## 15 Finance - At A Glance

| Mission | To be a reliable and trusted partner that effectively and efficiently administers, preserves and provides financial leadership, advisory services, and innovative and equitable solutions for the benefit of Nashville and Davidson County. |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Budget Summary |  |  |  |  |
|  |  | 2021-22 | 2022-23 | 2023-24 |
|  | Expenditures and Transfers: |  |  |  |
|  | GSD General Fund | \$12,317,000 | \$14,348,200 | \$15,817,300 |
|  | Internal Service Fund | 1,166,600 | 1,243,500 | 1,333,700 |
|  | Special Purpose Fund | 2,600 | 3,700 | 0 |
|  | Total Expenditures and Transfers | \$13,486,200 | \$15,595,400 | \$17,151,000 |
|  | Revenue and Transfers: |  |  |  |
|  | Program Revenue |  |  |  |
|  | Charges, Commissions, and Fees | \$1,166,600 | \$1,243,500 | \$1,333,700 |
|  | Other Governments and Agencies | 0 | 0 | 0 |
|  | Other Program Revenue | 2,600 | 0 | 0 |
|  | Total Program Revenue | \$1,169,200 | \$1,243,500 | \$1,333,700 |
|  | Non-Program Revenue | \$0 | \$0 | \$0 |
|  | Transfers from Other Funds and Units | 0 | 0 | 0 |
|  | Total Revenue and Transfers | \$1,169,200 | \$1,243,500 | \$1,333,700 |
|  | Expenditures per Capita | \$19.17 | \$22.02 | \$24.06 |
| Position | Total Budgeted Positions | 130 | 133 | 138 |
| Contacts | Director: Kelly Flannery <br> Finance Administrator: Loan Huynh |  | nail: kelly.flann mail: Ioan.huyn | ashville.gov hville.gov |
|  | 106 Metro Courthouse 37201 |  | one: 615-862 |  |

## 15 Finance - At A Glance

## Organizational Structure



## Programs

## Business Integrity and Accountability

## Compliance Monitoring and Accountability

## Business Support and Solutions

Accounts Payable
Business Assistance Office
Cash Operations
Financial Accounting and Reporting
Payroll Operations
Purchasing
Real Estate Management
Tourism Tax

Executive Leadership
Executive Leadership
Non-allocated Financial Transactions
Diversity Equity and Inclusion
Strategic Resource Allocation and Management
Budget Planning and Management
Grants and Cost Management
Investment Committee Support
Investor Relations

# 15 Finance - At a Glance Budget Changes and Impact Highlights 

| Recommendation |  |  | Impact |
| :---: | :---: | :---: | :---: |
| Finance Administrator for Division of Accounts |  |  |  |
| Salary and Fringe | GSD | \$113,600 | Position will work with Division of Accounts to ensure compliance with various accounting requirements. |
| Division of Grants \& Accountability Assistant Director |  |  |  |
| Salary and Fringe | GSD | $\begin{gathered} 145,000 \\ 1.00 \text { FTE } \end{gathered}$ | Funding provided for an Assistant Director. This will allow the program to effectively manage operations and provide additional capabilities in managing grant and compliance review expectations. |
| Diversity, Equity, and Inclusion (DEI) Division Expansion |  |  |  |
| Salary and Fringe | GSD | $\begin{array}{r} 323,200 \\ 3.50 \text { FTEs } \end{array}$ | Funding provided to add one Administrative Services Officer 4 and two full-time and one part-time Administrative Services Officer 3 positions to enhance and expand DEI services. |
| Contractual Increases |  |  |  |
| Payroll Software License \& Management Consultant | GSD | 22,000 | Funding for software license critical to daily operational needs. Consultant funding provided for year-end support. |
| Printing \& Equipment Rental | $\begin{array}{r} \text { GSD } \\ \text { ISF } \end{array}$ | $\begin{array}{r} 1,100 \\ 700 \end{array}$ | Funding provided to cover the increased costs associated with daily printing and mailing needs for Collections. |
| Software Licenses |  |  |  |
| Unclaimed Property and Payroll Support Licenses | GSD | 29,500 | Funding provided for HUB licenses for Unclaimed Property Process and Cherwell Software for Payroll Support tickets. |
| Non-allocated Financial Transactions |  |  |  |
| Salary Adjustment | GSD | 20,000 | Reinstatement of salary funding removed during FY23 via resolution RS2022-1734. |
| Non-recurring | GSD | $(235,000)$ | Removal of one-time funding provided in FY23 for Business Assistance Office disparity study. |
| Internal Service Charges* | $\begin{array}{r} \text { GSD } \\ \text { ISF } \end{array}$ | $\begin{array}{r} 40,400 \\ 2,600 \end{array}$ | Delivery of centrally provided services including information systems, fleet management, radio, and surplus property. |
| Pay Plan Allocation | $\begin{array}{r} \text { GSD } \\ \text { ISF } \end{array}$ | $\begin{array}{r} 1,009,300 \\ 86,900 \end{array}$ | Supports the hiring and retention of a qualified workforce. |
| Special Purpose Fund Adjustment |  |  |  |
| Grant Fund | SPF | $(3,700)$ | To adjust budget for grants. This reflects a timing difference in grant accounting. |


| General Services District Total | $\$ 1,469,100$ |  |
| :--- | ---: | ---: |
|  | 4.50 FTEs |  |
|  | $(\$ 3,700)$ |  |
| Special Purpose Funds Total | $\$ 90,200$ |  |
| Internal Service Funds Total |  | $\mathbf{\$ 1 , 5 5 5 , 6 0 0}$ |
|  | TOTAL | $\mathbf{4 . 5 0}$ FTEs |

GSD - General Services District
SPF - Special Purpose Funds
ISF - Internal Service Funds

* See Internal Service Charges section for details

15 Finance - Financial
GSD General Fund


## 15 Finance - Financial

## Internal Service Fund



## 15 Finance - Financial

## Special Purpose Fund

|  | FY2022 Budget | FY2022 Actual | FY2023 Budget | FY2024 Budget | FY23-FY24 Difference | FY23-FY24 <br> \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPERATING EXPENSE: PERSONNEL SERVICES | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| OTHER SERVICES: |  |  |  |  |  |  |
| Utilities | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Professional \& Purchased Services | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Travel Tuition and Dues | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Communications | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Repairs and Maintenance Services | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Internal Service Fees | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Other Expense | 2,600 | 1 | 3,700 | 0 | $(3,700)$ | -100.00\% |
| TOTAL OTHER SERVICES | 2,600 | 1 | 3,700 | 0 | $(3,700)$ | -100.00\% |
| TOTAL OPERATING EXPENSES | 2,600 | 1 | 3,700 | 0 | $(3,700)$ | -100.00\% |
| TRANSFERS TO OTHER FUNDS | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| TOTAL EXPENSES \& TRANSFERS | 2,600 | 1 | 3,700 | 0 | $(3,700)$ | -100.00\% |
| PROGRAM REVENUE: |  |  |  |  |  |  |
| Charges, Commissions, \& Fees | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Federal (Direct \& Pass Through) | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| State Direct | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Other Government Agencies | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Other Program Revenue | 2,600 | 0 | 0 | 0 | 0 | 0.00\% |
| TOTAL PROGRAM REVENUE | 2,600 | 0 | 0 | 0 | 0 | 0.00\% |
| NON-PROGRAM REVENUE: |  |  |  |  |  |  |
| Property Taxes | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Local Option Sales Tax | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Other Tax, Licenses \& Permits | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Fines, Forfeits \& Penalties | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| Compensation from Property | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| TOTAL NON-PROGRAM REVENUE | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| TRANSFERS FROM OTHER FUNDS | 0 | 0 | 0 | 0 | 0 | 0.00\% |
| TOTAL REVENUE \& TRANSFERS | 2,600 | 0 | 0 | 0 | 0 | 0.00\% |
| Expenditures Per Capita | \$0.00 | \$0.00 | \$0.01 | \$0.00 | (\$0.01) | -100.00\% |

## 15 Finance - Financial

| Title | Grade | Class | FY2022 <br> Budgeted |  | FY2023 <br> Budgeted |  | FY2024 <br> Budgeted |  | Variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Pos. | FTE | Pos. | FTE | Pos. | FTE | Pos. | FTE |
| GSD General 10101 |  |  |  |  |  |  |  |  |  |  |
| Accountant | OR04 | 11170 | 0 | 0.00 | 15 | 15.00 | 9 | 9.00 | -6 | -6.00 |
| Accountant 2 | OR03 | 10861 | 11 | 11.00 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Accountant 3 | OR05 | 10862 | 6 | 6.00 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Accountant Chief | OR13 | 01050 | 0 | 0.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Accountant Senior | OR06 | 11171 | 0 | 0.00 | 7 | 7.00 | 4 | 4.00 | -3 | -3.00 |
| Accounts Payable Specialist 1 | ORO1 | 11249 | 0 | 0.00 | 0 | 0.00 | 2 | 2.00 | 2 | 2.00 |
| Accounts Payable Specialist 2 | OR03 | 11250 | 0 | 0.00 | 0 | 0.00 | 3 | 3.00 | 3 | 3.00 |
| Accounts Payable Specialist 3 | OR04 | 11251 | 0 | 0.00 | 0 | 0.00 | 3 | 3.00 | 3 | 3.00 |
| Administrative Services Manager | OR07 | 07242 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Administrative Services Officer 2 | ORO1 | 07243 | 2 | 2.00 | 2 | 2.00 | 2 | 2.00 | 0 | 0.00 |
| Administrative Services Officer 3 | OR03 | 07244 | 7 | 7.00 | 2 | 2.00 | 4 | 3.50 | 2 | 1.50 |
| Administrative Services Officer 4 | OR05 | 07245 | 4 | 4.00 | 3 | 3.00 | 1 | 1.00 | -2 | -2.00 |
| Application Technician 2 | ST08 | 10102 | 6 | 6.00 | 5 | 5.00 | 0 | 0.00 | -5 | -5.00 |
| Application Technician 3 | ST09 | 10103 | 3 | 3.00 | 3 | 3.00 | 0 | 0.00 | -3 | -3.00 |
| Assistant Accountant Chief | OR11 | 10943 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Assistant Budget Officer | OR11 | 10942 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Assistant Metropolitan Treasurer | OR11 | 10944 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Assistant Public Property Officer | OR11 | 10945 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Assistant Purchasing Agent | OR11 | 10946 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Budget Officer | OR13 | 00800 | 0 | 0.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Business Development Officer | OR07 | 06699 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Chief Diversity Equity \& Inclusion Officer | OR13 | 11104 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Collections Specialist 1 | OR01 | 11254 | 0 | 0.00 | 0 | 0.00 | 1 | 1.00 | 1 | 1.00 |
| Collections Specialist 4 | OR06 | 11257 | 0 | 0.00 | 0 | 0.00 | 1 | 1.00 | 1 | 1.00 |
| Compliance Monitor | OR04 | 11175 | 0 | 0.00 | 2 | 2.00 | 2 | 2.00 | 0 | 0.00 |
| Compliance Monitor Senior | OR07 | 11176 | 0 | 0.00 | 2 | 2.00 | 2 | 2.00 | 0 | 0.00 |
| Finance Administrator | OR08 | 10108 | 11 | 11.00 | 12 | 12.00 | 13 | 13.00 | 1 | 1.00 |
| Finance Assistant Director | OR13 | 06108 | 3 | 2.25 | 3 | 2.25 | 2 | 2.00 | -1 | -0.25 |
| Finance Deputy Director | OR13 | 07704 | 5 | 4.25 | 3 | 2.25 | 2 | 2.00 | -1 | -0.25 |
| Finance Director | DP02 | 01570 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Finance Manager | OR10 | 06232 | 10 | 10.00 | 13 | 13.00 | 13 | 13.00 | 0 | 0.00 |
| Finance Officer | OR04 | 11177 | 0 | 0.00 | 4 | 4.00 | 4 | 4.00 | 0 | 0.00 |
| Finance Officer 1 | OR01 | 10150 | 1 | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Finance Officer 2 | OR03 | 10151 | 4 | 4.00 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Finance Officer 3 | OR05 | 10152 | 6 | 6.00 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Finance Officer Senior | OR06 | 11178 | 0 | 0.00 | 2 | 2.00 | 2 | 2.00 | 0 | 0.00 |
| Human Resources Administrator | OR08 | 07346 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 | -1 | -1.00 |
| Human Resources Analyst 3 | OR05 | 06874 | 1 | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Human Resources Analyst Senior | OR06 | 11181 | 0 | 0.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Human Resources Manager | OR10 | 06531 | 0 | 0.00 | 0 | 0.00 | 1 | 1.00 | 1 | 1.00 |
| Info Sys Applications Analyst 3 | OR06 | 07783 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Info Sys Operations Analyst 1 | OR04 | 10475 | 1 | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Management \& Budget Analyst | OR04 | 11184 | 0 | 0.00 | 6 | 6.00 | 6 | 6.00 | 0 | 0.00 |
| Management \& Budget Analyst 2 | ORO3 | 10874 | 5 | 5.00 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Management \& Budget Analyst 3 | OR06 | 10875 | 1 | 1.00 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Management \& Budget Analyst Senior | OR07 | 11185 | 0 | 0.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Payroll Analyst 2 | OR06 | 11264 | 0 | 0.00 | 0 | 0.00 | 4 | 4.00 | 4 | 4.00 |
| Payroll Manager | ORO9 | 11188 | 0 | 0.00 | 0 | 0.00 | 1 | 1.00 | 1 | 1.00 |
| Payroll Specialist 2 | ORO3 | 11266 | 0 | 0.00 | 0 | 0.00 | 5 | 5.00 | 5 | 5.00 |
| Procurement Officer | OR04 | 11190 | 0 | 0.00 | 12 | 12.00 | 12 | 12.00 | 0 | 0.00 |
| Procurement Officer 1 | ORO1 | 10876 | 2 | 2.00 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Procurement Officer 2 | OR03 | 10877 | 9 | 9.00 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Procurement Officer 3 | OR05 | 10878 | 4 | 4.00 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Procurement Officer Senior | OR06 | 11191 | 0 | 0.00 | 5 | 5.00 | 5 | 5.00 | 0 | 0.00 |
| Public Property Officer | OR13 | 11192 | 0 | 0.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Purchasing Agent | OR13 | 04000 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Research Analyst 2 | OR05 | 07391 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |

## 15 Finance - Financial

| Title | Grade | Class | FY2022 <br> Budgeted |  | FY2023 <br> Budgeted |  | FY2024 <br> Budgeted |  | Variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Pos. | FTE | Pos. | FTE | Pos. | FTE | Pos. | FTE |
| Seasonal/Part-time/Temporary | NS | 09020 | 4 | 1.00 | 4 | 1.00 | 6 | 1.50 | 2 | 0.50 |
| Special Assistant to the Director | OR07 | 05945 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Special Projects Manager | OR11 | 07762 | 2 | 2.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Treasury Analyst | OR04 | 11200 | 0 | 0.00 | 0 | 0.00 | 1 | 1.00 | 1 | 1.00 |
| 10101 Total Positions \& FTEs |  |  | 122 | 117.50 | 125 | 120.50 | 130 | 125.00 | 5 | 4.50 |
| Treasury Management 51180 |  |  |  |  |  |  |  |  |  |  |
| Finance Manager | OR10 | 06232 | 3 | 3.00 | 3 | 3.00 | 3 | 3.00 | 0 | 0.00 |
| Finance Officer 2 | OR03 | 10151 | 3 | 3.00 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 |
| Info Sys Advisor 1 | OR08 | 07234 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Metropolitan Treasurer | OR13 | 03160 | 1 | 1.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| Treasury Analyst | OR04 | 11200 | 0 | 0.00 | 2 | 2.00 | 2 | 2.00 | 0 | 0.00 |
| Treasury Analyst Senior | OR06 | 11201 | 0 | 0.00 | 1 | 1.00 | 1 | 1.00 | 0 | 0.00 |
| 51180 Total Positions \& FTEs |  |  | 8 | 8.00 | 8 | 8.00 | 8 | 8.00 | 0 | 0.00 |


| Department Totals | 130 | 125.50 | 133 | 128.50 | 138 | 133.00 | 5 | 4.50 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

