Request" -- the Metro Code says that: "The
- 9 Request for Proposal shall state the relative
- portion of price and other evaluation
- 11 factors."
- 12 And -- and the RFP did have a
- 13 section that set forth the factors and their
- 14 relative importance.
- MS. O'DNEAL: Okay. I'm going to
- go through my notes and see if any other
- committee members want to jump in here.
- 18 Again, I was trying to make note of all
- 19 points being made that might be related to
- current laws and processes.
- MR. POTTER: I'll ask the
- 22 Purchasing Agent if the --
- MS. O'DNEAL: Which one?
- MR. POTTER: Mr. Gossage.
- MS. O'DNEAL: The prior Purchasing

1 Agent. 2 MR. POTTER: -- the -- all the 3 proposals were submitted timely? 4 MR. GOSSAGE: Yes. 5 MR. POTTER: And they were 6 qualified to submit? 7 MR. GOSSAGE: Yes. 8 MR. POTTER: Okay. 9 MS. O'DNEAL: I think those are my 10 questions in terms of.... 11 Mr. Sandhu, I do want to come back 12 to you. Do you think that I have summarized 13 for the Board the items that need to be 14 considered by this Board in terms of the 15 Purchasing laws and rules and processes? 16 Again, without regard to the subjective 17 But have -- have we missed anything nature. 18 that the Board needs to have a discussion 19 about before we continue? 20 Yes. I -- I think THE APPELLANT: 21 it's important to realize that we can hide 22 behind the legal language of how the Code is 23 written and say that everything was done per 24 code and per regulation, but this was not a process that necessarily can be pigeonholed 25

- into -- into something that's so codified
- because there's so many different ways that
- 3 this RFQ could be addressed and answered.
- ⁴ And subsequently, the way it was evaluated
- 5 seemed to be, to me, not consistent across
- 6 the board.
- So you can say: "Well, yeah, they
- 8 followed all the legalities and they followed
- 9 all the requirements of they've always done
- it this way and "it's always been done like
- this," but where is the process? Where is
- the accountability for that process? Nobody
- has asked me about -- nobody has asked to --
- 14 to produce or at least testify that there was
- no scoring -- there were no comments, there
- were no notes from any of the Evaluation
- 17 Committee members that discussed this.
- 18 There's no -- there were no recordings made
- in there, and none of -- it's beyond me to
- think that nobody in that Evaluation
- 21 Committee or none of the people who were --
- who were monitoring this Evaluation Committee
- made any notes or made any comments to come
- up with a consensus. It's beyond me to come
- up with a projects that's worth hundreds of

- 1 millions of dollars, that there's no
- ² accountability on how the selection was made.
- 3 So the legality of this
- 4 documentation and the RFO can say that the
- 5 whole process was done within the bounds and
- 6 the -- of the Code and the regulations and
- ⁷ the law, but where is accountability of that?
- 8 Where is that accountability of that?
- Okay. And in the RFQ, I think it
- 10 also did say that the -- the whole process
- was going to be evaluated by the Selection
- 12 Committee, and now we're finding out that
- 13 35 percent of the evaluation was done outside
- of that committee. So that -- that I think
- in the RFQ is my -- is the way I read it does
- not seem to jive with what he said, that it
- can go outside for -- for part of the process
- ¹⁸ and evaluation.
- MS. O'DNEAL: Just a remind- --
- reminder what is within the purview of this
- 21 Board's decision today, is it has to do with
- 22 the legalities and the --
- THE APPELLANT: I think the
- legalities come at the next level, right?
- 25 Yeah.

```
1
                MS. O'DNEAL: So if there's no
    more questions, I'll entertain a motion
2
3
    from....
4
                MR. POTTER: I make the motion
5
    that the Purchasing Agent's decision be
6
    upheld.
7
                MS. WITTEMORE: I second.
8
                MS. O'DNEAL: Okay. Any
9
    discussion?
10
                (No response.)
11
                MS. O'DNEAL: Okay. All in favor?
12
                MR. POTTER:
                             Aye.
13
               MS. WITTEMORE: Aye.
14
                MS. DONEGAN: Aye.
15
               MS. O'DNEAL: Any opposed?
16
                (No response.)
17
                MS. O'DNEAL: Motion passes.
18
    Purchasing Agent's decision stands.
19
                (The proceeding concluded at
20
    3:58 p.m.)
21
22
23
24
25
```

```
1
                 CERTIFICATE
2
3
    STATE OF TENNESSEE
4
    COUNTY OF DAVIDSON )
5
6
         I, Carissa L. Boone, a Shorthand
7
    Reporter, do hereby certify that the
8
    foregoing proceedings were taken down and
9
    transcribed to the best of my knowledge,
10
    skill, and ability.
11
12
    Carissa L. Boone, RPR
                                         Date
13
    TLCR No. 382
    Expiration Date: 6/30/2018
14
15
16
17
18
19
20
21
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