

METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY



March 21, 2023

Tony Jones, Board Chair
Nurture The Next
4721 Trousdale Drive, Suite 121
Nashville, TN 37220

Dear Mr. Jones:

Please find attached the monitoring report of Nurture the Next relating to the contract it had with the Metropolitan Government of Nashville and Davidson County for the fiscal year ending June 30, 2022.

The Office of Financial Accountability is charged with the responsibility of monitoring grant funds, including Community Partnership Funds, from Metropolitan Nashville Government to any nonprofit organization. Staff from the Office of Financial Accountability conducted the review on January 17, 2023.

We appreciate the assistance provided by your agency during the course of the review. If you have any questions, please call me at 615-862-6712.

Sincerely,

Kevin Brown

Kevin Brown, CMFO, CFE
Director, Office of Financial Accountability

cc: Kristen Davis, President/CEO, Nurture the Next
Kelly Flannery, Director, Department of Finance
Diane Lance, Director, Office of Family Safety
Dolly Cook, Finance Manager, Office of Family Safety

Lauren Riley, Metropolitan Auditor, Office of Internal Audit
Essie Robertson, CPA, CMFO, CICA, Office of Financial Accountability
Nicole Whitlock, CMFO, CICA, Office of Financial Accountability
Camile Crutcher, Office of Financial Accountability
Metro Finance Leadership Team



Metropolitan Government of Nashville and Davidson County

NURTURE THE NEXT

◆ **Monitoring Report** ◆

Conducted by



Office of Financial Accountability

March 21, 2023

MONITORING REPORT

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INTRODUCTION

The Office of Financial Accountability (hereinafter referred to as “OFA”) has completed a monitoring review of Nurture the Next. A monitoring review is substantially less in scope than an audit. The OFA did not audit the financial statements and, accordingly, does not express an opinion or any assurances regarding the financial statements of Nurture the Next or any of its component units. The OFA is responsible for the internal monitoring of Metropolitan Government of Nashville and Davidson County (hereinafter referred to as “Metro”) agencies that receive federal and state financial assistance, including cooperative agreements and non-profit organizations that receive appropriations and Community Partnership Funds from Metro government. In summary, any agreement(s) that imposes performance and/or financial requirements on Metro government is subject to review by the OFA.

The purpose of this review was to assess the agency’s compliance with contractual requirements set forth in the following contract with Metro Government:

Contract	Type	Amount	Contract Term	
L-5033	Community Partnership Fund	\$30,000	July 1, 2021	June 30, 2022

Agency Background

Nurture the Next, formerly Prevent Child Abuse Tennessee, provides hands-on help and crisis intervention to vulnerable families and attempts to create a lasting impact in communities with their two-generation approach, using primary prevention education and advocacy to share ways that everyone in any community can support strong families and keep children safe. Nurture the Next provides in-home parenting support throughout 30 counties in Tennessee as well as offers several statewide programs. Per the agency’s website, their mission is “to create a future for children and families filled with promise and prosperity.”

OBJECTIVES, SCOPE AND METHODOLOGY

The objectives of our review were:

- 1) To determine whether the agency had the resources and capacity to administer the grant funds.
- 2) To determine if costs and services were allowable and eligible.
- 3) To verify that program objectives were met.
- 4) To test the reliability of the financial and programmatic reporting.
- 5) To verify contractual compliance.

The scope of our review was limited to the contract term July 1, 2021 through June 30, 2022.

The monitoring review procedures included meeting with agency management and staff, reviewing board minutes and obtaining written representations from management. In addition, we examined certain financial records and supporting documentation necessary to ensure compliance with contractual requirements set forth in contract L-5033. Specific procedures included:

- Interviewing the employees responsible for grant management, financial reporting and accountability.
- Reviewing supporting documentation of expenditures for allowability, necessity and reasonableness.
- Reviewing the agency's general ledger and verifying the accuracy of all invoices submitted to Metro.
- Reviewing documentation to determine that funds were used for intended beneficiaries and expended in accordance with the spending plan of the contract.
- Reviewing documentation to support program activities for consistency with grant requirements.
- Assessing the financial stability of the agency and its ability to continue to administer the grant program funded by Metro.

RESULTS OF REVIEW

SUMMARY OF RESULTS

Criteria	Yes	No
Sufficient Resources and Capacity to Administer Funds?	✓	
Costs and Services Allowable and Eligible?	✓	
Program Objectives Met?	✓	
Reporting Requirements Met?	✓	
Compliance with Civil Rights Requirements?	✓	

RESULTS OF REVIEW

The overall results of the monitoring review are provided in this section. Results are based on test work performed and include conclusions regarding specific review objectives and, if applicable, recommendations for improvement and an action plan for implementation. Where applicable, the Findings and Recommendations section of this report provides more insight into any issues identified below.

1. Sufficient Resources and Capacity to Administer Grant Funds

Our review of the agency's accounting system and the qualifications of the individuals assigned to manage the accounting records indicate that the agency possesses the necessary resources and professional expertise to effectively administer the grant funds.

2. Allowable and Eligible Costs and Services

Our review covered the core compliance areas identified by 2 CFR Part 200: *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*.

Additionally, the Metro Grants Manual requires separate accounting of the Metropolitan Nashville Government grant funds to prevent co-mingling of Metro Funds with other sources of funding. The agency was in compliance with this requirement. Different revenue classes as well as expenditure classes have been established to separately track the sources and amounts of funding. Also, the agency can easily and accurately report their expenses supported by the Metro Appropriation.

Based on our test work, cost and services during the grant period were allowable and eligible.

3. Program and Performance Objectives

The contract stipulates that the agency shall use the funds to subcontract with Chorus, a Nashville based communications firms with specific experience in this type of work to execute the campaign. This project will be designed to inform and engage three key audiences:

RESULTS OF REVIEW

1. Individuals who may not self-identify as a victim or interpersonal violence because their offender has normalized unhealthy and dangerous behaviors.
2. Those experiencing forms of abuse with the highest lethality risks, such as threats of gun violence, and strangulation.
3. The most underserved and vulnerable victims of interpersonal violence, including members of the LGBTQ+ community, people of color, and those living in five largest zip codes where cases of interpersonal violence are most prevalent.

Each outreach strategy will be designed to reach victims who fit one or more of the above categories with messages that will encourage them to seek help through the Family Safety Center. Specifically, Nurture the Next/Chorus will:

1. Develop a paid media strategy.
2. Develop a grassroots outreach strategy.
3. Develop messaging and creative assets.

Based on our review of program documentation and discussions with staff, the program performance objectives were met, and agency was in compliance with contractual program objectives.

4. Reliability of Financial and Programmatic Reporting

The contract requires submission of an annual audit report performed by a Certified Public Accountant. The contract also requires the agency to submit a quarterly metric/outcome report by March 31, 2022, a program outcomes report and a final expenditures report, no more than 45 days after the close of the contract.

We reviewed all applicable financial and programmatic reports required by the contract, including audited financial statements. Based on our review, the agency complied with all financial and programmatic reporting requirements.

RESULTS OF REVIEW

5. Civil Rights Requirements

Our review did not reveal anything to indicate that the agency was noncompliant with civil rights requirements. The agency also has necessary written policies and procedures relating to civil rights. The agency has not received any complaints regarding any form of discrimination. Further, civil rights and ADA postings are publicly displayed.