



Nashville Health & Wellbeing Leadership Council

Tuesday, September 16, 2025

Lentz Public Health Center,

3rd Floor Board Room

1 pm - 3 pm

Present	Absent
Sanmi Areola	Mary Kate Mouser- proxy assigned
Al Brady	Renee Pratt- proxy assigned
Haley Davidson	Mark Yancy
Tené Franklin	
Elisa Friedman	
Sarah Goodrich	
Vickie Harris	
Khalela Hatchett	
Paigean Jones	
John Keys	
Kim Molnar	
Sandra Moore	
Freida Outlaw	
Charlotte Peacock	
Robert Robinson	
Ex Officio Members	
Randall Miller, Jr. for Monique Odom	Robbie Luckett for Diana Alarcon- with notice
	Anita McCaig- with notice
	Catherine Knowles
	Sharon Suggs
	Curtis Thomas- proxy assigned

Backbone/Facilitators Present

Tracy Buck- Metro Public Health

Jeff Wamble- Metro Social Services

Community Members' Present

Carleigh Frazier

Daryl Hill

MPHD Staff Present

Kristen Zak

Isaac Mendez

Welcome

Chair Robert Robinson welcomed the attendees to the September 16 meeting of the Nashville Health & Well-being Leadership Council (NHWLC).

July meeting minutes approval*

With a quorum of voting members in attendance, Chair Robert Robinson requested a motion to approve the minutes of the August 19, 2025, meeting (attached). The motion was made by John Keys and seconded by Al Brady. Motion was approved.



NHWLC August 19
2025 Minutes.pdf

Approval of the Stated Agenda*

Chair Robert Robinson asked for a motion to approve the stated agenda. Vice Chair Sarah Goodrich requested the addition of a communication update to the Old Business section of the agenda. The motion to adopt the amended agenda was made by Charlotte Peacock and seconded by Tené Franklin. Motion was approved to accept the amended agenda.



2025 Sept 16 Agenda
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Old Business

- **2026-2028 Community Health Improvement Plan (CHIP) “Sneak Peek”**

Chair Robert Robinson asked Tracy Buck to share the updates to the 2026-2028 CHIP. The members were directed to the updated document in their possession (attached). Each of the sections of the CHIP has had refinements made to the objectives, lead organizations, and data indicators. The workgroups will continue to secure the lead organizations for each objective and identify the data indicators. Elisa Friedman offered to host a CHIP data dashboard on the [VUMC Community Health](#) page. The CHIP is a living document, and the workgroups will have the ability to make changes throughout the cycle. The NHWLC will have a final document for adoption consideration at the October 21 meeting.



2026-2028 CHIP
v9.15.2025.pdf

- **Maintaining Focus- Impacts of current reality on future NHWLC work**

Chair Robert Robinson led the members in a facilitated discussion.

- a. What national and/or local shifts are you seeing that affect your work or affect the communities you serve?
 - i. The High cost of living in Nashville is forcing more people to seek assistance.
 - ii. Funding cuts to organizations providing resources are impacting service provision.
 - iii. Shifts in philanthropy funding are impacting smaller organizations' ability to survive.
 - iv. Question: Is there a business case for the consolidation of smaller organizations?
- b. Where do you see opportunities or connection points in the current environment that could strengthen the Council's work?

- i. Can organizations better align language to match work to funder expectations?
 - ii. Investigate the use of collective impact thinking
 - iii. Better alignment with the Mayor's Office initiatives
- c. How do you see these impacts shaping our work for the next 3 years (2026-2028 CHIP)?
 - i. Focus on alignment and accountability
 - ii. Invest in communication strategies
 - iii. Increase connections to the Mayor's Office initiatives to reduce duplication and tension

- **NHWLC Communication Plan update and next steps**

Chair Robert Robinson asked Vice Chair Sarah Goodrich to provide the update. She shared that the members need to take responsibility for increasing the visibility of the NHWLC. Each member is asked to share the message of the NHWLC, CHA, and CHIP. A call was made for additional member participation in the Communication Committee. The communication materials are attached for ease of use.



NHWLC -CHI 1pager
final2025.pdf



FAQs NHWBLC tfb
edits.pdf

New Business

- Unified Housing Strategy presentation- Travis Miller, Metro Planning Department-Housing Division
Chair Robert Robinson introduced Travis Miller. Travis provided the presentation on the Unified Housing Strategy (attached) that was developed to address the 90,000 housing units that will be needed in Davidson County in the next 10 years. His presentation is attached for review. He also shared the attached Housing and Infrastructure Study that provides additional information on housing in Davidson County.

[Presentation for NHWLC 9.16 Meeting](#)

[Unified Housing Strategy | Nashville.gov](#)

[Housing and Infrastructure Study - PublicInput](#)

- **Housing Workgroup**

Chair Robert Robinson stated that the members will need to decide on the practicality of having a Housing work group to shepherd the housing section of the CHIP. Due to time running short, this agenda item will be moved to the October 21 meeting.

Announcements and Adjourn

Chair Robert Robinson opened the floor for announcements or celebration points. None were shared.

The next meeting of the Nashville Health & Well-being Leadership Council will be held virtually on **Tuesday, October 21, 2025, via Webex**. With nothing further, the meeting was adjourned.